

Veterans Affairs West Los Angeles Campus Draft Final Master Plan

Planning a Community
for Veterans

October 15th 2015

VA



U.S. Department
of Veterans Affairs



This page is intentionally left blank.

Contents

Executive Summary **A**

Existing Conditions **B**

Stakeholder Engagement **C**

Master Plan Development **D**

Supporting Documents **E**

Implementation Documents **F**

Appendix **G**

Contents

Table of Contents

A. Executive Summary	2	D2. Excellent Healthcare	141
Draft Final Master Plan Summary	4	Excellent Healthcare	142
VA Greater Los Angeles Healthcare System	4	D3. Coordinated Care, Programs, & Services	147
West Los Angeles Medical Center Campus	5	Coordinated Care Programs and Services	148
Master Plan Introduction	6	Health	148
Stakeholder Outreach	7	Community	149
Master Plan Framework	10	D4. Connecting and Building the Veteran Community	151
Revised Process for Land Use Decisions	17	Connecting and Building the Veteran Community	152
Next Steps	18	D5. The Master Plan	155
B. Existing Conditions	23	Site Analysis	156
B1. Existing Conditions	25	Context	156
Campus Overview	26	Existing Site Conditions	160
B2. Demographics, Demand, & Program Analysis	103	Open Space	164
Veteran and Homeless Demographics	104	Existing Circulation	166
Veteran Homelessness	104	Existing Parking	168
Assumptions	106	Existing Building Inventory	170
Methodology and Summary	107	Historic Districts	176
Existing Services & Programs	113	Legislative Overlay	178
Greater Los Angeles	113	Climate Analysis	180
C. Stakeholder Engagement	119	Opportunities and Constraints	186
Methodology	120	Scenario Development	188
Data Collection	122	Master Plan Design Concepts	194
Community Participation	122	Supporting Neighborhoods	194
Data Collection	127	Connected Community Centers	196
Recommendations	127	The Greenway	198
D. Master Plan Development	131	Master Plan Framework	200
D1. Veteran Housing	133	Gateways & Access Points	202
Housing & Facility Types	134	Circulation	204
Methodology	134	Open Spaces	214
Findings	135	Parking	216
		Proposed and Existing Buildings	218
		Distribution of Housing, Scale and Design Character	220

Contents

Neighborhoods	221	F. Implementation Documents	
Patton Neighborhood	222	F1. Historic Preservation	F1.01
Arnold Neighborhood	224	VA WLA Historic District	F1.02
MacArthur Neighborhood	226	Introduction and Project Summary	F1.02
Vandergrift Neighborhood	228	VA WLA Historic District at a Glance	F1.11
Dewey Neighborhood	230	Visual Overview of Development History	F1.15
Grant Neighborhood	232	Inventory and Property List,	
Pershing Neighborhood	234	West Los Angeles VA Historic District	F1.18
Phasing	236	Historic Preservation	F1.31
E. Supporting Documentation	245	Project Context	F1.34
E1. Civil	247	Conclusion and Recommendations	F1.36
Civil Constraints Mapping	248	F2. Environmental Impact	F2.01
North Campus	248	F3. Traffic	F3.01
Civil Utilities	270	G. Appendix	
North Campus Site Utility Infrastructure	270	G1. Stakeholder Meetings	G1.1
E2. Safety	283	List of Meetings	G1.2
Physical Security	284	Stakeholder Organization Comment	
		Summaries	G1.4
		Recommendations	G1.14
		G2. Existing Shuttle Schedule	G2.01
		G3. Possessory Uses	G3.01
		G4. Formal Correspondence	G4.01

A
B
C
D
E
F
G

Contents

List of Figures

A. Executive Summary

Figure A.1	WLA Campus Map	12
Figure A.2	Zone 1 - Healthcare Excellence	13
Figure A.3	Zone 2 - Coordinated Care	14
Figure A.4	Zone 3 - Veteran Housing	15
Figure A.5	Zone 4 - Recreational / Connections & Partnerships	16

B. Existing Conditions

Figure B.1	Existing Buildings Facility Types	29
Figure B.2	Existing Buildings Ages	31
Figure B.3	Existing Buildings Conditions	33
Figure B.4	Existing Buildings Historic Values	35
Figure B.5	Existing Buildings Neighborhoods	37
Figure B.6	Medical District Facility Types	39
Figure B.7	Medical District Building Ages	41
Figure B.8	Medical District Building Conditions	43
Figure B.9	Medical District Historic Values	45
Figure B.10	Grant Neighborhood Facility Types	47
Figure B.11	Grant Neighborhood Building Ages	49
Figure B.12	Grant Neighborhood Building Conditions	51
Figure B.13	Grant Neighborhood Historic Values	53
Figure B.14	Dewey Neighborhood Facility Types	55
Figure B.15	Dewey Neighborhood Building Ages	57
Figure B.16	Dewey Neighborhood Building Conditions	59
Figure B.17	Dewey Neighborhood Historic Values	61
Figure B.18	Vandergrift Neighborhood Facility Types	63
Figure B.19	Vandergrift Neighborhood Building Ages	65
Figure B.20	Vandergrift Neighborhood Building Conditions	67
Figure B.21	Vandergrift Neighborhood Historic Values	69
Figure B.22	Arnold Neighborhood Facility Types	71
Figure B.23	Arnold Neighborhood Building Ages	73
Figure B.24	Arnold Neighborhood Building Conditions	75
Figure B.25	Arnold Neighborhood Historic Values	77
Figure B.26	Patton Neighborhood Facility Types	79
Figure B.27	Patton Neighborhood Building Ages	81
Figure B.28	Patton Neighborhood Building Conditions	83
Figure B.29	Patton Neighborhood Historic Values	85
Figure B.30	Industrial District Facility Types	87
Figure B.31	Industrial District Building Ages	89
Figure B.32	Industrial District Building Conditions	91
Figure B.33	Industrial District Historic Values	93
Figure B.34	Recreational District Facility Types	95
Figure B.35	Recreational District Building Ages	97
Figure B.36	Recreational District Building Conditions	99
Figure B.37	Recreational District Historic Values	101

C. Stakeholder Engagement

Contents

D. Master Plan Development

Figure D.1	Hospital Utilization Projections	142
Figure D.2	Ambulatory Utilization Projections	143
Figure D.3	Regional Context	156
Figure D.4	VA West Los Angeles Medical Center Location	157
Figure D.5	Neighborhood Context	159
Figure D.6	Parcel Map	161
Figure D.7	Topography	163
Figure D.8	Existing Open Space	165
Figure D.9	Existing Road Network	167
Figure D.10	Existing Parking	169
Figure D.11	Existing Buildings	175
Figure D.12	West Los Angeles VA National Register Historic District	177
Figure D.13	Solar Orientation	180
Figure D.14	GLA Optimal Solar Orientation	181
Figure D.15	GLA Natural Ventilation (NV) Potential Wind Rose	182
Figure D.16	Dry Bulb Temperature	183
Figure D.18	Natural Ventilation (NV) Potential Wind Rose	183
Figure D.17	Degree Days	183
Figure D.19	Precipitation and Relative Humidity	183
Figure D.20	Load Reduction (Daylight & Solar Considerations)	185
Figure D.21	Campus Master Plan	189
Figure D.22	Neighborhoods	195
Figure D.23	Community Centers	197
Figure D.24	The Greenway	199
Figure D.25	WLA Campus Map	201
Figure D.26	Gateways & Access Points	203
Figure D.27	Vehicular Circulation	205
Figure D.28	Bicycle and Shuttle Circulation	207
Figure D.29	Pedestrian Circulation	209
Figure D.30	Walking Distances	211
Figure D.31	Open Spaces	215
Figure D.32	Onsite Parking	217
Figure D.33	Buildings	219
Figure D.34	Patton Neighborhood	223
Figure D.35	Arnold Neighborhood	225
Figure D.36	Macarthur Neighborhood	227
Figure D.37	Vandergrift Neighborhood	229
Figure D.38	Dewey Neighborhood	231
Figure D.39	Grant Neighborhood	233
Figure D.40	Pershing Neighborhood	235
Figure D.41	Potential Phasing - Central Neighborhoods	237
Figure D.42	Potential Phasing - South Neighborhoods	238
Figure D.43	Potential Phasing - North Neighborhoods	239
Figure D.44	Potential Phasing - Full Site	240

E. Supporting Documentation

A
B
C
D
E
F
G

Contents

List of Tables

A. Executive Summary

B. Existing Conditions

<i>Table B-1 Veterans Projections, FY2014 - FY2025</i>	107
<i>Table B-2 GLA Chronically Homeless Veteran Projections</i>	108
<i>Table B-3 VA Enrollee Projections, FY2014 - FY2025</i>	109
<i>Table B-4 FY 2011 WLA VA Master Plan Projections</i>	109
<i>Table B-5 WLA VA Master Plan Projections based on FY2014</i>	109
<i>Table B-6 WLA VA Inpatient and Outpatient use Rates per 1,000</i>	110
<i>Table B-7 Baseline WLA VA Unit Need and Adjustments</i>	110
<i>Table B-8 WLA VA Projected FY2025 Unit Need, Medical / Surgical</i>	111
<i>Table B-9 WLA VA Projected FY2025 Unit Need, Non-Medical / Surgical</i>	112
<i>Table B-10 WLA VA Projected Ambulatory Volumes</i>	112

C. Stakeholder Engagement

D. Master Plan Development

<i>Table D-1 Walking Distances</i>	210
------------------------------------	-----

E. Supporting Documentation

This page is intentionally left blank.

A

Executive Summary

Executive Summary **A**

Existing Conditions **B**

Stakeholder Engagement **C**

Master Plan Development **D**

Supporting Documentation **E**

Implementation Documents **F**

Appendix **G**

A Executive Summary

B Existing Conditions

C Stakeholder Engagement

D Master Plan Development

E Supporting Documents

F Implementation Documents

G Appendix



Executive Summary

Contents

Draft Final Master Plan Summary	4
VA Greater Los Angeles Healthcare System	4
West Los Angeles Medical Center Campus	5
Master Plan Introduction	6
Stakeholder Outreach	7
Master Plan Framework	10
Revised Process for Land Use Decisions	17
Next Steps	18

Executive Summary

Draft Final Master Plan Summary VA Greater Los Angeles Healthcare System

Introduction

The United States Department of Veterans Affairs (VA) West Los Angeles Medical Center (WLA) is part of the larger VA Greater Los Angeles Healthcare System (GLA) that serves over 90,000 unique Veterans in Kern, Los Angeles, San Luis Obispo, Santa Barbara, and Ventura counties. It is also part of and serves Veterans from the Veterans Integrated Service Network (VISN) 22 - VA Desert Pacific Healthcare Network. GLA is one of the largest integrated healthcare systems in VA, with 964 operating and authorized beds, over 5,000 employees, and an annual operating budget of approximately \$900 million. GLA provides comprehensive acute, emergency, ambulatory, and tertiary care to Veterans, while also maintaining a strong medical education and research focus. The GLA Healthcare system directs VA's largest educational enterprise. GLA serves as a major training site for medical residencies, in partnership with the David Geffen School of Medicine University of California, Los Angeles (UCLA); the University of Southern California (USC) School of Medicine; and approximately 45 colleges, universities and vocational schools, involving 17 different medical, nursing, and other healthcare and administrative programs.

In January 2015, a settlement agreement was reached in the lawsuit against VA (*Valentini v. McDonald*) between several Veterans, the Vietnam Veterans of America, and Carolina Winston Barrie (a descendant of family members that deeded the WLA Campus to the United States), in which the plaintiffs were represented by a number of lawyers, including the ACLU Foundation of Southern California. The lawsuit alleged that VA was violating the covenant of an 1888 deed whereby the United States acquired title to the WLA Campus, by misusing parts of it for commercial purposes, in lieu of caring for and serving Veterans – namely chronically homeless Veterans with significant disabilities, and other underrepresented Veterans that are severely disabled, aging, or female Veterans.

The settlement agreement reached in *Valentini v. McDonald* was memorialized in a “Principles Agreement” executed between Secretary Bob McDonald and Ron Olson, Esq. of Munger, Tolles, and Olson, LLP law firm. The settlement agreement memorialized VA's intent to conduct a new Master Plan for the campus to help in VA's goal to revitalize it to be Veteran focused. This goal includes making permanent supportive housing and other services available on campus, so Veterans

will have a choice to live on or off campus, and have access to a more welcoming and healing environment, in which to live and receive care, services, and benefits to which they are entitled. The Principles Agreement also reflects the intent of VA and the former plaintiffs to work collaboratively in coordination with key Federal, State, local, and community stakeholders, Veterans, Veteran Service Organizations, and charitable and philanthropic entities, to end Veteran homelessness in greater Los Angeles in 2015 and beyond. A key element of the Principles Agreement was for VA to solicit input and feedback from those stakeholders for this Draft Final Master Plan (Master Plan).

The new master plan for the WLA Campus will help VA determine and implement the most effective use of the campus for Veterans, particularly for homeless Veterans, including underserved populations such as female Veterans, aging Veterans, and those who are severely physically or mentally disabled. Key considerations will include:

- a. the provision of appropriate levels of bridge, transitional, and permanent supportive housing on the campus in renovated existing buildings and/or newly constructed facilities, while taking into account the availability of housing units in the greater Los Angeles community;
- b. respect for individual Veteran choices on whether to seek housing at the WLA Campus or in the local community;
- c. complimentary services focusing directly on Veterans and their families to complement the housing choices that will be available, and help VA achieve the vision of the campus being a more welcoming, engaging, and healing environment;
- d. ways to restore, protect, and maintain the sacred historic structures on campus, notably the Wadsworth Chapel, the Trolley Depot, the Original Barracks, Building 33, and the Governor's mansion;
- e. a columbarium expansion for the WLA cemetery; and
- f. compliance with applicable laws, including those relating to the areas of fair housing, environmental, and historic preservation.

Executive Summary

Draft Final Master Plan Summary West Los Angeles Medical Center Campus

This Master Plan reflects VA's goal to revive the campus in a Veteran-focused manner, including permanent supportive housing, particularly for chronically homeless, severely disabled, female, and aging Veterans. The vision also includes planning for significant and adequate levels of permanent supportive housing, time-limited "bridge", and transitional housing along with short-term treatment services that can provide state-of-the-art primary care, mental health, and addiction services to Veterans, particularly chronically homeless Veterans.

Background:

The WLA Campus is located at the major intersection of Sepulveda Boulevard, Interstate 405 (also known as the San Diego Freeway) and Wilshire Boulevard in Los Angeles, California. Located in the densely urbanized Brentwood neighborhood, the campus encompasses approximately 388 acres and retains a strong sense of time and place from 1923 to 1952, when it was used as a Second Generation Veterans Hospital.

WLA is one of the largest medical center campuses in the VA system. It provides a full continuum of medical services to eligible Veterans, including state-of-the-art hospital and outpatient care, rehabilitation, residential care, and long-term care services. It also serves as a center for medical research and education. The facilities provide state-of-the-art healthcare services for Veterans, including acute inpatient, outpatient, rehabilitation, residential, and long-term care. Comprehensive healthcare is provided to Veterans through a Patient Aligned Care Team (PACT) models, specialty care areas of medicine, surgery, psychiatry, physical medicine, rehabilitation, neurology, oncology, dentistry, geriatrics, and transitional and long-term residential care.

Homelessness Among Veterans

California has the nation's most severe and highest rate of homelessness including chronic and Veteran homelessness. According to a recent report by The Center of Budget and Policy Priorities, California accounts for 24% of the nation's homeless Veteran population. VA and HUD data indicate that approximately 10% of the Veteran homeless population is concentrated in the greater Los Angeles area. The GLA community also accounts for the highest numbers of Veterans returning from Iraq and Afghanistan, female Veterans, and chronically homeless Veterans in the nation (Homeless Registry data, 2014). Within GLA's service area, the average age of homeless and/or at-risk Veterans is 52 years, and approximately 56% of the Veterans are 55 years of age or older. Many within that Veteran population have significant medical, mental health, and addiction comorbidities, including diabetes, prolonged, and complicated hyper tension, chronic obstructive pulmonary disease, arthritis, and other cardiac conditions. These types of health conditions can contribute to premature placement into nursing homes or other institutional care settings, and decreased life expectancies.

Ending Veteran homelessness, in coordination with Federal and community partners, is a top priority of the Obama administration and VA. GLA has committed to working collaboratively with a wide range of community and government partners, to expand permanent housing solutions and additional services, to include healthcare, employment assistance, and access to benefits, in an effort to permanently end Veteran homelessness. It has also adopted Housing First, an evidence-based, supportive housing model, that emphasizes supportive housing as the first step to end homelessness. The Housing First model provides individuals who are homeless—particularly those who have experienced prolonged periods of homelessness and disabling conditions such as schizophrenia, bipolar disorder, recurrent major depression, post-traumatic stress disorder (PTSD), and addictive disorders—with community based permanent housing as quickly as possible, and supportive services as needed. Housing First provides housing without prerequisites for abstinence, psychiatric stability, or completion of treatment programs. Instead, this approach delivers permanent housing as the initial service, along with healthcare and other supports based on the individual's needs and preferences. Since the announcement of the

A
B
C
D
E
F
G

Executive Summary

Draft Final Master Plan Summary

Master Plan Introduction

goal to end Veteran homelessness by the end of 2015, GLA has increased its engagement and partnership with Federal and community partners to better address the needs of homeless and at-risk for homelessness Veterans. GLA recognizes that it cannot solve Veteran homelessness alone. It takes the combined and coordinated efforts of the entire Los Angeles community to solve this problem. Repurposing and revitalizing the WLA Campus into a 21st century state-of-the-art facility to account for these health risks and conditions will be a key component to achieving and sustaining success.

What is a Master Plan?

A master plan is a high-level planning process that uses community and stakeholder input to define what is important about a place and how its character, usage, and operations can be improved in the future. The WLA Master Plan will describe how the physical elements of the campus can be improved, notably for housing, related Veteran services, recreational, therapeutic, healthcare, benefits, and memorial services for Veterans in the future. It will identify necessary reuse, development, and infrastructure improvements needed; steps to improve functionality of the campus amongst the designated zones, including through improved signage and pathways; and opportunities to enhance open space, all while preserving the historic nature and character of key assets already on the campus.

The Master Plan describes how the physical elements of the campus can be developed for housing, therapeutic, recreational, healthcare benefits, and memorial services for Veterans in the future. The plan also identifies opportunities to enhance open space, confirms the goal to renovate and protect the historic nature of the campus, targets infrastructure improvements needed for the campus, and allows for continuous environmental and historic preservation moving forward. Additionally, the Master Plan an element which allows VA to receive public comment and feedback on the Master Plan proposals, prior to decisions being made.

Executive Summary

Draft Final Master Plan Summary *Stakeholder Outreach*

Vision and Objectives of the Master Plan

The Master Plan recognizes and takes into account VA's unequivocal priority to prospectively operate the Campus as a vibrant, welcoming, and sustainable community where all Veterans – including homeless, severely disabled, female Veterans, and elderly Veterans will feel comfortable accessing, living, interacting, recreating, and socializing with one another, their families, VA personnel, and visitors. VA's intent is to transform the Campus into a vibrant community where all Veterans can receive healthcare, benefits, employment, and other supportive services, which they deserve and to which they are entitled. A key purpose of the Master Plan is to help VA determine (based on input from pertinent stakeholders including other Federal agencies, state and local authorities including the City of Los Angeles, and surrounding counties; legislators; Veterans and Veteran Service Organizations (VSOs); the Plaintiffs' Representatives in the Valentini v. McDonald litigation (Plaintiffs' Representatives); and the local community) how best to utilize the Campus in a Veteran-focused manner. That vision includes efficient and dedicated functionality whereby Veterans visiting the campus would be able to experience a "gold standard" of care, support, convenience, and customer service, from VA's health, benefits, and cemetery administrations.

The vision also includes significant and adequate levels of permanent supportive housing, "bridge" and transitional housing, with short term treatment services that can provide state-of-the-art primary care, mental health, and addiction services to Veterans, particularly chronically homeless Veterans of the Los Angeles region, severely disabled, female Veterans, and aging Veterans. Such housing shall be structured based on state-of-the-art homelessness prevention and urban planning sciences, consistent with best practices and evidence-based approaches under the Housing First model. VA's objective under that model is for Veterans to have an attractive choice to decide whether to pursue housing on or off the Campus, while noting permanent housing on the Campus is intended for the most needy, most vulnerable Veterans. The housing will be carefully planned to help ensure a safe, dignified, community environment, which will function effectively in its own right, and in coordination with the other care and services provided on the Campus the greater Los Angeles area and the surrounding community.

Master Plan Methodology

A community-based planning process served as a key driver for this Master Plan. Eight components or ideologies that help inform VA on optimally revitalizing the campus, included:

1. Providing coordinated care integrating housing, healthcare, treatment and support services that puts the Veterans first
2. Ensuring a safe environment for all Veterans
3. Providing services that support and honor Veterans
4. Soliciting Veteran feedback and input during the master plan process
5. Recognizing the need for specialty services for Veterans and their families
6. Effectuating the optimal combination of reusing existing structures and facilities relative to building new ones
7. Providing space for Veterans to learn, seek employment, legal services, and benefits, socialize, heal, pursue spiritual reflection and development, and engage in recreational and therapeutic activities
8. Incorporation of environmentally sustainable and responsible concepts into the campus uses and operations

An overview of the step-by-step process that was followed to develop this Master Plan is shown below:

1. Confirm general vision of revitalized Veteran focused campus
2. Solicit and gather stakeholder input and feedback
3. Analyze the input and feedback received
4. Develop initial framework, refine, and finalize this version of the Master Plan
5. Establish next steps for gaining further input and feedback for this Master Plan via upcoming 45-day comment period
6. Begin framework for upcoming environmental and historic preservation due diligence
7. Submit this version of the Master Plan to VA leadership, and proceed towards doing Steps 5 above

A
B
C
D
E
F
G

Executive Summary

Draft Final Master Plan Summary

Stakeholder Outreach and Engagement

A comprehensive outreach plan was developed to engage and solicit feedback, comments, and input from Veterans, Veteran Service Organizations, congressional delegates, and City, County, non-profit and community stakeholders. The team provided multiple avenues for stakeholder participation, including an interactive website, monthly town hall meetings, weekly design open house workshops, user group meetings with VA programs, online and print questionnaires, presentations at neighborhood community council meetings, social media engagement, “pop-up” booths at community events, and focus group meetings with government stakeholders, housing providers and Veteran Service Organizations (VSOs). HOK, VA, VSOs, and Vets Advocacy Inc. also collaborated with Veteran and community stakeholder groups to assist with “peer-to-peer” engagement by reaching out and collecting survey data from populations with limited access to provide feedback. By hosting and participating in events not just on the WLA Campus, but across the greater Los Angeles area, the team was able to collect a wide range of comments and feedback for the Master Plan.

Over a four month outreach period, the team built a stakeholder database of 2,165 email and mailing addresses. To date, the Master Plan website has received 12,085 page views and generated 145,827 unique activities including posts, like ads, mentions, and check-ins. By coordinating with Veteran and community partners, the team accumulated over 1,200 survey responses. VA and its partners also hosted and/or participated in over 40 community events to generate Master Plan input.

Feedback from the stakeholders meetings, surveys, and Town Halls consistently included the need to rebuild, restructure, realign, and reform the campus. During the 120 day data gathering aspect of the Master Planning process period, Stakeholders frequently requested VA to provide more individualized care and timely access to healthcare and benefits in more modern, dignified buildings. They also requested that services be reorganized in a manner where Veterans could receive like care in close proximity, and that the campus have better signs and directions to help navigate where facilities and services are located. They also consistently commented that VA should end any third party commercial leases and land use contracts that are not focused on directly benefiting Veterans and

their families. They requested greater transparency and accountability regarding the budget for the campus, revenues generated through commercial leases on campus, and oversight of non-profit entities that provide housing and services to Veterans. They also expressed support for the planned columbarium expansion on campus. Lastly, the stakeholders requested the continued focus on cultural and management changes to promote the Veteran's voice in decision making regarding the campus, through more regular meetings with Veterans, Veteran Service Organizations, congressional staff, and other stakeholders. Veterans were clear that they want to actively participate in the decision making process relating to the campus, and services provided on the campus. Feedback from WLA staff noted the need for VA to continue transforming the work culture, into an environment where expressing ideas, concerns, and ways to improve the operations, care, and services on campus, is truly encouraged.

Executive Summary

Housing Target Population

This Master Plan recognizes and takes into account VA's unequivocal priority to operate the campus as a vibrant, welcoming, and sustainable community where all Veterans will feel comfortable accessing, living, interacting, and socializing with one another, their families, VA personnel, and visitors. The housing components are structured based on state-of-the-art homelessness prevention and urban planning sciences, consistent with best practices and evidence-based approaches under the Housing First model. VA's objective is for Veterans to have an attractive choice between affordable housing on or off the campus. The housing to be located on the campus will be carefully planned to help ensure a safe, dignified community environment, which will function effectively and in coordination with the other care and services provided on the campus, and in the greater Los Angeles area.

Permanent housing located on the campus is intended to house the most needy, most vulnerable Veterans. The target populations for campus housing are chronically homeless Veterans, Veterans with mental health issues, Veterans with medical issues, female Veterans, elderly and frail Veterans, and Veteran families with children under 18-years old. The housing components incorporated in the Master Plan for these target populations include the following

- **Permanent Supportive Housing:** Attractive, safe, and affordable housing with on-site supportive services. Residents will have the rights of tenancy and the services will be voluntary, flexible, and available to all residents.
- **Transitional Housing:** Designed to provide homeless individuals and families with the short-term housing and appropriate supportive services to facilitate movement to independent living.
- **Bridge Housing:** Time-limited, low-barrier housing designed to rapidly move Veterans from the streets into a safe environment, with the primary focus on expediting the connection to long-term permanent supportive housing.
- **VA Domiciliary Housing:** Clinical rehabilitation and treatment programs operated by VA. They provide shelter, food, and necessary medical care to restore patients to their highest level of functioning. Veterans served under this program are not in need of hospitalization or nursing care services.

- **VA Compensated Work Therapy (CWT) and Transitional Residence (CWT/TR) Programs:** VA's CWT/TR programs are designed to help Veterans transition to successful independent community living. Disadvantaged, at-risk, and homeless Veterans live in CWT/TR community-based supervised group homes, while working for pay in VA's CWT Program.

To address the many needs of the Veterans who are homeless or at risk of homelessness, it is imperative to provide stable, safe, and supportive housing. The housing on the WLA Campus is based on VA's Housing First strategy, and implements an integrated system of coordinated care. The housing is designed to provide Veterans with a comprehensive array of healthcare and supportive services to prevent and end homelessness, which includes the following:

- Outreach, intake and assessment
- Emergency housing
- Transitional supportive housing
- Permanent and permanent supportive housing
- Ongoing healthcare and supportive services
- Ongoing employment services
- Ongoing access to benefits

A
B
C
D
E
F
G

Executive Summary

Draft Final Master Plan Summary Master Plan Framework

Draft Final Master Plan

Design Concepts

To advance the vision and objectives to transform the campus into a Veteran-focused, safe and welcoming community where Veterans can access housing and supportive services as needed, this Draft Final Master Plan incorporates the following three overarching design concepts:

- 1. Residential Neighborhoods:** The WLA Master Plan proposes the development of compact, walkable neighborhoods to organize the campus into manageable zones while supporting future growth. The plan proposes that the functions of daily living (sleeping, eating, socializing, and recreating) be located within a five-minute walk of each neighborhood, with vehicular parking and traffic directed to the edges of each neighborhood.
- 2. Connected Community Centers:** Connected Community Centers will establish coordinated care, programs, and services in a safe and supportive environment. The plan defines a simple and clear connective path that links each existing neighborhood. This landscaped, multimodal greenway will support efficient cross campus transportation – from the recreational areas to the north, through the neighborhoods and center site, to the historical neighborhoods to the south.
- 3. The Greenway:** The Greenway will enhance connectivity and community among Veterans, both on campus and within the broader community. All neighborhoods would center on a residential-scaled landscaped plaza or green space and include drop-off areas and accessible surface parking.

Framework

The Master Plan applies the Design Concepts described above to create four new 'Zones.' The zones are in order of higher density (Zone 1) to lower density (Zone 4). See "Figure A.1 WLA Campus Map" on page 12

Zone 1 - Healthcare Excellence:

This zone includes the main hospital building, acute care, ambulatory care and research. Zone One will be the Medical Science foci of the campus, and will include a New Bed Care Tower tentatively scheduled for completion in 2020. In support of a commitment to excellent healthcare, VA has completed a pre-design study for a New Bed Care Tower (Replacement Hospital) and parking structure, currently anticipated for construction completion in 2022. The pre-design of the Replacement Hospital consists of approximately 450,000 Gross Square Feet that will contain 200 inpatient beds, diagnostic and treatment, clinical support and services in modern state-of-the-art healing environment. Additional building improvements to the south campus will also focus on providing a collaborative integration of healthcare, food service, comprehensive translational research in support of Veterans, and meeting all VA and California seismic mandates for medical center operations.

Zone 1, the medical science portion of the campus will also include greenspace and alcoves for healing and reflection, and possibly reuse of the former Executive homes to provide dignified waiting space and meal options for Veterans and their families (e.g., through VA's Veteran Canteen Service and/or other providers).

Zone 2 - Coordinated Care:

This zone includes ambulatory healthcare support services, short and long term treatment services, and transitional housing. A consistent request during the master planning process was for the coordinated care and services zone to have enhanced services that included a Veteran and Family Resource Center where Veterans especially female veterans and families could access one stop specialized medical, public health, case management, peer services, legal, employment, educational and family resilience programs. Also of particular interest were programs and services that were trauma informed and trauma responsive assisting Veterans and families adapt to life after having experienced trauma. A second request was for more

Executive Summary

specialized services for homeless and disadvantaged Veteran populations focused again on trauma, mental health, traumatic brain injury, and the full array of addiction services. There were also strong requests for the development of technical training with the development of a 21st century vocational training center. There was also interest expressed in developing supportive services that include promotion of the arts in helping with healing and creating an atmosphere of recovery for Veterans living on the campus and others receiving healthcare or other supportive services. Zone 2 also includes the portion of the campus known as the “Grand Lawn.” That area is being targeted for quiet, memorial space, where monuments can be built to honor Veterans of all services eras, and to memorialize the deep and rich traditions of this campus.

Zone 3 - Veteran Housing:

This zone includes primarily permanent supportive housing consistent with VA’s Housing and Veteran First strategy. An important deliverable for the draft Master Plan is to estimate the short and long term need for permanent supportive housing (PSH) on the WLA Campus, in the context of the availability of PSH in the community and the principle of enabling Veteran choice. To accomplish this task data was analyzed from several valid and reliable sources: the most recent point-in-time counts (PIT) and demographic surveys conducted by the Los Angeles Homeless Services Authority, pursuant to HUD requirements, data from the Homeless Management Information System (HMIS), and administrative data from VA-GLA homeless programs. It is important to note that housing on the WLA Campus is being prioritized for female Veterans, aging Veterans, and those who are severely physically or mentally disabled, including chronically homeless Veterans who are aging and female parent Veterans who have experienced trauma. The housing is being prioritized for those who need the closer proximity to the medical and other supportive services to successfully maintain the highest level of functioning along with improved quality of life. The analysis also accounted for the aging homeless Veteran population with a decreased life expectancy as the result of time spent on the streets. Both available data and the best estimates of well-informed individuals were used, and it was concluded that the immediate need (over the next 10 years) is for approximately between 700-900 units of PSH at WLA. A range is provided because the estimate includes Veteran’s preference for a resource that has not been

provided for in the past. VA and its community partners will continue to refine the projections based on reliable data as it becomes available. But this number currently represents a reasonable and actionable projection. . Although the projected need is for between 700-900 housing units the plan does also contain projections related to capacity for housing, anticipating the changing healthcare and housing needs of the veteran population as it continues to age.

PSH on the WLA Campus is contingent on VA obtaining legislative authority (e.g., S. 2013 and H.R. 3484 (known as the “Los Angeles Homeless Veterans Leasing Act of 2015”)to enable the private sector to not only renovate existing buildings but also to construct new housing under VA’s Enhanced-Use Lease Program (38 U.S.C. §§ 8161-8169). Such housing conceptually will consist of studios, one, and two bedroom apartments for Veterans. The neighborhoods will also include “main street” amenities that promote a sense of community, and provide Veterans with the opportunities to socialize and engage with one another and the community.

Zone 4 - Recreational:

This zone consists primarily of green space and also includes therapeutic leisure activities and recreational facilities for Veteran use. Veterans requested services focused on fitness, recreational and therapeutic activities, and beatification of the existing grounds, so the campus will feel more welcoming.

A goal will be to ensure that the four Zones are situated in a safe, secure, and Veteran friendly way, so they will have convenient access between them (via all modes of travel including vehicle, walking, biking, and wheelchair), and to their intended destinations and localities. The concept for the entire WLA Campus can be seen on “Figure A.1 WLA Campus Map” on page 12, and the four zones are further illustrated in the pages that follow

A
B
C
D
E
F
G

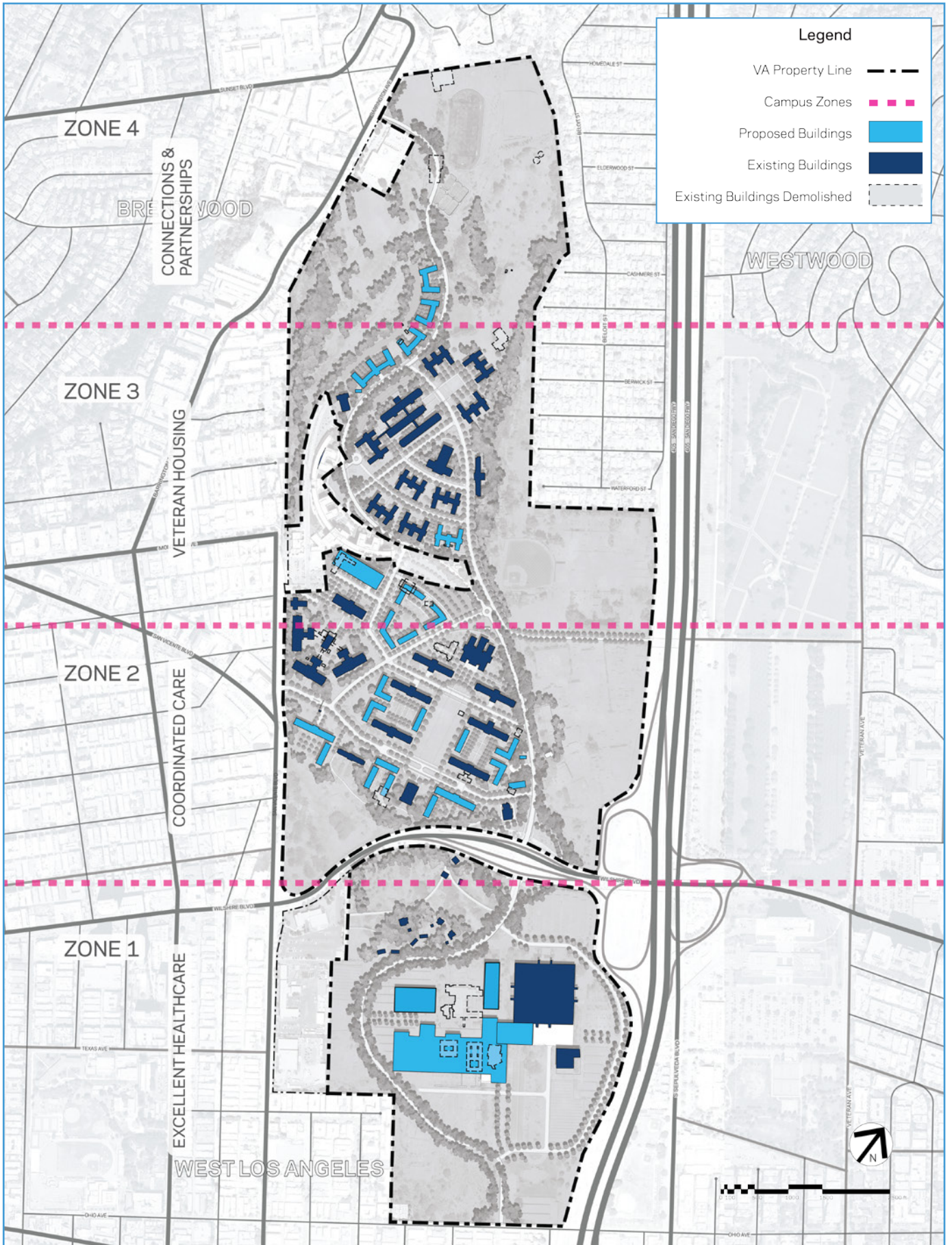


Figure A.1 WLA Campus Map

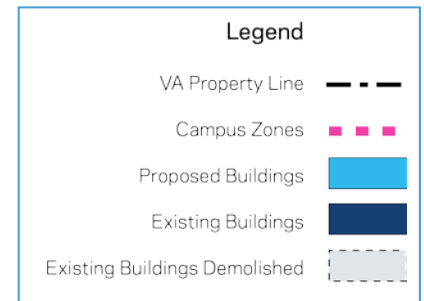
Executive Summary



Figure A.3 Zone 2 - Coordinated Care

Zone 2 - Coordinated Care includes the following features:

- Approximately 700 transitional or short-term residential treatment beds
- Community Centers
- Well-being and family resilience, short-term treatment facilities that address trauma, traumatic brain injury, mental health and addiction
- Technical training centers
- Legal assistance
- Benefit assistance
- Housing assistance
- Employment Assistance
- DOD to VA transition assistance services



Executive Summary

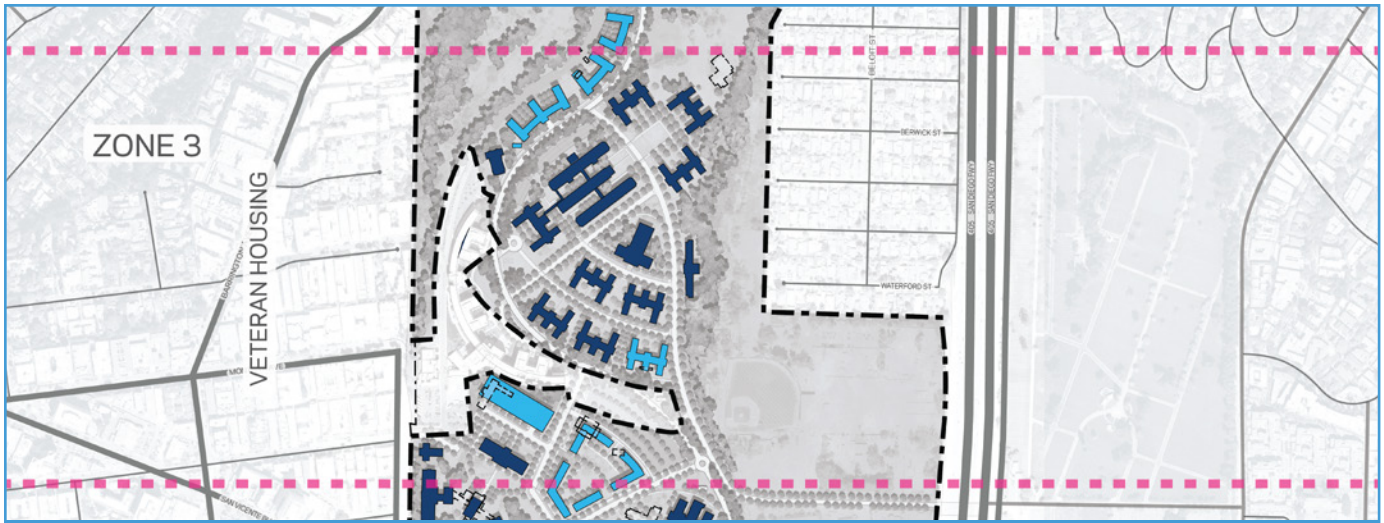


Figure A.4 Zone 3 - Veteran Housing

Zone 3 - Veteran Housing includes the following features:

- Up to 900 Units of Permanent Supportive Housing (to be in constructed and/or renovated facilities)
- Other amenities (e.g., small eateries, coffee shops, focused on Veterans and their families)

Legend	
VA Property Line	---
Campus Zones	---
Proposed Buildings	■
Existing Buildings	■
Existing Buildings Demolished	---

A
B
C
D
E
F
G

Executive Summary

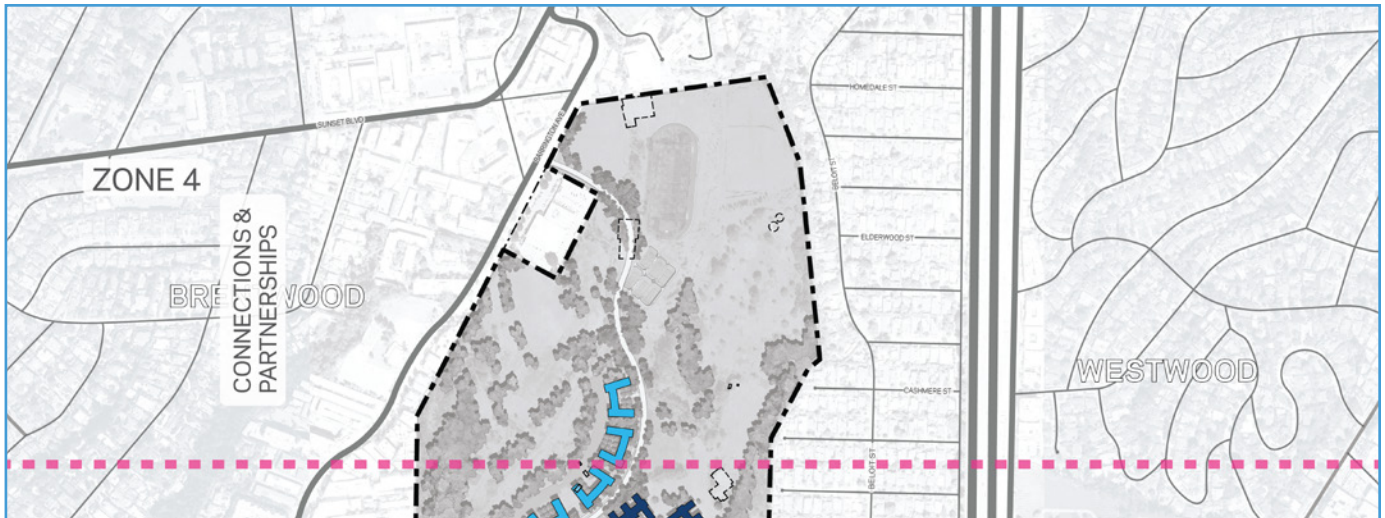
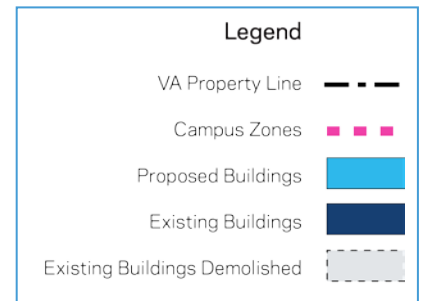


Figure A.5 Zone 4 - Recreational / Connections & Partnerships

Zone 4 - Recreational includes the following facilities for Veterans:

- A Veteran Recreation Center and Park
- Japanese Garden
- Hero's Golf Course
- Use of a swimming pool, walking trails, gardens, basketball courts, a track field, tennis courts, and baseball fields



Executive Summary

Draft Final Master Plan Summary *Revised Process for Land Use Decisions*

Veteran Focus for Future Land Use Activities

Going forward, VA's efforts to revitalize the campus will not include any third party use of space agreements that do not directly benefit Veterans and their families, and monetary proceeds to VA alone will not suffice. This concept will be a key consideration in terms of how existing and any future land use agreements are evaluated for approval, rejection, or termination.

All such reviews will be done with Veterans and their families in mind, along with applicable law. This means agreements will be assessed to determine whether they are "Veteran focused." The term "Veteran focused" means does or would the agreement result in additional healthcare, benefits, services, or resources being provided directly to Veterans and/or their families on the WLA Campus, other than solely the generation of revenue for VA.

Under this "Veteran focused" definition, monetary proceeds paid to VA alone will not constitute an acceptable agreement to be permitted on the WLA Campus. Neither will agreements that benefit the public at large, versus Veterans and their families. Land use activities at the WLA Campus will be about the Veterans and their families. And VA's review of proposed third party land use agreements will entail a linear, multi-layered process, to ensure adequate due diligence occurs. At a minimum, each agreement will be receive input from the following VA personnel:

- (1) West LA Chief of Outreach → (2) VAMC Director → (3) VISN 22 Director → (4) SAO West Land Use Contracting Officer → (5) the San Francisco Regional Counsel Office (now known as the Pacific District (North)) → and (6) OGC's Real Property Deputy Chief Counsel in VA Headquarters.

Additionally, the WLA Chief of Outreach and Fiscal Office, and VISN 22 Capital Asset Manager, will be required to monitor the executed land use agreements at West LA, to ensure that the third party entities are complying with the negotiated terms and conditions. And as necessary but at least quarterly, they will provide a written analysis to the SAO West Land Use Contracting Officer, regarding any contract-related issues requiring his/her review, input and/or action.

VA will continue implementing corrective actions to address the recommendations of the General Accountability Office for land use activities at the WLA

Campus, notably GAO Report 15-501 dated August 2014. VISN 22 will also conduct audits of the land use contracts at West LA, to confirm compliance with terms and conditions, notably the levels of revenues and accounts receivables collected and owed to VA, and to ensure such funds are directed as appropriate, to their proper VA accounts, or to the U.S. Treasury as miscellaneous receipts.

The WLA Chief of Outreach and Fiscal Office, and VISN 22 Capital Asset Manager shall ensure that all executed third party land use contracts and any subsequent amendments or modifications, are uploaded into VA's Capital Asset Inventory (or successor program), within 30 days of execution, or such other time as national VA policy guidance dictates.

VHA West LA shall adhere to national VA policy guidance regarding VA real property contracts and land use issues, and will consult the VA's Office of General Counsel as necessary.

Lastly, VA will continue ongoing coordination and cooperation with congressional members and their staffs, and stay apprised of existing and future congressional legislation pertinent to issues at the WLA Campus, such as S. 2013 and H.R. 3484 (known as the "Los Angeles Homeless Veterans Leasing Act of 2015") and California Proposition 41 (the "Veterans Housing and Homeless Prevention Bond Act of 2014); and S. 833 and H.R. 1543 (known as the Department of Veterans Affairs Medical Facility Earthquake Protection and Improvement Act).

Columbarium Expansion Project

Efforts are now underway, for VA's Veteran Health Administration to transfer approximately 13 acres of land (located North of Constitution Avenue and West of Interstate 405), to VA's National Cemetery Administration (NCA), for the planned columbarium expansion project. The transfer is currently targeted for November 2015. Once completed, VA will procure a contractor to construct the project. That contract is currently set for award in late 2016/early 2017, with a 24 month construction timeline. The first phase is expected to comprise approximately 10,000 columbarium niches for eligible Veterans and their families, at the only VA National Cemetery in Los Angeles, California.

A
B
C
D
E
F
G

Executive Summary

Draft Final Master Plan Summary

Next Steps

Looking Ahead Beyond this Draft Final Master Plan

While this current iteration of the Master Plan is a significant milestone, it is neither the final product nor last stage of the ongoing master planning process. In the coming days, VA will be posting this draft Master Plan to the Federal Register along with a Notice of Availability. Hard copies will also be available in multiple public libraries in the greater Los Angeles area, to solicit and receive public comments and feedback from stakeholders and the local community, for a 45-day period. Additionally, during this 45-day period, VA will conduct a series of community meetings and focus groups, to facilitate additional input. The comments and feedback that VA receives will be reviewed and indexed, and VA will provide summary responses through a second notice to be posted into the Federal Register. VA will continue to develop and refine a cost analysis of the plan. These measures will ensure that the plan undergoes a disciplined and constructive review before VA adopts the plan, which will then undergo and factor in, appropriate environmental and historic preservation due diligence. This feedback process will be continued as VA selects the new leadership for the WLA Campus (i.e., three senior executives – specifically the new Medical Center Director; the Director of Land Use Agreement & Community Engagement and Reintegration Services; and Director of Community Based Care, including the Sepulveda campus and Community Based Outpatient Clinics). VA advertised these positions during the fourth quarter of FY 2015, and is now at the interview/selection stage. The need for new leadership was a concern raised during stakeholder engagement, and VA plans to remedy that situation, so that the new leadership at WLA can carry the visions of the new Master Plan forward, while continuing to engage the Veteran voice in the decision making process.

The next steps and process is as follows:

- 1. Week of 10/19/2015** - VA posts the preliminary draft of the Master Plan into the Federal Register.
- 2. Starting the week of 10/26/2015** - VA will conduct community meetings and focus groups.
- 3. Saturday, 12/5/2015** - 45 day Federal Register public comment period ends.
- 4. Week of 12/7/2015 - Week of 1/11/2016** - VA will review the public comments and feedback received, with the goal of posting responses via a Second Notice into the Federal Register at the end of that process.
- 5. Week of 1/25/2016** - VA finalizes the Draft Final Master Plan. Week of 2/8/2016 - VA begins environmental and historic preservation due diligence for the Draft Final Master Plan – with ultimate goal of achieving a Final Master Plan for the WLA Campus.
- 6. To be determined** – VA undertakes the environmental and historic preservation due diligence (e.g., the National Environmental Policy Act, 42 U.S.C. §§ 4321, et seq.; and the National Historic Preservation Act, 16 U.S.C. §§ 470, et seq. and all other requirements), and adopts a Final Master Plan. Once adopted, the Final Master Plan will serve as the blue print for VA to implement steps necessary to revitalize the WLA Campus via resources including congressional appropriations; gifts and donations (including an “1887 fund” being established for restoring historic properties on campus; and public-private partnerships (e.g., supportive housing Enhanced-Use Leases), subject to enactment of pertinent congressional legislation, the availability of various other funding sources such as tax credits, and State and local funding (e.g., California Proposition 41 funding under the California Veterans Housing and Homeless Prevention Bond Act).

A

B

C

D

E

F

G

This page is intentionally left blank.

B

Existing Conditions

Executive Summary **A**

Existing Conditions **B**

Stakeholder Engagement **C**

Master Plan Development **D**

Supporting Documentation **E**

Implementation Documents **F**

Appendix **G**

A Executive Summary

B Existing Conditions

C Stakeholder Engagement

D Master Plan Development

E Supporting Documentation

F Implementation Documents

G Appendix

B

Existing Conditions

Contents

Contents

B1. Existing Conditions	25
Campus Overview	26
B2. Demographics, Demand, & Program Analysis	103
Veteran and Homeless Demographics	104
Veteran Homelessness	104
Assumptions	106
Methodology and Summary	107
Existing Services & Programs	113
Greater Los Angeles	113

B1

Existing Conditions

Existing Conditions

B1

Demographics, Demand & Program Analysis

B2

B1. Existing Conditions

Existing Conditions

Campus Overview

Methodology

In assessing the existing building inventory conditions and current uses, information was collected and interpreted from the Integrated Facility Site Utilization and Space Planning Report, the West Los Angeles Station 691 Building Inventory data, and direct assessments.

When interpreting the information, a series of metrics were developed from various factors and conditions that would have a relevant impact upon the implementation of the Master Plan. These metrics are intended to provide a larger, broader overview of the conditions and uses of the available building inventory on the campus, with greater detailed information available at the previously listed resources. The factors and conditions that have been used to generate the matrices within this section have been identified as the following categories:

- Facility Types
- Building Ages
- Building Conditions
- Historic Values
- Neighborhoods and Districts

Facility Types

Current programmatic uses have been identified and categorized into 11 varying facility types that are presently distributed throughout the campus. While some buildings may be primarily dominated by a singular facility type, the majority of the existing occupied building inventory is divided by multiple types. For ease of understanding, buildings are currently identified by their dominant facility type, but the square footage numbers provided are specific to only the area occupied by the facility type. It should be noted that the square footages also exclude areas designated as common spaces.

The facility types are listed below:

- Administrative
- Hospital
- Ambulatory
- Mental Health
- Residential Mental Health

- Residential Lodging
- Community Living Center
- Research
- Support and Logistics
- Vacant
- Shared

*Reference "Figure B.1 Existing Buildings Facility Types", Figure B.6, Figure B.10, Figure B.14, Figure B.18, Figure B.22, Figure B.26, Figure B.26, Figure B.30, and Figure B.34.

The facility types are further explained in greater detail in section D.5 Site Analysis: Existing Building Inventory of this document, including the departments and services breakdown, the associated and total square footages, and the buildings currently in use by each facility type.

Building Ages

The age of the existing buildings on the campus impact the significance of the historical district, indicate the potential condition of the buildings, and imply the character of the individual neighborhoods and districts. Neighborhoods and districts with a greater number of existing older building stock have a greater sense of establishment and a pre-existing character that can be further enhanced, while areas with newer buildings hold a greater level of development flexibility.

The assessment of building ages has been broken down into 20-year increments, with seven buildings having no date of construction available at present time. These age periods are listed below:

- Under 20 years - Completed from 1995 to present.
- 21-40 years - Completed from 1975 to 1994.
- 41-60 years - Completed from 1955 to 1974.
- 61-80 years - Completed from 1935 to 1954.
- 81-100 years - Completed from 1915 to 1934.
- Over 100 years - Completed prior to 1914.
- Not Available - Information not available at present time.

*Reference Figure B.2, Figure B.7, Figure B.11, Figure B.15, Figure B.19, Figure B.23, Figure B.27, Figure B.31, and Figure B.35.

B1. Existing Conditions

Building Conditions

The current listed conditions of the existing building inventory includes, but is not limited to, the assessments of the structural and seismic integrity, shell and interior conditions, life safety and fire systems, and mechanical, electrical, and plumbing systems. Dependent upon the number of building systems in need of upgrades or complete replacement, buildings have been rated as one of the three listed values below:

Poor – In significant disrepair requiring immediate assessment and attention.

Moderate – Some systems requiring attention, but safe and adequate for immediate use.

Good – In near ideal condition and requiring the least amount of attention at present time.

Not Available – Information not found at present time.

Inadequacies relating to seismic integrity or life safety systems automatically caused a building to receive a “poor” value as these issues require immediate consideration for future inhabitation of the building. The majority of the buildings with available information on the campus have received this value as a result of this particular inadequacy.

*Reference: Figure B.3, Figure B.8, Figure B.12, Figure B.16, Figure B.20, Figure B.24, Figure B.28, Figure B.32, and Figure B.36

Historic Values

The north campus, a significant portion of the south campus, and the National Cemetery have been designated as a historic district with a number of significant buildings identified as contributing resources to the character of the district. In addition, two notable buildings (the Wadsworth Chapel and the Trolley Depot) have been individually listed in the National Register. The criteria that denotes whether a building is a contributing resource consists of three conditions:

1. Built and/or in use during the relevant period of time of historical significance.,
2. Hold notable association with the national context of the district at the relevant period of time or be of significant architectural value of the time period.
3. Have maintained significant physical traits of the original character during the period of historical significance.

The buildings that are not identified as contributing resources, and are not individually listed, have been identified as non-contributing resources. This does not necessarily mean that these buildings hold no historical character or architectural significance, just that they do not meet all three of the above listed criteria. As a result the buildings on the campus have been identified as belonging to one of the three values listed below:

- Non-Contributing
- Contributing
- Individually Listed

*Reference: Figure B.4, Figure B.9, Figure B.13, Figure B.17, Figure B.21, Figure B.25, Figure B.29, Figure B.33, and Figure B.37.

Neighborhoods and Districts

To better facilitate the ease of organizing and understanding the available building inventory of the existing campus condition, the campus has been divided into the neighborhoods that are defined within the planned development of this master plan. New neighborhoods that will develop in subsequent phases, but have yet to have any significant number of existing buildings at present time, are defined as broader districts, or their resources are currently combined into adjacent existing neighborhoods.

The above mentioned matrices have also been further applied to the following individual neighborhoods and districts (identified per the unofficial designations noted below), to better the understanding of where current resources and their present conditions are distributed.

- Medical District
- Grant Neighborhood
- Dewey Neighborhood
- Vandergrift Neighborhood
- Arnold Neighborhood
- Patton Neighborhood
- Industrial District
- Recreational District

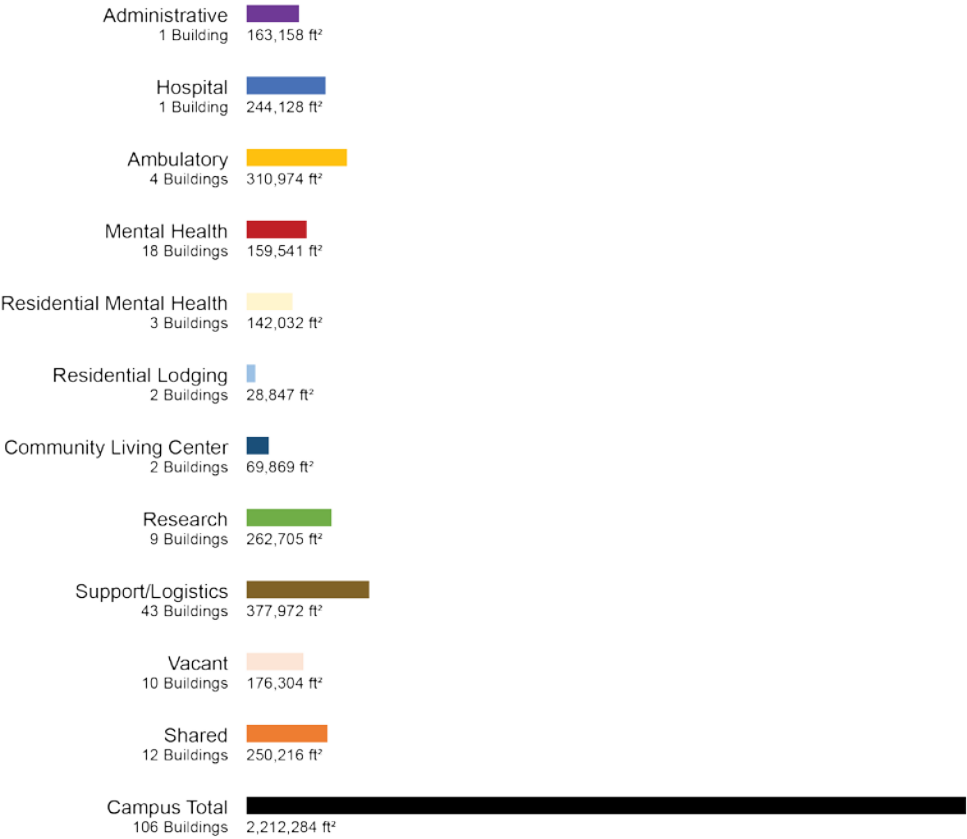
*Reference “Figure B.5 Existing Buildings Neighborhoods” on page 37

A
B
C
D
E
F
G

B1. Existing Conditions

Existing Building Inventory

Existing Buildings - Facility Types



A
B
C
D
E
F
G

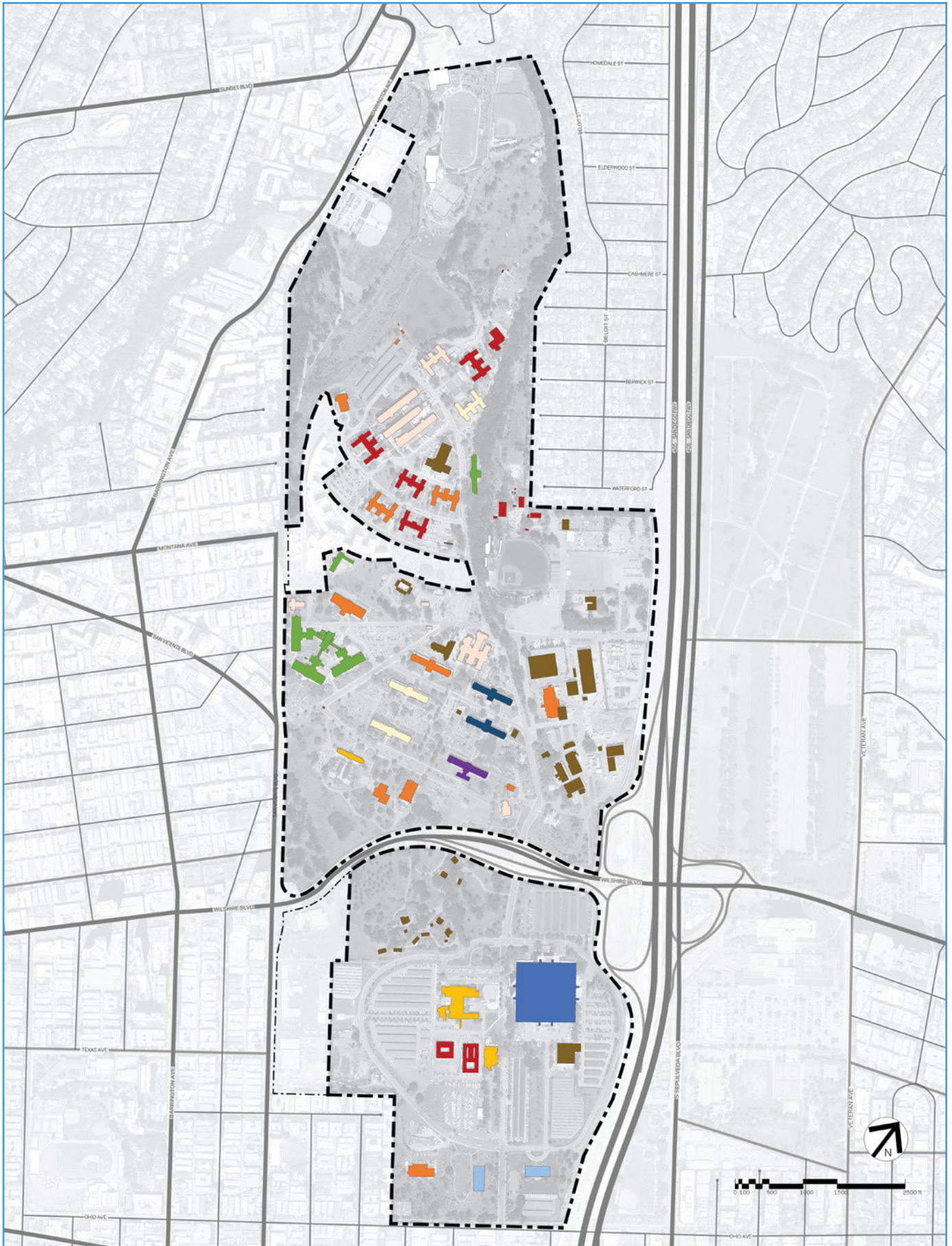
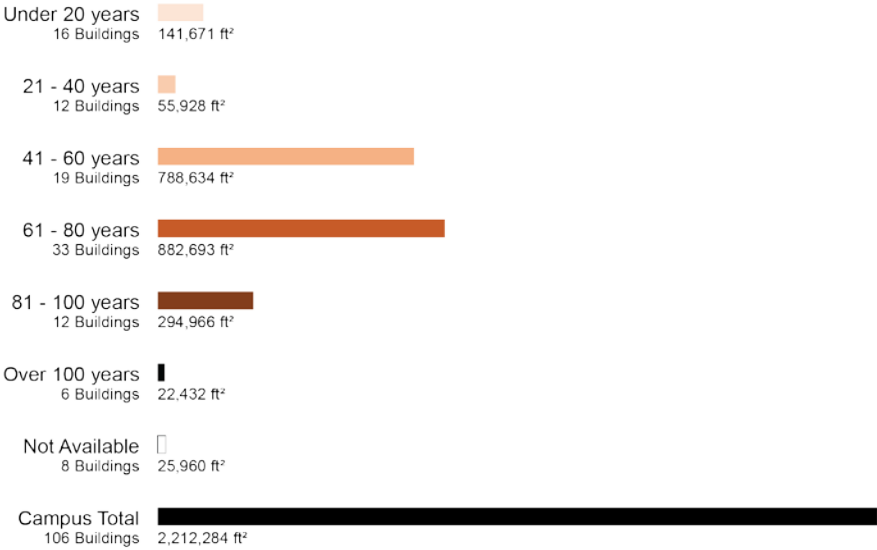


Figure B.1 Existing Buildings Facility Types

B1. Existing Conditions

Existing Building Inventory

Existing Buildings - Ages



A
B
C
D
E
F
G

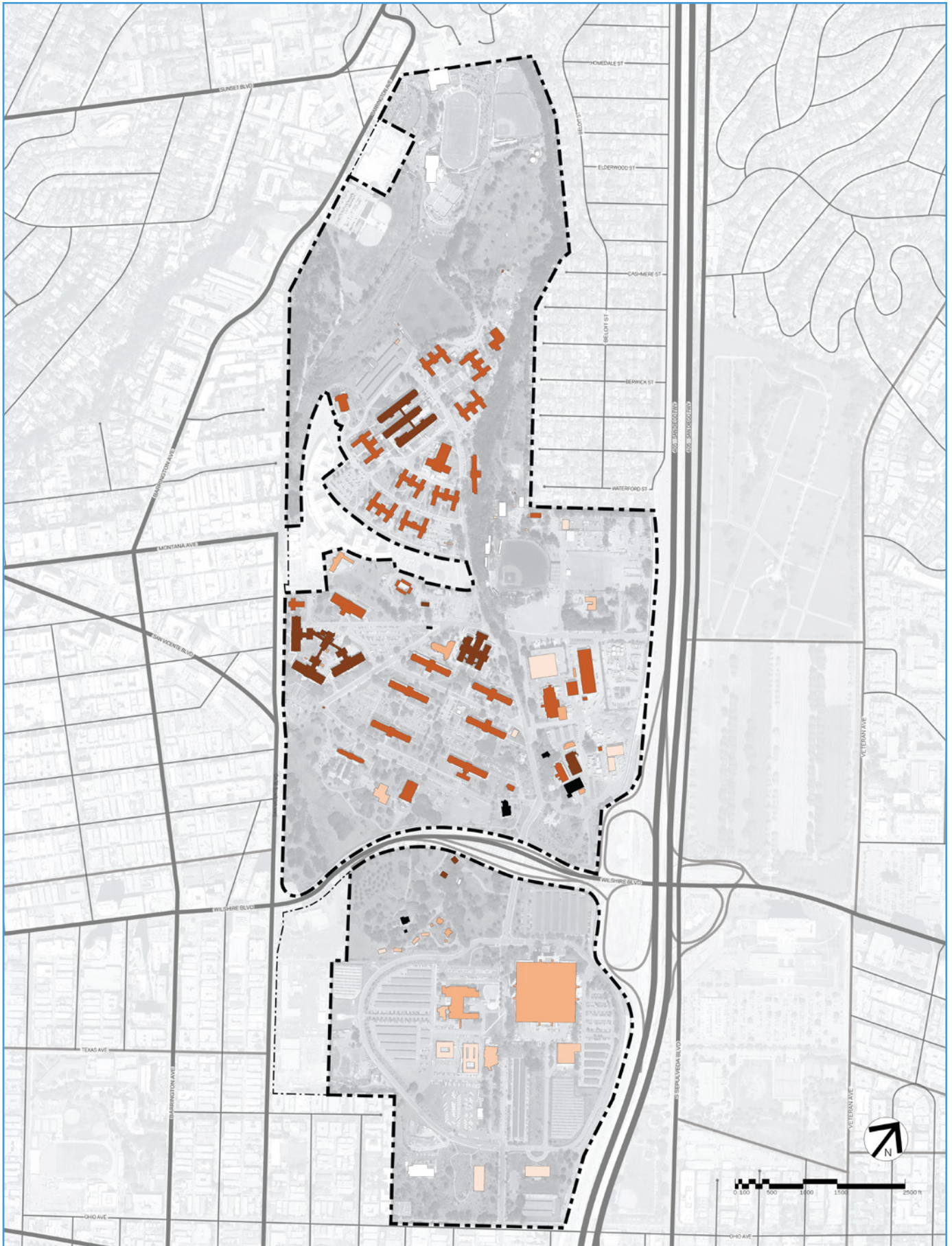


Figure B.2 Existing Buildings Ages

B1. Existing Conditions

Existing Building Inventory

Existing Buildings - Conditions



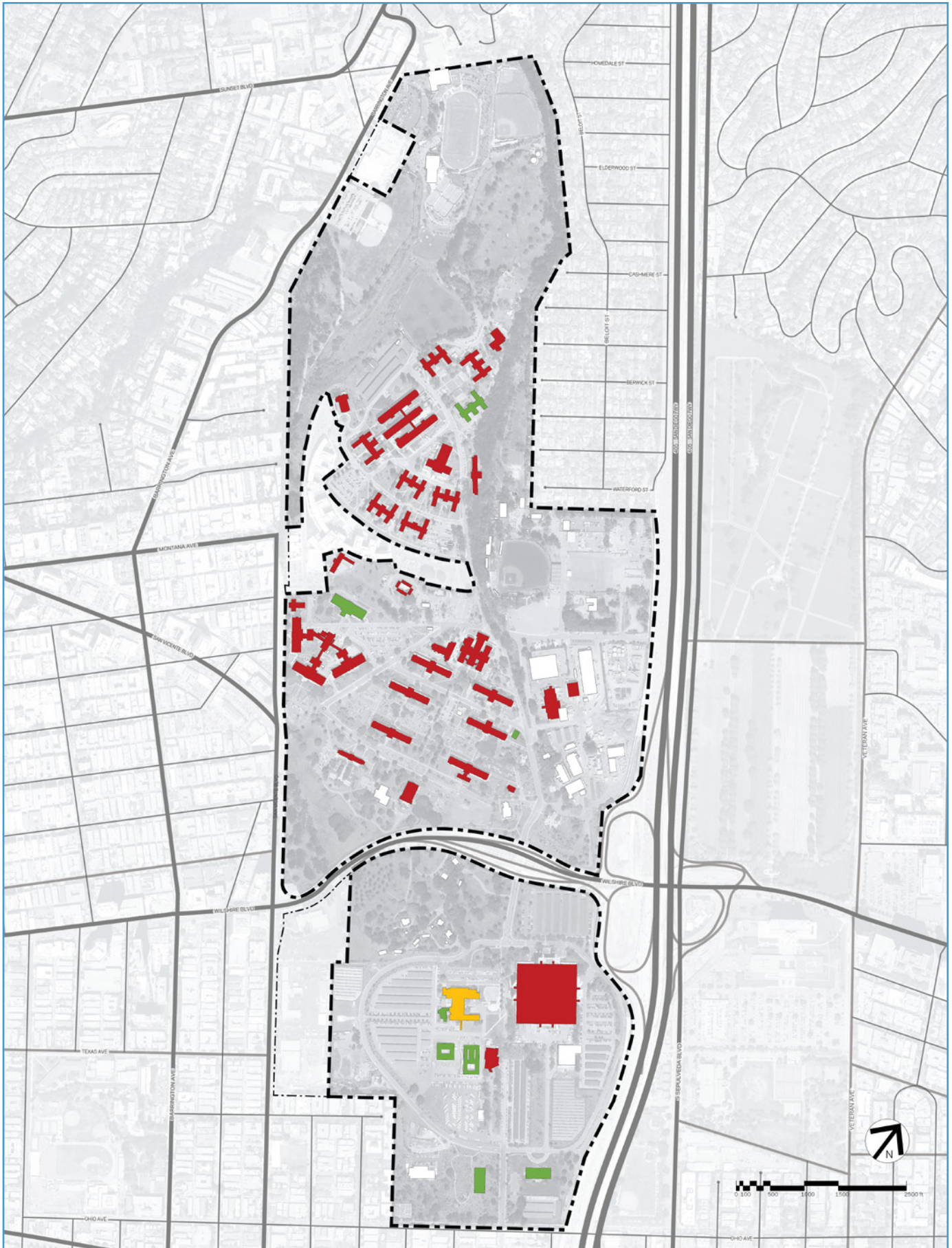


Figure B.3 Existing Buildings Conditions

A
B
C
D
E
F
G

B1. Existing Conditions

Existing Building Inventory

Existing Buildings - Historic Values



A
B
C
D
E
F
G

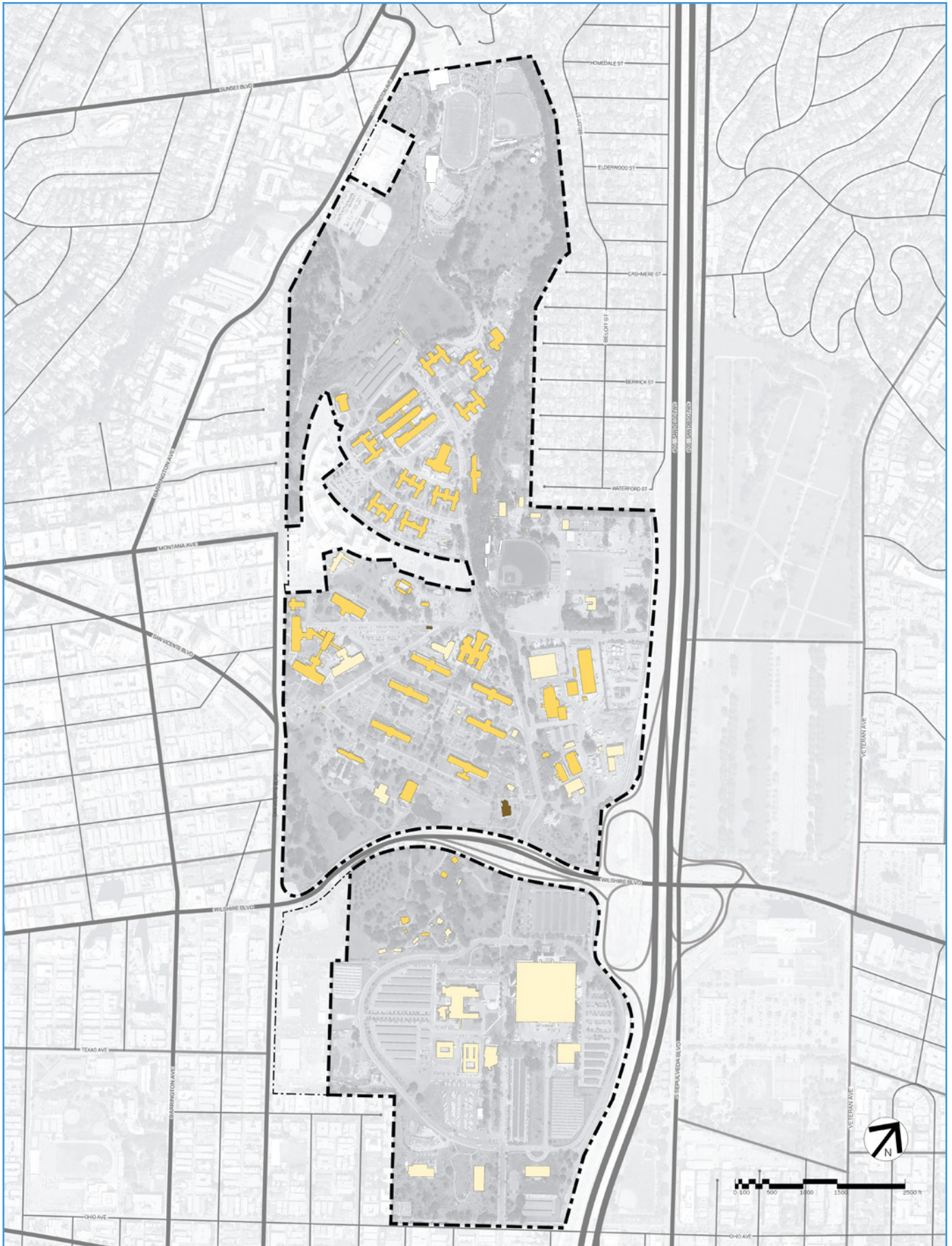
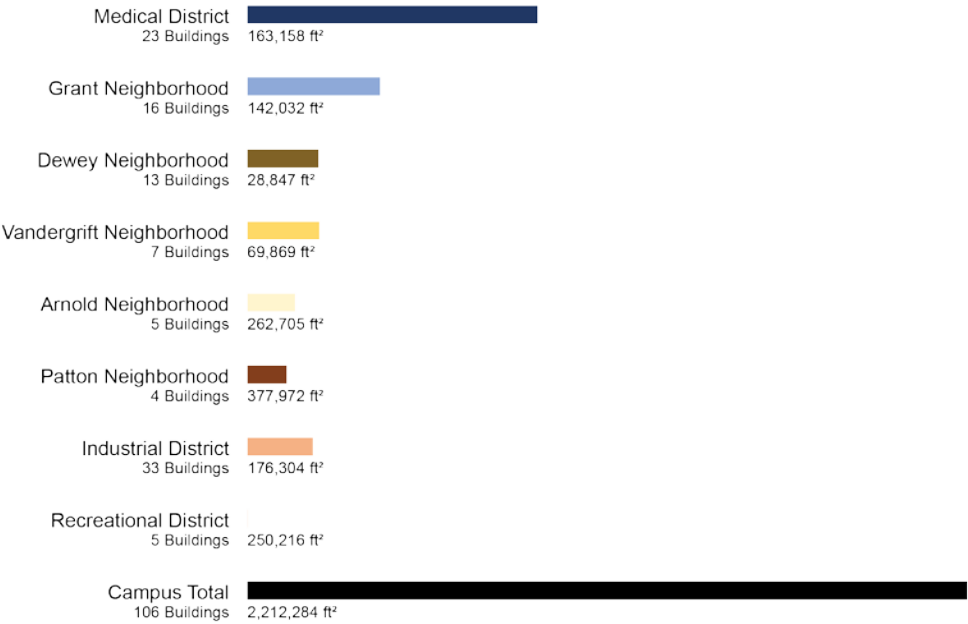


Figure B.4 Existing Buildings Historic Values

B1. Existing Conditions

Existing Building Inventory

Existing Buildings - Neighborhoods



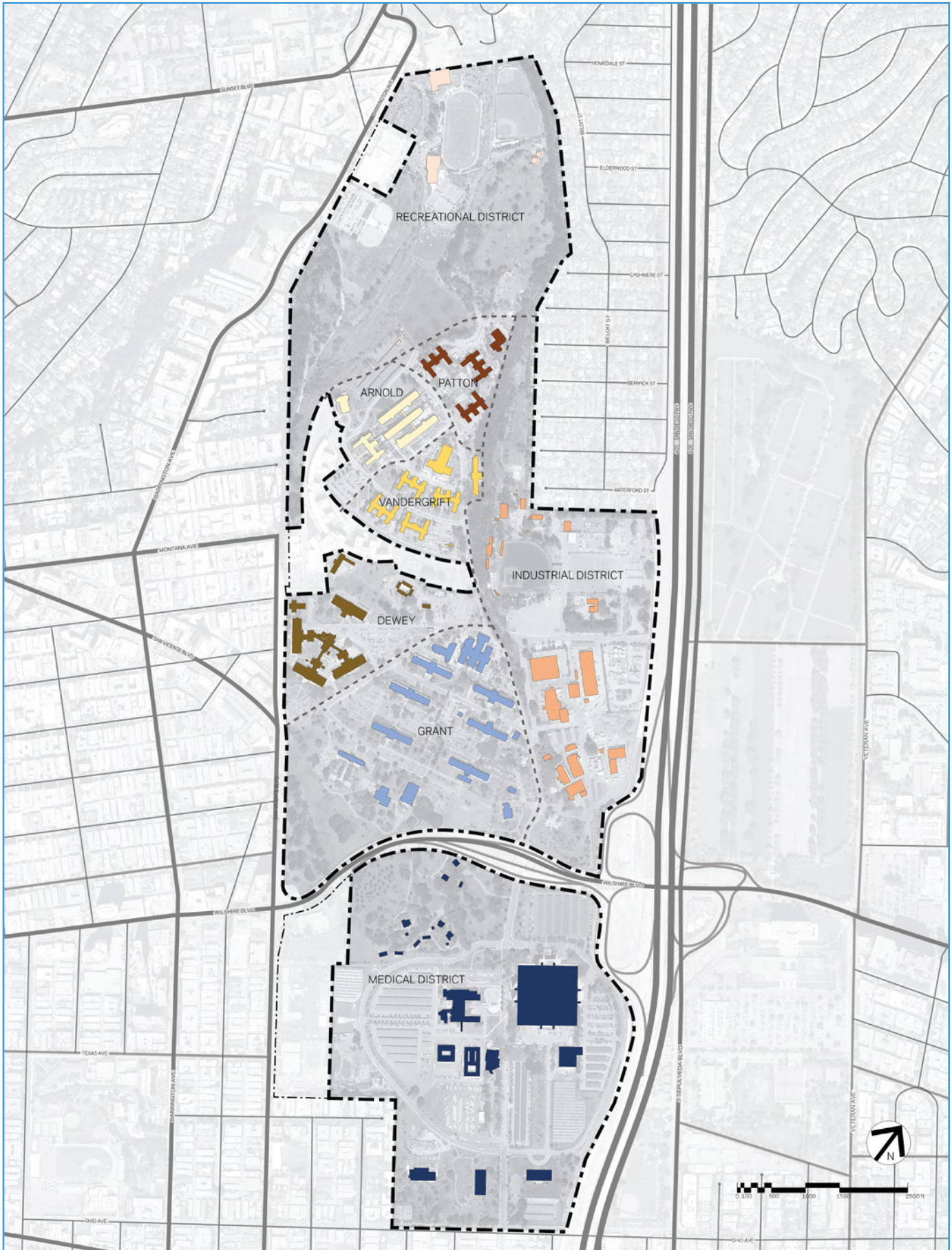


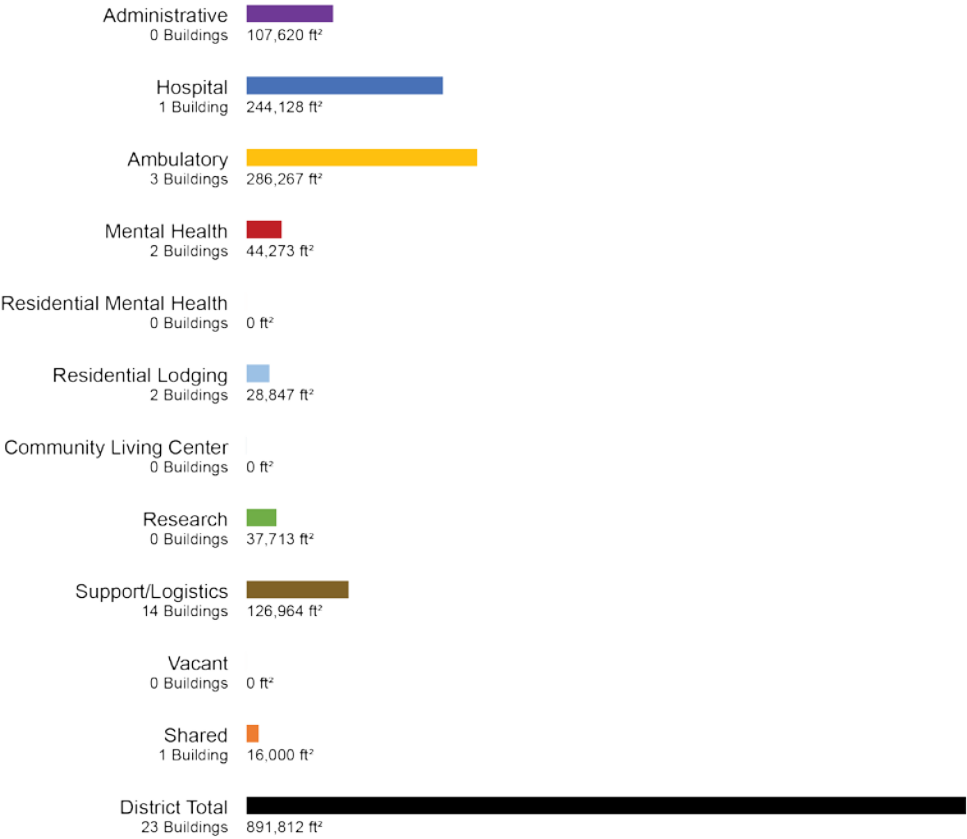
Figure B.5 Existing Buildings Neighborhoods

A
B
C
D
E
F
G

B1. Existing Conditions

Existing Building Inventory

Medical District - Facility Types



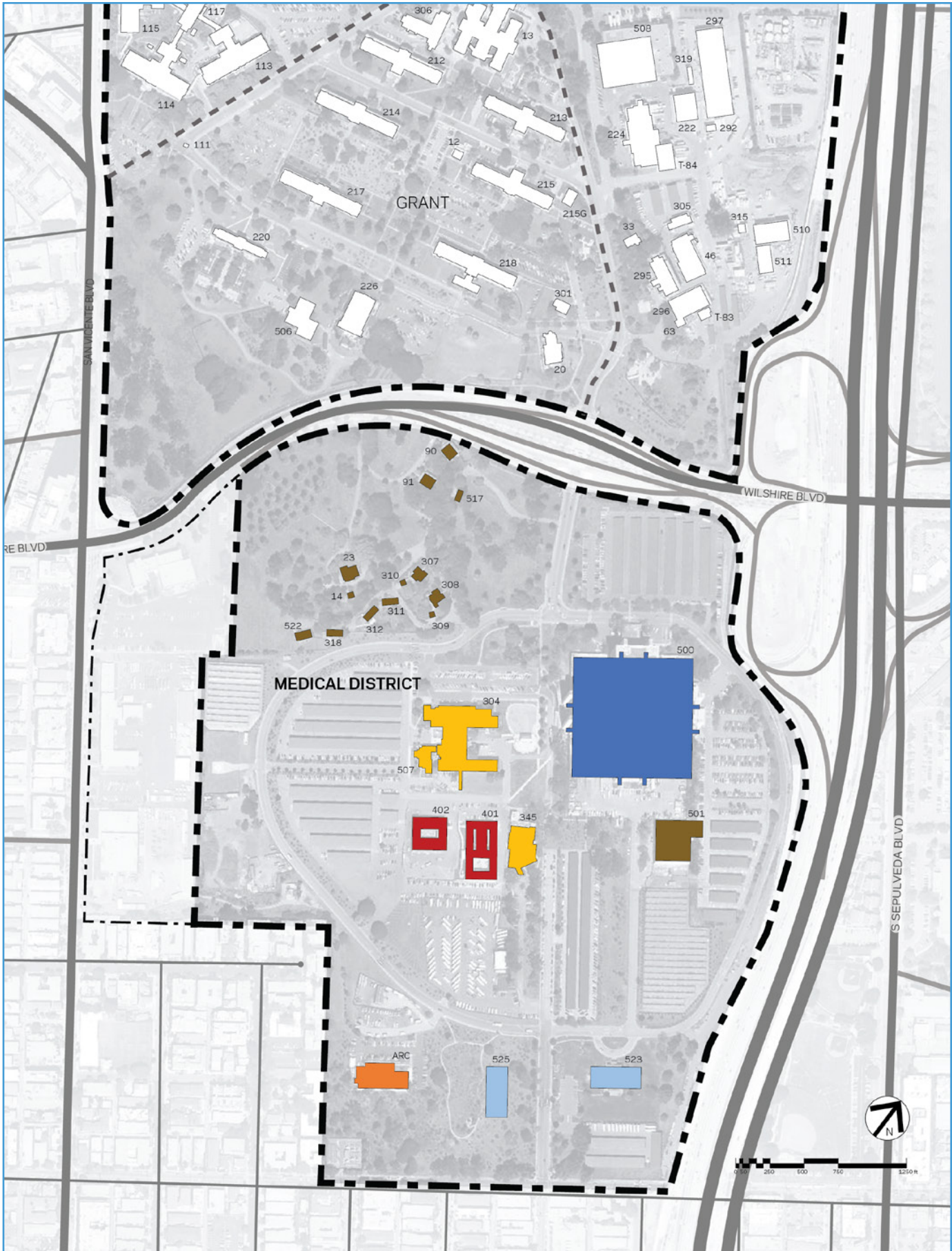


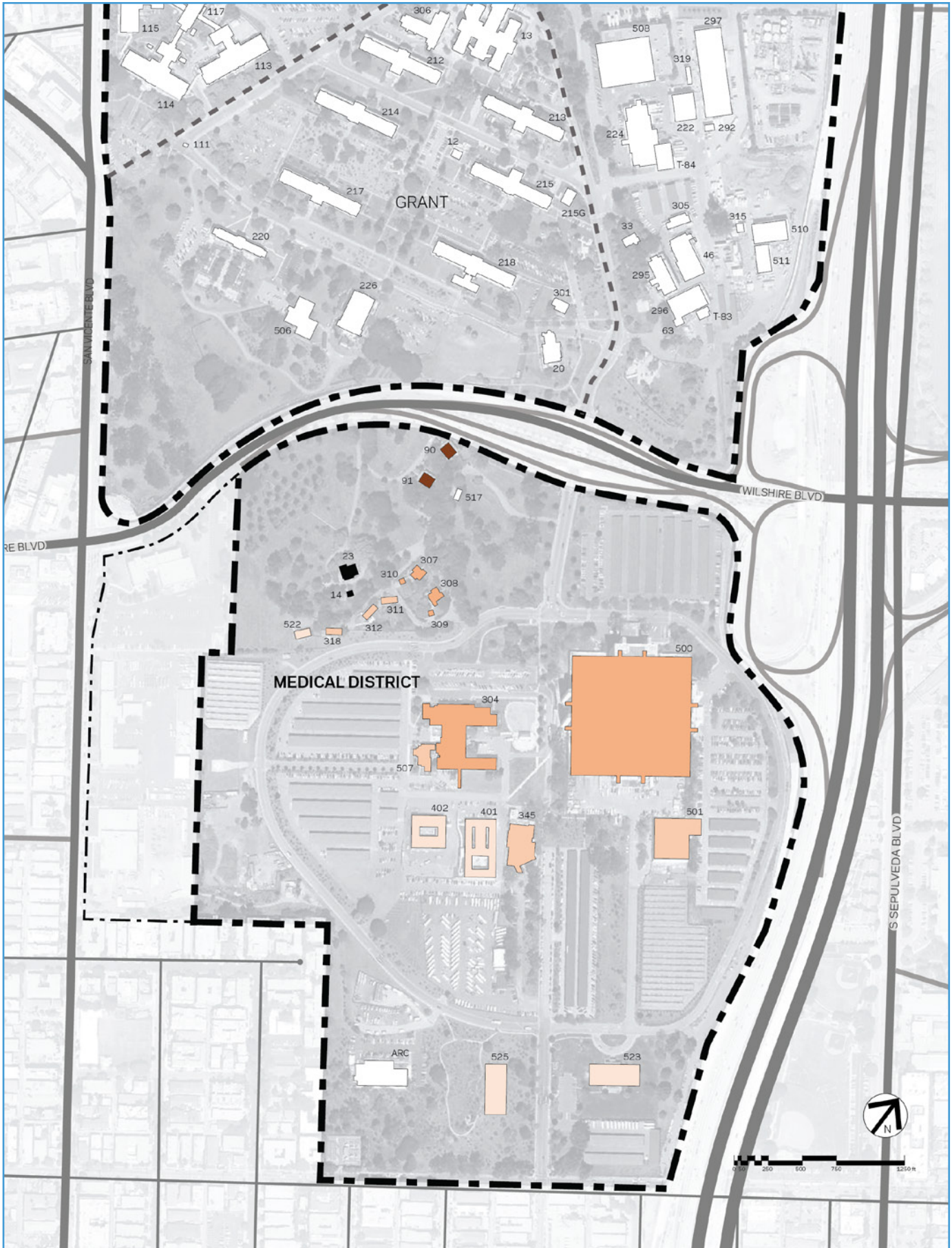
Figure B.6 Medical District Facility Types

B1. Existing Conditions

Existing Building Inventory

Medical District - Building Ages





A
B
C
D
E
F
G

Figure B.7 Medical District Building Ages

B1. Existing Conditions

Existing Building Inventory

Medical District - Building Conditions



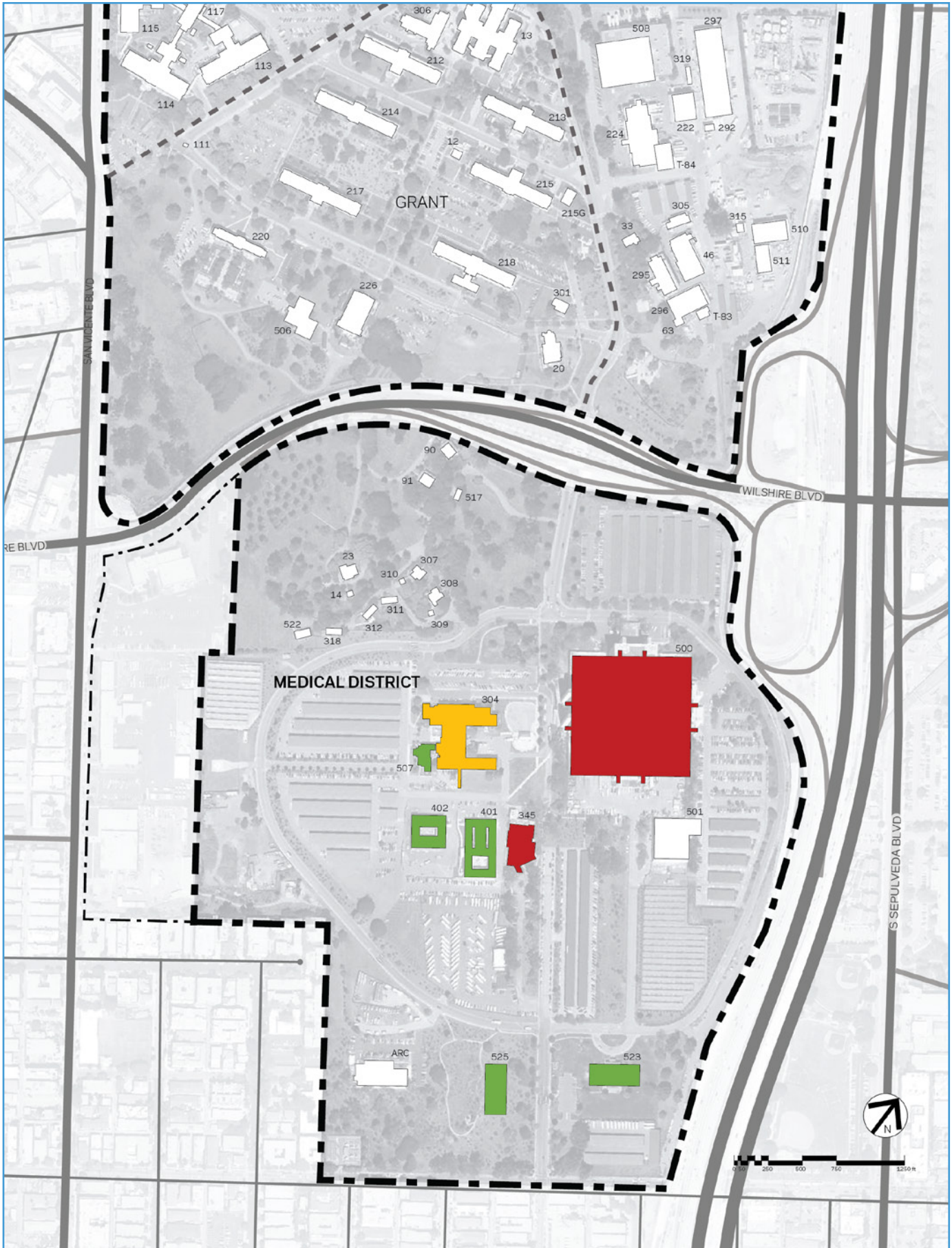


Figure B.8 Medical District Building Conditions

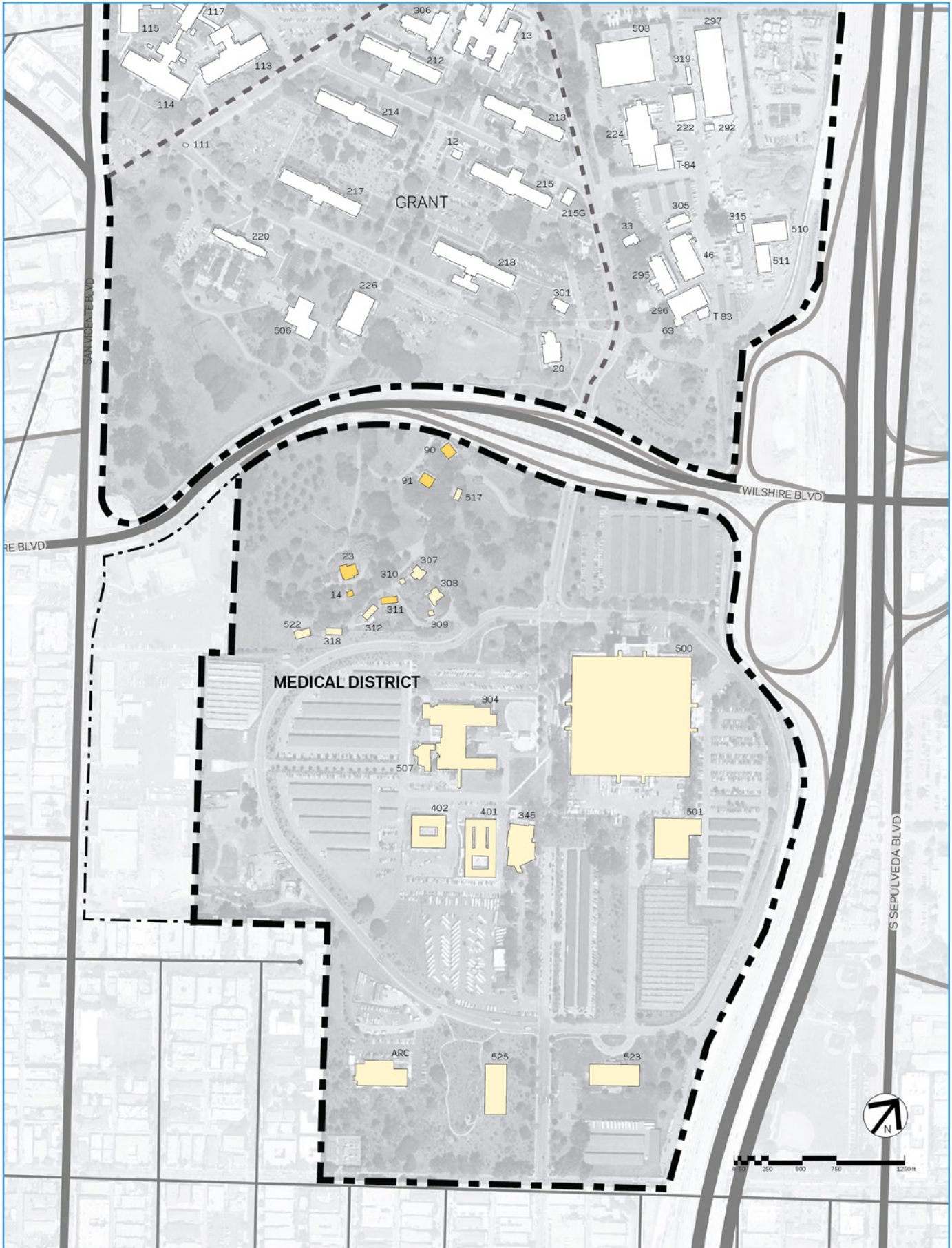
A
B
C
D
E
F
G

B1. Existing Conditions

Existing Building Inventory

Medical District - Historic Values





A
B
C
D
E
F
G

Figure B.9 Medical District Historic Values

B1. Existing Conditions

Existing Building Inventory

Grant Neighborhood - Facility Types

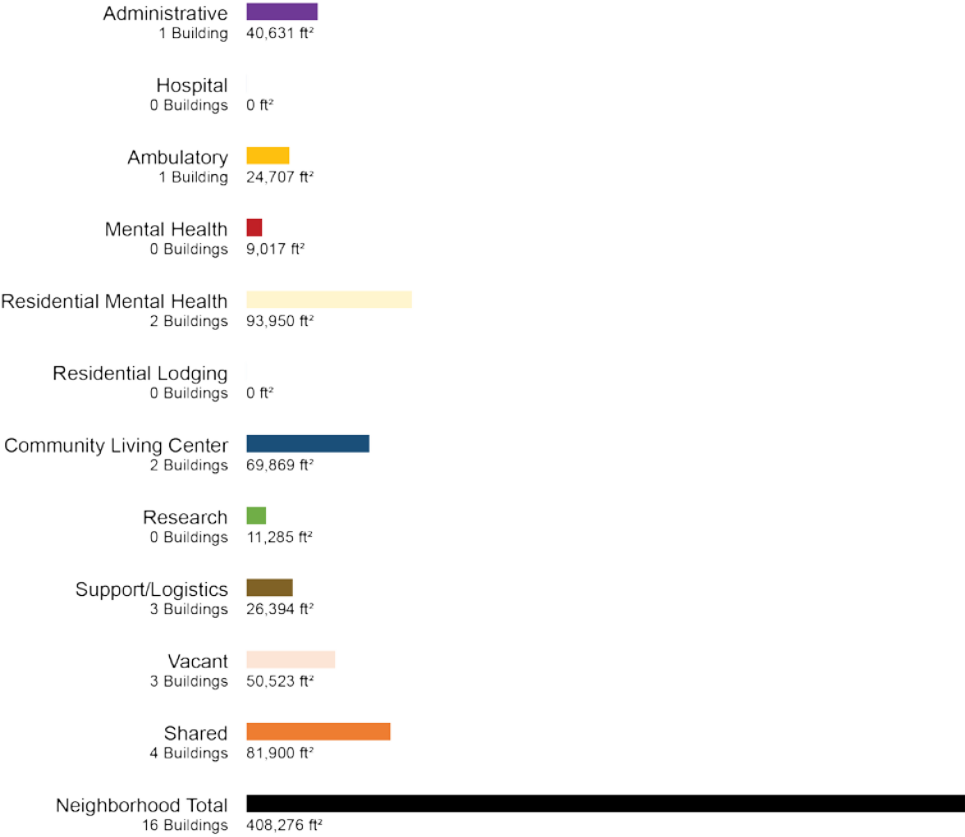




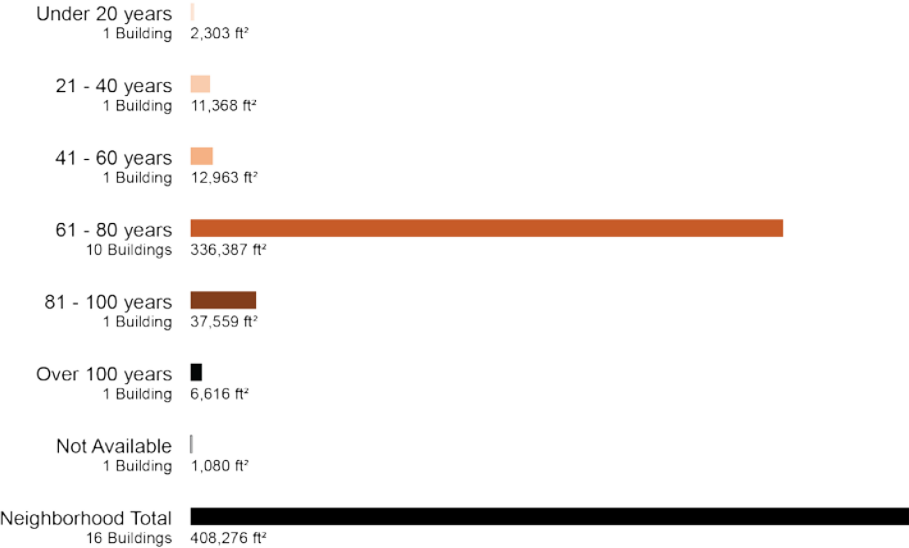
Figure B.10 Grant Neighborhood Facility Types

A
B
C
D
E
F
G

B1. Existing Conditions

Existing Building Inventory

Grant Neighborhood - Building Ages





A
B
C
D
E
F
G

Figure B.11 Grant Neighborhood Building Ages

B1. Existing Conditions

Existing Building Inventory

Grant Neighborhood - Building Conditions





Figure B.12 Grant Neighborhood Building Conditions

A
B
C
D
E
F
G

B1. Existing Conditions

Existing Building Inventory

Grant Neighborhood - Historic Values





Figure B.13 Grant Neighborhood Historic Values

A
B
C
D
E
F
G

B1. Existing Conditions

Existing Building Inventory

Dewey Neighborhood - Facility Types

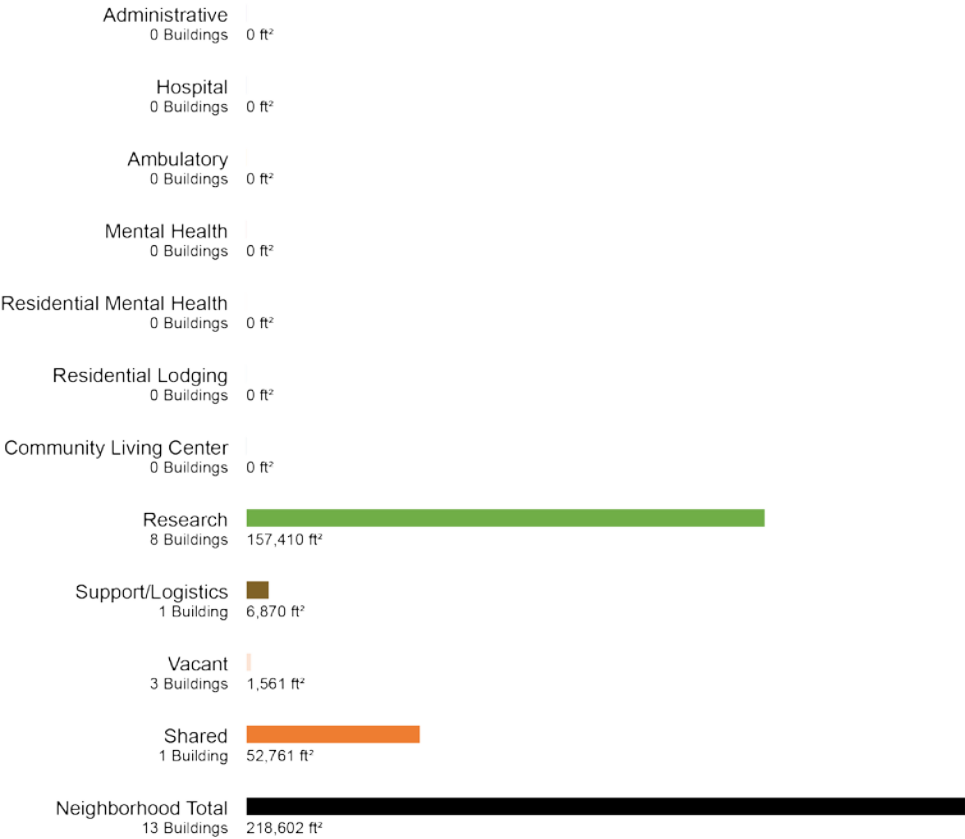




Figure B.14 Dewey Neighborhood Facility Types

A
B
C
D
E
F
G

B1. Existing Conditions

Existing Building Inventory

Dewey Neighborhood - Building Ages

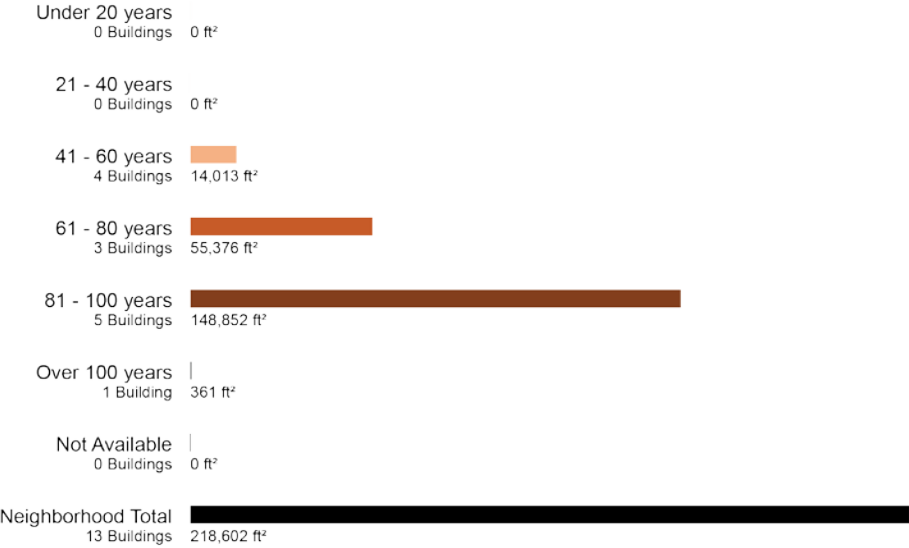




Figure B.15 Dewey Neighborhood Building Ages

A
B
C
D
E
F
G

B1. Existing Conditions

Existing Building Inventory

Dewey Neighborhood - Building Conditions





Figure B.16 Dewey Neighborhood Building Conditions

A
B
C
D
E
F
G

B1. Existing Conditions

Existing Building Inventory

Dewey Neighborhood - Historic Values





Figure B.17 Dewey Neighborhood Historic Values

A
B
C
D
E
F
G

B1. Existing Conditions

Existing Building Inventory

Vandergrift Neighborhood - Facility Types

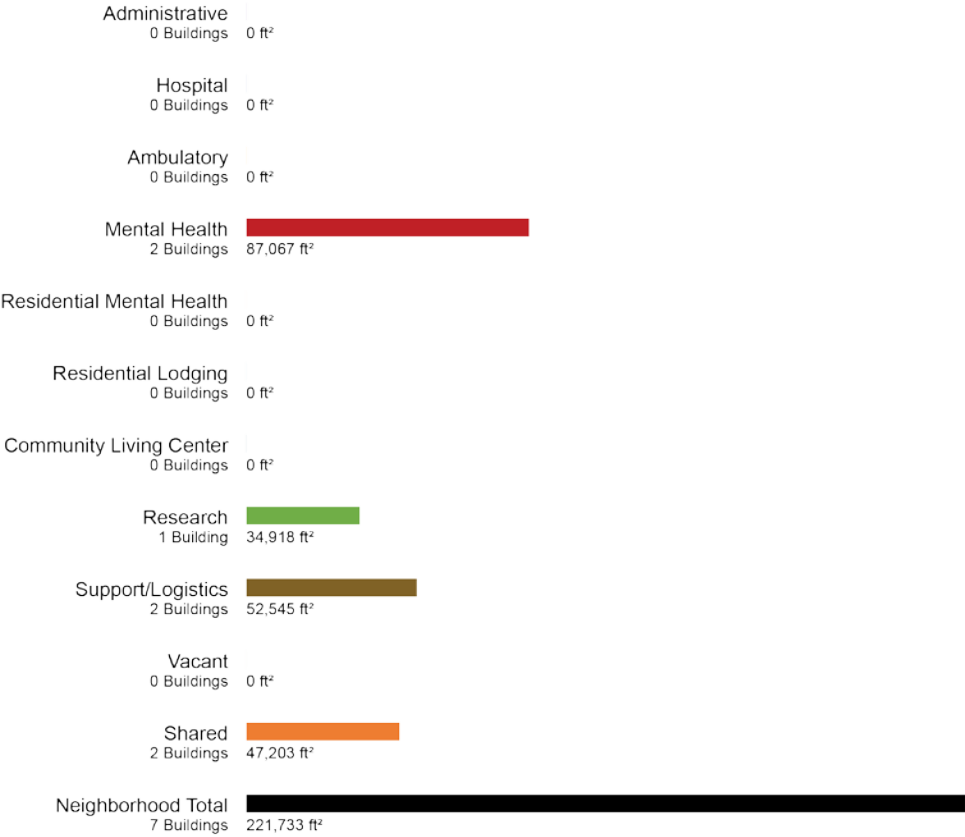




Figure B.18 Vandergrift Neighborhood Facility Types

A
B
C
D
E
F
G

B1. Existing Conditions

Existing Building Inventory

Vandergrift Neighborhood - Building Ages

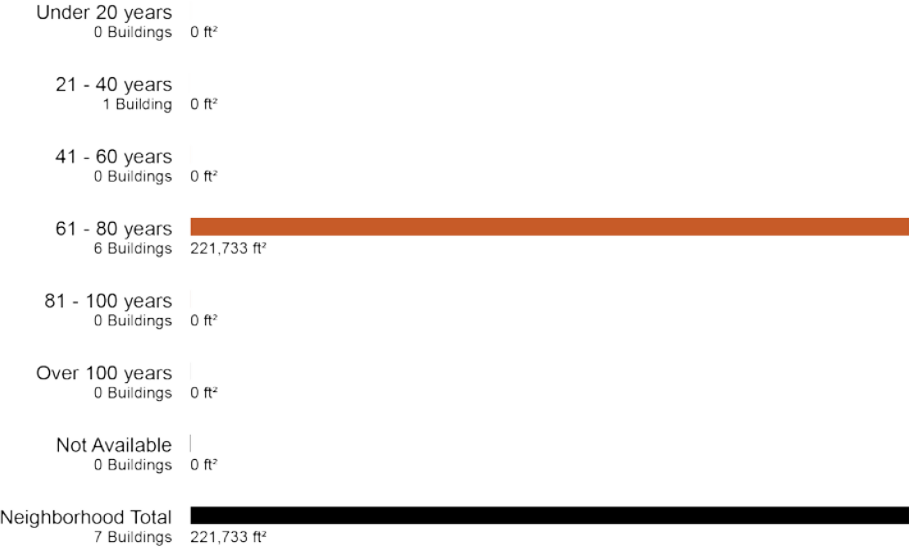




Figure B.19 Vandergrift Neighborhood Building Ages

A
B
C
D
E
F
G

B1. Existing Conditions

Existing Building Inventory

Vandergrift Neighborhood - Building Conditions





Figure B.20 Vandergrift Neighborhood Building Conditions

A
B
C
D
E
F
G

B1. Existing Conditions

Existing Building Inventory

Vandergrift Neighborhood - Historic Values





Figure B.21 Vandergrift Neighborhood Historic Values

A
B
C
D
E
F
G

B1. Existing Conditions

Existing Building Inventory

Arnold Neighborhood - Facility Types

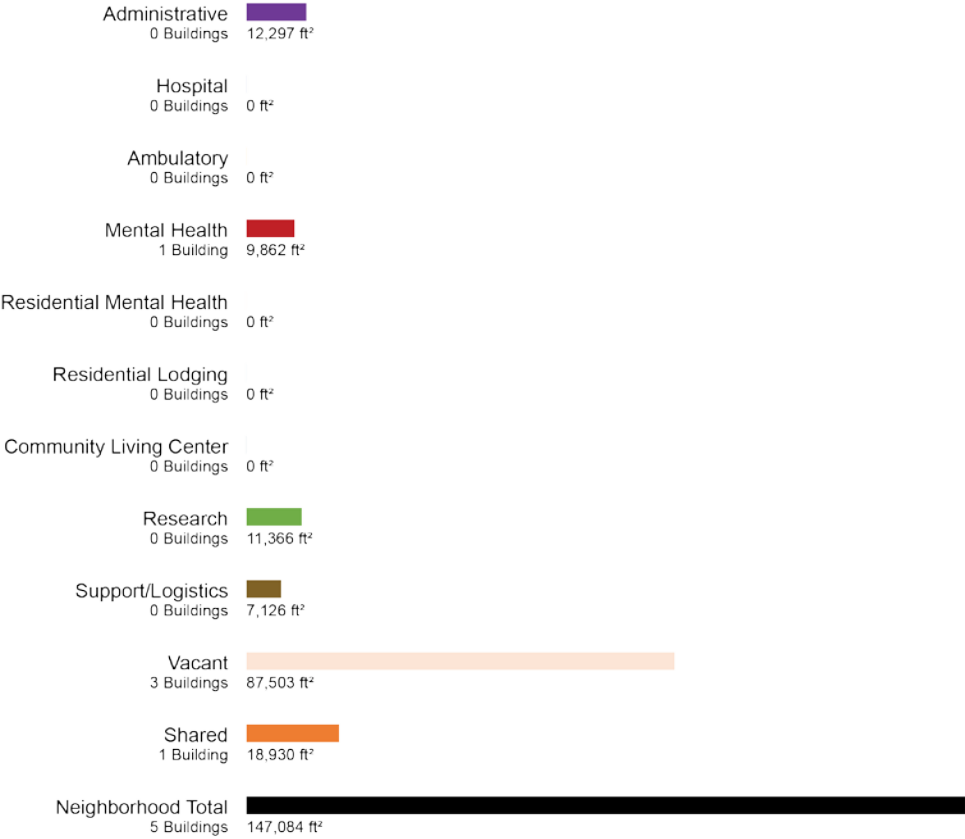




Figure B.22 Arnold Neighborhood Facility Types

A
B
C
D
E
F
G

B1. Existing Conditions

Existing Building Inventory

Arnold Neighborhood - Building Ages

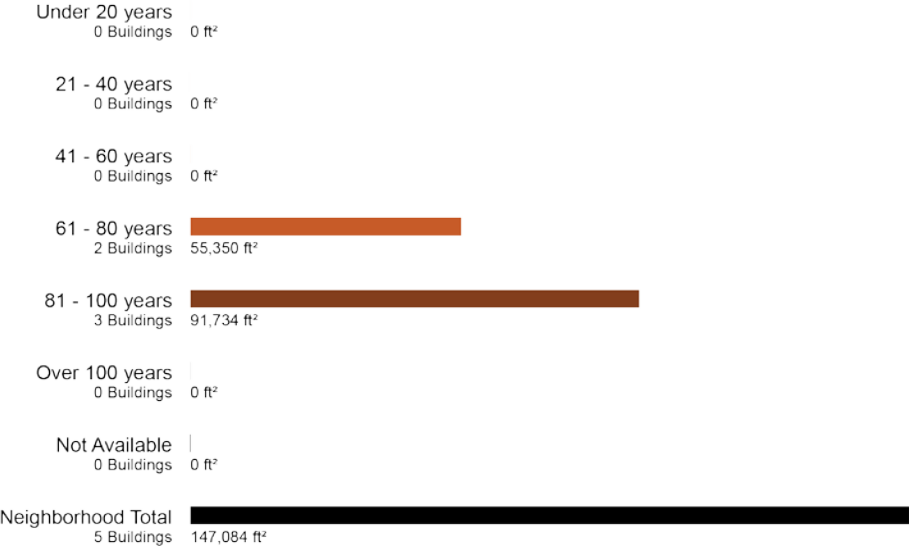




Figure B.23 Arnold Neighborhood Building Ages

A
B
C
D
E
F
G

B1. Existing Conditions

Existing Building Inventory

Arnold Neighborhood - Building Conditions





Figure B.24 Arnold Neighborhood Building Conditions

A
B
C
D
E
F
G

B1. Existing Conditions

Existing Building Inventory

Arnold Neighborhood - Historic Values





Figure B.25 Arnold Neighborhood Historic Values

A
B
C
D
E
F
G

B1. Existing Conditions

Existing Building Inventory

Patton Neighborhood - Facility Types





Figure B.26 Patton Neighborhood Facility Types

A
B
C
D
E
F
G

B1. Existing Conditions

Existing Building Inventory

Patton Neighborhood - Building Ages

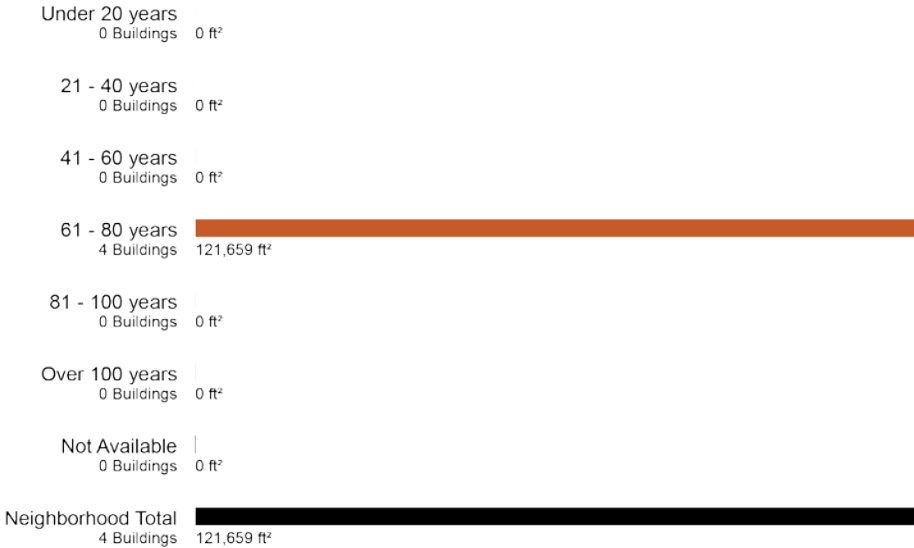




Figure B.27 Patton Neighborhood Building Ages

A
B
C
D
E
F
G

B1. Existing Conditions

Existing Building Inventory

Patton Neighborhood - Building Conditions





Figure B.28 Patton Neighborhood Building Conditions

A
B
C
D
E
F
G

B1. Existing Conditions

Existing Building Inventory

Patton Neighborhood - Historic Values





Figure B.29 Patton Neighborhood Historic Values

A
B
C
D
E
F
G

B1. Existing Conditions

Existing Building Inventory

Industrial District - Facility Types

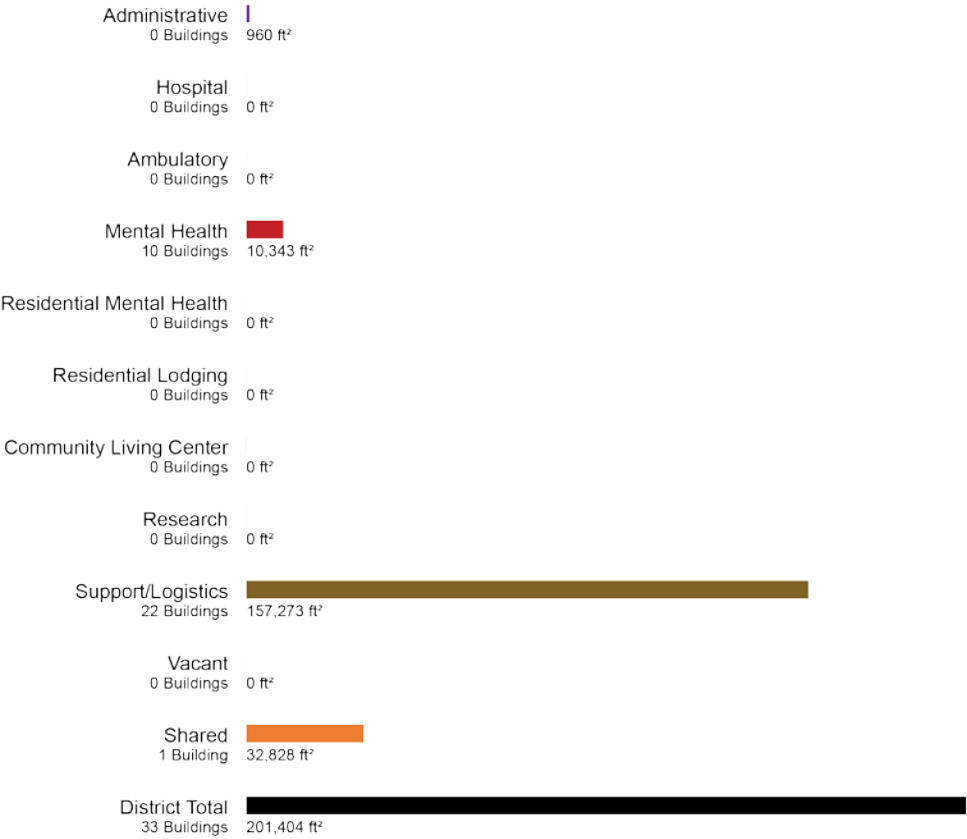




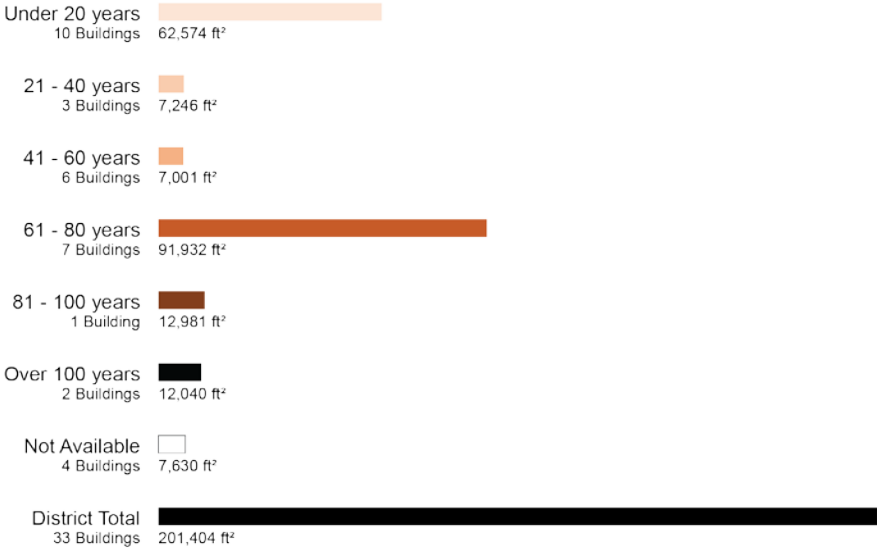
Figure B.30 Industrial District Facility Types

A
B
C
D
E
F
G

B1. Existing Conditions

Existing Building Inventory

Industrial District - Building Ages





A
B
C
D
E
F
G

Figure B.31 Industrial District Building Ages

B1. Existing Conditions

Existing Building Inventory

Industrial District - Building Conditions





Figure B.32 Industrial District Building Conditions

A
B
C
D
E
F
G

B1. Existing Conditions

Existing Building Inventory

Industrial District - Historic Values





Figure B.33 Industrial District Historic Values

A
B
C
D
E
F
G

B1. Existing Conditions

Existing Building Inventory

Recreational District - Facility Types

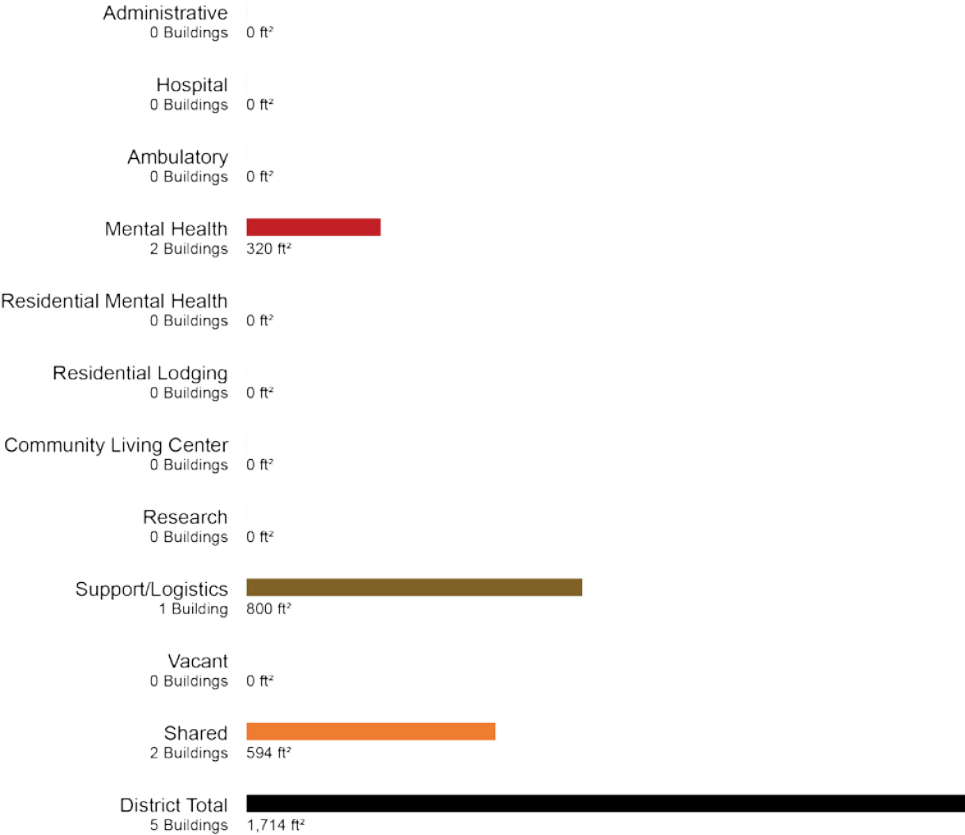




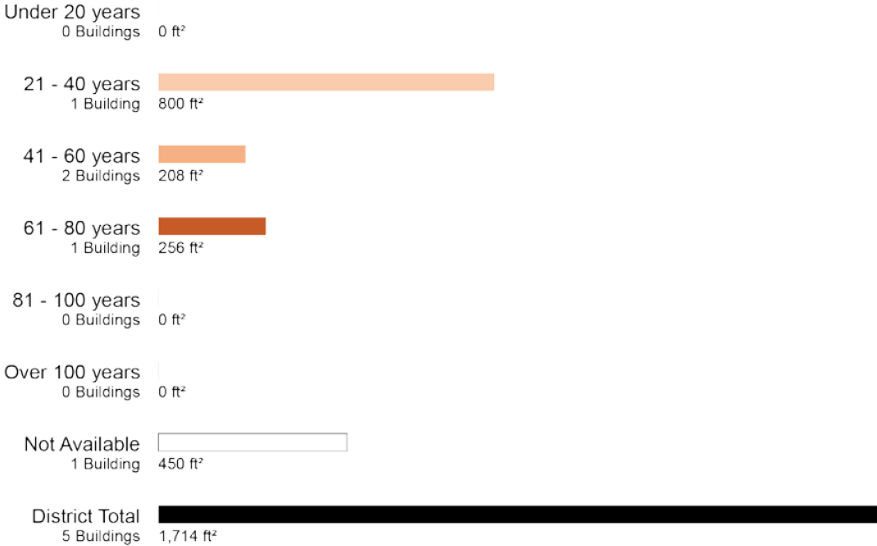
Figure B.34 Recreational District Facility Types

A
B
C
D
E
F
G

B1. Existing Conditions

Existing Building Inventory

Recreational District - Building Ages



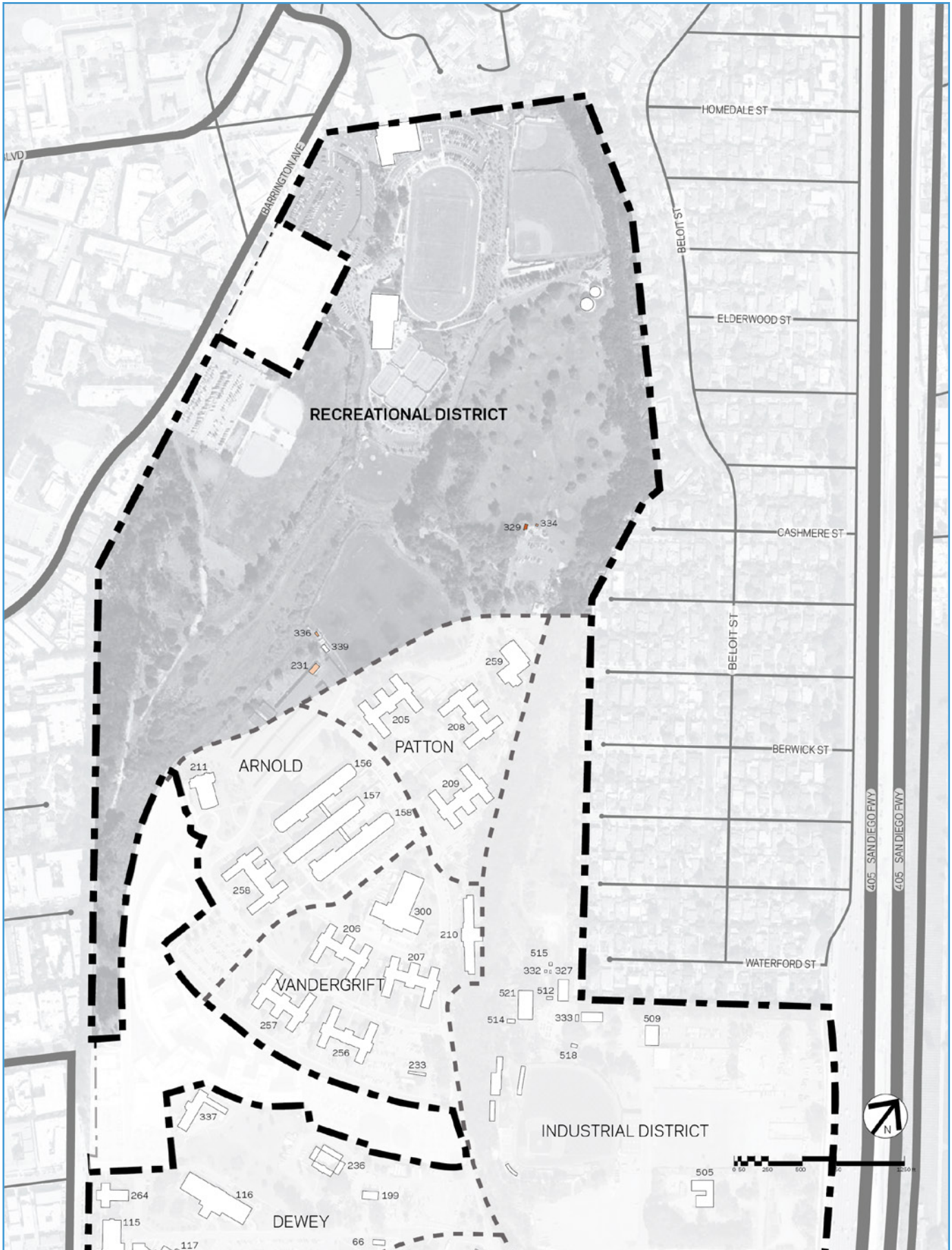


Figure B.35 Recreational District Building Ages

A
B
C
D
E
F
G

B1. Existing Conditions

Existing Building Inventory

Recreational District - Building Conditions

Poor	0 Buildings	0 ft ²
Moderate	0 Buildings	0 ft ²
Good	0 Buildings	0 ft ²
Not Available	5 Buildings	1,714 ft ²
District Total	5 Buildings	1,714 ft ²

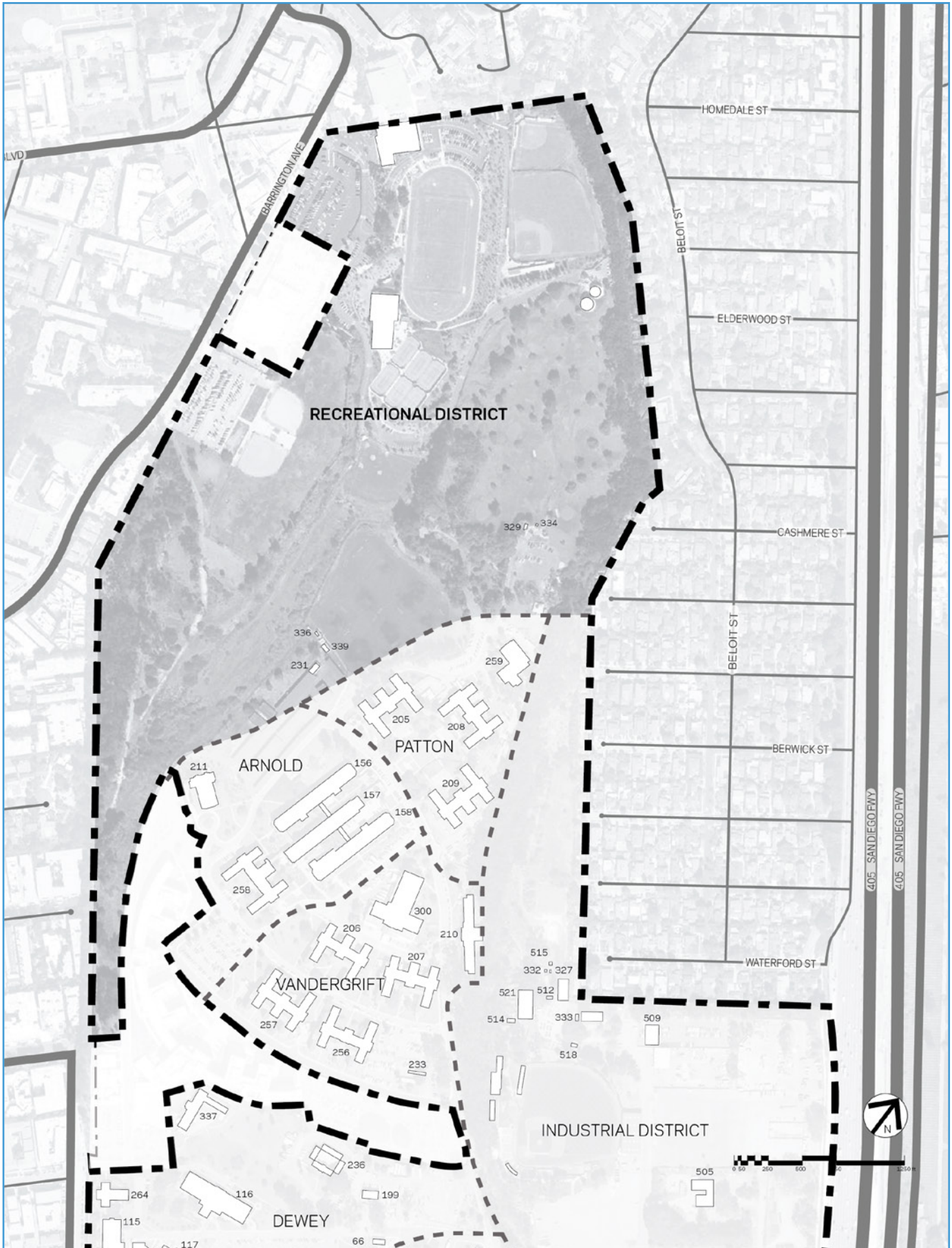


Figure B.36 Recreational District Building Conditions

B1. Existing Conditions

Existing Building Inventory

Recreational District - Historic Values



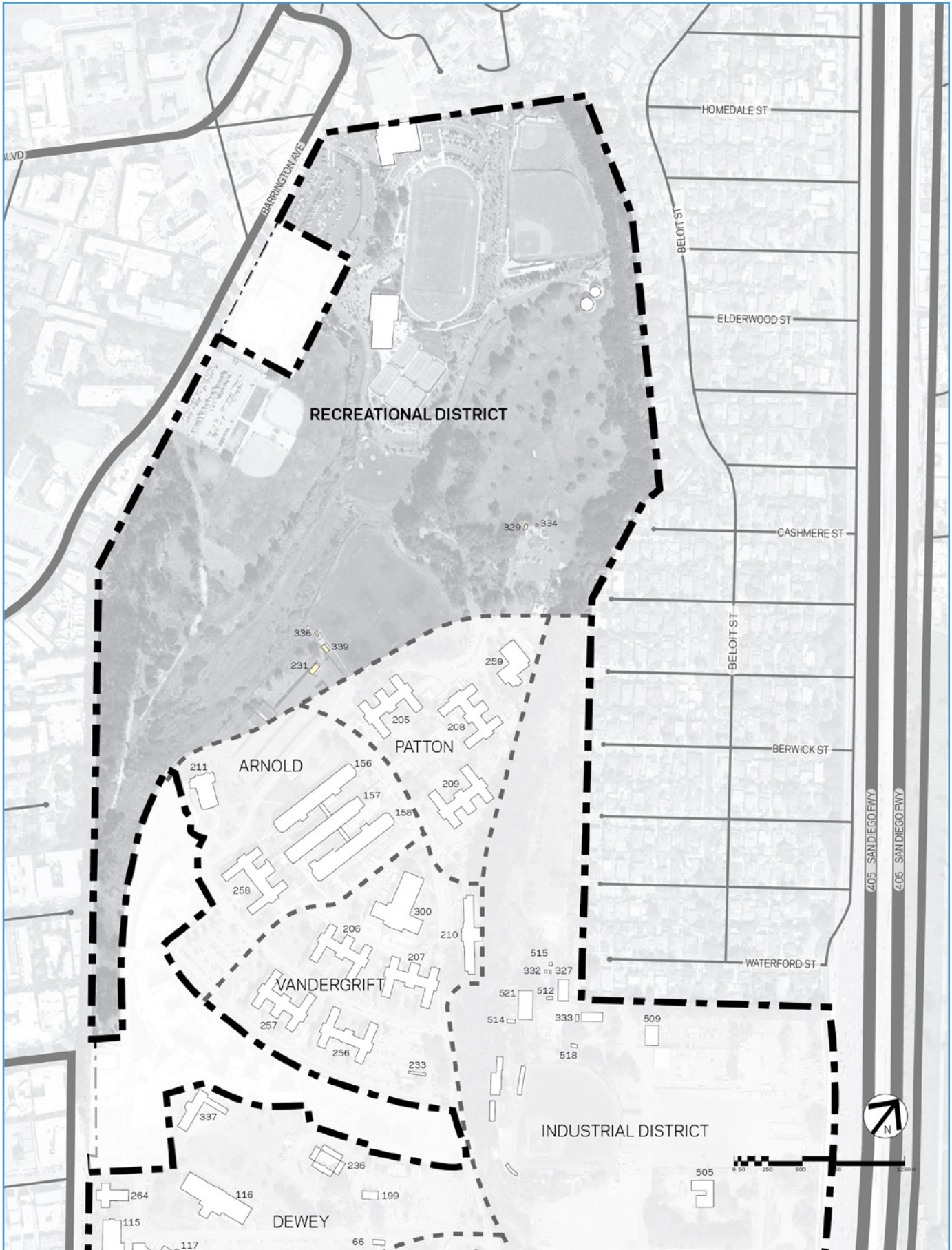


Figure B.37 Recreational District Historic Values

A
B
C
D
E
F
G

B2

B2. Demographics, Demand, & Program Analysis

Existing Conditions

B1

Demographics, Demand & Program Analysis

B2

B2. Demographics, Demand & Program Analysis

Veteran and Homeless Demographics

Veteran Homelessness

Background

Ending Veteran homelessness, in coordination with Federal and community partners, is a top priority of the Obama Administration, Department of Veterans Affairs, and local communities across the country. To meet this challenge, VA launched a comprehensive, evidence-based, and outcome-driven strategy. VA's strategy is consistent with Opening Doors (The Federal Strategic Plan to Prevent and End Homelessness), which calls for the adoption of partnerships among federal, state, local governments, and service organizations, to increase access to stable, affordable housing—by prioritizing evidence-based services such as Housing First. VA's transformational effort has resulted in several new service models for homeless and at-risk of homeless Veterans and their family members, most notably the Supportive Services for Veteran Families program and a significant expansion of HUD-VASH. These models promote a more person-centered and collaborative approach that prioritizes connecting Veterans to permanent housing, healthcare, and other supportive services including employment opportunities that promote sustainable income, greater community reintegration, and improved quality of life.

California and Los Angeles play a significant role in the national goal of ending Veteran homelessness, accounting for high rates of Veteran homelessness (24% within the state and approximately 10% sited in greater Los Angeles). The Greater Los Angeles VA's Comprehensive Homeless Center provided services to 710 new individuals between October 1, 2014 and May 31, 2015. The homeless Veterans are diverse and complex with significant mental health and other healthcare concerns. Los Angeles has some of the highest numbers of homeless Veterans returning from Iraq and Afghanistan, female Veterans, and chronically homeless Veterans in the nation (Homeless Registry data, 2014). Chronic homelessness is defined by VA as having both a disability and having experienced homelessness for at least a year, or four or more episodes of homelessness in the last three years. Within GLA's service area, the average age of homeless and/or at-risk Veterans is 52 years, approximately 56% of the Veterans are 55 years of age or older, and 95% were male.

Many have significant mental health issues including depression, PTSD, psychosis, or addiction, in addition to medical comorbidities including diabetes, prolonged and complicated hypertension, COPD, arthritis, or other cardiac conditions that decrease their life expectancy and increase their risk for premature placement into nursing homes or other institutional care settings. Fifty-three percent of new intakes included chronically homeless. Behavioral health issues (substance abuse or psychiatric illness) were reported by 59% of the new intakes and 70% reported a serious medical issue, such as chronic pain, hepatitis C, or diabetes.

To address the housing and healthcare needs of homeless Veterans, the WLA VA Campus has increased its engagement and partnership with Federal and community partners to better address the needs of homeless and at-risk of homelessness Veterans. WLA VA Campus recognizes that it cannot solve Veterans homelessness in isolation; it takes the combined and coordinated efforts of the entire Los Angeles community to solve this problem. In partnership with the community, WLA VA Campus has also increased resources like HUD-VASH, SSVF case management and outreach services, and Homeless Patient Aligned Care teams (H-PACT) to better meet the housing, healthcare, employment, and other service needs of the homeless Veteran population.

Progress from these efforts is evident by reductions in the annual Homeless Point-in-Time (PIT) counts conducted by the community each January. Since 2011 there has been a 36% reduction in Veteran homelessness. However, the 2015 PIT indicated that there were still 4,016 homeless Veterans, 683 considered at greatest risk.

B2. Demographics, Demand & Program Analysis

Based on PIT and VA data, feedback from Veterans, Veteran Service Organizations, and other key stakeholders, it is clear that GLA, Federal, and community partners must continue to expand capacity and flexibility to serve homeless Veterans and/or Veterans at-risk of homelessness, as well as emerging sub-populations with distinct needs, including aging Veterans, female Veterans (especially those with histories of trauma including military sexual trauma), families, recently returning Veterans, and aging Veterans with significant medical and mental health complications.

It is imperative that chronically homeless Veterans and/or Veterans with complex mental health and/or medical service needs have access to the level of services they need to achieve housing stability and maximize their quality of life. In order to achieve this vision and as a component to a settlement agreement from *McDonald v. Valentini*, VA has advanced a Master Plan. The Master Plan is intended to reflect VA's unequivocal priority to prospectively operate the WLA VA Campus as a 21st century medical center and home that offers state-of-the-art healthcare while also providing safe, open, and welcoming services that supports including homes for homeless Veterans. The goal is to revitalize the campus so all Veterans feel welcomed in accessing, living, recreating, and socializing with one another, their families, the community, and VA staff. The new Master Plan will also help the Campus operate more efficiently and in a more Veteran-centric manner going forward, identify the optimal types, location, mix, and densities of bridge and permanent supportive housing, and treatment services including; mental health, addictions, employment and social supports needed by our Veterans who chose VA for their care.

The new vision for the campus also includes significant and adequate levels of permanent supportive housing, 'bridge', and transitional housing, along with short-term treatment services that can provide state-of-the-art primary care, mental health, and addiction services to Veterans, particularly chronically homeless Veterans of the Los Angeles region, severely disabled, aging, and female Veterans. Such housing shall be structured based on state-of-the-art homelessness prevention and urban planning sciences, consistent with best practices and evidence-based approaches under the Housing First model. VA's objective under that model is for Veterans to have an attractive choice to decide whether to pursue housing on or off the campus, while noting permanent housing on the Campus is intended for the most needy and vulnerable Veterans.

A
B
C
D
E
F
G

B2. Demographics, Demand & Program Analysis

Veteran and Homeless Demographics

Assumptions

Veteran and Homeless Demographics Assumptions

VA provided fiscal year 2014 data, which included:

- a. Historic utilization (inpatient and outpatient) for homeless and non-homeless Veterans in greater Los Angeles
- b. West Los Angeles inpatient volume data
- c. Projections of Veterans and enrollees and key healthcare service utilization in the Greater Los Angeles area
- d. Unduplicated patients were determined to accurately assess the number of homeless Veterans in the Greater Los Angeles area
- e. Demographic data was analyzed to determine patient origin, average age, sex, service connected score, non-service connected disability
- f. Utilization trends of inpatient and outpatient services for homeless Veterans were determined

Assumptions for the formerly homeless and at-risk Veteran populations include:

1. VA projects that both Veterans and enrollees will decline by 2025 and future projections (to 2034) show a continued decline.
2. A 33% decline in Veterans by FY2025, as well as a 8% decline in VA enrollees based on VA projections.
3. Homeless Veterans and enrollees will decline at the same rate as the general Veteran population, with the same percentage of homeless men and women as in FY2014.

Assumptions for Clinical Care include:

1. Usage rates for inpatient services will decrease overall about 26% between FY2014 and FY2025, and outpatient use rates are projected to increase overall about 16% during the same period.
2. Currently, homeless Veterans use inpatient services 10% more than non-homeless Veterans and generate 85% more encounters; this trend is expected to continue in the future.

Program Eligibility and Utilization

1. Seventy-nine percent of homeless Veterans using healthcare services in Greater Los Angeles have a service connected score above 50% or have a non-service connected disability (a disability preventing them from gaining employment).
2. Over 60% of services for homeless Veterans at the WLA site center around mental health, primary care, specialty care, and housing-related services.

Demographics

Although the WLA facility draws patients from across the U.S., the majority are from the Los Angeles area

1. The majority of homeless Veterans seeking care at a Greater Los Angeles VA facility provide a ZIP code in the Greater Los Angeles region and make up 16% of all encounters.
2. Average age for homeless Veteran patients in the Greater Los Angeles area is 47 for women and 55 for men.
3. Female homeless Veteran patients make up a little less than 8% of the total homeless Veteran population.

B2. Demographics, Demand & Program Analysis

Veteran and Homeless Demographics

Methodology and Summary

Overall Methodology and Summary

The demographic and demand analysis is based on several data sources from both VA and HUD. Specifically, data surrounding historic and projected health utilization for Veterans were provided by VA and historic homeless data (including homeless Veterans) was provided by HUD.

During the data collection phase, several meetings were held by the Master Plan team with representatives from the planning department of VA and VA's National Homeless Center to understand and process data in a meaningful and impactful way. Discussions with stakeholders and community members augmented the analysis and provided context for how patients received care in VA system.

In understanding the demographics and demand for this campus, two analyses were completed—one which projected the number of homeless Veterans in need of housing in the greater Los Angeles area and one which projected healthcare service volumes for the West Los Angeles VA campus.

Homeless Veteran Population Analysis

In order to project homeless Veterans for FY2025, two specific data sources were used, including the FY2014 Annual Homeless Assessment Report (AHAR) to Congress provided by HUD, and GLA Veterans projects provided by VA Greater Los Angeles Healthcare System (VAGLA HS) Office of Planning & Development (OOP).

AHAR reports that approximately 34,393 homeless are located within the GLA area, the second largest homeless population in a metropolitan outside of New York City. Of the 34,393 homeless in Los Angeles, about 22,596 or 65.7% are chronically homeless. California has the highest number of homeless Veterans at 12,096 in 2014, and that number has decreased 32.7% over the last 5 years. In 2014, the GLA area had 3,739 homeless Veterans, the highest rate of homeless Veterans in a major city (more than twice that of other major cities). The number of "chronically homeless" Veterans, staying in places not means for human habitation such as streets, encampments in parks, or abandoned buildings, in GLA area is similar to the general homeless population at 68.4%. Most Veterans in the count were individuals (96%) and a small proportion were members of families with children (4%).

A
B
C
D
E
F
G

Table B-1 Veterans Projections, FY2014 - FY2025

	Veterans		
	FY2014	Projected FY2025	Percent Change
Los Angeles, CA	314,667	203,101	-35%
Orange, CA	126,806	81,904	-35%
Kern, CA	47,962	40,958	-15%
Ventura, CA	43,841	30,718	-30%
Santa Barbara, CA	23,980	16,360	-32%
San Luis Obispo, CA	21,527	16,496	-23%
Total Greater Los Angeles Area	578,783	389,537	-33%

B2. Demographics, Demand & Program Analysis

Veteran and Homeless Demographics

Methodology and Summary

Using the assumptions, the FY2014 Veteran homeless population was reduced by the chronic homeless population. As the target is to capture those chronically homeless who are aging, medically compromised, or female, the medically compromised population is the highest. Thus this percentage was applied to the chronically homeless population to provide a baseline of individuals who need housing. The FY2025 projection resulted in using the reported VA percent change in overall Veterans (see “Table B-3 VA Enrollee Projections, FY2014 - FY2025” on page 109).

As depicted in “Table B-2 GLA Chronically Homeless Veteran Projections” the chronically homeless population is calculated at 864, and those who are medically compromised or targeted for permanent housing is calculated at 683. There will be a future FY2025 medically compromised chronically homeless count of 437.

Demand for Healthcare Services Analysis

Healthcare services demand was analyzed for all GLA Veteran enrollees using historic patient volumes (October 2013 to September 2014) and Veteran and enrollee projections provided by VA Greater Los Angeles Healthcare System (VAGLA HS) Office of Planning & Development (OOP). Based on the information provided by VA, several assumptions were determined:

- A 8% decline in VA enrollees by FY2025 (see Table B-4)
- Use rates will decrease for inpatient services overall approximately 26% and ambulatory services to increase approximately 16%

An overall comparison between the FY2011 WLA VA Master Plan (see “Table B-4 FY 2011 WLA VA Master Plan Projections”) and the current GLA projections (see “Table B-5 WLA VA Master Plan Projections based on FY2014”) show differences in FY2025 projections with inpatient medicine, inpatient surgery, and ambulatory primary care higher than FY2011. Based on a baseline of FY2014, mental health services and pharmacy are projected to decrease more than what was originally projected in the FY2011 master plan.

Per VA, use rates will decrease for inpatient services overall about 26% between FY2014 and FY2025 and outpatient use rates are projected to increase overall about 16% during the same period. Use rates are calculated using the GLA projected utilization divided projected enrollees multiplied by 1,000 (see “Table B-6 WLA VA Inpatient and Outpatient use Rates per 1,000”).

Table B-2 GLA Chronically Homeless Veteran Projections

	Veterans						
	FY2014 AHAR Reported Homeless Veterans	AHAR Reported Percent Chronic Homeless	FY2014 AHAR Chronically Homeless	FY2014 VA Reported Homeless Treated with Service Connected Score of 50% or More	FY2014 Medically Compromised Chronically Homeless	VA Reported Veteran Percent Change FY 2014 - FY 2015	FY2025 Medically Compromised Chronically Homeless
Greater Los Angeles, CA	3,739	23.1%	864	79%	683	-33%	437

Source: FY 2014 Annual Homeless Assessment Report (AHAR). FY2014-2015 VAGLA Office of Planning and Development

B2. Demographics, Demand & Program Analysis

Table B-3 VA Enrollee Projections, FY2014 - FY2025

	VA Enrollees		
	FY2014	Projected FY2025	Percent Change
Los Angeles, CA	131,412	116,148	-12%
Orange, CA	40,224	37,849	-6%
Kern, CA	15,537	16,640	7%
Ventura, CA	15,056	14,244	-5%
Santa Barbara, CA	8,748	7,976	-9%
San Luis Obispo, CA	7,244	6,988	-4%
Total Greater Los Angeles Area	218,221	199,845	-8%

Table B-4 FY 2011 WLA VA Master Plan Projections

SERVICE	VA Enrollees			
	FY2009	FY2015	FY2020	FY2025
Acute Inpatient Medicine	31,550	26,261	23,060	20,130
Acute Inpatient Mental Health	12,846	11,179	9,658	8,248
Acute Inpatient Surgery	15,704	13,297	11,653	10,103
Outpatient Mental Health Programs	334,263	409,954	425,763	428,535
Outpatient Care-Geriatrics-Urgent Care	265,070	301,459	311,565	313,454
Pharmacy	2.8 mil	3.2mil	3.6mil	3.9mil

Table B-5 WLA VA Master Plan Projections based on FY2014

SERVICE	VA Enrollees			
	FY2014 Baseline	FY2015 Modeled	FY2020 Modeled	FY2025 Modeled
Acute Inpatient Medicine	41,599	40,973	34,851	28,309
Acute Inpatient Mental Health	11,608	10,737	8,622	7,188
Acute Inpatient Surgery	14,031	13,566	11,983	10,197
Outpatient Mental Health Programs	403,661	409,713	396,671	381,551
Outpatient Care-Geriatrics-Urgent Care	413,477	412,516	412,545	414,841
Pharmacy	3,057,437	3,039,914	3,026,293	3,037,274

Source: FY2014-2015 VAGLA Office of Planning and Development

B2. Demographics, Demand & Program Analysis

Veteran and Homeless Demographics Methodology and Summary

Table B-6 WLA VA Inpatient and Outpatient use Rates per 1,000

	WLA VA Use Rates (per 1,000)				
	FY2014	FY2015	FY2020	FY2025	Percent Change
Acute Inpatient Medicine	19	188	164	142	-26%
Acute Inpatient Mental Health	53	49	41	36	-32%
Acute Inpatient Surgery	64	62	56	51	-21%
Subtotal Inpatient					-26%
Amb: Dental Clinic	355	367	425	478	34%
Amb: Laboratory and Pathology	1,365	1,374	1,443	4,560	14%
Amb: LTSS Home and Community Based	681	709	772	865	27%
Amb: Medicine and other Non-Surgical Specialties	1,364	1,380	1,466	1,579	16%
Amb: Mental Health Programs	1,850	1,878	1,868	1,909	3%
Amb: Primary Care-Geriatrics-Urgent Care	1,895	1,891	1,942	2,076	10%
Amb: Radiology and Nuclear Medicine	455	451	466	506	11%
Amb: Surgical Specialities	554	556	588	642	16%
Subtotal Outpatient					16%

Table B-7 Baseline WLA VA Unit Need and Adjustments

UNIT TYPE	Baseline Oct 2013 - Sept 2014				Adjusted Baseline Based on change in utilization			
	Admissions	Patient Days	ALOS	Unit Need	Admissions	Patient Days	ALOS	Unit Need
Epilepsy Center	40	197	4.93	1	40	197	4.9	1
General Surgery	1,018	6,499	6.38	22	697	6,194	8.9	21
General (Acute Medicine)	4,912	49,242	10.02	169	4,028	47,044	11.7	161
Intermediate Medicine	125	909	7.27	3	61	858	14.1	3
Medical ICU	150	2,681	17.88	10	133	2,551	19.3	9
Surgical ICU	270	2,339	8.66	9	258	2,327	9.0	8
Surgical Stepdown	46	215	4.67	1	36	208	5.8	1
Telemetry	725	5,245	7.23	18	537	4,761	8.9	16
Total	7,286	67,327	9.24	233	5,798	64,141	11.1	220

Source: FY2014-2015 VAGLA Office of Planning and Development

B2. Demographics, Demand & Program Analysis

Inpatient Analysis

The inpatient data provided by VA Greater Los Angeles Healthcare System Office of Planning & Development was used to test utilization assumptions and resultant inpatient unit demand required at the WLA VA campus. Based on changes with the Affordable Care Act and resulting focus on insurers paying for high-quality, low-cost care, trends across the U.S. show a decrease in utilization. This includes eliminating avoidable admissions, including one day length-of-stay admissions that could be served via outpatient or observation services and increased care coordination for chronic disease patients. For purposes of this study, chronic diseases included those patients with diagnoses of the following conditions: chronic obstructive pulmonary disorder (COPD), congestive heart failure (CHF), stroke, diabetes and related peripheral vascular complications, obesity, and depression.

The following chart shows the baseline discharges and patient days for medical and surgical services (not including observation, rehabilitation or behavioral health), compared to future need achievable by avoiding the aforementioned avoidable discharges. All 1 day length of stay discharges included avoidable

by shifting to observation. Due to the complex nature of the patient population, it was assumed that 50% of those admissions considered chronic would be avoidable. Unit need was calculated with a best practice benchmark of 80% occupancy for medical surgical units and best practice benchmark of 70% occupancy for intensive care units. The result is a 21% decrease in patient discharges and a 5% decrease in patient days (see "Table B-7 Baseline WLA VA Unit Need and Adjustments").

The Veteran enrollee population is projected to decrease 8%, resulting in further decreased need for inpatient services to an overall 27% decrease in discharges (corresponding similarly with VA inpatient projections) and the 12% decrease in patient days (see Table B-8). As in Table B-7, unit need was calculated with a best practice benchmark of 80% occupancy for medical surgical units and best practice benchmark of 70% occupancy for medical and surgical intensive care units.

Unit need for non-medical or surgical services had the same adjustments applied and unit need was calculated with a best practice benchmark of 90% occupancy for domiciliary, psychiatry, NHCU, and rehabilitation and 70% occupancy for observation units (see Table B-9).

Table B-8 WLA VA Projected FY2025 Unit Need, Medical / Surgical

UNIT TYPE	Baseline Oct 2013 - Sept 2014				Projected FY2025 Unit Need			
	Admissions	Patient Days	ALOS	Unit Need	Admissions	Patient Days	ALOS	Unit Need
Epilepsy Center	40	197	4.93	1	37	181	4.9	1
General Surgery	1,018	6,499	6.38	22	641	5,699	8.9	20
General (Acute Medicine)	4,912	49,242	10.02	169	3,706	43,280	11.7	148
Intermediate Medicine	125	909	7.27	3	56	790	14.1	3
Medical ICU	150	2,681	17.88	10	122	2,347	19.3	9
Surgical ICU	270	2,339	8.66	9	237	2,141	9.0	8
Surgical Stepdown	46	215	4.67	1	33	192	5.8	1
Telemetry	725	5,245	7.23	18	494	4,380	8.9	15
Total	7,286	67,327	9.24	233	5,326	59,010	11.1	205

Source: FY2014-2015 VAGLA Office of Planning and Development

A
B
C
D
E
F
G

B2. Demographics, Demand & Program Analysis

Veteran and Homeless Demographics

Methodology and Summary

Outpatient Need

Outpatient utilization in the state of California has been increasing. According to the Kaiser Family Foundation, outpatient utilization increased 5% overall from 2008-2013. GLA VA outpatient has seen a greater increase in utilization, with a 9% increase in volume from 2011-2014.

It is projected that utilization will continue to increase 16% by 2025. During this same time-frame, however, enrollee population is expected to decrease by 8%. "Table B-10 WLA VA Projected Ambulatory Volumes" demonstrates projected outpatient visit volumes for the WLA VA managed practices.

Table B-9 WLA VA Projected FY2025 Unit Need, Non-Medical / Surgical

UNIT TYPE	Baseline Oct 2013 - Sept 2014				Projected FY2025 Unit Need			
	Admissions	Patient Days	ALOS	Unit Need	Admissions	Patient Days	ALOS	Unit Need
Domiciliary	795	88,847	111.76	270	386	41,623	107.8	127
Nursing Home Care Unit (NHCU)	324	64,171	198.06	251	285	57,165	200.4	174
High Intensity General Psychiatric Inpatient	714	15,563	21.80	47	578	13,557	23.5	41
General Intermediate Psychiatric	11	535	48.62	2	9	477	55.1	1
Psychiatric Observation	10	4	0.38	0	9	-	-	-
Medical Observation	385	954	2.48	4	353	876	2.5	3
Surgical Observation	1	18	17.65	0	1	16	17.7	-
Rehabilitation Medicine	26	768	29.53	2	23	676	29.0	2

Table B-10 WLA VA Projected Ambulatory Volumes

Ambulatory Care	
Baseline Volume (FY2014)	1,679,832
Expected Rate of Utilization Increase	16%
Adjusted Volume	1,948,605
Expected Rate of Population Decline	-8%
Projected Volume (FY2025)	1,792,717

Source: FY2014-2015 VAGLA Office of Planning and Development

B2. Demographics, Demand & Program Analysis

Existing Services & Programs

Greater Los Angeles

GLA Homeless Programs

To support the goal of ending Veteran homelessness, VA not only provides core primary and specialty healthcare services but also provides specific homeless services, seeking out Veterans in need of assistance. The programs have three core functions that include: street outreach, rapid connections to housing, healthcare, jobs, and other supports, and community reintegration. Street outreach is a fundamental core component of the program where VA staff including Veteran peers, formerly homeless Veterans helping other homeless Veterans, social workers, and nurses, meet with homeless Veterans on the streets daily. Outreach staff also visit shelters engaging homeless and at risk Veterans connecting them to healthcare, housing, and benefits to end their homelessness. A key aspect of outreach is to know the Veterans by name, to know their needs, and to engage these Veterans on a consistent basis. Sharing information across outreach teams and sites, using a Housing First approach to focus on permanent housing connections, and collaborating with other systems, including law enforcement, other healthcare providers, community agencies, and justice programs, are all requirements of a successful outreach program. In order to maximize resources and to minimize the duration a Veteran experiences homelessness VA, in partnership with the GLA community, participates in a coordinated entry system that matches individuals and households experiencing homelessness to appropriate housing and services, based on need.

At WLA there are several VA housing or short-term treatment programs. Grant and Per Diem or transitional housing, are VA contract housing programs that are primarily administered by VA nonprofit partners. Transitional housing generally lasts for a limited time period and is not considered the Veteran's permanent residence. The length of stay can range from weeks up to 24 months. The program is focused on reconnecting the Veterans to independent housing, healthcare services, and employment. While in the program, Veterans work on individual goals focused on housing, employment, savings, and self-determination. Currently the WLA VA campus funds more than 1,300 transitional housing units. The majority of transitional housing units are in the community, but some are located on the WLA campus. Some of these units are focused on rapid stabilization and are utilized to help quickly transition a Veteran to permanent housing. These are denoted as emergency housing or bridge housing units. Currently

the WLA Medical Center funds a number of emergency, transitional, and board and care housing programs on the West Los Angeles Campus. Some of these units (Salvation Army units) are focused on rapid stabilization and are utilized to help quickly transition a Veteran to permanent housing.

In addition to transitional housing, VA provides short-term treatment services for homeless Veterans. The WLA campus is home to a 296 unit Domiciliary program that prioritizes treatment services to homeless Veterans with addiction and co-occurring mental health and substance use treatment needs. Lengths of stays for these programs average approximately 120 days and while in these programs Veterans receive mental health and addiction services. Upon the conclusion of the program, VA staff assists with placing Veterans in housing and aftercare treatment programs. A second type of short-term treatment located on the WLA campus is the 55 unit Compensated Work Therapy Transitional Residential (CWT/TR) Program. This program offers comprehensive psychosocial rehabilitation services so that Veterans can develop sufficient skills, income, and natural supports to re-enter the work force and live independently in the community. CWT/TR provides a stable residential environment while providing Veterans with therapeutic support, employment services, and life skills training. The overarching goals are for Veterans to live and work at their highest levels of ability and function in their environments of choice.

A
B
C
D
E
F
G

B2. Demographics, Demand & Program Analysis

Existing Programs

Greater Los Angeles

An essential tool that contributes to ending Veteran homelessness is the HUD-VASH program. HUD-VASH is a joint effort between HUD and VA to move Veterans and their families out of homelessness and into permanent housing. Within HUD-VASH, HUD provides housing assistance through its Housing Choice Voucher Program (Section 8) while VA provides case management and other supportive services to help Veterans obtain and maintain permanent housing. The program targets chronically homeless Veterans, assisting them in obtaining their own home.

The SSVF program represents a crucial component of VA plan to prevent and end homelessness among Veterans. Operationalized in Federal Fiscal Year (FY) 2012, SSVF is the first and only VA program that provides services to Veterans and their families. SSVF is a community-based, competitive grant program that rapidly re-houses homeless Veteran families and prevents homelessness for those at imminent risk due to a housing crisis. The program focuses on achieving housing stability through a short-term, customized intervention using a time-limited case management approach. Services include financial assistance to offset move-in costs or remediate rental arrears, help in locating housing, landlord mediation services, financial management and credit counseling, support for child care and transportation, and assistance with accessing healthcare and other supportive services. SSVF employs a Housing First model, which prioritizes access to permanent rental housing as quickly as possible, without preconditions. SSVF providers concentrate on helping Veterans increase their income through employment and benefits while addressing issues that can interfere with housing stability.

Since making the initial commitment to ending homelessness among Veterans, VA has developed a number of innovations and transformations based on the principle that the solution to homelessness is permanent housing with wrap-around supportive services. VA's service delivery system has become more accessible, community-based, and Veteran-centric, with a focus on meeting Veterans where they are and helping them to move forward to improve their health and housing stability. VA now has an array of programs to connect homeless and at-risk Veterans with varying levels of need, to the housing and supports necessary to end or prevent their homelessness as quickly as possible. The revitalization of the WLA campus to include permanent supportive housing will help VA sustain these advances and ensure that every Veteran in Los Angeles, particularly as our Veterans age, have a place to call home.

This page is intentionally left blank.

C

Stakeholder Engagement

Executive Summary **A**

Existing Conditions **B**

Stakeholder Engagement **C**

Master Plan Development **D**

Supporting Documentation **E**

Implementation Documents **F**

Appendix **G**

A Executive Summary

B Existing Conditions

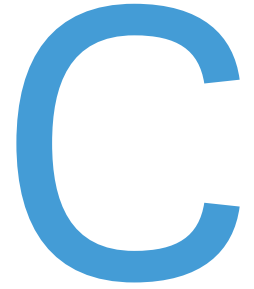
C Stakeholder Engagement

D Master Plan Development

E Supporting Documentation

F Implementation Documents

G Appendix



Stakeholder Engagement

Contents

Methodology	128
Data Collection	130
Community Participation	130
Recommendations	135

C. Stakeholder Engagement

Methodology

Introduction

To reach the vast and diverse audiences integral to this process, the outreach team created and developed numerous options through which stakeholders could participate. Recognizing the need to accommodate the variety of stakeholder situations and schedules, the team provided opportunities for input which included day time meetings, evening meetings, participation in Veteran community events, briefings with key stakeholders and stakeholder groups, and use of multiple online platforms to enable participation from home.

Methods of stakeholder engagement included a wide variety of strategies such as individual, small group, and large group outreach meetings in settings to ensure, support and encourage meaningful dialogue, and garner thoughtful input from participants. These strategies were implemented through face-to-face individual meetings and conversations; and small group advisory councils and stakeholder interest groups; as well as large group brainstorming, town halls, and public meetings.

Materials and information were also provided and shared through a multitude of platforms including video conferencing, telephone calls, an interactive website, flyers, printed fact sheets, document sharing and review, illustrative project boards, and presentations. During community meetings, large scale site maps on which stakeholders could write comments were employed to allow in-person brainstorming and provided an effective means to collect hand-written stakeholder input by Veterans and community members in attendance. These have been scanned for reference and are placed in Section G_Appendix.

Goals

- Ensure as many stakeholders as possible receive information related to the Master Plan
- Address myths and misinformation
- Provide documentation that demonstrates an authentic and defensible outreach effort
- Push information from master plan team development to the public
- Provide the public with a single point of contact for the master plan development

C. Stakeholder Engagement

Approach

- Provide multiple avenues for community participation, not just via meetings
- Recruit stakeholders to assist in “peer-to-peer” engagement by reaching out to their stakeholders to cover the expansive stakeholder audience
- Initiate and maintain regular and ongoing contact and collaboration with the decision-maker(s)
- Coordinate closely with the project team including client, architects, entitlement and environmental consultants, attorney, etc.
- Provide timely and proactive communication with stakeholders regarding project milestones
- The activities, materials and tools were employed to support the goals of the Stakeholder Engagement process and to ensure broad-based participation.

User Friendly Types of Communication

In recognition of the need to offer a variety of platforms for participation, the team employed channels and content to engage with the public.

- Help House LA Vets Website - www.helpouselavets.com included the following sections:
 - Learn More:
 - i. Project Overview
 - ii. Frequently Asked Questions
 - iii. Project Timeline
 - Take Action:
 - i. Spread the Word: share page
 - ii. Outreach Toolkit: downloadable content for sharing
 - iii. Leaderboard: gamification of stakeholder participation, points awarded to stakeholders who engaged the most with the program.
 - Share Your Vision: Online Comments
 - The Latest: Blog updated with milestone announcements and news
 - Events and Meetings: Online calendar with map and RSVP section
- Community Information Hotline - (310) 879-5773 was available for stakeholder calls responded to by the outreach team.
- Email Address - hello@helpouselavets.com was available for stakeholder emails.
- Email Campaign - 11 emails were sent
 - “Are you helping? Let’s Help House LA Vets” - 7/31/15
 - “#HelpHouseLAVets - Social Media Day - August 4th” - 7/31/15
 - REMINDER: #HelpHouseLAVets - Social Media Day - August 4th - 8/3/15
 - “Design Open Houses Every Tuesday in August” - 8/7/15
 - “Web Stream This Week’s Design Open House!” - 8/11/15
 - “Reminder: Next Week’s Outreach Events” - 8/14/15
 - “Reminder: Next Week’s Outreach Events” - 8/21/15

A
B
C
D
E
F
G

C. Stakeholder Engagement

Data Collection

Community Participation

- "Attend an Event and Comment Online!" - 9/4/15
- "We're Headed to Long Beach This Week" - 9/14/15
- "We want to hear from you!" - 9/18/15
- "Attend Master Plan Town Hall in West LA (Oct. 7)" - 9/24/15
- Community Mailing: to Stakeholder Database and Occupants within 1000 feet radius of the Campus (5,000 contacts)
- Print Advertisements:
 1. LA Weekly 8/20/15 - 8/27/15
 2. Brentwood News 8/21/15 - 9/21/15
 3. Santa Monica Mirror 8/21/15 - 9/21/15
- Public Information Materials:
 1. Fact Sheet
 2. Frequently Asked Questions
 3. PowerPoint Presentation
 4. Outreach Timeline

Avenues and Activities for Community Participation

This list includes activities to date (June 20, 2015 through September 24, 2015).

To accommodate the diversity of audiences that must be reached on this issue, the outreach team offered stakeholders a variety of options for participation, via day time meetings, evening meetings, participation in Veteran community events, and briefings at key stakeholder groups to online platforms to enable participation from home.

Attendance figures are provided in Section G_Appendix.

Pop-Up Workshops (6)

Stakeholders were engaged in a visual and interactive format to weigh in on the Master Plan. Large-scale boards were provided to enable participants to engage in two activities to provide feedback. A board was populated with 30 photos representing a range of activities and uses and stakeholders could place a marker next to the ones they thought should be included. To gather open-ended comments a post-it board was used to enable participants to add in their own suggestions. These were conversations starters that led to stakeholder completing a hard-copy comment form as an option. Stakeholders were informed of the pop-up workshops via e-blasts, social media posts and the website.

Stakeholder Engagement



- 5th Annual Vietnam Veterans Celebration and Picnic (August 1, 2015)
- West Los Angeles VA's Farmers Market (August 5, 2015)
- WLA Campus Farmers Market (August 19, 2015)
- Veterans Homeless Town Hall Co-Hosted by the Honorable Hilda Solis (August 20, 2015)
- Women's Warrior Fest (September 11, 2015)
- Long Beach Homeless Veteran Town Hall (September 17, 2015)

C. Stakeholder Engagement

Weekly Design Open Houses (6)

The Master Plan team opened its doors at the Welcome Center of the WLA Campus to the public to collaborate and gather feedback on the Master Plan. The workshops were held during evenings and weekdays on the following dates. Stakeholders were informed of the open houses via e-blasts, newspaper advertisements, social media posts, mailings, flyer distributions on the WLA Campus, outreach calls, and the website. Open houses, with VA staff in attendance, took place on the following dates:

- July 21, 2015 - 1:30 to 4 p.m.
- July 28, 2015 - 1:30 to 4 p.m.
- August 4, 2015 - 1:30 to 4 p.m.
- August 11, 2015 - 1:30 to 4 p.m. (afternoon session) 5 p.m. to 8 p.m. (evening session)
- August 18, 2015 - 1:30 to 4 p.m.
- August 25, 2015 - 1:30 to 4 p.m. (afternoon session) 5 p.m. to 8 p.m. (evening session)

Updates at the Monthly Homeless Veterans Town Hall Meetings and Neighborhood Community Meetings (12)

The Master Plan team provided status updates on Master Plan progress at five monthly gatherings organized by VA regarding its Homeless Strategy. The Master Plan team also presented and collected feedback as guests at seven Neighborhood Council meetings. During these meetings outreach team staff was on hand to gather contact information and comment sheets from stakeholders. The workshops were held during evenings and weekdays on the following dates. Stakeholders were informed of the updates via e-blasts, newspaper advertisements, social media posts, mailings, flyer distributions on the WLA Campus, outreach calls and the website. Town Hall and Neighborhood Community Meetings took place on the following dates.

- Town Hall #1 at WLA Campus (June 23, 2015)
- Westwood Community Meeting (July 21, 2015)
- West Los Angeles Community Meeting (July 22, 2015)
- Town Hall #2 at Sepulveda Ambulatory Care Center (July 23, 2015)
- Pacific Palisades Community Meeting (July 23, 2015)
- Brentwood Community Meeting (July 28,

Stakeholder Engagement



C. Stakeholder Engagement

Data Collection

Community Participation

- 2015)
- Santa Monica Community Meeting (July 28, 2015)
- Town Hall #3 at Grace Black Auditorium, San Gabriel Valley (August 20, 2015)
- Venice Forward Community Meeting, (September 10, 2015)
- Town Hall #4 at Century Villages at Cabrillo, Long Beach (September 17, 2015)
- South Los Angeles Community Meeting (October 6, 2015)
- Town Hall #5 at WLA Campus (October 7, 2015)

Key Stakeholder Group Briefings (35+)

Stakeholder groups that represent constituencies throughout Greater Los Angeles were briefed by the Master Plan team.

1. Office of US Senator Barbara Boxer
2. Office of US Senator Diane Feinstein
3. Office of US Congressman Ted Lieu
4. Office of County Supervisor Sheila Kuehl
5. Office of County Supervisor Don Knabe
6. Office of County Supervisor Hilda Solis
7. Office of Mayor Eric Garcetti, City of Los Angeles
8. Office of Los Angeles City Councilmember Mike Bonin, District 11
9. Office of Los Angeles City Councilmember Paul Koretz, District 5
10. Office of US Congresswoman Judy Chu
11. Office of State Senator Ben Allen, District 26
12. Office of State Assembly, District 54 Sebastian Ridley-Thomas
13. Office of State Assembly, District 50 Richard Bloom
14. Office of US Congressman Xavier Becerra
15. Office of Los Angeles City Councilmember David Ryu, District 4
16. Office of State Senator Holly Mitchell
17. Office of State Assemblymember David Hadley
18. Office of State Senator Tony Cardenas
19. Office of US Congressman Adam Schiff
20. Office of Los Angeles City Councilmember Paul Krekorian
21. Office of State Senator Ed Hernandez
22. Office of US Congresswoman Karen Bass
23. Office of State Assemblymember Autumn Burke
24. Office of US Congresswoman Norma Torres
25. Office of US Congressman Kevin McCarthy
26. Office of US Congresswoman Maxine Waters
27. Office of US Congressman Ed Royce
28. Office of State Assemblymember Miguel Santiago
29. Affordable Housing Government Stakeholder Focus Group with PHAs and HCID
30. LA Veterans Collaborative Meeting USC Collaborative
31. Military Veterans Advisory Council, City Hall
32. VSO Coalition
33. VA Homeless Programs Summit
34. Impact Hub Los Angeles - Housing LA's Homeless
35. VA Staff and User Group Meetings

C. Stakeholder Engagement

Spreading Information through Peer-to-Peer Engagement

Stakeholders were encouraged to help spread the word by sharing Master Plan information with their networks.

Social Media Posts and Engagement -

facebook.com/VAWestLAMasterPlan

- Organic Reach: 15,769
- Paid Reach: 133,371
- Twitter @VAMasterPlanLA
 - Followers: 85 total Twitter Followers to date
 - Retweets: 118 @VAMasterPlanLA tweets were reposted
 - @Mentions: The @VAMasterPlanLA Twitter feed received 19 mention
 - Favorites: 22 @VAMasterPlanLA tweets were marked as a favorite
 - Tweets posted by account: 65

Social Media Day

To raise awareness about ways Los Angeles area stakeholders can provide input on the Final Draft Master Plan, the outreach team placed calls to government offices and organizations to share via social media channels the helphouselavets.org website with a post encouraging stakeholders to take our online questionnaire to share their vision for the Final Draft Master Plan. The Social Media Day was held August 4, 2015 and engagement with stakeholders continued throughout the project via:

- Calls to 332 Veterans service organizations
- Calls to 35 elected official offices
- Calls to 98 community stakeholders who voiced an interest in getting involved

Survey Outreach

In an effort to further engage Veterans that may not have access to traditional forms of outreach, the team collaborated with partner Vets Advocacy, Inc. as well as other VSOs to distribute and collect surveys on future services and features of the WLA Campus. The team and its partners disseminated the surveys by online, print and telephone to accumulate over 1,200 responses. The following services and features were identified by Veterans taking the surveys as priorities for the campus. The entire survey results are included in the Appendix.

- Veterans Benefits Assistance
- Permanent Housing Options
- Employment Assistance Programs and Training
- Enhanced Mental Health Services
- Legal Services
- Gym/Fitness Center
- Computer Lab

A
B
C
D
E
F
G

C. Stakeholder Engagement

Data Collection

Community Participation



Stakeholder Engagement



C. Stakeholder Engagement

Data Collection

Recommendations

Outcome in Metrics

This list includes activities to date (June 23, 2015 through October 1, 2015).

- Stakeholders were encouraged at events and via the website to provide feedback on the Master Plan. (720 comments received)
- Build and maintain website with online calendar, blog, outreach toolkit, fact sheet, presentations and other resources - 12,085 page views to date
- Build and maintain Facebook page, Twitter account, information hotline and email address
 - Followers: 1,852 total Facebook page likes to date
 - Engagement: Through our 25 wall posts and content shared, we received a total of 14,094 clicks, likes, comments, and shares on our Facebook posts.
 - Total Reach: 145,827 (the number of people who were served any activity from the Facebook page including our posts, posts to our Facebook page by other people, Facebook page like ads, mentions and check-ins)
- Calls and emails to 332 Veterans Service Organizations to provide information and encourage information sharing with their networks
- Build database with 2,165 email or mailing addresses
- Conducted briefings with 37 elected officials, neighborhood groups, and Veterans organizations
- Hosted 6 Design Open Houses
- Hosted 4 Town Hall Meetings
- Conducted 6 Pop-Up Workshops
- Sent 15 email updates to database

Recommendations

Feedback from the stakeholders meetings, surveys, and Town Halls consistently focused on the need to rebuild, restructure, realign, and reform. During the 120 day data gathering aspect of the Master Planning process period, Stakeholders frequently requested VA to provide more individualized care and timely access to healthcare and benefits in more modern, dignified buildings. They requested that services be reorganized in a manner where Veterans could receive like care in close proximity, and that the campus have better signs and directions to help navigate the campus, and locate where facilities and services are located. They also requested greater transparency and accountability regarding the budget and revenues being generated for the campus, third party lease agreements on the campus, oversight of non-profits providing housing and services to Veterans.

In surveys and in community meetings, Veterans consistently discussed permanent housing options, Veteran benefits assistance, employment assistance programs and training, improved mental health and addiction services, services related to traumatic brain injury, services that specifically address trauma, legal services, a gym/fitness center, computer lab, improved safety and security on campus, enhanced arts programs, cultural change that puts the Veteran first, family services, an enhanced arts program, female Veteran services, restoration of the Wadsworth Chapel, greater communication from West LA medical center leadership, and better signage and accessibility as priorities for the campus.

Lastly, the stakeholders requested the continued focus on cultural and management changes to promote the Veteran's voice in decision making regarding the campus, including through more regular meetings with Veterans, Veteran Service Organizations, congressional staff, and other stakeholders. Feedback from WLA staff noted the need for VA to continue transforming the work culture, into an environment where expressing ideas, concerns, and ways to improve the operations, care, and services on campus, is truly encouraged.

A
B
C
D
E
F
G

D

Master Plan Development

Executive Summary **A**

Existing Conditions **B**

Stakeholder Engagement **C**

Master Plan Development **D**

Supporting Documentation **E**

Implementation Documents **F**

Appendix **G**

A Executive Summary

B Existing Conditions

C Stakeholder Engagement

D Master Plan Development

E Supporting Documentation

F Implementation Documents

G Appendix



Master Plan Development

Contents

D1. Veteran Housing	133	Scenario Development	188
Housing & Facility Types	134	Master Plan Design Concepts	194
Methodology	134	Supporting Neighborhoods	194
Findings	135	Connected Community Centers	196
		The Greenway	198
D2. Excellent Healthcare	141	Master Plan Framework	200
Excellent Healthcare	142	Gateways & Access Points	202
		Circulation	204
		Open Spaces	214
		Parking	216
		Proposed and Existing Buildings	218
		Distribution of Housing, Scale and Design Character	220
D3. Coordinated Care, Programs, & Services	147	Neighborhoods	221
Coordinated Care Programs and Services	148	Patton Neighborhood	222
Health	148	Arnold Neighborhood	224
Community	149	MacArthur Neighborhood	226
		Vandergrift Neighborhood	228
		Dewey Neighborhood	230
		Grant Neighborhood	232
		Pershing Neighborhood	234
D4. Connecting and Building the Veteran Community	151	Phasing	236
Connecting and Building the Veteran Community	152		
D5. The Master Plan	155		
Site Analysis	156		
Context	156		
Existing Site Conditions	160		
Open Space	164		
Existing Circulation	166		
Existing Parking	168		
Existing Building Inventory	170		
Historic Districts	176		
Legislative Overlay	178		
Climate Analysis	180		
Opportunities and Constraints	186		

D1

Veteran Housing

Veteran Housing **D1**

Excellent Healthcare **D2**

Coordinated Care, Programs, & Services **D3**

Connecting and Building the Veteran Community **D4**

The Master Plan **D5**

D1. Veteran Housing

Housing & Facility Types

Methodology

Methodology

California has the nation's most severe and highest rate of homelessness including chronic and Veteran homelessness. According to a recent report by The Center of Budget and Policy Priorities, California accounts for 24% of the nation's homeless Veteran population. VA and HUD data indicate that approximately 10% of the Veteran homeless population is concentrated in the greater Los Angeles area. The GLA community also accounts for the highest numbers of Veterans returning from Iraq and Afghanistan, female Veterans, and chronically homeless Veterans in the nation (Homeless Registry data, 2014).

Within GLA's service area, the average age of homeless and/or at-risk Veterans is 52 years, and approximately 56% of the Veterans are 55 years of age or older. Many within that Veteran population have significant medical, mental health, and addiction comorbidities, including diabetes, prolonged, and complicated hyper tension, chronic obstructive pulmonary disease, arthritis, and other cardiac conditions. These types of health conditions can contribute to premature placement into nursing homes or other institutional care settings, and decreased life expectancies.

An important deliverable for the draft Master Plan is to estimate the short and long term need for permanent supportive housing (PSH) on the WLA Campus, in the context of the availability of PSH in the community, (HUD-VASH, section 8 vouchers and SSVF resources that help with permanent housing placements) and the principle of enabling Veteran choice. To accomplish this task data was analyzed from several valid and reliable sources: the most recent point-in-time counts (PIT) and demographic surveys conducted by the Los Angeles Homeless Services Authority, pursuant to HUD requirements, data from the Homeless Management Information System (HMIS), and administrative data from VA-GLA homeless programs.

It is important to note that housing on the WLA Campus is being prioritized for female Veterans, aging Veterans, and those who are severely physically or mentally disabled, including chronically homeless Veterans who are aging and female parent Veterans who have experienced trauma. The housing is being prioritized for those who need the closer proximity to the medical and other supportive services to successfully maintain the highest level of functioning along with improved quality of life. The analysis also accounted for the aging

WLA Town Hall



D1. Veteran Housing

Housing & Facility Types

Findings

homeless Veteran population with a decreased life expectancy as the result of time spent on the streets. Both available data and the best estimates of well-informed individuals were used, and it was concluded that the immediate need (over the next 10 years) is for approximately between 700-900 units of PSH

Findings

Greater Los Angeles has the largest VA homeless program, while also providing care to some of the highest rates of homeless Veterans in the United States. The following outlines ways that Veterans can access housing resources on the WLA Campus, as well as in the Greater Los Angeles community. The following outlines ways that Veterans can access housing resources on the WLA Campus.

Building 402 / Integrated Community Care Center

The Building 402/Integrated Community Care Center (ICCC) offers co-located mental health and primary care services (Homeless Patient Aligned Care Teams or H-PACTs), as well as legal, benefits, and housing services.

Community Entry Events

Community Entry Events (CEEs) consist of multi-disciplinary teams that conduct outreach and assessment at community partner sites to bring services directly to Veterans and promote access to emergency housing.

Hospital Emergency Room Homeless Patient-Aligned Care Team

The Homeless Patient-Aligned Care Team (H-PACT) has a co-located clinic with the Greater Los Angeles Emergency Department to help engage homeless Veterans and direct them to a full range of services.

Jail Diversion

Greater Los Angeles works with several Veterans Treatment Courts in five counties (Los Angeles, Ventura, San Luis Obispo, Santa Barbara and Kern) to divert Veterans from the criminal justice system and into VA treatment programs. Working with the Los Angeles County Sheriff's Department, Greater Los Angeles is also piloting a program for early release of Veterans incarcerated on non-violent offenses.

A
B
C
D
E
F
G

D1. Veteran Housing

Housing & Facility Types

Findings

Transitional housing programs: VA Grant and Per Diem, Healthcare for Homeless Veterans

VA Grant and Per Diem (GPD) and Healthcare for Homeless Veterans (HCHV) are transitional housing programs that target female Veterans, older adults, OEF/OIF/OND Veterans, and recently incarcerated. The goal is to prepare participants for independent living and transition them into permanent housing. GPD is transitional or time limited housing. The majority of the GLA GPD beds are community based. Additionally, we have healthcare for homeless contract housing beds, which also provide short term emergency housing with services. In total, we have over 1,300 beds to assist homeless Veterans.

Domiciliary Care

GLA has 296 short term treatment beds that address the mental health addictions and homeless needs of our Veterans. Programs focus on stabilization and community reintegration.

Permanent housing through Department of Housing and Urban Development - VA Supportive Housing

Through the Department of Housing and Urban Development - VA Supportive Housing (HUD-VASH) program, Greater Los Angeles has access to more than 5,800 HUD-VASH vouchers awarded to GLA (allocated between 2008 and 2015). HUD-VASH provides permanent housing with case management support to help the Veterans maintain housing.

Permanent housing through Supportive Services for Veteran Families

SSVF is a competitively-funded program that awards grants to community-based non-profit organizations to provide homelessness prevention and rapid re-housing services to Veteran households. The program has become an integral component of VA's strategy to prevent and end homelessness among Veterans. The primary aim of the SSVF program is to help Veteran households who are either at-risk of homelessness or currently homeless achieve housing stability through the provision of a short-term, flexible intervention. SSVF is highly unique in that it is the only VA program that provides services to both Veterans and their family members.

SSVF provides homeless prevention services and rapid re-housing services keeping veterans connected to permanent housing. Supportive Services for Veteran Families (SSVF) Program Section 604 of the Veterans' Mental Health and Other Care Improvements Act of 2008, Public Law 110-387 (now codified at 38 U.S.C. § 2044), authorized VA to develop the SSVF Program. Supportive services grants will be awarded to selected private non-profit organizations and consumer cooperatives that will assist very low-income Veteran families residing in or transitioning to permanent housing. Grantees will provide a range of supportive services to eligible Veteran families that are designed to promote housing stability.

D1. Veteran Housing

Housing Need

An important deliverable for the Master Plan is to estimate the short- and long- term need for permanent supportive housing (PSH) on the WLA VA campus, in the context of the availability of PSH in the community, and the principle of enabling Veteran choice.

To accomplish this task data was analyzed from several valid and reliable sources: the most recent point-in-time counts and demographic surveys conducted by the Los Angeles Homeless Services Authority, pursuant to HUD requirements, data from the Homeless Management Information System (HMIS), and administrative data from VA GLA homeless programs.

It is important to note that housing on the WLA VA campus is being prioritized for female Veterans, aging Veterans, and those who are severely physically or mentally disabled, including chronically homeless Veterans who are aging, and female parent Veterans who have experienced trauma. We also took account of the fact that the homeless Veteran population is aging with a decreased life expectancy as the result of time spent on the streets. We used both available data and the best estimates of well-informed individuals.

We believe that the range between 700 and 900 units of permanent supportive housing represents a reasonable and actionable starting point.

Best Practices

Housing-First Model

Housing First is a low-barrier, supportive housing model that emphasizes permanent supportive housing to end homelessness. This approach provides individuals who are experiencing homelessness—particularly those who have been homeless for prolonged periods and have disabling conditions such as schizophrenia, bipolar disorder, recurrent major depression, post-traumatic stress disorder (PTSD), and addictive disorders—with permanent housing as quickly as possible and supportive services as needed. The Housing First approach provides housing without prerequisites for abstinence, psychiatric stability, or completion of treatment programs. The Housing First approach provides permanent housing as the initial service, followed by other supports based on the individual's needs and preferences. However, Housing First is not housing only, the model has a significant clinical service component; community-based clinical case management teams provide 24-hour, 7-days-a-week access to services including crisis intervention, financial management, landlord and family mediation, employment, community reintegration, and access to mental health, primary care, and addictions treatment.

Permanent Supportive Housing

Permanent Supportive Housing (PSH) is an evidence-based practice for individuals with disabilities and a history of homelessness. By making housing safe, affordable, and attractive for tenants and providing connected, supportive services, people are able to successfully maintain housing long-term. Tenants should have choice, whenever possible, about what services they receive, with whom they live, and how they integrate with the larger community. PSH units should look and function like existing market-rate housing. For example, market-rate apartment complexes do not have curfews or dictate when guests can visit, and neither should PSH programs.

Wellness and Recovery-Based Services

Wellness and Recovery-Based Services are rooted in the belief that recovery is possible for all persons. Each individual who experiences behavioral health issues has the ability to make choices that lead to a higher quality of life and “wellness.” Recovery is a journey in which each person must discover the tools and support needed to

A
B
C
D
E
F
G

D1. Veteran Housing

Housing & Facility Types

Findings

help them achieve their own wellness goals. Wellness plans should be driven by the individual, rather than treatment providers.

Housing Types

Emergency Housing

This type of housing provides temporary shelter to homeless Veterans. Some emergency housing may be on a nightly basis, and some may have stays of up to 30 days. There are typically low barriers to this type of shelter and individuals may or may not be linked to services from this point.

Transitional Housing

This type of housing is meant to give homeless individuals a temporary residence while they work to secure more permanent housing. Transitional housing often has a related service component, for example substance abuse treatment transitional housing or mental health treatment transitional housing. Often transitional housing is contingent on compliance with treatment and individuals may lose their housing if they don't participate in the treatment offered.

Permanent Housing

Permanent housing provides individuals with a home that they can reside in as long as they want. They typically have a lease the same as market rate housing, and can be expected to have the same and not more restrictions on their unit as the general population. Permanent housing may be community-living based, for example a board and care home for individuals with serious mental illness. There is on-site staff at these homes to assist individuals with tasks such as cooking and medications, for when they are no longer able to live independently. Supportive housing would be the next level for individuals with disabilities who require some assistance from staff, such as a weekly meeting to assist with meal planning. Independent housing is for individuals who require no assistance from staff to maintain their living arrangement.

Conclusion

Providing housing resources for homeless Veterans in the LA area is a critical need. The number of homeless Veterans in LA is more than twice that of New York City. In an eight-month period, the GLA homeless services staff did intakes on 710 individuals, the majority of whom had a behavioral health or physical health disability.

In total, there are a number of existing emergency housing units, transitional housing units and board and care facilities, and no long-term/permanent housing units currently available on the West Los Angeles VA campus. The transitional housing programs are not currently at capacity, which may indicate that there are already sufficient facilities to serve the current need of most at risk Veterans. Without additional Permanent Housing units, there will continue to be a bottleneck in moving Veterans out of transitional and emergency housing programs. This housing deficiency perpetuates the cycle of homelessness, where people move from street to shelter and back again.

D1. Veteran Housing

Recommendations

Permanent Supportive Housing (PSH) is critically needed in the West Los Angeles area. Market-rate housing has a reported 3% vacancy rate, which means Veterans who are able to afford market rates (on their own or with the HUD-VASH program) have a difficult time finding housing. PSH on campus would be most beneficial for Veterans who utilize a high number of health/behavioral health services. These sub-groups include those Veterans with physical illnesses, mental health disorders, and substance abuse disorders. Veterans with fewer health and service needs are likely to self-select housing in the greater LA community through the existing HUD-VASH program. Most of the housing on campus should be designed for single adults, with the possibility of some family housing for adult Veterans with minor dependent children and/or spouses. PSH units would be best situated in the outlying areas of the north campus where they could look and feel like a neighborhood.

Veterans and service providers both identified a number of services as important. For Veterans housed in PSH on campus, certain services are best located in the same buildings or neighborhoods as the residences (site-based services) and other services are accessed on campus in the areas designated for services/programming (campus-based services). As in the larger community, the Veterans will leave their residence and take transportation to their appointments for campus-based services.

Site-based services that should be included in the same building as the PSH units include: case management (assisting Veterans with making and keeping medical and mental health appointments, making transportation arrangements, money management, and conflict resolution) and wellness and recovery planning. As Veterans move toward greater independence, they will rely less on case managers for coordination of care. It should be noted that people with serious and persistent mental illness may need ongoing and proactive case management to maintain and achieve their recovery goals. That is why it is important for case managers to be easily accessible in the residential neighborhoods.

A
B
C
D
E
F
G

D2

Excellent Healthcare

Veteran Housing **D1**

Excellent Healthcare **D2**

Coordinated Care, Programs, & Services **D3**

Connecting and Building the Veteran Community **D4**

The Master Plan **D5**

D2. Excellent Healthcare

Excellent Healthcare

Methodology

In section B2, analyses were conducted to understand the patient demographics, size the homeless Veteran population that required housing, and project inpatient and outpatient volumes and associated capacity needs. Leveraging that work and data sources, as well as the user group interviews with key stakeholders, the Space Utilization and Pre Design for the New Bed Care Tower document can be validated to see if key capacity requirements are met.

Healthcare for Veterans Housed on the WLA VA Campus

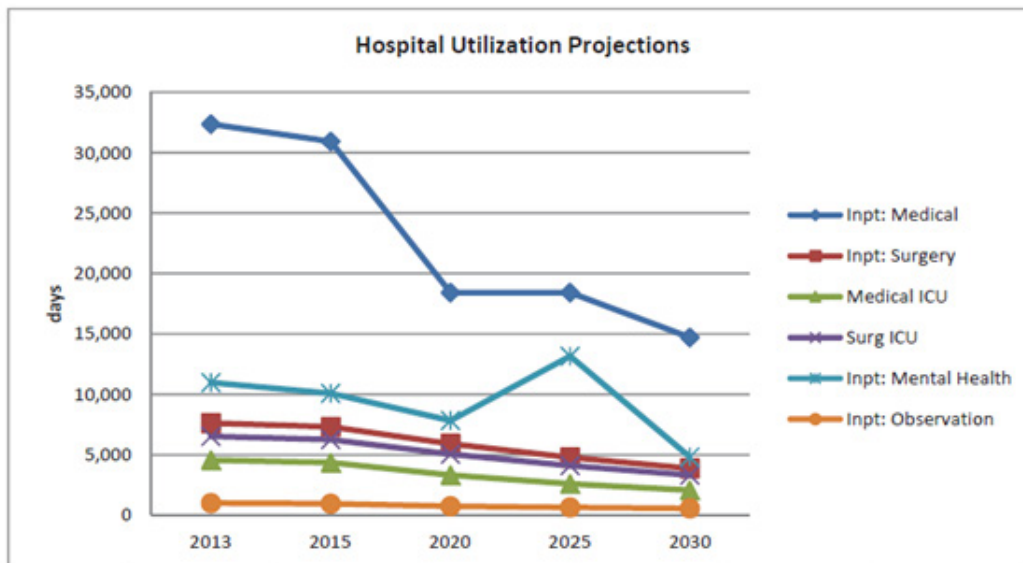
In total, there are a number of emergency, transitional housing units, and board and care facilities, and no long-term/permanent housing units currently available on the West Los Angeles VA campus. Thus, the currently homeless Veterans are included in the healthcare services projections calculated in section B2 for FY2025.

In addition, placing previously homeless Veterans on the north campus will promote a higher visibility of this population and eliminate distance as a barrier to receiving care. During discussions with key stakeholders, there was consensus that care coordination can be increased, as the on-site housing program can have access to social workers and care managers. With better managed care there is a reduction in costly emergency department visits and inpatient visits.

Review of the Space Utilization Plan and Pre Design New Bed Care Tower Care Study

Due to seismic conditions of current facilities, it is determined that acute hospital facilities require replacement. In determining appropriate sizing of the new inpatient New Bed Care Tower, changes in care delivery and healthcare utilization were taken into account. The figures D.1 and D2, from the Space Utilization study show anticipated utilization changes for both inpatient and outpatient care.

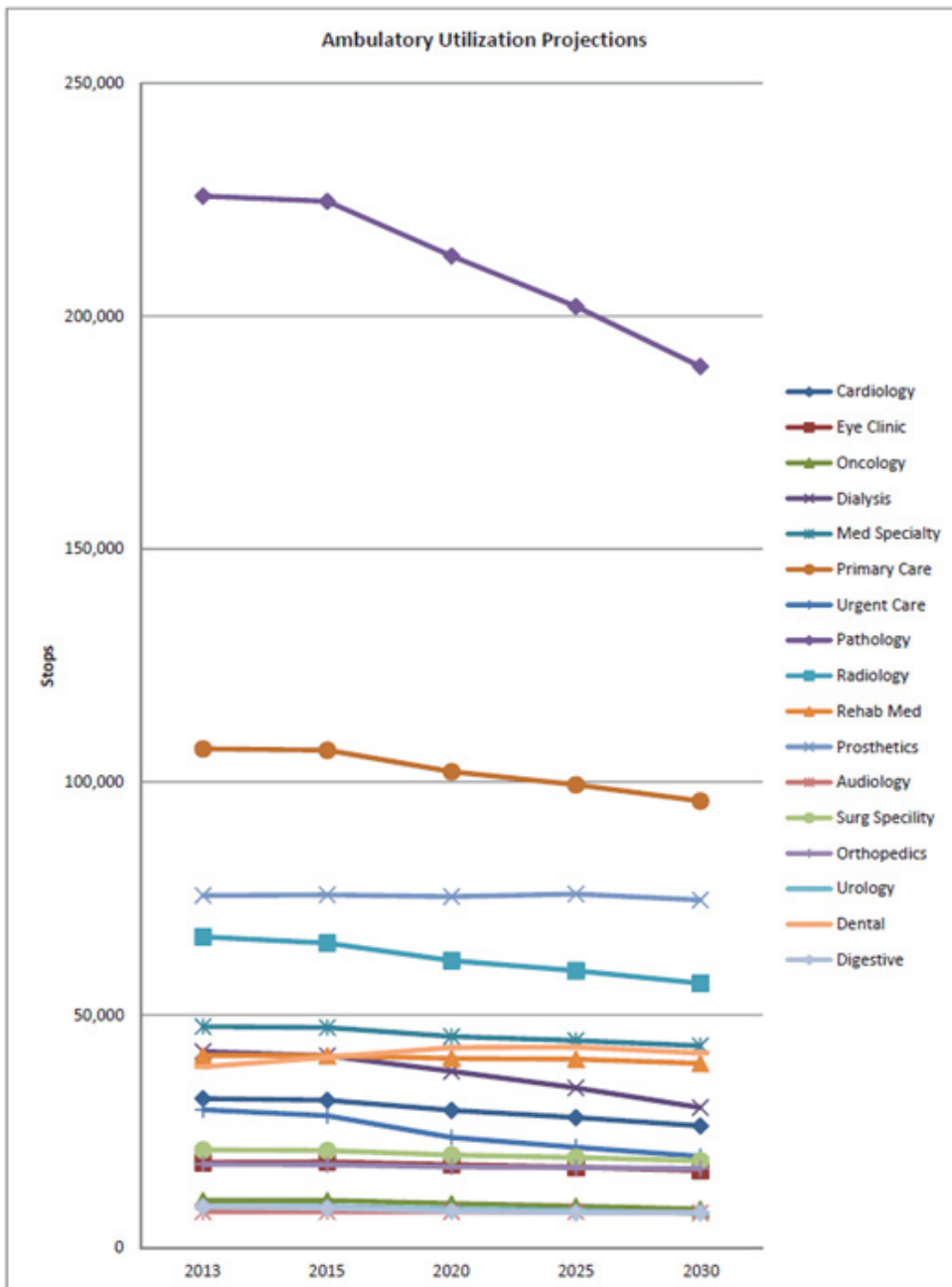
Figure D.1 Hospital Utilization Projections



The workload units are defined by VA Strategic Planning Category Master Mapping

D2. Excellent Healthcare

Figure D.2 Ambulatory Utilization Projections



The workload units are defined by VA Strategic Planning Category Master Mapping

D2. Excellent Healthcare

Excellent Healthcare

A decrease in hospital utilization is assumed and supported by the following:

1. A decrease in the Veteran enrollee population is projected at -8%, resulting in less population to care for
2. Those patients hospitalized for less than 24-48 hours can be shifted to observation, reducing the burden on resource-intensive inpatient care
3. Increased chronic care management of patients should result in a decreased need for hospitalization for chronic conditions

Although it is likely that overall inpatient utilization will decrease, increasing acuity of those patients remaining in the hospital can lead to an increase in intensive care utilization and bed need. Likewise, the shift of care from inpatient to observation may also lead to an increased need for observation services.

To support increased care coordination, it is assumed that an increase in outpatient care utilization would result. Patients are likely to be monitored more closely and have increased interaction with outpatient providers, especially in primary care. Technology innovations, such as e-visits and telemedicine may offset this increase by providing more care in patients' homes rather than in-person clinic visits.

Desirable Programs on Campus

During the multiple stakeholder meetings, several themes were recorded of key programs or services that should be included on the WLA VA campus to support Veterans housed on the north campus. Those themes include:

Clinical

- Increase female Veterans's clinic size
- Co-locate mental health services with other medical specialties
- Increase nursing home capacity
- Increase emergency department capacity, and create full spectrum of addiction services

Support Services

- Renovate Chapel

- Install a swimming pool for water therapy and collocate proximate to athletic complex
- Create emergency housing for homeless Veterans
- Build a community kitchen and a grocery store on campus
- Start a bike share program
- Increase security presence
- Plant community gardens
- Renovate hospitality or welcome center and include showers, food, clothing
- Improve signage and wayfinding
- Provide separate housing for female Veterans, children, and transgendered
- Build a larger kitchen and storage capacity for food preparation

The majority of services identified as having a clinical need relate to outpatient or diagnostic and treatment services. The Space Utilization Study projected a decrease in these services, and this study projected an increase in those services, even with the decrease of enrollees. This projection is based on analysis of the utilization data between 2011 and 2015. Thus, if the outpatient spaces are at capacity currently, there will need to be consideration to plan and build future capacity.

Location for Healthcare Programs on Campus

Development of the campus supports the zoning concept of locating healthcare services, both acute care and outpatient services, research, and healthcare support services on the south campus. This strategy is in alignment with the pre-design study for the New Bed Care Tower. In addition to decanting acute care services from the existing hospital Building 500, the study proposes redevelopment of the campus to provide world-class integrated healthcare to Veterans. This campus would provide the full spectrum of healthcare services to Veterans and support strategic partnerships in the areas of research and education. The initial phase of the proposed redevelopment of the south campus is a new acute care bed tower and diagnostic and treatment platform. In addition to design and planning concepts that support new and future models of care, there exists an opportunity for this platform to integrate components

D2. Excellent Healthcare

of academic education and translational research. Subsequent phases of the south campus redevelopment will include outpatient, research, and support facilities. Redevelopment of the healthcare campus will support VA goals of reorganizing and streamlining care delivery processes.

Outpatient Facilities

An industry-wide shift from inpatient to outpatient care moves toward a more integrated healthcare model that reaches patients in the home. Outpatient services are currently located on the WLA VA campus and in surrounding communities making up the Greater Los Angeles Healthcare System. Outpatient services on campus have been reorganized operationally into the Patient-Aligned Care Team model (PACT). This model provides the Veteran with a team comprised of healthcare and mental health providers who collaborate to provide integrated treatment plans. The operational model is more efficient when the physical layout of the clinical space supports the PACT model. Redevelopment of the South campus provides the opportunity to design and plan spaces that support the PACT model.

The WLA VA campus serves as the hub of a system of VA community-based outpatient clinics (CBOCs) providing more accessible and coordinated care. Located near Veteran populations CBOCs support the goal of moving care upstream to engage in preventive care, avoiding unnecessary inpatient stays, reducing the length of inpatient stays and emergency department visits. Moving more care from inpatient to outpatient settings has been a transformative trend in the healthcare industry. VA has experienced the industry-wide downward trend in inpatient volume for the past decade. The trend is influenced by new technologies that allow tests and procedures to take place outside of the acute care setting.

Social and Veteran Benefits Services

Central to the concept of a supportive and healthy environment is the integration of social, community, and benefit services to Veterans. The area directly north of Wilshire has been identified as a transitional zone that is the entry point for Veterans living on campus or for those who are coming to the campus to find resources. This zone will include space for social, mental health, information, and Veterans benefits, as well as other support and community services.

Research Facilities

GLA's strategic planning initiatives have identified that the research space at the WLA Campus is inadequate and antiquated. To consolidate and modernize these facilities, it is estimated that approximately 200,000 SF of research space, both wet and dry lab, is needed on the campus. Currently research functions are decentralized, many located in spaces intended for administrative or domiciliary use. Centralizing research in space designed to accommodate the unique needs of both wet and dry lab research is recommended. Best practice in research design supports the concept of centralizing research activities to support interaction among researchers.

Regional Kitchen

A regional kitchen serving the WLA VA hospital is located in Building 300 on the north campus. The location of Building 300 is not optimal for delivery of the room service model of food service recommended for acute care. Meals prepared in the kitchen are transported via truck to the south campus loading dock where they are then trayed and delivered. The Master Plan recommendation is to improve the regional kitchen serving the acute care campus at a location proximate to the New Bed Care Tower on the south campus. Moving the kitchen will allow VA to design and build a modern and efficient kitchen, while reducing supply and delivery traffic between south campus and portions of north campus. Building 300 may then be repurposed for potential use as a culinary training and food service center that aligns with the neighborhood and community focus of the north campus.

Needs Assessment and Program Development

Distinguishing between individual needs and the wider needs of the community is important in the planning and provision of local health services. The information provided to the Master Plan team is highly influenced by the current model of care. It is recommended that VA implement a health needs assessment approach to systematically assess Veteran health service across a regional and VISN context. This approach will ensure that VA uses its resources to improve the health of the population in the most efficient way.

A
B
C
D
E
F
G

D3

Coordinated Care, Programs, & Services

Veteran Housing

D1

Excellent Healthcare

D2

Coordinated Care, Programs, & Services

D3

Connecting and Building the Veteran Community

D4

The Master Plan

D5

D3. Coordinated Care, Programs, & Services

Coordinated Care Programs and Services

Health

Health

Improvements to quality, environments, services and operations integration of healthcare, mental healthcare and services, including Veteran centered and individualized case management to support housing stabilization.

Utilization

- a. Entry points for care
- b. Focus on effective healthcare/treatment models
- c. Patient-aligned care team

Coordinated Care and Campus Organization

- a. The primary program for the south campus is healthcare and research.
- b. An integrated health campus that provides outpatient and low-acuity care in a flexible, individualized, and Veteran focused manner that is convenient/ accessible locations proximate to Veterans and their families.
- c. Moving northward across Wilshire Boulevard, a zone for non-acute services of mental health, bridge, transitional and support services for the community of permanent Veteran residents housed on the campus is proposed. The zone is readily accessible to Veterans visiting the campus and will include a centralized welcome, outreach, benefits and service information center.
- d. Green area and activity spaces are proposed throughout the campus and at the northernmost portion of the site.

D3. Coordinated Care, Programs, & Services

Coordinated Care Programs and Services

Community

Community

The coordinated care concept aligns with the overlay of campus zones. Housing and services on the north campus will serve as a hub within the larger integrated health campus.

- a. Housing located in the northern zone is geared toward increased independent living.
- b. Green area and activity spaces are proposed throughout the campus and at the northernmost portion of the site.
- c. Neighborhoods
- d. Controlled access

Community Services, Amenities, and Surroundings

- a. Retail
- b. Recreational
- c. Social
- d. Jobs and employment training
- e. Wellness (gardens and alternative therapies such as gardening, yoga, tai chi, park)
- f. Setting (leisure walking paths that can accommodate wheelchairs, blind Veterans, etc.)
- g. Reliable and convenient transportation services
- h. On-line shopping and delivery
- i. Banking and mail services
- j. Gym with separation of female Veterans and men Veterans areas
- k. Co-ed basketball courts, pool, racquetball courts, scheduled use, no observation decks
- l. Female Veteran-specific zones for safety and recreation on both north and south campus

A
B
C
D
E
F
G

D4

Connecting and Building the Veteran Community

Veteran Housing **D1**

Excellent Healthcare **D2**

Coordinated Care, Programs, & Services **D3**

Connecting and Building the Veteran Community **D4**

The Master Plan **D5**

D4. Connecting and Building the Veteran Community

Connecting and Building the Veteran Community

Vision and Objectives of the Master Plan

VA's "Blue Print for Excellence, and VA's I-CARE values, which are available at the two websites below, are the foundation for this Master Plan.

http://www.va.gov/HEALTH/docs/VHA_Blueprint_for_Excellence.pdf.

<http://www.va.gov/icare/>

Key principles and foci of the Blue Print for Excellence, and VA's I-CARE values include VA: improving performance; promoting a positive culture of service; advancing healthcare innovation for veterans; increasing operational effectiveness and accountability; and ensuring that the veteran is in control of how, when, and where they receive care and services. Veteran preference and Veteran choice regarding housing and services are essential, to building the new GLA Veteran community.

These principles and values are evident in VA's unequivocal priority to operate the campus as a vibrant, welcoming, and sustainable community where all Veterans – including homeless, severely disabled, female Veterans, and elderly Veterans will feel comfortable accessing, living, interacting, recreating, and socializing with one another, their families, VA personnel, and visitors. VA's intent is to transform the Campus into a vibrant community where all Veterans can receive healthcare, benefits, employment, and other supportive services, which they deserve and to which they are entitled. A key purpose of the Master Plan is to help VA determine (based on input from pertinent stakeholders including other Federal agencies, state and local authorities including the City of Los Angeles, and surrounding counties; legislators; Veterans and Veteran Service Organizations (VSOs); the former Plaintiffs in the Valentini v. McDonald litigation; and the local community) how best to utilize the Campus in a Veteran-focused manner. That vision includes efficient and dedicated functionality whereby Veterans visiting the campus would be able to experience a "gold standard" of care, support, convenience, and customer service, from VA's health, benefits, and cemetery administrations.

The Master Plan recognizes and takes into account VA's unequivocal priority to prospectively operate the Campus as a vibrant, welcoming, and sustainable community where all Veterans – including homeless, severely disabled, female Veterans, and elderly Veterans

will feel comfortable accessing, living, interacting, recreating, and socializing with one another, their families, VA personnel, and visitors. VA's intent is to transform the Campus into a vibrant community where all Veterans can receive healthcare, benefits, employment, and other supportive services, which they deserve and to which they are entitled. A key purpose of the Master Plan is to help VA determine (based on input from pertinent stakeholders including other Federal agencies, state and local authorities including the City of Los Angeles, and surrounding counties; legislators; Veterans and Veteran Service Organizations (VSOs); the Plaintiffs' Representatives in the Valentini v. McDonald litigation (Plaintiffs' Representatives); and the local community) how best to utilize the Campus in a Veteran-focused manner. That vision includes efficient and dedicated functionality whereby Veterans visiting the campus would be able to experience a "gold standard" of care, support, convenience, and customer service, from VA's health, benefits, and cemetery administrations.

The vision also includes significant and adequate levels of permanent supportive housing, "bridge" and transitional housing, with short term treatment services that can provide state-of-the-art primary care, mental health, and addiction services to Veterans, particularly chronically homeless Veterans of the Los Angeles region, severely disabled, female Veterans, and aging Veterans. Such housing shall be structured based on state-of-the-art homelessness prevention and urban planning sciences, consistent with best practices and evidence-based approaches under the Housing First model. VA's objective under that model is for Veterans to have an attractive choice to decide whether to pursue housing on or off the Campus, while noting permanent housing on the Campus is intended for the most needy, most vulnerable Veterans. The housing will be carefully planned to help ensure a safe, dignified community environment, which will function effectively in its own right, and in coordination with the other care and services provided on the Campus, and in the greater Los Angeles area and surrounding community.

D4. Connecting and Building the Veteran Community

As we proceed, we will continue to actively interact and build relationships with the Veteran community, including engagements with Veteran Service

Organizations (VSOs), government and nongovernmental organizations, the State, City, and County, faith-based organizations; private sector organizations, philanthropic organizations, local neighborhoods, and many other individuals, organizations and stakeholders who advocate for Veterans. The intent is not only that the campus will be at 21st Century healthcare facility, a home, but also serve as a magnet to attract all Veterans and assist them with their reintegration back into the community.

To accomplish this vision, we will reach out to Veterans through public service announcements (PSAs); positive relationships with VSOs, Military Service Organizations, and other organizations that can help us reach Veterans; effective use of public affairs and social media, and a close and constant dialogue with Veterans. During the last year, we have heard from Veterans about the areas in which we must improve. VA takes this feedback seriously, and we are already changing many of our practices, policies, and procedures, instituting constant introspection, assessment, revalidation, and review. VA must be held accountable for actions and must work to achieve real-time measurements for customer satisfaction, and keep all lines of communications open in order to achieve sustained, long-term success.

WLA Campus and the Veterans Integrated Service Network 22

The West Los Angeles VA Medical Center (WLA) is part of the larger VA Greater Los Angeles Healthcare System (GLA) that serves Veterans in Kern, Los Angeles, San Luis Obispo, Santa Barbara, and Ventura counties. It is also part of and serves Veterans from the Veterans Integrated Service Network (VISN) 22 - VA Desert Pacific Healthcare Network.

VA Desert Pacific Healthcare Network is one of 21 regional Veterans Integrated Service Networks (VISNs) operated nationwide by the United States Department of Veterans Affairs (VA). The Network is comprised of five healthcare systems, with hospitals located in Las Vegas, Long Beach, Loma Linda, Los Angeles and San Diego, and 32 community clinics serving 1.2 million Veterans that reside in Southern California and Southern Nevada.

VA Desert Pacific Healthcare Network provides a full continuum of healthcare services including primary, acute, mental health, long term, and specialty care. VISN 22 employs over 16,000 employees and trains over 7,000 medical residents, nursing, and allied-health students each year. VISN 22 has strong academic affiliations with some of the most prestigious universities in the region. VISN 22 has one of the largest academic programs in the Veterans Health Administration and one of the largest research programs within the Department of Veterans Affairs.

VISN 22 also has the highest concentration of homeless Veterans in the country. All VISN 22 healthcare systems participate in the "25 Cities Initiative," a nationwide project to intensify and integrate local VA and community efforts to end Veteran homelessness by the end of 2015 and chronic homelessness by 2016. In fiscal year (FY) 2014, VISN 22 provided 6,675 Veterans with permanent supportive housing and case management, more than any other VISN in the nation. In the same year, VISN 22 also provided outreach services to 16,806 Veterans and HUD VASH housing vouchers to 12,323 Veterans. Also in FY14, VA San Diego Healthcare System opened the "Aspire Center," a 40-bed residential treatment facility to provide temporary housing and rehabilitation for homeless Veterans.

A
B
C
D
E
F
G

D5

The Master Plan

Veteran Housing **D1**

Excellent Healthcare **D2**

Coordinated Care, Programs, & Services **D3**

Connecting and Building the Veteran Community **D4**

The Master Plan **D5**

D5. The Master Plan

Site Analysis

Regional Context

The VA Greater Los Angeles Healthcare System (VAGLAHS) is one of the largest healthcare systems within the Department of Veterans Affairs. It is one component of the VA Desert Pacific Healthcare Network (VISN 22) offering services to Veterans residing in Southern California and Southern Nevada. VAGLAHS consists of three ambulatory care centers, a tertiary care facility, and 10 community-based outpatient clinics. VAGLAHS serves Veterans residing throughout five counties: Los Angeles, Ventura, Kern, Santa Barbara, and San Luis Obispo. There are 1.4 million Veterans in the VAGLAHS service area. VAGLAHS is affiliated with both UCLA School of Medicine and USC School of Medicine. (See Figure D.3 and D.4).

- Centrally located in West Los Angeles, North of Interstate 10 and West of Interstate 405
- Bus route and proposed Metro extension along Wilshire Boulevard
- Los Angeles International Airport located 10 miles south.
- UCLA Ronald Reagan Hospital less than 10 minutes away
- USC Health Sciences Campus 20 minutes away, USC Main Campus 15 minutes away

Connection of WLA Campus with Satellite Sites

The WLA Campus, when revitalized, will become a meaningful resource to Veterans in Southern California and those who serve them. The WLA Campus will function as a resource and connect functionally with satellite sites, such as the Sepulveda Ambulatory Care Center, the LA Ambulatory Care Center, and all 10 Community-Based Outpatient Clinics.

Figure D.3 Regional Context



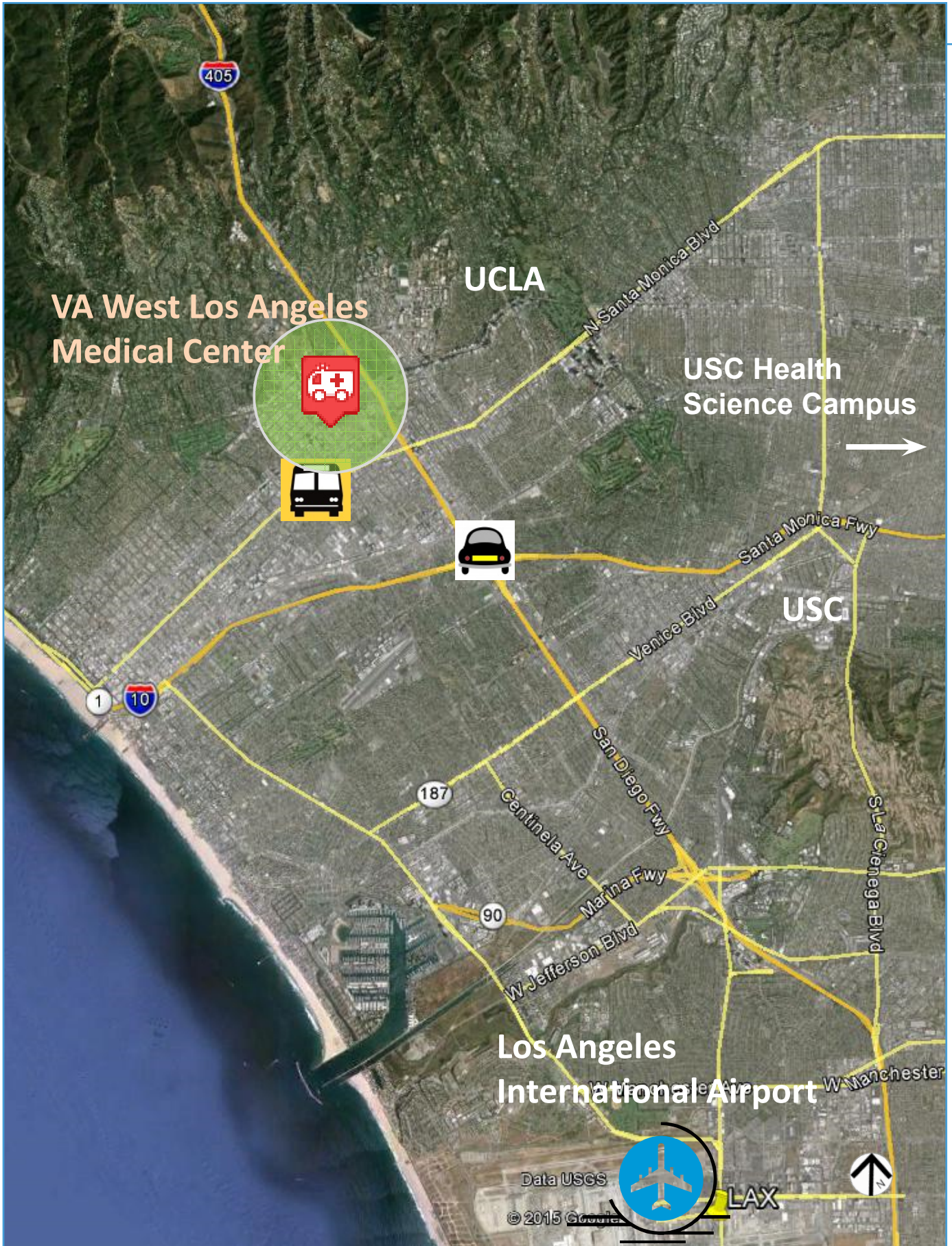


Figure D.4 VA West Los Angeles Medical Center Location

D5. The Master Plan

Site Analysis

Neighborhood Context

Surrounding Roads & Access Points

The West Los Angeles Veterans Affairs campus is located at the major intersection of Sepulveda Boulevard, Interstate 405 (also known as the San Diego Freeway), and Wilshire Boulevard in Los Angeles, California, and is generally bounded by Barrington Avenue, Bringham Avenue, San Vicente Boulevard and Federal Avenue on the west; Ohio Avenue on the south; and Veteran Avenue on the east. Located in the densely urbanized Brentwood neighborhood, the campus encompasses approximately 388 acres and retains a strong sense of time and place from the period between 1923 to 1952, when it was used as a Second Generation Veterans Hospital.

Transit & Proximity

Located at 11301 Wilshire Boulevard, West Los Angeles, California, the campus is 4 miles from downtown Santa Monica and 14 miles from downtown Los Angeles. The campus shares an edge with the Brentwood neighborhood on the west and to its north, with the Westwood neighborhood and the I-405 freeway on the east, and the West Los Angeles neighborhood on the south. Santa Monica is the nearest downtown area.

The north campus is currently served by two bus systems: the "MTA" along Wilshire Boulevard and the "Santa Monica Big Blue," which travels through the south campus from Wilshire Boulevard to Ohio Avenue. Other bus lines that travel through Wilshire Boulevard include: #4 San Vicente Boulevard, #3 Montana Avenue, #720 Metro Rapid Line, #2 Wilshire Boulevard, and #20 Metro Local Line. The commute into downtown Santa Monica is 16 minutes by car, 19 minutes by bus, 21 minutes by bike, and over an hour by foot.

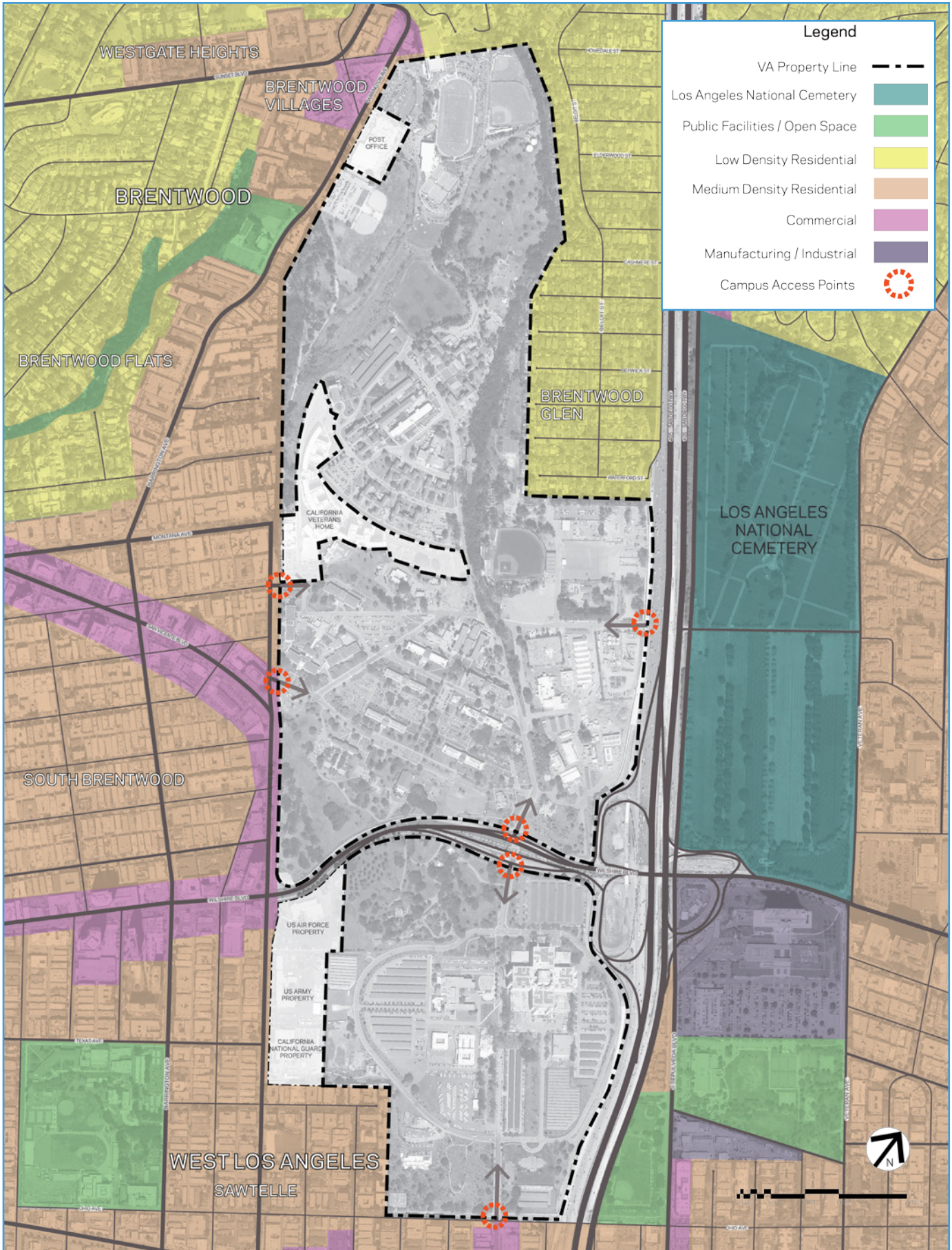
Surrounding Neighborhoods and Land Uses

Zoning and Uses on campus:

The north campus is part of the West Los Angeles Healthcare Center Campus for the Greater Los Angeles Healthcare System and is zoned as Institutional/Government Owned. (See "Figure D.5 Neighborhood Context").

Neighborhoods and Uses:

- The Los Angeles National Cemetery is to the east of the I-405 and is accessed via Constitution Avenue. It contains the remains of approximately 85,000 Veterans and their family members from the Mexican War to the present.
- The north campus surrounding land use includes two multi-unit residential neighborhoods, with supporting commercial and retail buildings along the western and northern boundary.
 - The northeast is bordered by single-family homes (Brentwood Glen). Brentwood Village, a small commercial district at Barrington and Sunset, has more than a dozen restaurants, and coffee shops.
 - Western San Vicente Boulevard has two grocery stores and numerous other shops, restaurants and cafes within walking distance of the VA campus.
- Sawtelle unincorporated, which is now owned partially by the federal government, state of California, and a private utility company, is under the zoning control of the Los Angeles County Board of Supervisors. This unincorporated area contains the Wilshire Federal Building, the Los Angeles National Cemetery for Veterans, the Wadsworth VA Hospital/West Los Angeles Medical Center, the site of a former major Veterans home, and many smaller federal office buildings.
- Sawtelle incorporated, which borders the southern Medical Campus south of Wilshire Boulevard, is a district of Los Angeles that began when the Pacific Land company purchased land just to the south of the Veterans campus to develop a new town. Residential lots were sold based on their proximity to the "beautiful Soldier's Home" to many Veterans and their families who were drawing services from the institution, which linked the Sawtelle community to the old Veterans home. The main street of Sawtelle, Oregon Avenue, now called Santa Monica Boulevard, was served by a streetcar that connected the city to Los Angeles and had a branch that terminated on the West Los Angeles VA Campus.



A
B
C
D
E
F
G

Figure D.5 Neighborhood Context

Note: Source for parcels provided by County of Los Angeles Assessor Office (2015)

D5. The Master Plan

Site Analysis

Introduction

The following Existing Conditions Analysis for the north campus summarizes the existing available record data information for the surrounding areas:

- Parcel data
- Environmental Context, including topography, natural areas, existing trees, native and naturalized plants, sensitive species, seismic activity, fault lines, liquefaction zones, soil conditions, flood hazards, rainfall, water tables, and aircraft flight patterns
- Open spaces and active recreational uses on campus
- Existing roadways, transit, and bicycle access on campus
- Existing parking
- Existing buildings
- West Los Angeles Veterans Affairs Historic District
- Existing Regulatory Requirements
- Legislative Overlay
- Pending NEPA and Historic Due Diligence
- Site Climate Information, including site responsive design strategies for this area's climate zone

This information is then summarized in the "Opportunities and Constraints" on page 186

The information provided for the site was based on record data provided by the VA Hospital, local agency records, and the public GIS database for the West LA region.

Parcel

Site Definition

The existing north campus is located within the 388 acres of the WLA Campus, just west of the Interstate 405 freeway (I-405) and north of Wilshire Boulevard. The northern and western property borders Brentwood and West Los Angeles, and the east is bordered by Westwood and Century City, directly east of the I-405. (See "Figure D.6 Parcel Map")

Portions of the site have existing possessory use agreements in place. The parcel exhibit identifies the California Veterans Home, U.S. Post Office, Brentwood School, and the US Air Force, US Army, and California National Guard Property along Federal Avenue. A title report for the property will need to be provided to identify all existing easements, deeds and other recorded information for the site.

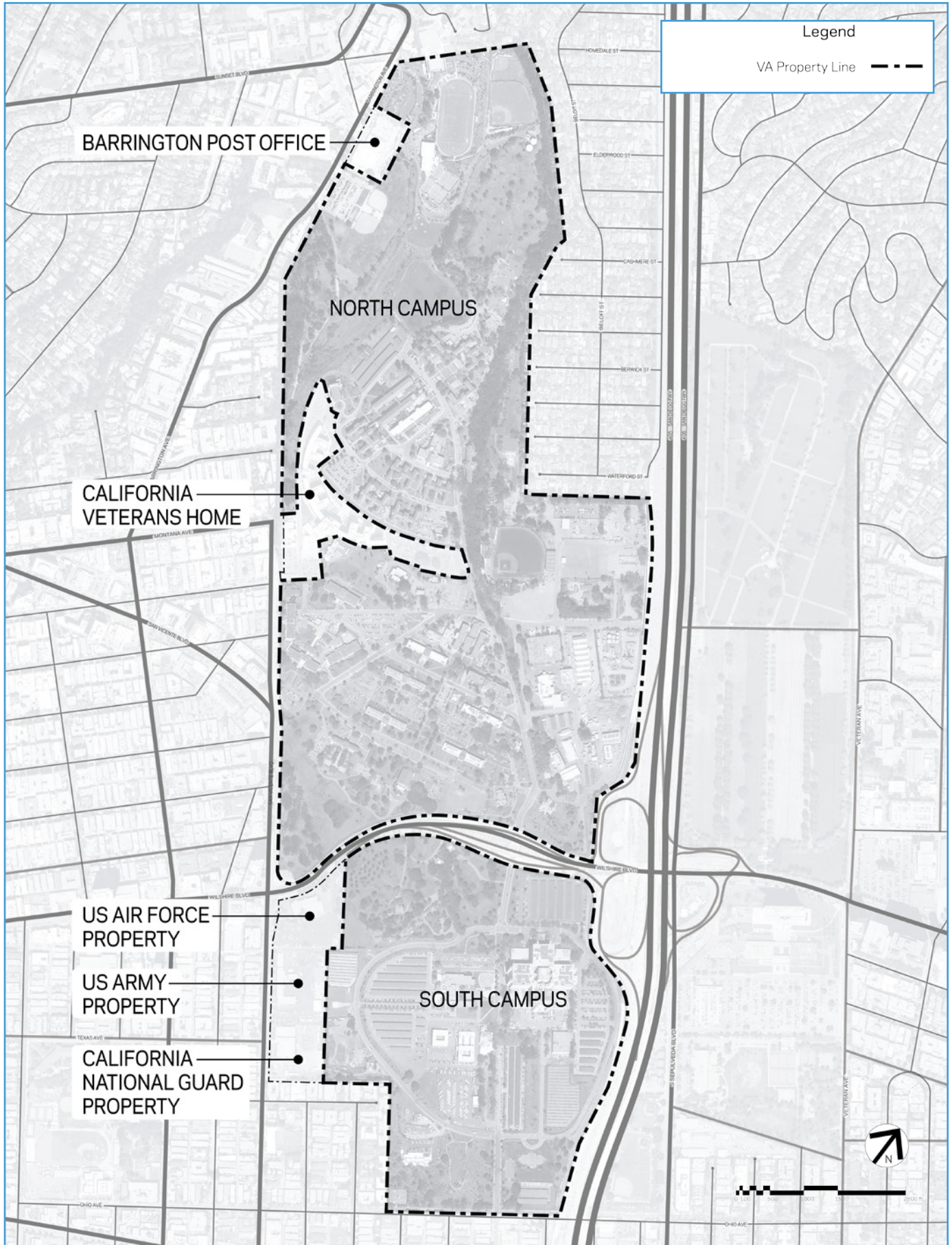
Survey

An aerial topographic map for the north campus was prepared in July 2015 by Michael Baker International. It is included as exhibit Topographic Map (CO-TOPO-XHBT) in the "Civil Constraints" section E1 Civil. As a side note, in January 2014 an aerial topographic map was also prepared for the south campus.

Environmental Context

As summarized in the previous chapter, the VA medical center campus does not exist in isolation. It was conceived to house and support a range of activities for Veterans in response to the sociocultural, economic, and political needs of the 1930's and was erected in a natural and built environment that offers both opportunities and constraints for development. The topography, plant materials, and microclimate of the site all influence design decisions that are intended to enhance human comfort, as well as conserve energy and resources.

Consideration of these contextual forces begins with careful analysis of slopes, natural areas, existing trees, native and naturalized plant materials, sensitive species, seismic activity, soil conditions, flood hazards, drainage fields and water table elevation, and aircraft flight patterns.



A
B
C
D
E
F
G

Figure D.6 Parcel Map

Note: Source for parcels provided by County of Los Angeles Assessor Office (2015)

D5. The Master Plan

Site Analysis

Topography

The campus site is north of Wilshire Boulevard and west of Interstate 405, located on a gently sloping terrace at the foot of the Santa Monica Mountains. Topographically, the site slopes from high on the north to low to the south as well as westerly from Bonsall Avenue (center of the site) to San Vicente Boulevard/Bringham Avenue, with elevations ranging from approximately 470 feet above mean sea level (MSL) to approximately 250 feet MSL. Along the east side of Bonsall Avenue, the existing topography slopes south to Wilshire Boulevard. Steep slopes up to approximately 30 feet in height descend from the western and northern edges of the campus, significantly impacting areas of potential development.

A 22-acre parcel at the northern portion of the property is currently being used by the Brentwood School, and is at an elevation of approximately 480 feet. The southern portion of the north campus is at an elevation of approximately 310 feet. The change in elevation is approximately 170 vertical feet from the Brentwood School site to Wilshire Boulevard (see "Figure D.7 Topography").

The northern half of the property has more variation in topography, with existing site improvements that include large flat pad areas and graded side slopes to fit the existing terrain. The area is mostly used for recreational purposes and includes the following site improvements: football and track field, baseball fields, golf course, dog park, soccer field, tennis courts, gardens, and the Arroyo drainage area. With these amenities, the density and paved areas are less than the southern portion and primarily used for parking and access drives.

The southern half of the north campus accommodates the majority of the campus infrastructure and provides services for long-term care and housing. The southeast portion of the north campus has the least amount of elevation change and is primarily industrial, including laundry facilities, engineering shops, an oil lease area, and a supply warehouse.

This report includes recommendations for construction on slopes in the event that slopes are integrated into the project. Unless otherwise recommended by the geotechnical consultant and approved by regulating agencies, permanent cut-and-fill slopes should not be steeper than 2:1 (horizontal to vertical).

Natural Areas

Arroyo

An arroyo, also called a wash, is a dry creek, stream bed, or gulch that temporarily or seasonally fills and flows after sufficient rain. A naturally occurring arroyo exists on the northwestern portion of the site. The tributary area and the arroyo course has been dramatically modified by natural and human means. With minimal intervention, the arroyo has returned to a more natural form with naturalized grade and planting. (See "Figure D.8 Existing Open Space" on page 165).

Existing Trees

A tree survey was included in the design analysis to avoid negative impacts to existing tree cover. A linear grove of mature Eucalyptus trees along the southern portion of Bonsall Avenue form a buffer on the east edge of the VA Property. Located on the east of the arroyo another Eucalyptus grove forms a buffer on the west edge of the north campus. Historic Moreton Bay Fig (*Ficus microphylla*) groves are located throughout the site.

Native Plant Materials

Located at the base of the Santa Monica Mountains, the project site is in the California chaparral and woodlands ecoregion of the California Floristic Province. This ecoregion has two predominant ecosystems, one coastal and one with chaparral and California oak woodlands at the project site. Chaparral is shaped by the Mediterranean climate, with its mild, wet winters and hot, dry summers and wildfire. The oak ecoregion includes Interior Live Oak, Tan Oak, Engelmann Oak, Canyon Live Oak, and Coast Live Oak.

These native plants are highly flammable but very drought-tolerant, which is important given the current climate. Future landscaping efforts associated with new buildings should include xeriscaping techniques and native planting appropriate for the slope conditions and proximity to residential structures.

Sensitive Species

The north campus is within the sensitive species area for the Monarch Butterfly, Silver-Haired Bat, Gertsch's Socalchemmis Spider, Mud Nama (plant), and Braunton's Milk-Vetch (plant).

D5. The Master Plan

Site Analysis

Open Space

Active Recreation Spaces

The VA GLAHS continues the long tradition of having a golf course on campus for Veterans. Operated by the United States Veterans Initiative (U.S. Vets) the Heroes Golf Course is open from sun up to sun down, 7 days a week and Veteran residents and inpatients receive first priority for play. Also existing within the campus boundaries are the athletic facilities at the Brentwood School playing fields, track and tennis courts, athletic fields, Barrington Recreation Center and Park, and Jackie Robinson Stadium. (See "Figure D.8 Existing Open Space")

Community-Level Open Spaces

These larger spaces exist already on campus for larger community events.

- a. Formal Parade Grounds
- b. Memorial (Rose) Garden
- c. GLA Park Area
- d. Wadsworth Historic Park
- e. South Entry Lawn
- f. Healing Garden

Neighborhood Open Spaces

These neighborhood-scale gathering and intermediate-level open spaces exist on campus currently.

- a. Japanese garden
- b. Buildings 205, 208, and 209 Quad
- c. Open space between Buildings 214 and 217

Residential Gardens

The best example of this scale of outdoor space on the existing campus is the New Directions for Veterans' side yards and front patio entry. However most of the on-campus residential-scale landscaping surrounding existing buildings suffers from a lack of clear design intent and high-quality outdoor spaces for Veterans to use.

Existing Open Space Concerns:

- There are very few neighborhood-scale open spaces designated on the current campus with appropriately scaled spaces and program.
- Areas surrounding residential buildings do not take advantage of the opportunities for outdoor living spaces. Benches and seating are placed haphazardly, and privacy from the street is not maintained. Outdoor areas are not linked to sidewalks and the rest of the campus pedestrian circulation system.
- Lacking comfortable spaces.
- Use of natural shade.
- Lack of separation between pedestrian and vehicular zones.

Existing Green Space



Heroes Golf Course



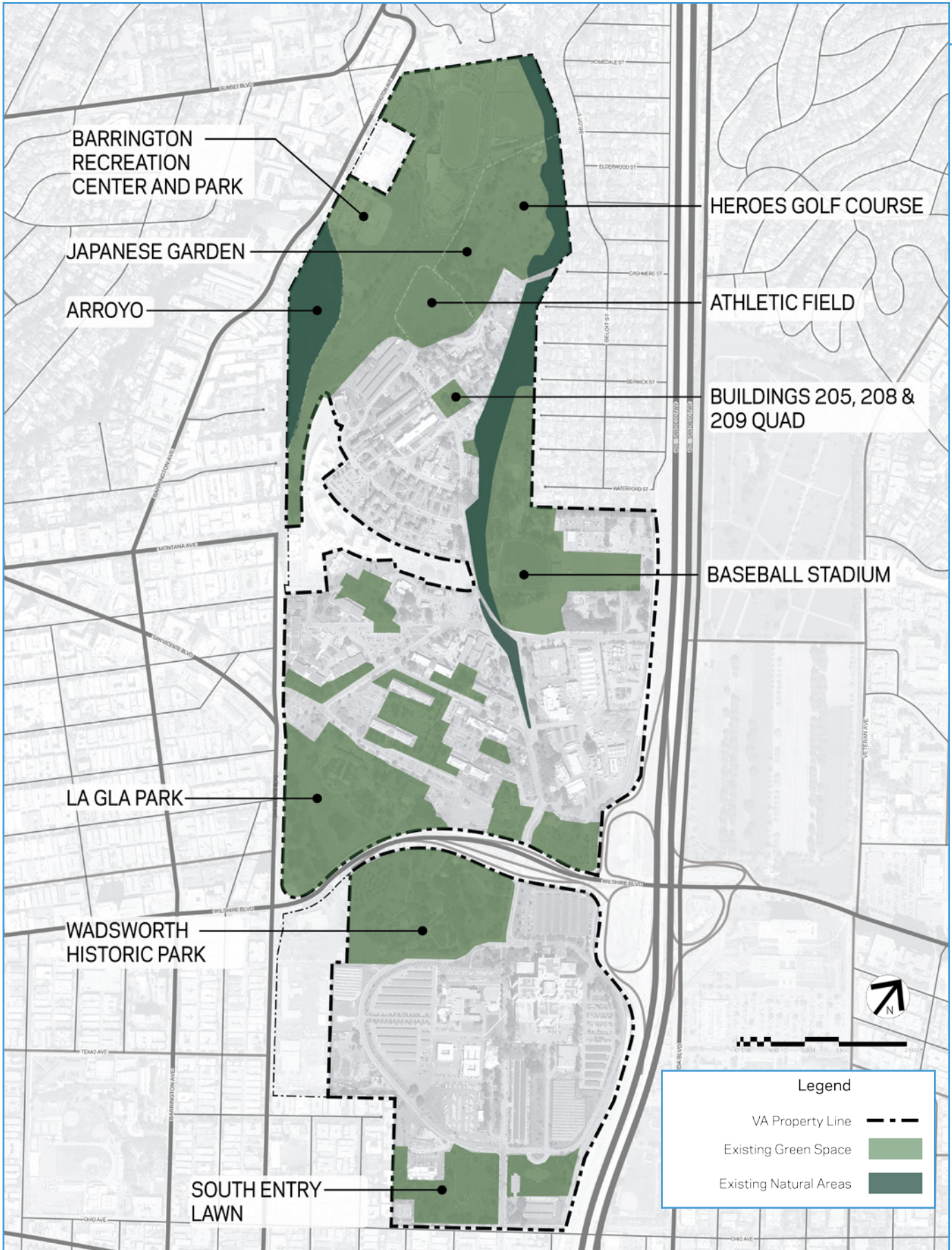


Figure D.8 Existing Open Space

A
B
C
D
E
F
G

D5. The Master Plan

Site Analysis

Primary Roadways

The campus is divided in two parts: a northern residential section and a southern hospital section, by Wilshire Boulevard. Interstate 405 separates the campus from its National VA Cemetery.

Both the northern and southern parts of campus are accessed primarily from Wilshire Boulevard in a deceleration lane that runs east and west. This deceleration lane descends to allow a tunnel underpass for Bonsall Avenue, connecting the two parts of campus.

Other access points for the northern campus include Eisenhower Avenue on the Bringham/San Vicente Boulevard side of campus, which is currently closed to vehicular traffic, and on the eastern edge of the site, Constitution Avenue crosses under Interstate 405 for both pedestrian and vehicular access to the National Cemetery. Pershing Avenue also intersects with Bingham Avenue on campus. Formerly used as a 'back' entry to the site for service functions, this entry is currently blocked off for both vehicular and pedestrian traffic. The southern portion of campus can also be accessed off Ohio Avenue by turning onto Dowlen Drive to enter the hospital site. There is currently no route for vehicular traffic to traverse the entire campus from south to north. (See "Figure D.9 Existing Road Network")

Bicycles

The campus currently contains few bicycle-friendly roads, with low traffic and gentle slopes. The City of Los Angeles adopted a Bicycle Plan as part of the transportation element of the city in 2011. The plan represents a commitment by the City of Los Angeles to complete streets as part of a move away from the auto-centric approach of the past toward a more sustainable transportation system that supports motor vehicle use, bicycling, walking, and transit.

The new Mobility Plan 2035, the city's new 20-year transportation vision, prioritizes safety and alternatives to driving and lays out hundreds of miles of new bicycle lanes. Nearest to campus, the western portions of San Vicente Boulevard are Class II bike routes (on-street marked bike lanes) while the strip that borders campus, and roads on-campus, are Class III bike routes (streets with signs denoting that it is a bicycle route, may include sharrows). The VA campus should follow the lead of the City of Los Angeles and encourage the use of cycling

on-campus as an alternative mode of transportation that supports Veteran health and community access by providing bicycle parking facilities, shared roadways, signage, protection, and campus access to do so.

Issues with existing circulation and access:

- Lack of wayfinding and navigational signage.
- Primary roadways are not designed to be main thoroughfares for pedestrians, bicycles or shuttles. They are not visually emphasized with identity-forming landscaping.
- There are several areas on and around the campus where conflicts with vehicles are a safety hazard for pedestrians and cyclists. Some areas of concern are Eisenhower Avenue and Dewey Avenue, Dewey Avenue and Bonsall Avenue, crossing under Wilshire Boulevard to the south campus Medical Center, and crossing Barrington Ave to San Vicente Boulevard.
- Pedestrian access is largely blocked at Pershing Avenue, and vehicular access is entirely blocked, which is the closest campus entry point for those who live in the CalVet building.
- Accessibility is compromised due to topography challenges, lack of curb cuts, sidewalk conditions and width, safety lighting, traffic calming, and signage.
- Cycling has an overwhelmingly positive benefit for Veteran health and has grown in popularity recently. Veterans living on campus could cycle to their daily errands if conditions on-campus were improved. However, current bike lanes do not connect through the campus. Nor is there a Veteran-centric program to encourage bike share and cycling as a means to transverse the very long campus. The lack of clear, on-campus bike routes leads to potential confusion and conflicts.

D5. The Master Plan

Site Analysis

Onsite Parking

Currently, most of the parking occurs in surface-level lots. In future phases of development, the construction of multi-story parking garages in place of surface lots will enable VA to sustain a high-quality environment and support multiple methods of movement through the campus, as the campus population increases. (See "Figure D.10 Existing Parking")

Issues with existing parking:

- Too many surface parking lots scattered throughout the site, with no hierarchy.
- Areas of asphalt visually dominate the campus experience.
- Due to overabundance of surface parking substituting for secondary roadways, the campus circulation system is not clear.
- Roads and parking should be secondary to pedestrian routes on campus.
- Uneven distribution of parking creating parking congestion in some zones while other areas are unused.

Well designed pedestrian access with tree plantings



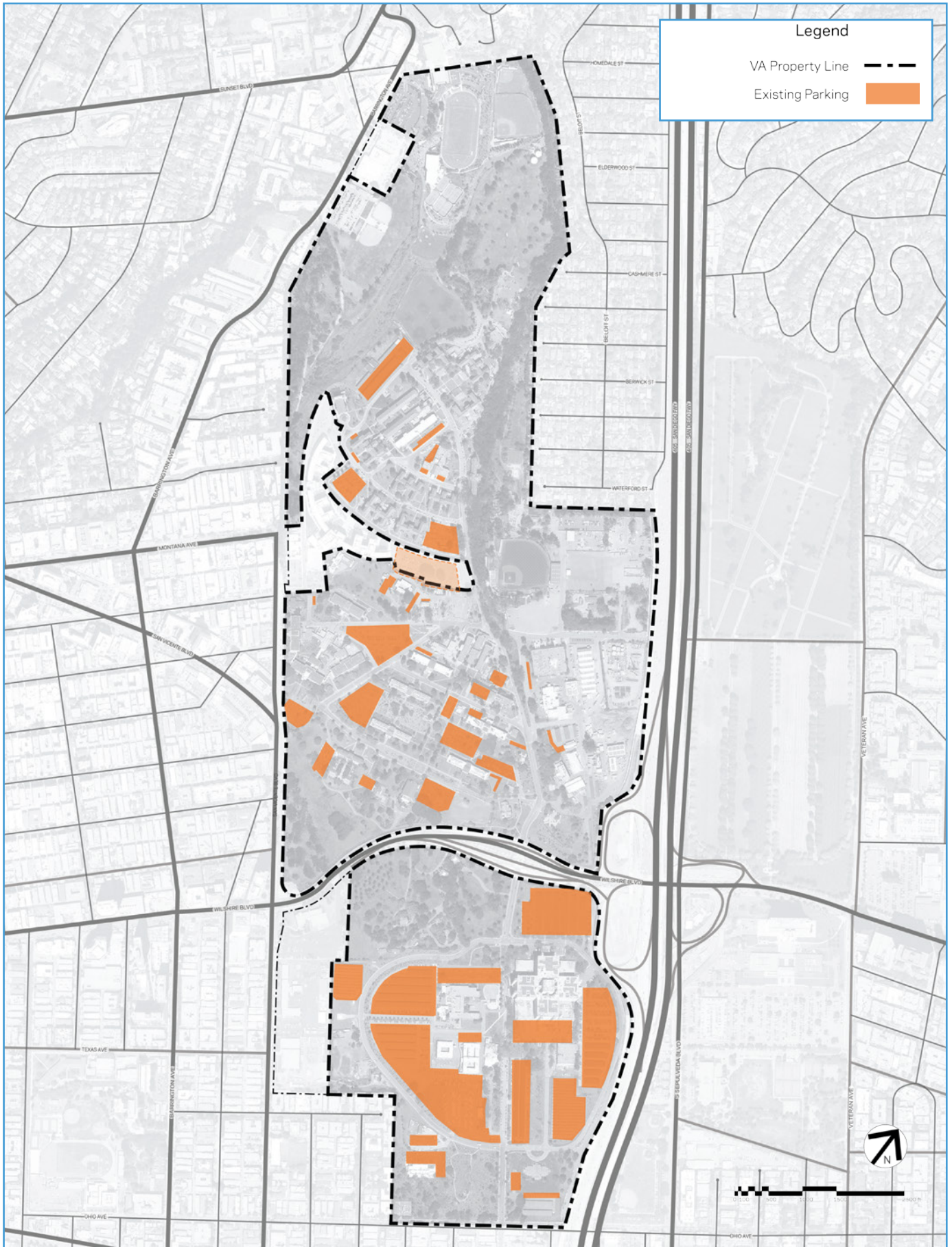


Figure D.10 Existing Parking

D5. The Master Plan

Site Analysis

Existing Building Inventory

Existing Building Inventory

Current programmatic uses have been identified and categorized into eleven varying facility types that are presently distributed throughout the campus as a whole. While some buildings may be primarily dominated by a singular facility type, the majority of the existing occupied building inventory is comprised of multiple types. For ease of understanding, buildings are currently identified by their dominant facility type, but the square footage numbers provided are specific to only the area occupied by the facility type. It should be noted that the square footages also exclude areas designated as common spaces.

The facility types are as listed below:

- Administrative
- Hospital
- Ambulatory
- Mental Health
- Residential Mental Health
- Residential Lodging
- Community Living Center
- Research
- Support and Logistics
- Vacant
- Shared

In this section facility types are more specifically defined with a breakdown of the programs and services that make up each of the facilities, as well as the square footages associated. Additionally, the dispersement of these facility types throughout the campus has been defined by the building locations, with buildings being specified when the facility category is the primary designation.

Each building is identified by number on the map found on “Figure D.11 Existing Buildings” on page 175.

Administrative

- a. Departments and services breakdown
 1. Acquisition and Material Management Warehouse Administration (3,434 ft²)
 2. Chaplain (5,094 ft²)
 3. Director’s Suite (17,033 ft²)
 4. Education (9,806 ft²)
 5. Fiscal (8,539 ft²)
 6. Human Resources (17,974 ft²)
 7. Library (1,901 ft²)
 8. Medical Administration (38,437 ft²)
 9. Medical Media (4,091 ft²)
 10. Medical Services Administration (31,448 ft²)
 11. Nursing Services Administration (10,497 ft²)
 12. Psychiatry Administration (4,462 ft²)
 13. Social Work (2,154 ft²)
 14. Voluntary Service (1,951 ft²)
 15. VSO/Veteran Administration (6,337 ft²)
- b. Square footage total - 163,158 ft²
- c. Location
 1. Building 205
 2. Building 218
 3. Building 220
 4. Building 258
 5. Building 301 (primary designation)
 6. Building 319
 7. Building 401
 8. Building 500

Architectural Character, Buildings 212-218



D5. The Master Plan

Hospital

- a. Departments and services breakdown
 - 1. Units - 23 Hour Observation (10,597 ft²)
 - 2. Units - CCU (7,000 ft²)
 - 3. Units - Intermediate (11,931 ft²)
 - 4. Units - Medical (57,604 ft²)
 - 5. Units - MH/Behavioral Medicine (48,726 ft²)
 - 6. Units - MICU (6,325 ft²)
 - 7. Units - Rehab (18,802 ft²)
 - 8. Units - SICU (6,325 ft²)
 - 9. Units - Surgical (15,665 ft²)
 - 10. Pharmacy (7,013 ft²)
 - 11. Surgical (54,140 ft²)
- b. Square footage total - 244,128 ft²
- c. Location
 - 1. Building 304
 - 2. Building 500 (primary designation)

Ambulatory

- a. Departments and services breakdown
 - 1. ACS - Primary Care (32,575 ft²)
 - 2. ACS - Secondary Care (47,675 ft²)
 - 3. Audiology (14,010 ft²)
 - 4. Cardiology (15,482 ft²)
 - 5. Dental (30,591 ft²)
 - 6. Dialysis (16,981 ft²)
 - 7. Digestive/Endoscopy (14,875 ft²)
 - 8. EEG/Neurology (3,878 ft²)
 - 9. Eye Clinic (16,545 ft²)
 - 10. Geriatrics (6,802 ft²)
 - 11. Home Based Healthcare (1,455 ft²)
 - 12. Nuclear Medicine (9,780 ft²)
 - 13. Pathology (30,046 ft²)
 - 14. Pharmacy (4,016 ft²)
 - 15. Prosthetics (10,300 ft²)
 - 16. Pulmonary/Respiratory Care (6,797 ft²)
 - 17. Radiation Therapy (11,455 ft²)
 - 18. Radiology (19,971 ft²)
 - 19. Rehab Medicine (17,740 ft²)
- b. Square footage total - 310,974 ft²
- c. Location

- 1. Building 213
- 2. Building 220 (primary designation)
- 3. Building 304 (primary designation)
- 4. Building 345 (primary designation)
- 5. Building 401
- 6. Building 500
- 7. Building 507 (primary designation)

Mental Health

- a. Departments and services breakdown
 - 1. Adult Day Care (4,478 ft²)
 - 2. Day Hospital (2,188 ft²)
 - 3. Day Treatment Center (9,599 ft²)
 - 4. Mental Health Clinic (106,874 ft²)
 - 5. Psychology (13,414 ft²)
 - 6. Recreational Therapy (16,080 ft²)
 - 7. Rehab Medicine (19,780 ft²)
 - 8. Substance Abuse Clinic (13,666 ft²)
- b. Square footage total - 1586,079 ft²
- c. Location
 - 1. Building 205
 - 2. Building 206 (primary designation)
 - 3. Building 208 (primary designation)
 - 4. Building 210
 - 5. Building 213
 - 6. Building 249 (primary designation)
 - 7. Building 256 (primary designation)
 - 8. Building 257
 - 9. Building 258 (primary designation)
 - 10. Building 259 (primary designation)
 - 11. Building 325 (primary designation)
 - 12. Building 326 (primary designation)
 - 13. Building 327 (primary designation)
 - 14. Building 329 (primary designation)
 - 15. Building 332 (primary designation)
 - 16. Building 333 (primary designation)
 - 17. Building 334 (primary designation)
 - 18. Building 401 (primary designation)
 - 19. Building 402 (primary designation)
 - 20. Building 512 (primary designation)
 - 21. Building 515 (primary designation)

A
B
C
D
E
F
G

D5. The Master Plan

Site Analysis

Existing Building Inventory

- 22. Building 518 (primary designation)
- 23. Building 521 (primary designation)

Residential Mental Health

- a. Departments and services breakdown
 - 1. Units - Domiciliary (142,032 ft²)
 - i. Domiciliary (DOM)
 - ii. PTSD Residential Rehabilitation Treatment Program (PRRP)
 - iii. Psychosocial residential rehabilitation treatment program (PRRTP)
 - iv. Substance Abuse Residential Rehabilitation treatment Program (SARRTP)
 - v. Homeless Chronically Mentally Ill (HCMI)
- b. Square footage total - 142,032 ft²
- c. Location
 - 1. Building 209 (primary designation)
 - 2. Building 214 (primary designation)
 - 3. Building 217 (primary designation)

Lodging

- a. Departments and services breakdown
 - 1. Residential Quarters (28,847 ft²)
- b. Square footage total - 28,847 ft²
- c. Location
 - 1. Building 523 (primary designation)
 - 2. Building 535 (primary designation)

Community Living Center (CLC)

- a. Departments and services breakdown
 - 1. Units - CLC (NHCU) (69,869 ft²)
- b. Square footage total - 69,869 ft²
- c. Location
 - 1. Building 213 (primary designation)
 - 2. Building 215 (primary designation)

Research

- a. Departments and services breakdown
 - 1. Medical Research/Development (262,705 ft²)
- b. Square footage total - 262,705 ft²
- c. Location
 - 1. Building 113 (primary designation)
 - 2. Building 114 (primary designation)
 - 3. Building 115 (primary designation)
 - 4. Building 117 (primary designation)
 - 5. Building 208
 - 6. Building 210 (primary designation)
 - 7. Building 212
 - 8. Building 220
 - 9. Building 256
 - 10. Building 258
 - 11. Building 304
 - 12. Building 337 (primary designation)

Existing Building Roofscape, Building 157



Architectural Character, Buildings 256 & 257



D5. The Master Plan

13. Building 340 (primary designation)
14. Building 342 (primary designation)
15. Building 346 (primary designation)
16. Building 500

Support/Logistics

- a. Departments and services breakdown
 1. Acquisition and Material Management Warehouse (37,262 ft²)
 2. Canteen Service (29,880 ft²)
 3. Engineering (104,703 ft²)
 4. Environmental Management (26,268 ft²)
 5. Information Resource Management (22,797 ft²)
 6. Linen Service (1,840 ft²)
 7. Nutrition/Food (48,382 ft²)
 8. On-Site Laundry (49,584 ft²)
 9. Pharmacy (10,362 ft²)
 10. Police/Security (6,108 ft²)
 11. Residential Quarters (19,578 ft²)
 12. Social Work (116 ft²)
 13. Sterile Process and Distribution Service (21,092 ft²)

14. Square footage totals - 377,972 ft²

b. Location

1. Building 012 (primary designation)
2. Building 014 (primary designation)
3. Building 023 (primary designation)
4. Building 033 (primary designation)
5. Building 044 (primary designation)
6. Building 046 (primary designation)
7. Building 063 (primary designation)
8. Building 090 (primary designation)
9. Building 091 (primary designation)
10. Building 113
11. Building 158
12. Building 199
13. Building 215G (primary designation)
14. Building 218
15. Building 222 (primary designation)
16. Building 231 (primary designation)
17. Building 233 (primary designation)

18. Building 236 (primary designation)
19. Building 256
20. Building 292 (primary designation)
21. Building 296 (primary designation)
22. Building 297 (primary designation)
23. Building 299 (primary designation)
24. Building 300 (primary designation)
25. Building 304
26. Building 305 (primary designation)
27. Building 306 (primary designation)
28. Building 307 (primary designation)
29. Building 308 (primary designation)
30. Building 309 (primary designation)
31. Building 310 (primary designation)
32. Building 311 (primary designation)
33. Building 312 (primary designation)
34. Building 315 (primary designation)
35. Building 318 (primary designation)
36. Building 319 (primary designation)
37. Building 500
38. Building 501 (primary designation)
39. Building 505 (primary designation)
40. Building 508 (primary designation)
41. Building 509 (primary designation)
42. Building 510 (primary designation)
43. Building 511 (primary designation)
44. Building 514 (primary designation)
45. Building 517 (primary designation)
46. Building 519 (primary designation)
47. Building 522 (primary designation)
48. T-83 (primary designation)
49. T-84 (primary designation)

A
B
C
D
E
F
G

D5. The Master Plan

Site Analysis

Existing Building Inventory

Vacant

- a. These are buildings that are primarily unoccupied for various reasons.
- b. Square footage total - 176,304,386 ft²
- c. Location
 - 1. Building 013 (primary designation)
 - 2. Building 020 (primary designation)
 - 3. Building 066 (primary designation)
 - 4. Building 111 (primary designation)
 - 5. Building 156 (primary designation)
 - 6. Building 157 (primary designation)
 - 7. Building 158 (primary designation)
 - 8. Building 199 (primary designation)
 - 9. Building 205 (primary designation)
 - 10. Building 208
 - 11. Building 212
 - 12. Building 258
 - 13. Building 264 (primary designation)

Shared

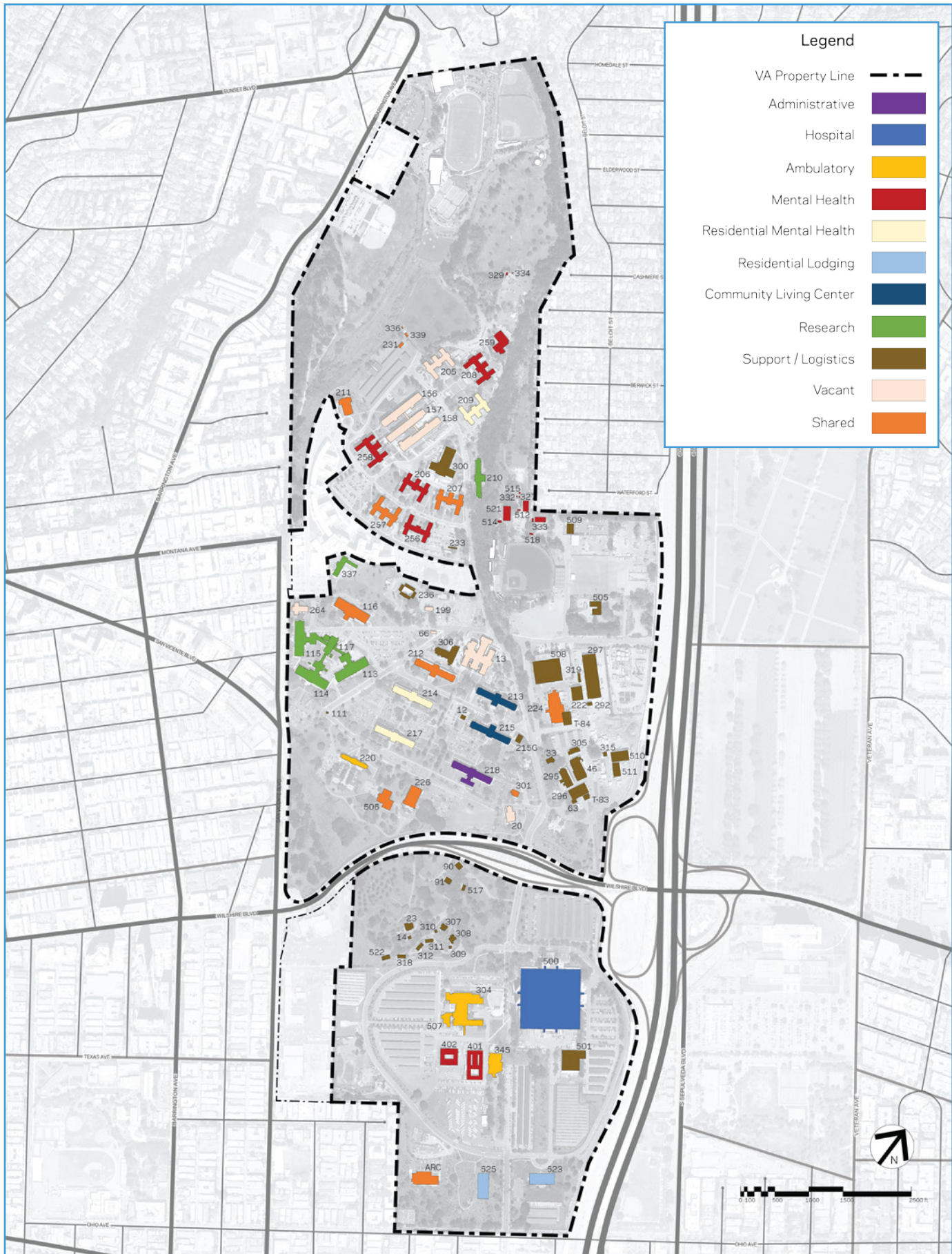
- a. These are buildings that are primarily utilized by program elements that belong to entities outside of the VA system, usually through a sharing agreement. However, the Master Plan is based on direction from the VA to assume that the campus will not be encumbered by any existing land use agreements.
- b. Square footage total - 250,216 ft²
- c. Location
 - 1. Building 114
 - 2. Building 116 (primary designation)
 - 3. Building 207 (primary designation)
 - 4. Building 211 (primary designation)
 - 5. Building 212 (primary designation)
 - 6. Building 220
 - 7. Building 224 (primary designation)
 - 8. Building 226 (primary designation)
 - 9. Building 257 (primary designation)
 - 10. Building 258
 - 11. Building 264
 - 12. Building 301 (primary designation)
 - 13. Building 306
 - 14. Building 336 (primary designation)
 - 15. Building 339 (primary designation)
 - 16. Building 506 (primary designation)
 - 17. American Red Cross (primary designation)

Building 156



Building 258





A
B
C
D
E
F
G

Figure D.11 Existing Buildings

D5. The Master Plan

Site Analysis

West Los Angeles Veterans Affairs Historic District

In operation on the site since 1888, the West Los Angeles VA campus reflects the stories, service, and sacrifices of four generations of veterans of the United States Armed Forces. In honor and recognition of this history, the National Park Service included the West Los Angeles VA Historic District on the National Register of Historic Places (NRHP) for its contribution to the “development of a national policy for veteran healthcare” and as a “tangible manifestation of the federal government’s commitment to the healthcare of veterans of World War I, which resulted in the nation’s largest network of hospitals.” The district was designated under National Register Criterion A for its association with the Second Generation Veterans Hospital era. The district is also listed under National Register Criterion C for its cohesive grouping of Mission/Colonial Revival Style architecture. In addition, the campus includes significant buildings and features that reflect the earliest era identified in the historic context statement for VA facilities nationwide, the National Home of Disabled Volunteer Soldiers. Although constructed in phases over time, the campus exhibits a unified site plan, with contributing resources that include buildings, site plan features, circulation paths and roads, and landscaping features.

Spanning nearly 400 acres, the designated West Los Angeles VA Historic District includes 66 contributing buildings and structures, as well as contributing site plan and landscape features and streetscapes, extending over four discontinuous areas of the campus. The 66 “contributing,” or National Register-listed features, including 55 buildings, three sites, one structure, and seven objects in the Northwest, Northeast, and Southwest quadrants of the VA campus. In addition, within the boundaries of the historic district are another 44 “noncontributing,” or ineligible features, including 37 buildings, one site and six structures. The campus also has two buildings listed on the National Register as individual resources: Building 20 (Wadsworth Chapel) and Building 66 (Trolley Depot). (See “Figure D.12 West Los Angeles VA National Register Historic District”)

Existing Regulatory Requirements

Because the VA campus includes an historic district and two buildings listed on the National Register, existing conditions include requirements for compliance with regulatory requirements aimed at protecting historic resources. In accordance with the National Historic Preservation Act of 1966 (NHPA), as amended, the U.S. Department of Veterans Affairs must consider the potential effects of any federally funded project on “historic properties,” defined as properties included in or eligible for the NRHP. The NHPA calls upon the VA to consider the reuse and preservation, where feasible, of qualifying historic properties. Pursuant to the National Environmental Policy Act (NEPA), Section 106 of the NHPA, and Department of Veterans Affairs policy, undertakings likely to result in an adverse effect to a historic property must be studied and efforts made to avoid, reduce, or mitigate adverse effects. Changes to the VA campus are subject to the Section 106 review process. This process can be greatly streamlined by building into the project design the avoidance and/or reduction of adverse effects through compliance with the Secretary of the Interior’s Standards for the Treatment of Historic Properties. As codified in 36 CFR Chapter I, Part 68, compliance with the Secretary’s Standards generally allows a project to avoid adverse effects to historic properties. The Secretary’s Standards offer guidelines and approaches for preserving, maintaining, repairing, and replacing historical materials and features, as well as designing additions or making alterations. Guidance is also provided for new construction adjacent to historic properties, in order to ensure avoidance of adverse impacts to integrity through a change in setting.

Building 20 - Wadsworth Chapel



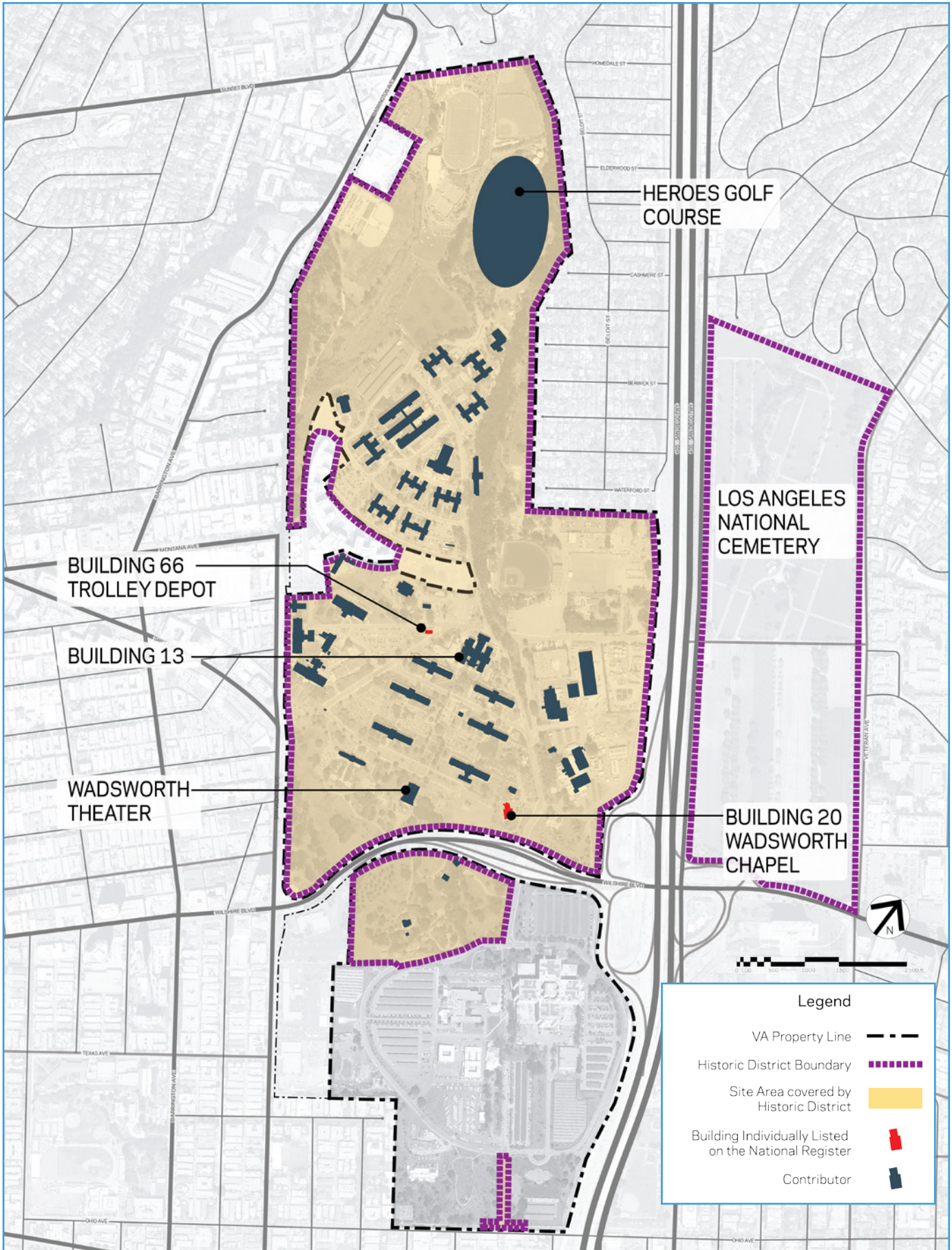


Figure D.12 West Los Angeles VA National Register Historic District

A
B
C
D
E
F
G

D5. The Master Plan

Site Analysis

Legislative Overlay

Section 224 of Public Law 110-161 (enacted in December 2007) prohibits VA from taking any action to exchange, trade, auction, transfer, or otherwise dispose of, or reduce the acreage of the 388 acre WLA Campus. In support of VA's efforts to revitalize the campus and make it more Veteran focused, Senator Feinstein and Congressman Ted Lieu recently introduced a bill titled the "Los Angeles Homeless Veterans Leasing Act of 2015." If enacted, it will enable VA to enter into certain Veteran focused lease agreements with housing providers, local governments, community partners, and non-profits, to provide additional housing and services, particularly for severely disabled, aging, female Veterans, and homeless Veterans. The bill contains specific protections to ensure that any such VA leases are Veteran focused, and comply with applicable law.

Building 116 - New Directions



Building 211 - Brentwood Theater



D5. The Master Plan

Pending NEPA and Historic Due Diligence

As a Federal agency, VA is required by the National Environmental Policy Act (NEPA) and the National Historic Preservation Act (NHPA) to identify and consider the potential impacts of its actions and decisions on the environment and historic properties, while providing for public consideration and input. The adoption and implementation of a master plan is such an action for which NEPA analysis and consultation pursuant to Section 106 of the NHPA will be required.

Concurrent with the master planning process, VA began assessing its compliance strategy with NEPA and the NHPA to ensure the greatest level of transparency and public involvement. Following the conclusion of the formal master planning process, VA will conduct a robust NEPA analysis process and Section 106 consultation to ensure that environmental information is available to public officials and citizens before final decisions regarding the Master Plan are made and actions taken by VA.

VA anticipates that the Final Master Plan will serve as the “Proposed Action.” Input from the public and the consulting parties as part of the NEPA process and Section 106 consultation will further contribute to the master planning process and the development of the Final Master Plan. This process and the requirements of the NHPA are discussed in more detail in Section F1. Historic Preservation.

Building 226 - Wadsworth Theater



Building 66 - Trolley Depot



A
B
C
D
E
F
G

D5. The Master Plan

Site Analysis

Responsive Site Design

Responsive site design takes into consideration the path of the sun, the rush of the wind, and the flow of water across the campus. The following factors were taken into consideration during the climate analysis of the site.

Site Climate Information

Dry Bulb Temperatures

The campus is located in the warm-marine climate zone characterized by mild temperatures, including warm summers, cool winters, and lack of precipitation. The Pacific Ocean is relatively warm and keeps the climate very mild. Average temperatures are in the low 60s Fahrenheit. (See "Figure D.16 Dry Bulb Temperature" on page 183)

Degree Days

Degree days are designed to reflect the demand for energy needed to heat or cool a building. It is derived from a measurement of the outside temperature, per hour, which is subtracted from a mean temperature of 65 degrees Fahrenheit. The resulting positive or negative number reflects the number of heating or cooling days a building requires. West Los Angeles has significantly more cooling degree days (4,390) than heating degree days (1,527). As a result, buildings require cooling more often than heating. ("Figure D.17 Degree Days" on page 183)

Solar Orientation

Optimum site orientation provides maximum winter solar collection as well as maximum summer solar protection, which helps to extend the typically moderate temperatures further into the day. The optimum solar orientation is 10.5 degrees from north toward the east. (See "Figure D.14 GLA Optimal Solar Orientation" on page 181)

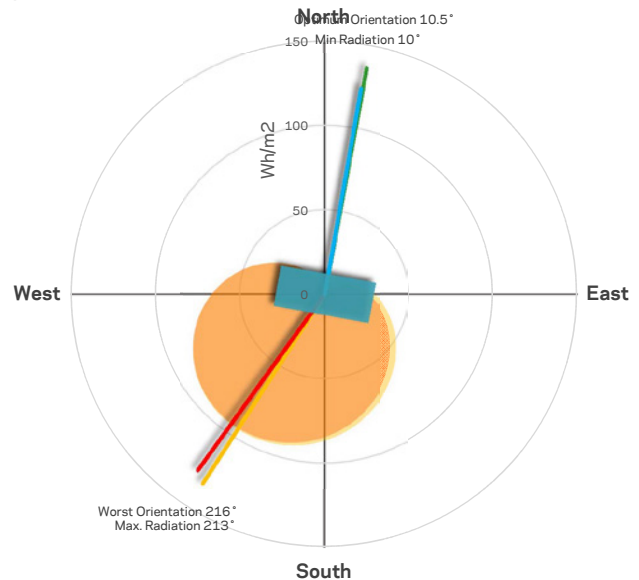
Wind

Summers are pleasantly cooled by ocean winds. Though these offshore winds bring high humidity, comfort is maintained because of the relatively low temperatures. During the winter, the wind reverses and brings hot, dry desert air known as Santa Ana winds. Ocean breezes are typically strongest later in the evening, and in the winter, winds from the Santa Ana mountain range may bring unwanted heat and dust. (See "Figure D.15 GLA Natural Ventilation (NV) Potential Wind Rose" on page 182)

Precipitation

Most rain falls during warm, mild winters. West Los Angeles receives little rainfall, and most of it occurs in January, February, and March. The summer months receive almost no rainfall, which can be particularly problematic during periods of drought. (See "Figure D.19 Precipitation and Relative Humidity" on page 183)

Figure D.13 Solar Orientation



Legend	Wh/m2
	Radiation during underheated period
	Total Radiation
	Radiation during overheated period
	Overall Mass sample
	Best orientation
	Worst Orientation
	Maximum Radiation
	Minimum Radiation

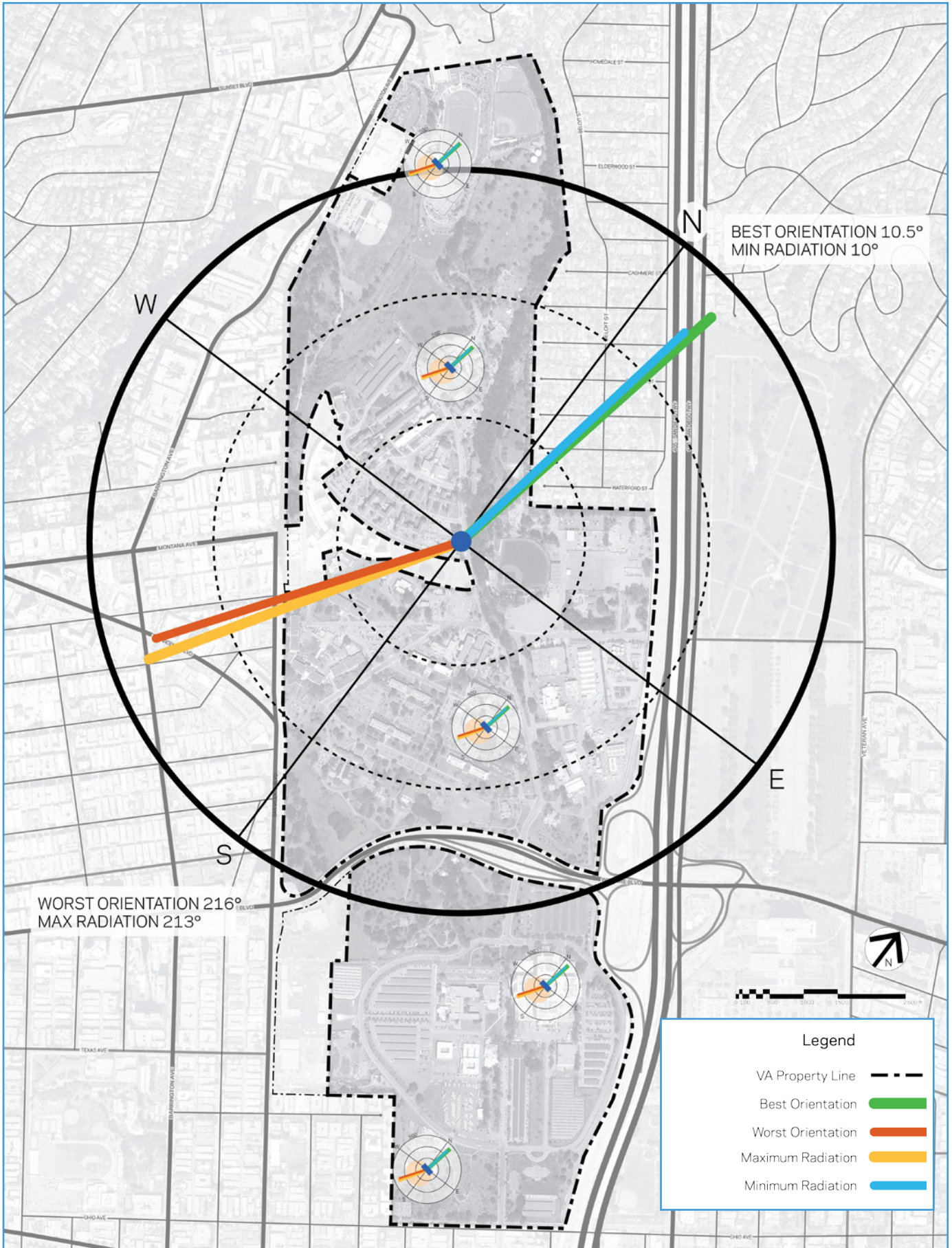


Figure D.14 GLA Optimal Solar Orientation

A
B
C
D
E
F
G

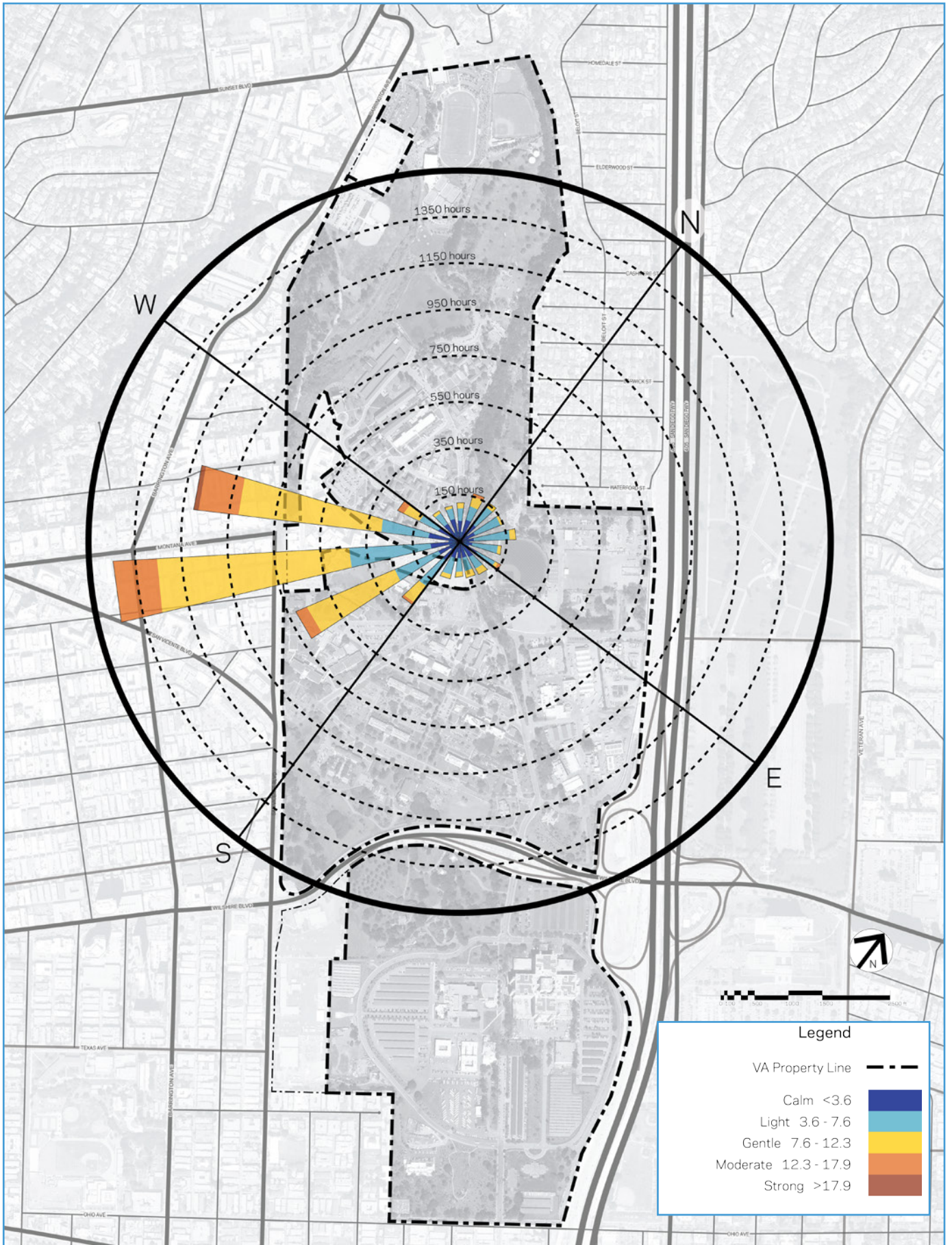


Figure D.15 GLA Natural Ventilation (NV) Potential Wind Rose

D5. The Master Plan

Figure D.16 Dry Bulb Temperature

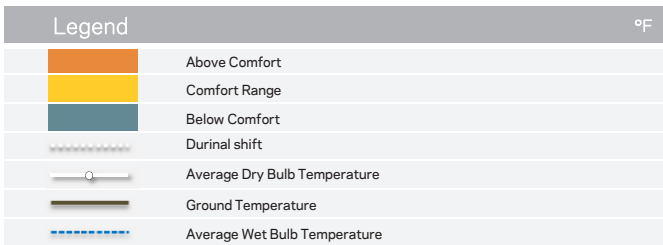
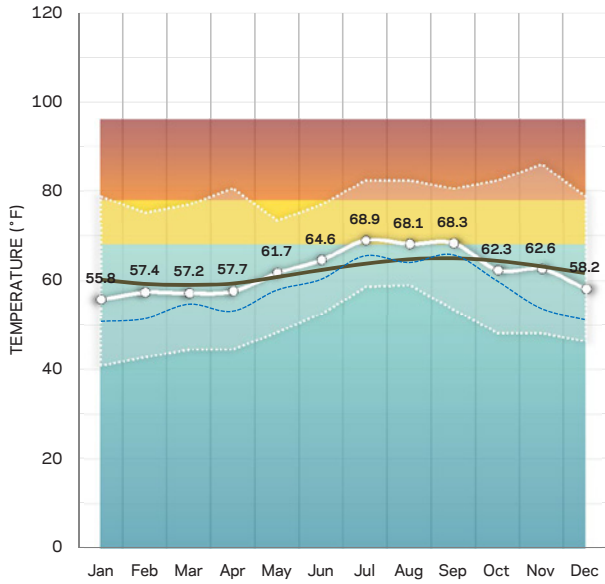


Figure D.17 Degree Days

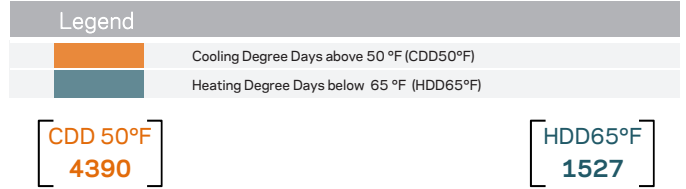
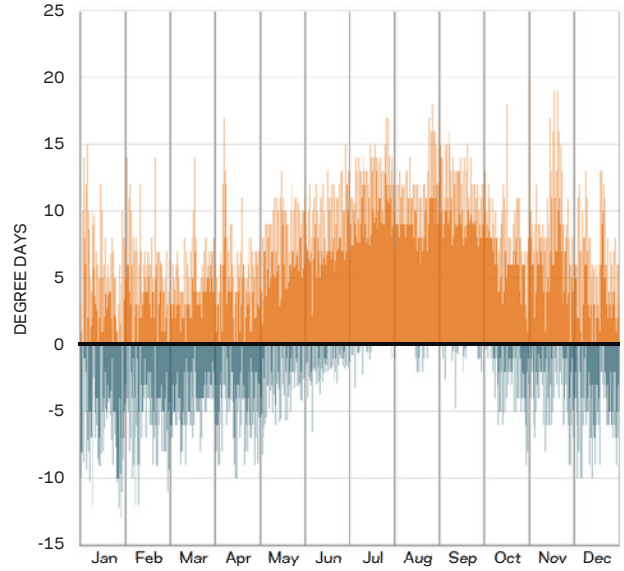


Figure D.18 Natural Ventilation (NV) Potential Wind Rose

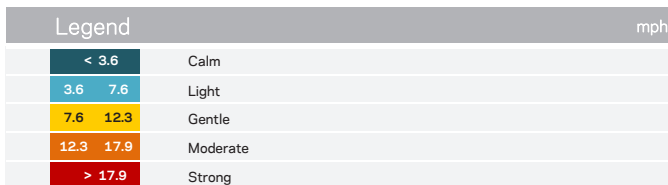
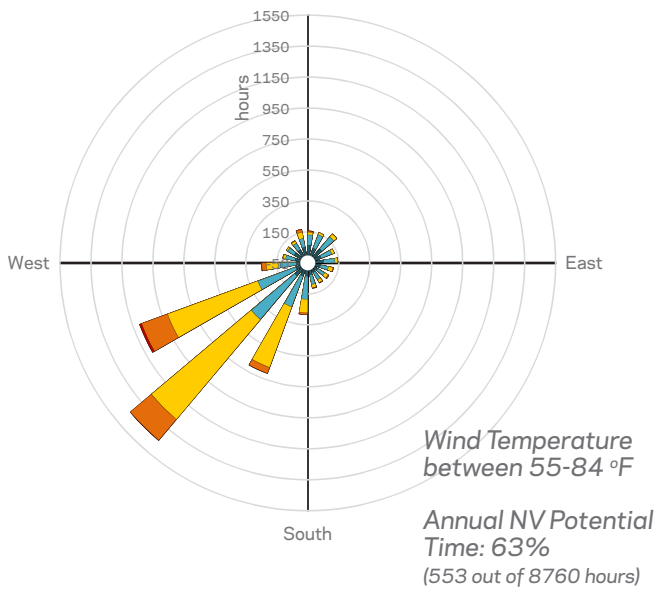
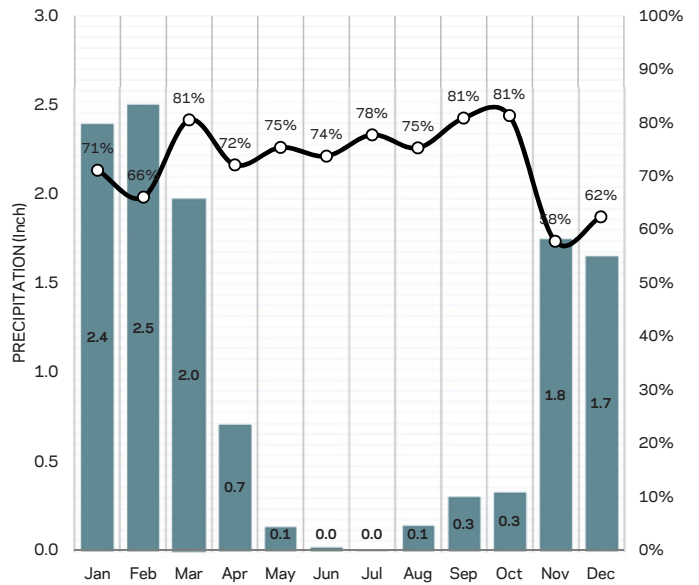


Figure D.19 Precipitation and Relative Humidity



A
B
C
D
E
F
G

D5. The Master Plan

Site Analysis

Site-Responsive Strategies for this Climate Zone

Overall, this climate zone is very comfortable and requires the least energy of any region in the state to achieve thermal comfort levels. The climatic design priorities that emerge from this analysis include three climate-responsive strategies at the site, building, and landscape scale for the campus.

Site-Responsive Design

On a site scale, these climate conditions support a combination of well-landscaped open spaces, enclosed spaces within buildings (central courtyards), and a clustered layout of smaller forms with areas of shared shade over southern and western facades to maximize daytime ventilation. In this mild and temperate climate, the campus can take advantage of full-exposure northern courtyards and vegetation that allows for solar gain near northern facades. External, open-access corridors between buildings and programmatic functions should be oriented to take advantage of prevailing winds. (See “Figure D.20 Load Reduction (Daylight & Solar Considerations)” on page 185)

- Compress campus to minimize outdoor walking distances during the hottest time of the day.
- Shaded walkways and canopies over paved surfaces and courtyards will help filter light and heat throughout campus.
- Use street orientation and building massing to enhance the natural cooling breezes of the campus.
- Connect slender clusters of buildings with archways for maximum solar exposure and cross-ventilation opportunities.

Building Design

To minimize the amount of energy required for heating and cooling, the angle of the sun should be considered. With a low to moderate altitude in West Los Angeles for most of the year and the solar radiation on south and west facing walls significantly higher than north and east facing walls, wide awnings should be used to protect openings from solar gain on these sides. Maximizing volume-to-surface ratio optimizes natural light, solar heat gain, and natural ventilation. Wintertime strategies include building insulation, reducing air infiltration, and passive solar heating. Summertime priorities include shade, allowing for natural ventilation and distributing thermal mass.

Landscape Design

- The benefits of the existing landscape aid in creating a more comfortable environment. Parks act as heat sinks through transpiration and as wind modifiers that will filter out the dust, reducing pollution.
- Xeriscaping should be used to minimize the amount of water drawn for landscape use. Additionally climate appropriate plant material typically requires less maintenance input over their lifetime. This includes plantings in courtyards and roof terraces.
- The urban heat island effect of surface parking can be reduced through shade trees and high albedo (reflectivity) paving materials.

D5. The Master Plan

Figure D.20 Load Reduction (Daylight & Solar Considerations)

Self-Shading & Solar Exposure

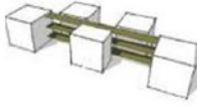
Mild temperatures with excessive humidity

- 1-Maximize cross ventilation
- 2-Full exposure for natural daylight
- 3-Allow for solar gain if needed

External Shading

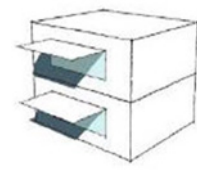
Consider passive solar heating design during colder seasons
 Consider external shading for general radiation control year-round
 Consider internal shades (blinds / frit) for localized glare control

Combined Open/Enclosed Spaces



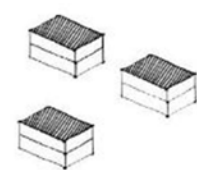
Combine exterior and interior functional spaces to promote cross ventilation.

South Façade



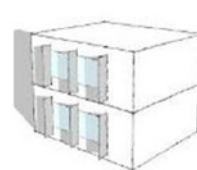
Consider horizontal shades with enough depth to cover glazing for sun facing exposure (partial shading).

Scattered Smaller Masses



Scattering smaller masses on the site allows for permeable organization and external circulation.

East and west façade




Consider external vertical fins for eastern and western exposures (partial shading).

Internal Shading

Radiation intensity during operational hours (8Am- 6Pm)


Low 9%	Medium 16%	Intensive 75%
--------	------------	---------------

Lightshelf



Consider light shelves to increase daylight penetration.

Horizontal louvers



Consider internal shading devices to control glare while taking the advantage of solar heat gain.

A
B
C
D
E
F
G

D5. The Master Plan

Site Analysis

Opportunities and Constraints

The WLA VA campus exists in a natural and built environment that offers both opportunities and constraints to development. The site's natural features (topography, plant materials, microclimate) and built features (historic districts, historic buildings and landscapes, existing roads) all influence the design decisions that are intended to enhance human comfort and conserve energy and resources while providing housing and services for Veterans.

Assets

- Character defining historic setting
- Mature landscape providing established stable landscape character
- Accessible by a number of public transportation routes and proximate to a major downtown
- Urban proximity to neighboring retail, educational opportunities, and work training provides a high level of opportunities for residents as they bridge and reintegrate into civilian life
- Neighboring context is walkable - West Los Angeles is both very walkable and bikeable, with efficient transit access. Most errands can be accomplished on foot.
- Topography provides excellent views and a vista from which to view downtown Los Angeles.
- There are a number of active recreation facilities already built on campus, primed for Veteran use
- Pleasant, year-round climate conditions encourage use of outdoor spaces

Challenges

- Lack of high-quality and well-designed outdoor spaces.
- On-campus wayfinding is complicated by a lack of a clear signage system and well-landscaped gateways, leading to confusion with navigation for visitors and Veterans alike.
- Local and regional vehicular traffic may use Dewey Avenue and Eisenhower Avenue as cut-throughs to avoid the often heavily trafficked intersection of Wilshire Boulevard and San Vicente Boulevard.
- Topography of the campus slopes downward from north to south. While the downward slope is generally gentle to the south (only about 200 feet), at the north end of campus the elevation drops considerably and falls off to the east and west.
- A large average "block" size on campus results in an inefficient transportation system for pedestrians, transit users, and vehicle drivers.
- The large amount of paved parking areas contributes to an unpleasant walking experience, a lack of mobility, an emphasis on personal vehicles over other methods of transportation, and isolates parts of campus from one another.
- Though the campus has an abundance of open space, it has not been designed in a way that is usable as space for relaxation, socializing, or recreation.
- The considerable distance between buildings contributes to perceptions of poor walkability and concern for personal safety, as expressed by many of the staff and residents. The need to drive to multiple destinations and the resulting parking requirements result in an overabundance of parking and isolated buildings that do not support a cohesive neighborhood feeling.

D5. The Master Plan

- Campus has a very low building density, some of which can be attributed to historic development patterns. Many of the buildings are currently underutilized or even vacant. The addition of new development, in a manner that respects the site's heritage, will infuse much-needed energy to revitalize the campus.
- The combination of functions on campus is ambiguous and more reflective of the medical center's history and growth patterns than a cohesive set of program relationships.
- Due to topography and limited access points the campus is isolated from the rest of Los Angeles.
- The current scattered and auto-dependent nature of the campus does not support Veteran health, wellness, healing, and recovery.

Opportunities

- Revitalizing the campus through the rehabilitation of existing structures, the addition of new housing, medical services, and amenities will provide an opportunity to use this land to its highest potential in supporting Veterans, leveraging Veteran stewardship, and honoring the legacy of ownership while increasing the opportunities for collaboration between the campus and its neighbors.
- The West Los Angeles VA Campus has the potential for revitalization to include new housing and services for Veterans, in a way that complements and is consistent with the local community. Integrating the WLA Campus into its context, breaking down the institutional qualities, and making the campus a part of the larger community, will support recovery while improving connections to the broader community of Veterans and non-Veterans.
- Preserving the site's historic structures and using them as building blocks for a new community and to establish the appropriate scale of new development, can enhance Veteran pride of ownership, anchor the campus in its prominent place in VA history, and bridge the needs of Veterans and the community at large.
- The ability to achieve these objectives will depend on the Veterans community's ability to come together behind a compelling shared vision to frame the larger opportunity and support coordinated action.

A
B
C
D
E
F
G

D5. The Master Plan

Scenario Development

Design Concepts

The scenario development and design concepts provided in the following section provides a vision of what is possible and the path that can be taken toward creating a vibrant, welcoming, and sustainable community where all Veterans, including homeless, severely disabled, female Veterans, and elderly Veterans will feel comfortable accessing, living, interacting, recreating, and socializing with one another, their families, VA personnel, and visitors.

The three organizing design concepts include:

- Supporting Neighborhoods
- Connected Community Centers
- The Greenway

Master Plan Methodologies

The Master Plan is a guiding framework for future development, accommodating both current facility needs and the site's capacity for potential facility expansion in the future. These two methodologies are commonly referred to as 'need-based' and 'capacity-based'. Both methodologies contribute to the success of a Master Plan. The capacity-based methodology establishes the long-term development potential for the campus, illustrating future facility locations, neighborhoods, access, services, and supporting infrastructure. Within this larger, capacity-based Master Plan is then identified the need-based facilities that are

currently needed within the study area. Together, the capacity-based and need-based methodologies provides a vision for the campus, accommodating current needs, and guiding future potential development.

Need-Based Master Plan Methodology

Need-based methodology, based on demand analysis, identifies immediate demand to provide housing, and services to those Veterans in most need, those who are chronically homeless, severely disabled, female Veterans, and elderly. Addressing the short term need analysis is the first step to providing realistic, targeted solutions for implementation that will result in a welcoming, vibrant, and sustainable community where all Veterans identified as the need-base cohort are the first group to benefit from and feel comfortable accessing, living, interacting, recreating, and socializing with one another, their families, VA personnel, and visitors in the new environment created through the recommendations of the Master Plan. Initial phase implementation strategies have been developed around the need-based methodology.

Capacity-Based Master Plan Methodology

The capacity-based methodology establishes a guiding framework for the long-term development of the campus. The facility capacity for the Master Plan is established through analysis of governing planning controls, environmental impacts, physical site features, existing infrastructure, historic and cultural assets, and the surrounding context.

Projected Repurposing of Green Space in Zone 4





Figure D.21 Campus Master Plan

A
B
C
D
E
F
G

D5. The Master Plan

Scenario Development

Veteran Housing

The WLA VA Campus has a unique opportunity to implement a permanent supportive housing strategy based on providing Veterans with a full spectrum of housing choices, mental health and healthcare, amenities and services on the north campus. The WLA VA Campus will become a magnet where Veterans can receive state of the art healthcare, housing, employment assistance, and other supportive services to promote community engagement and well being. Master Plan scenarios identify locations for different types of housing including bridge, transitional, domiciliary, community living center, and permanent supportive. Housing types are grouped into neighborhoods and located based on proximity to support services needed. Bridge and transitional housing for Veterans who need support in transitioning to a permanent supportive neighborhood are located closer to support services.

Excellent Healthcare

VHA is the largest integrated healthcare system in the United States. Greater Los Angeles VA Healthcare System is comprised of the medical center, with clinics working collaboratively to offer services to Veterans as a Healthcare System providing consistent, high quality medical care to Veterans.

Medical science and Technology

VHA is in a unique position to lead the transformation of translating knowledge into practice and applying new technology safely and appropriately. Master Plan scenarios are structured around redevelopment of the south campus zone into an integrated state of the art Healthcare and Research campus with improved support services located in close proximity.

This redevelopment supports VHA mission to:

Honor America's Veterans by providing exceptional healthcare that improves their health and well-being

Coordinated Care

Providing coordinated care, integrating housing, healthcare, treatment, and support services that put the Veteran first. Improvements to the healthcare delivery system involve changing the structures, and processes of the environment in which health professionals and organizations function, as well as policy and operational

changes. Operational protocols that facilitate the work of high performing patient centered teams such as PACT (Patient Aligned Care Teams) and HPACT (Homeless Patient Aligned Care Teams) provide increased coordinated care for Veterans. Transforming the north campus into a vibrant community of permanent supportive housing, with an increased focus on clinical programs with a multidisciplinary infrastructure, provides a spectrum of services and is the foundation of an integrated, coordinated care system.

Connections and Partnerships

Veterans who live on or are visiting the campus should feel welcome and safe. Master Plan scenarios identify nodes and zones where services and activities including recreational, social, employment, and memorial projects can occur. Implementation of the Master Plan will further develop details for how these services and activities may be achieved through strategic partnerships and connections. Strategic partnerships that support education and research programs may be key to the development of the south healthcare campus. Priority development of services and activity nodes in the residential areas include a central location at the entrance of the north campus where Veterans can receive information about housing, benefits, and available services. These services may include case management, substance abuse, mental health counseling, advocacy, legal services, employment assistance, and training.

Scenario development, concepts, and facilities proposed in the Master Plan recognize the integration of VA's three administrative services, Veterans Health Administration (VHA), Veterans Benefits Administration (VBA), and National Cemetery Administration (NCA). To better integrate, plan, and prepare for the future of the West Los Angeles VA campus, a one-stop-shop Veteran center that includes administration information is proposed:

- Healthcare concierge service for VHA information
- Centralized, supportive benefit information system and collocation of VBA on campus
- Columbarium development and coordination with NCA

Master Plan scenarios provide a framework for VA to shape the future WLA VA environment to help bring

D5. The Master Plan

about broader changes needed to ensure that Veterans have access to information, services, and options that support and encourage healthy choices.

Early Design Concepts

Design options for the West Los Angeles Campus were explored based on initial feedback from VA, Veterans, and utilizing Urban Design Principles. The concepts explore frameworks to Provide Veteran Housing, Reorganize Neighborhoods, and Connect Communities.

Presidio

The first design concept, Presidio, builds on the existing formally planned neighborhoods of the campus and adds new residential neighborhoods with new similarly formal and orderly circulation. This scheme suggests a formal focal point at the existing main entry, significant additional density, and new building in the southern portion of the north campus.

Concept 2

A second concept seeks to connect and distribute housing more evenly across the site to create a stronger campus community. In this scheme, a formal connecting circulation spine connects the main southern entry to a central community center “node”, and continues towards the north.

Arroyo

The arroyo design scheme respects the existing formal neighborhoods, but also acknowledges that a great deal of the site remains very natural and is not as appropriate for rigid formal planning geometries. The north part of the site in particular, has significant topography, terraced landforms, hills, and a gully.

The connecting circulation spine in this scheme flows across the curve of the existing landscape and weaves through the more formal areas to the south. The southern portion of the linking path connects the neighborhood, and nodes, but offsets and softens the regimented planning with a more natural Greenway. The Greenway ribbon unifies the site, connects the neighborhoods, and establishes a new identity and sense of place for the campus.

A
B
C
D
E
F
G

D5. The Master Plan

Scenario Development

Resources and Amenities Concepts

Supporting the concept of vibrant and engaging neighborhoods, the Master Plan proposes to incorporate a series of resources and amenities. The majority of the resources and amenities will be adjacent to the community centers and surrounding outdoor spaces.

Therapeutic Resources and Amenities:

Flexible, individualized, and Veteran focused therapeutic resources and amenities will support the physical, mental, and spiritual wellness of Veterans:

- Self-care teaching and learning
- Peer-support specialist services
- Care coordination and case management
- Family and caregiver support (including child-care)
- Supportive housing (triage / bridge, transitional and permanent)
- Easily accessible physical and mental healthcare
- Comprehensive counseling and therapy (individual, family, and group)
- Integrative medical services and healing arts
- Spiritual forums (chapel and dedicated open space for reflection)
- Physical and occupational therapy
- Recreational activities
- Benefits assistance and financial coaching
- Full range of legal services
- Education and vocational training
- Employment and job placement
- Business development, ownership, and entrepreneurial opportunities
- Volunteerism
- Transportation

Community Center Resources and Amenities:

Dining

- Private and public rooms
- Ice cream bar
- Bistro
- Eat-in kitchens

Wellness Studios & Gyms

- Lap pools
- Exercise rooms
- Lockers
- Walking tracks
- Walking trails
- Yoga
- Physical therapy
- Tai Chi

Computer / Business Centers

- Up-to-date computer, scanning and printing equipment
- WiFi access

Assembly spaces

- Libraries
- Spaces for meditation and prayer
- Smaller movie theaters
- Club rooms

Activity

- Craft spaces
- Demonstration kitchens
- Outdoor gardens
- Greenhouses
- Art studios

D5. The Master Plan

Education & Training Centers

New introductions on campus include education, jobs training, and lifestyle adjustment services. The classroom and administrative program includes numerous training and learning opportunities.

Classroom-Based Training Centers

Classroom-based or computer-oriented training on a range of subjects, including personal finance, accounting, family legal, and small business topics.

Addiction Treatment Center

Providing the full spectrum of addiction services, ranging from medical detox through after care. The center will also provide legal assistance to Veterans.

Integrated Wellness Center for Female Veterans

Providing a comprehensive Veteran and family centered approach, to trauma-informed care, to enhance wellness, and address the mental health needs of female Veterans and their family members.

A
B
C
D
E
F
G

D5. The Master Plan

Master Plan Design Concepts

Supportive Neighborhoods

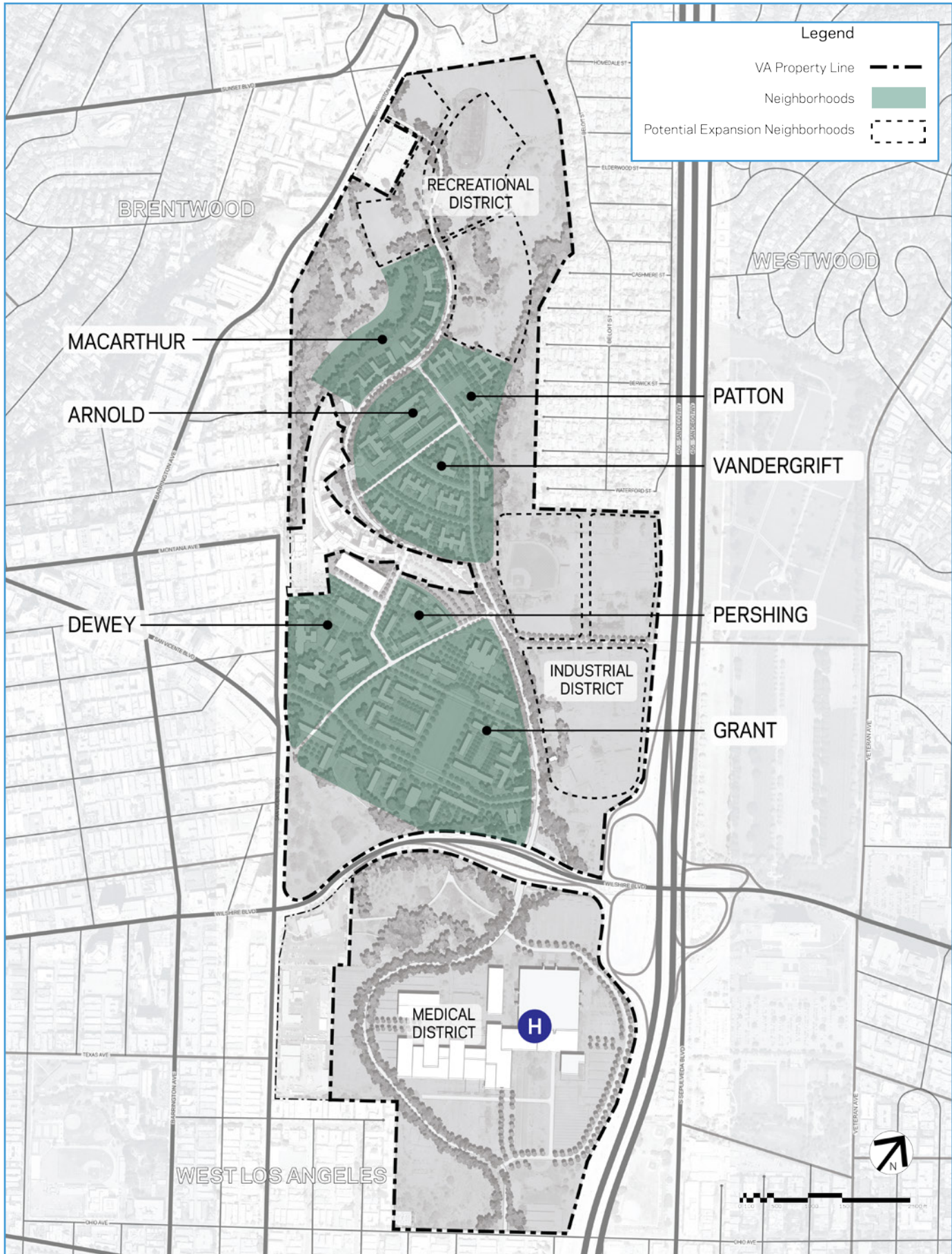
The Master Plan proposes the development of compact, walkable neighborhoods to organize the campus into manageable zones while supporting future growth. New neighborhoods are planned to supplement the existing neighborhoods, which would become denser with historically compatible infill housing. (For proposed neighborhoods see “Figure D.22 Neighborhoods”) (For existing neighborhoods see “Figure B.5 Existing Buildings Neighborhoods” on page 37).

By clustering groups of similar-needs residents in communities with convenient access to medical care and amenities, neighborhoods will create safe zones for healing and recovery. In addition, the familiarity that develops from living in close proximity to others with similar backgrounds will provide valuable social and relational support to residents.

The topography also provides an opportunity to utilize the separation between neighborhoods to address variation in grade. This will allow the grades within the neighborhoods to be flatter, limiting the distance and elevation the Veterans must travel as they follow their daily routine. The plan proposes that the functions of daily living (sleeping, eating, socializing, and recreating) be located within a five-minute walk of each neighborhood, with vehicular parking and traffic directed to the edges of each neighborhood.

Vandergrift Neighborhood





A
B
C
D
E
F
G

Figure D.22 Neighborhoods

D5. The Master Plan

Master Plan Design Concepts

Connected Community Centers

Termed a “Veteran Life” hub, the proposed community centers housed within each neighborhood will facilitate the development of community and connections through a mix of supportive health services, convenience dining and retail, and activity-based training and recovery programs. (See “Figure D.23 Community Centers”)

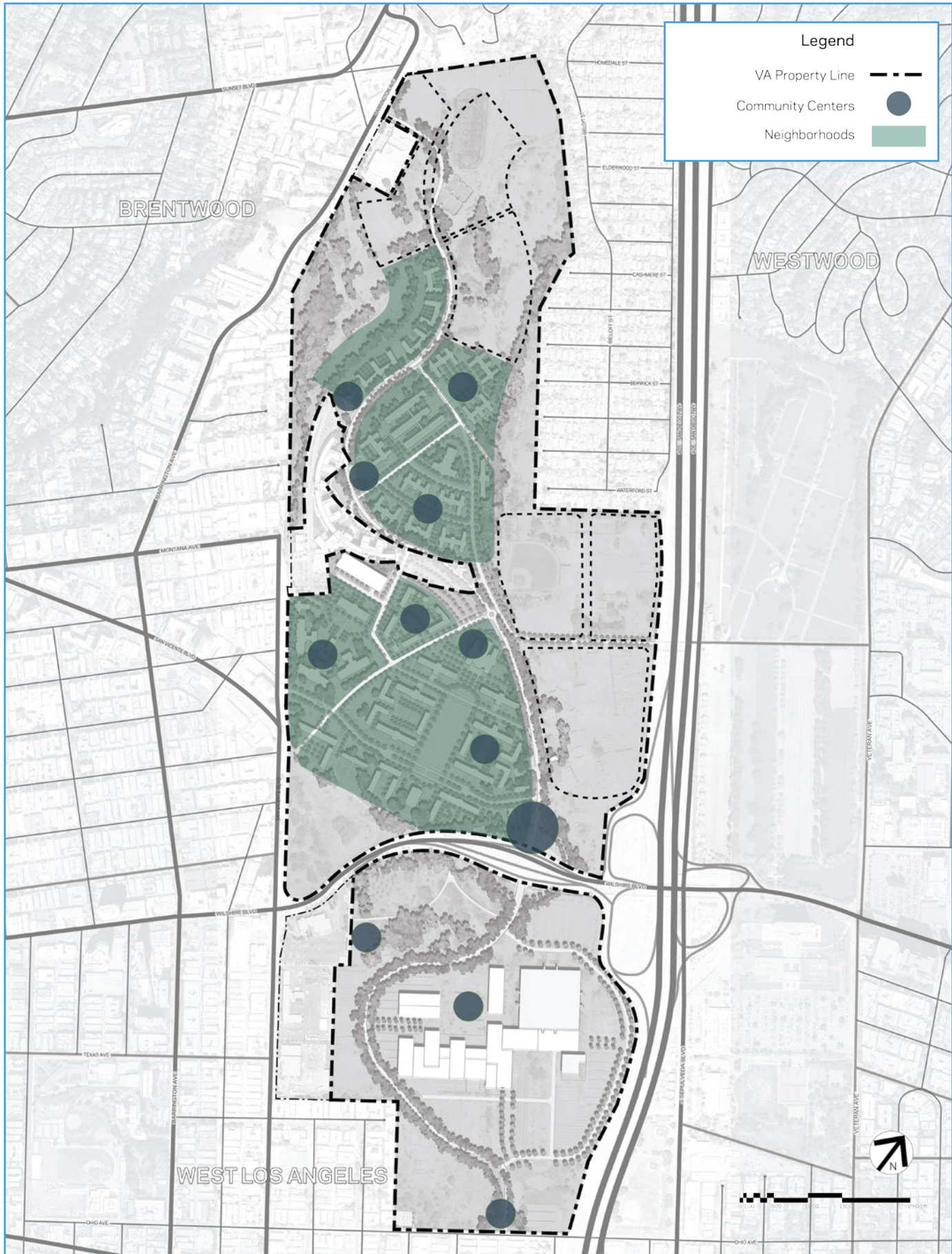
Each Community Center is proposed to have indoor and outdoor gathering spaces appropriately scaled to accommodate the members of the neighborhood. The gathering spaces support the fundamental role as a social center for the Veteran community.

Visualizing green spaces and the outdoors from within the residential units is known to help calm, heal, and support transitions. All neighborhoods would center on a residential-scaled landscaped plaza or green space and include drop-off areas and accessible surface parking.

The plan introduces a new Veteran Welcome Center to serve the entire campus.

Community Center





A
B
C
D
E
F
G

Figure D.23 Community Centers

D5. The Master Plan

Master Plan Design Concepts

The Greenway

The plan defines a simple and clear connective path that links each existing neighborhood and their 'Veteran Life' hubs or community centers. This landscaped, multi-modal Greenway will support efficient cross-campus transportation – from the recreational areas to the north, through the neighborhoods and center site, through the historical neighborhoods, and to the medical campus to the south. Planning for all modes and abilities, including pedestrians, wheelchair users, and cyclists, is essential to maximize the benefits and overall success of the Greenway. (See "Figure D.24 The Greenway")

The natural flow of the Greenway will form a simple, coherent design framework on which the north campus can be unified from a disconnected group of buildings to an easily navigable community.

VA WLA Campus





Figure D.24 The Greenway

A
B
C
D
E
F
G

D5. The Master Plan

Master Plan Framework

Framework Summary

Reflecting VA's commitment to creating a "vibrant, welcoming, and sustainable" campus, the Master Plan offers a series of strategic recommendations that support the goal of 'keeping people well' through a healing environment, an attractive public realm, and a well-connected site plan that can accommodate future growth. Over time, this urban design framework should facilitate the development of a highly accessible, inviting, nurturing, and easily navigable community that attracts Veterans to the broad range of services and opportunities that will support their reintegration into civilian life.

This urban design framework will also guide the campus development to ensure that it achieves the desired programmatic relationships, distribution of uses, scale, and design character. Key elements that will contribute to a unique sense of place and animate the campus include:

- Actively programmed open spaces that provide a restorative setting for visitors, residents, and staff.
- Private residential courtyard plazas that build on the historic Mission-style landscape setting of the campus in contemporary forms that facilitate healing.
- Community-supporting Veteran Life amenities in each neighborhood that adjoin the Greenway.
- Walkable connections that provide a safe, attractive, and comfortable streetscape.
- Neighborhoods that focus on the diverse needs of the individuals who will inhabit and visit the campus.

Implementation Methods

Gateways and Access Points

Connections between the West Los Angeles Campus and the broader community

Vehicular Circulation

The flow of vehicles, safely and efficiently through the site, as well as a gateway to surrounding communities

Pedestrian Circulation

The flow of people on foot, safely and comfortably through the site

Open Space

Variety of scale and character of landscape spaces to facilitate Veteran socializing and healing

Parking and Wayfinding

Establishing a sense of arrival and clear navigation throughout the campus as individuals transition from vehicular to pedestrian movement

New and Existing Buildings

Functional use of each building on campus to serve Veteran needs

D5. The Master Plan

Master Plan Framework

Gateways

Creating attractive and inviting gateways at the Wilshire Boulevard and San Vicente campus entrances will greet residents and visitors as they enter the historic West Los Angeles VA Campus via car, bike, shuttle, or on foot. A favorable first impression for new arrivals onto the campus will be enhanced by focusing on landscaped vistas with mature and iconic trees and accents of seasonal color. The roadway that travels through these landscaped 'gateways' shall contain islands, short medians, bump-outs, street corners, planters, monuments, and markers to enhance the pedestrian experience.

Access Points

There are four controlled vehicular access points onto the north campus:

- Wilshire Boulevard - North
- San Vicente Boulevard at Eisenhower Avenue
- Constitution Avenue
- Barrington Avenue
- Two additional vehicle access points provide for access to the south medical campus
 - Wilshire Boulevard - South
 - Sawtelle Boulevard at Ohio Avenue

1. Creation of controlled access points onto campus limits unnecessary local through traffic and increases security
 - a. Kiosks placed at control points
 - b. Elements placed to slow traffic
 - c. Manned or electronic access control
 - d. Ability to vary level of security overtime as need fluctuates
2. Creation of primary roadway as the addressing street
3. Neighborhood centers and key buildings located off of primary roadway
4. Secondary roadways provide parking and service access
5. Definition of bicycle circulation system
 - a. Primary roadway with dedicated bike lane
 - b. Secondary and tertiary roadways with shared bike routes

D5. The Master Plan

Master Plan Framework

Vehicular Circulation

Vehicular circulation will be improved through the creation of hierarchy and a simplification of the roadway network. Each neighborhood has a relationship with the primary road, the Greenway, which serves as a transit route and connection to the rest of the campus. In addition it also includes drop-off areas and limits accessible surface parking. (See "Figure D.27 Vehicular Circulation")

Traffic improvements beyond those governed by jurisdictional agencies' codes will be designed in accordance with the published VA standards and local criteria.

- a. Appropriate traffic-calming devices may be implemented, such as speed humps/bumps/tables, bulb-outs, additional median islands, or other VA-approved devices intended to reduce traffic speeds along the campus internal roadways.
- b. A fully controlled traffic system that unifies the north and south campus circulation, including a pedestrian circulation element, would be provided.
- c. Integrated pedestrian facilities adequately serving the needs of patients, residents, employees, and visitors would be provided.
- d. Site ingress and egress adequately serving the future site traffic demands would be provided.
- e. Internal circulation and facilities adequately serving the needs of emergency, service, and delivery vehicles would be provided. Internal circulation adequately serving the parking facilities would also be provided.
- f. Street lighting for internal roadways serving the campus would be consistent with all jurisdictional agencies' standards for roadway illumination.

D5. The Master Plan

Master Plan Framework

Bicycle Circulation

Both VA and the federal government have issued physical fitness guide points that are reflected in the plan, as the public health benefits for both cyclists and the general community have been widely acknowledged. The West Los Angeles Campus hosts bicycle and pedestrian-oriented events on campus every year, including the popular VA2K Walk and Roll event.

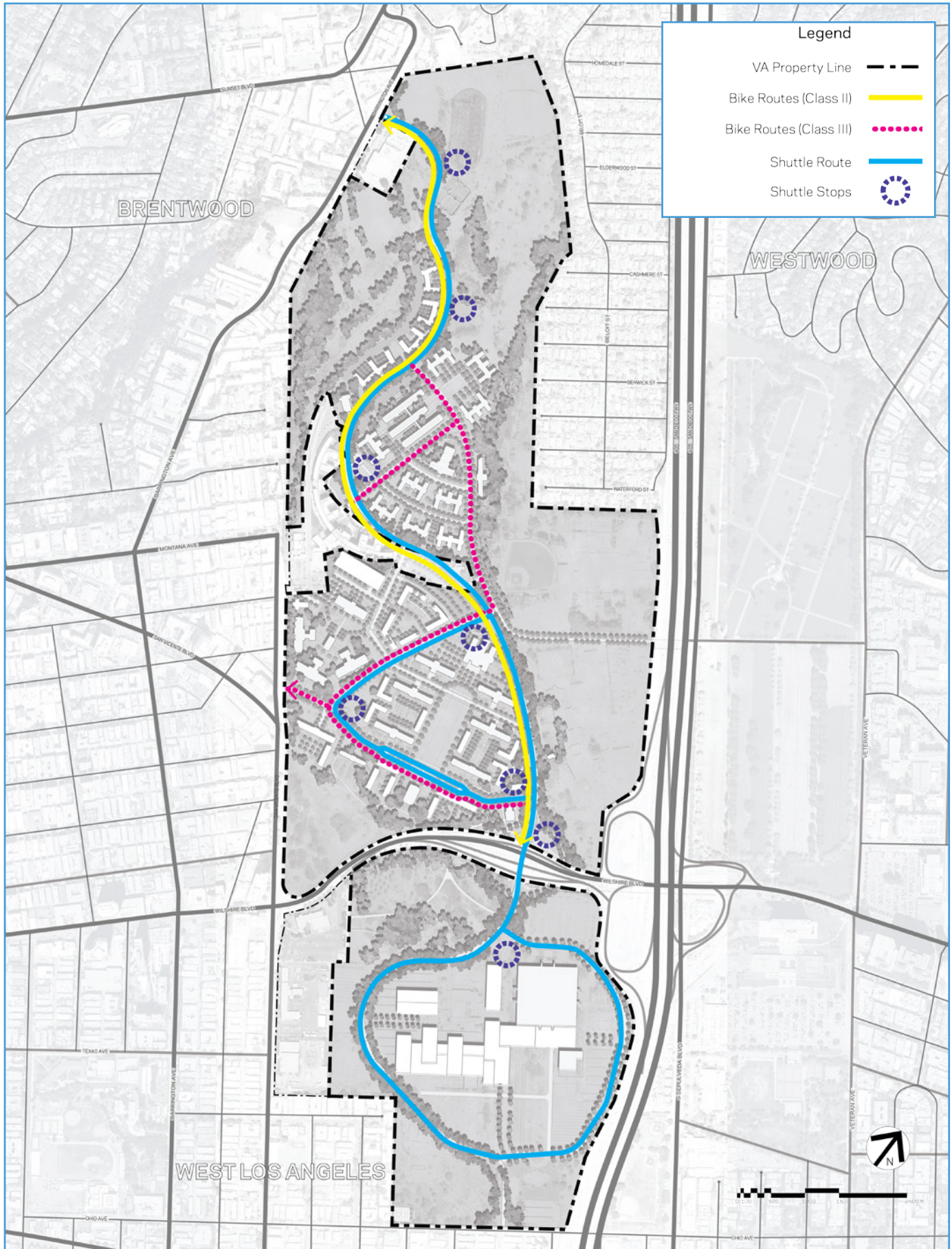
The primary circulation route, the Greenway, will contain a bike lane on either side of the roadway (Class II) as a designated bike route. Other roads on campus will not contain designated bicycle lanes (Class III), but will allow bikes on the roadway, and will have sharrows where appropriate. Bicycle parking is to be located at each community center and at other key locations on campus, including in residential apartments and health services destinations. (See "Figure D.28 Bicycle and Shuttle Circulation").

1. Traffic improvements beyond those governed by jurisdictional agencies' codes shall be designed in accordance with the published standards and criteria typically governing Complete Streets designs, including the latest editions of the Caltrans Highway Design Manual (Chapter 1000 Bicycle Transportation Design) and the California Manual on Uniform Traffic Control Devices (CaMUTCD, Section 9C).
 - a. Bike routes should offer a higher degree of service than alternative streets. Routes should provide:
 - i. through and direct travel for bicycle-demand corridors
 - ii. connect discontinuous segments of bike lanes
 - iii. provide traffic actuated signals for bicycles to give greater priority to bicyclists
 - iv. street parking has been removed or restricted in areas of critical width to provide improved safety
 - v. surface imperfections have been corrected (utility covers adjusted to grade, potholes filled, etc.)
 - vi. maintenance of that route will be at a higher standard than other comparable streets

- b. Wide sidewalks are not bikeways, do not meet design standards for bicycle routes, and may not meet the safety needs of both pedestrians and cyclists.
- c. Shared transit and bikeways should only be considered under these special, closed-campus circumstances, to provide bikeway continuity if:
 - i. the shuttle operating speed is 25 miles per hour or below
 - ii. if the grade of the roadway is 5% or less.

Shuttle Circulation

The primary circulation route, the Greenway, will allow a shuttle to run from the medical center, throughout the full campus. Stops are planned at each of the neighborhood community centers on the Greenway, approximately a four-minute walk apart



A
B
C
D
E
F
G

Figure D.28 Bicycle and Shuttle Circulation

D5. The Master Plan

Master Plan Framework

Pedestrian Circulation

The goal is to provide a safe, direct, and accessible pedestrian circulation network that allows for a pleasant walking and wheelchair experience for all ages and levels of ability. (See “Figure D.29 Pedestrian Circulation”)

1. The typical two- to four-minute (600-foot to 1,200-foot) walking distance of an able-bodied person informed the placement of amenities and community centers.
2. There are five controlled pedestrian access points onto campus
 - a. Wilshire Boulevard
 - b. San Vicente Boulevard
 - c. Bingham Avenue
 - d. Constitution Avenue
 - e. Barrington Avenue
3. A network of pedestrian paths provides an intuitive way to navigate the site
 - a. Create a hierarchy of pedestrian paths
 - i. Primary path along Greenway
 - ii. Secondary circulation system along secondary roadways
 - iii. Pedestrian links through green open spaces
 - iv. Tertiary pedestrian paths connect secondary systems
4. Multiple paths provide variety and flexibility with circulation
5. Upgrades to pedestrian lighting network
6. Improve pedestrian circulation through the reducing grades
7. Provide community centers approx. 1,200 feet or a four-minute walking distance apart
8. Separation of pedestrian and vehicular circulation
9. Clear and safe marked crosswalks
10. Reduction of pedestrian crossing distance at marked crosswalks
11. Pedestrian links to shuttle stops
12. Improve ADA path of travel
 - a. Upgrades to accessible ramps
 - b. Reduction of steep grades

D5. The Master Plan

Walking Distances

A network of well-defined, secure walking routes between inter-neighborhood destinations will support transportation, fitness, and recreation needs while also contributing to lower incidences of serious medical issues. The physical and mental health benefits of walking and walkable communities are well documented by the Surgeon General, the Centers for Disease Control and Prevention, and numerous other health agencies. The Master Plan supports walkable, accessible, safe, and appealing pedestrian routes on campus to connect the neighborhoods and their community centers.

Table D-1 Walking Distances

	Time (Minutes)	Distance (Feet)
Grant East to Pershing	3.8	1,150 ft
Pershing to Dewey	3.4	1,050 ft
Dewey to Vandergrift	6	1,800 ft
Pershing to Vandergrift	5.6	1,700 ft
Vandergrift to MacArthur (northern extent)	4.2	1,250 ft

An Accessible Campus



D5. The Master Plan

Master Plan Framework

Building Numbering, Building 206



D5. The Master Plan

Signage and Wayfinding on Campus

Improved wayfinding will make the campus easier to navigate and more accessible for Veterans and visitors. A well-designed system of signage will reduce visual clutter on campus, enhance perceptions of safety, create a welcoming environment, and emphasize unique and interesting aspects of the campus. The system should:

- Reinforce site identity and borders
- Identify key entry points into the site
- Define routes for vehicular traffic to key buildings and parking areas
- Define paths for pedestrians between buildings
- Create awareness of and promote landmark or historic destinations

Wayfinding signage would be consistent with the current signage program and encompass the following elements:

Monument Signage

To identify entrances, provide a gateway, and convey campus identity in an attractive form that will be legible during both day and night.

- a. Located at primary vehicular entries at Wilshire Boulevard and San Vicente Boulevard

Entry Kiosk Character

To establish secure boundaries of campus.

- a. Rehabilitate existing guard kiosk at San Vicente Boulevard
- b. Brick kiosk reminiscent of the kiosk located on San Vicente Boulevard

Campus Map

Content to include building numbers, security and access information, and campus parking and roadways.

- a. Located at primary vehicular entries at Wilshire Boulevard and San Vicente Boulevard

Pedestrian Wayfinding

- a. Intended to direct pedestrians to destinations around campus
- b. Located at key pedestrian decision points on the pedestrian pathways
- c. Located adjacent to parking areas
- d. Located at pedestrian access points on campus
- e. Located near source of ambient light for viewing at night

Vehicular Wayfinding

Intended to direct pedestrians to destinations around campus.

- a. Located at key vehicular decision points
- b. Located at vehicular access points on campus
- c. All text and graphics to be applied as reflective vinyl, for viewing at night with large fonts

A
B
C
D
E
F
G

D5. The Master Plan

Master Plan Framework

Open Spaces

A series of vibrant and engaging open spaces will cater to the specialized needs of the Veteran population. The neighborhoods have been developed around the existing historic open spaces as well as the developmental constraints presented by topographical challenges, placing a premium on open-space frontage for as many residential units as possible.

Open spaces of varying scales would support the growth and comfort of individual Veterans as they progress through their healing process. Visualizing green spaces and the outdoors from within the residential units is known to help calm, heal, and support transitions. All neighborhoods would center on a residential-scaled landscaped plaza, green, or other socializing space. Additionally, spaces for larger community and ceremonial events are designated throughout the campus. These spaces are arranged to minimize fences and gates and to maximize visibility and a sense of security. (See “Figure D.31 Open Spaces”).

Active Recreation Spaces

Recreation spaces, many of which are part of the existing campus, provide Veterans with the opportunity to participate in diverse activities.

- a. Baseball facilities
- b. Synthetic track and field
- c. Swimming Pool
- d. Tennis Courts
- e. Golf Course

Community Level Open Spaces

These larger spaces have been preserved to allow for larger community events.

- a. Parade Ground
- b. Memorial Garden
- c. Wellness Garden

Neighborhood Open Spaces

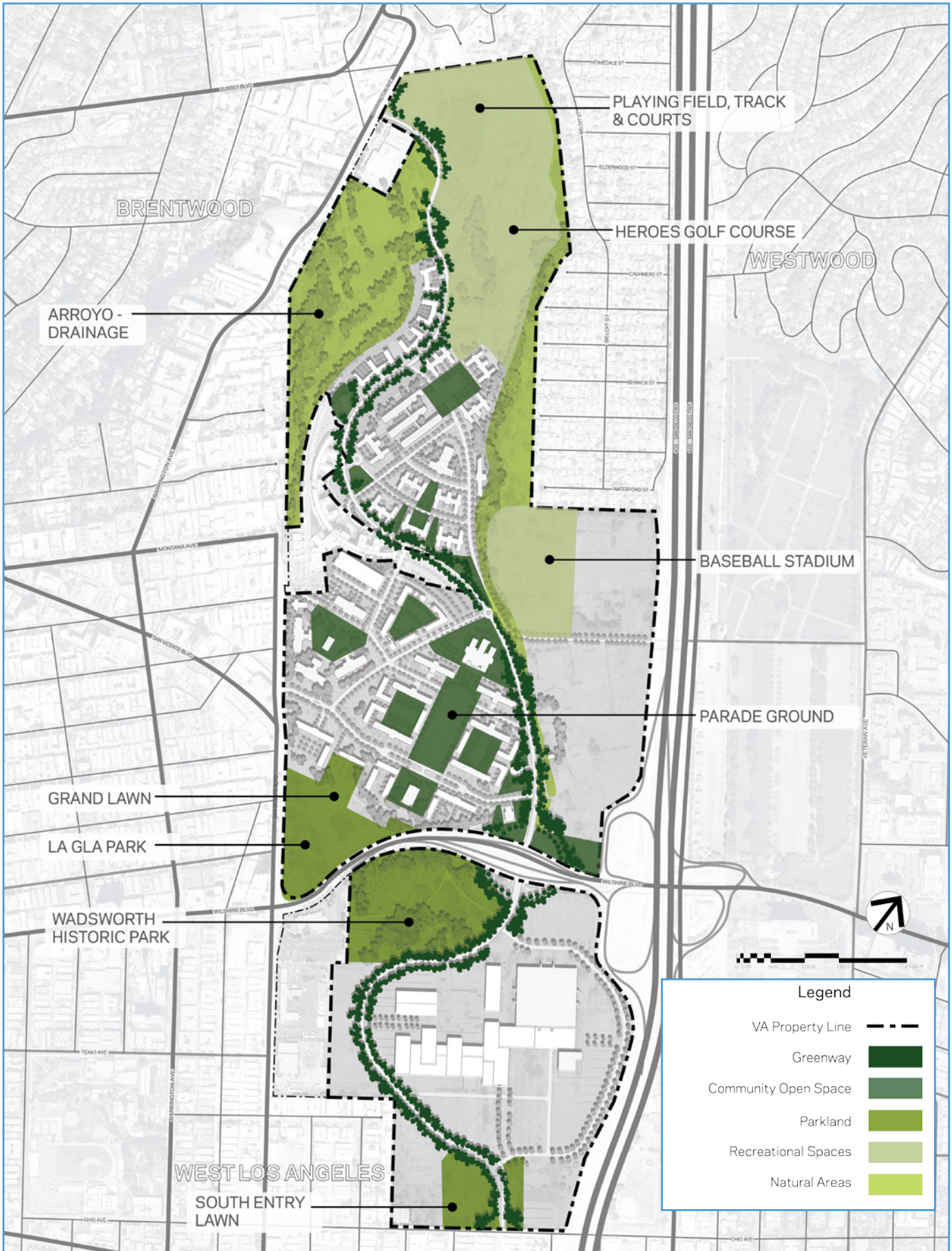
These are provided for neighborhood-scale gathering and intermediate-level open spaces.

- a. Associated with the community centers, typical character are spaces as follows:
 - i. Japanese garden serves as a neighborhood open space
 - ii. Buildings 205, 208, and 209 Quad
 - iii. Grant East and West Greens created by the new quad formed by the existing buildings and the new construction.

Residential Gardens

Residential gardens provide intimate opportunities for individuals and small groups to engage with the outside environment.

- a. Each building will have residential garden spaces for use of the residents.
- b. Created as intimate spaces to aid in Veteran recovery and healing



A
B
C
D
E
F
G

Figure D.31 Open Spaces

D5. The Master Plan

Master Plan Framework

Parking

Careful placement of building structures, thoughtful assignment of parking and service functions, and well-defined sight vistas will ease wayfinding and benefit the relationship between campus activities. An intelligent, thoughtful, and well-planned local parking strategy and wayfinding system will remain at the heart of the campus. Transforming the historic campus from an area that is visually dominated by parking to an attractive, park-like setting will greatly increase the WLA VA Campus' sense of place and community. (See "Figure D.32 Onsite Parking")

The parking plan intends to provide sufficient parking space for Veteran and staff use on the north campus, minimize encroachment on the neighborhoods and their open spaces, prioritize landscaping along the Greenway, support alternative modes of transportation such as bicycles and shuttle buses, create a pedestrian-friendly campus, and is responsive to Veteran needs for accessibility and convenience.

The parking study is scheduled to be completed in December of 2015. At that time, recommendations for parking will be made, however general good parking management strategies include:

- Restricting on-campus residents to resident-only lots
- Concentrate visitor and staff parking in areas served by shuttles

Therefore, the Master Plan suggests that the VA explore Campus Permit Groups as a way to regulate parking on-site. Groups may contain employees/staff, Veteran resident groups by neighborhood, or Visitors, among others.

Parking in the Neighborhoods

Each residential neighborhood would contain appropriate parking within safe proximity and convenience to building entries. The plan provides parking for one to .75 spaces for every resident, with the type of parking dependent on the specific neighborhood.

Surface Parking

Neighborhoods with more open area would allow some surface parking, landscaped with generous shade trees, screen walls, and berms. Well-lighted pathways and handicapped access would be provided.

Street Parking

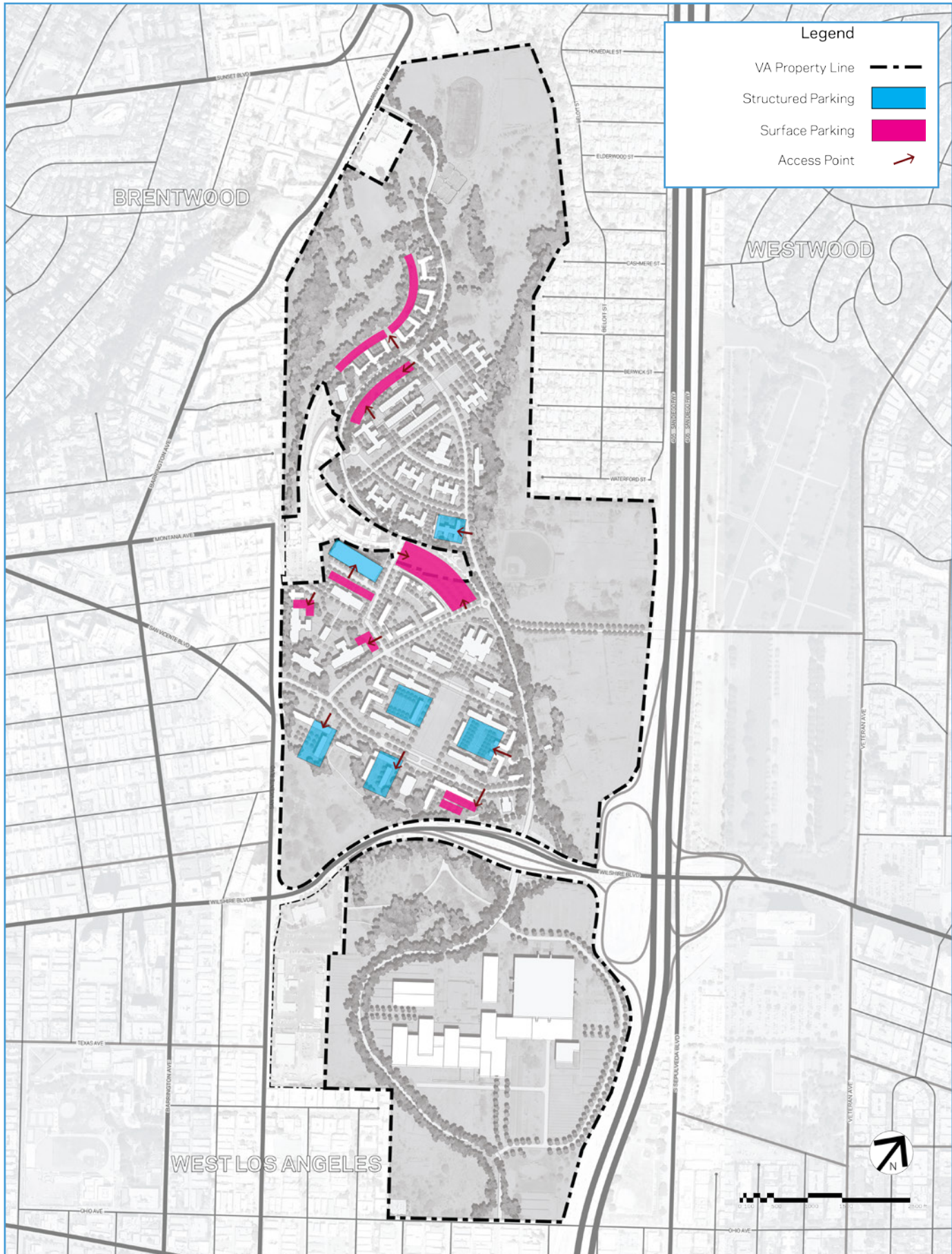
Parallel and perpendicular parking would supplement surface parking. Street parking would not be provided on the circulation Greenway.

Structured Parking

In an effort to maintain a vibrant and engaging community, the master planning process identified the use of structured parking. Centrally located, parking structures are proposed at the center of the site to serve several adjacent neighborhoods. The exterior of the structures would be designed with finishes that are compatible with the surrounding housing. Additionally, the character of the Grant, and Dewey Neighborhoods would benefit from minimizing surface parking and proving an underground solution.

Service Entries

Service areas support uses from the storage of trash and recycling for pickup, to loading docks and staff parking. Service functions should be located away from visibility on streets, sidewalks, open spaces, or residential courtyards. Service areas can be screened with opaque walls, fencing combined with evergreen plant material, or appropriate landscaping, which would include any type of tall and dense vegetation listed on the approved planting list.



A
B
C
D
E
F
G

Figure D.32 Onsite Parking

D5. The Master Plan

Master Plan Framework

Proposed and Existing Buildings

The construction of new buildings will support the health, wellness, recreation, and social needs of the resident Veteran populations. (See “Figure D.33 Buildings”).

To accommodate new development, the land use framework reinforces the organization of the campus into a system of neighborhood zones, with clear identities created for each. (For proposed neighborhoods see “Figure D.22 Neighborhoods” on page 195).

Removed or Relocated Buildings and Functions

In the making of this physical site plan, some existing buildings were assumed that they could be demolished, pending compliance with applicable law including NEPA and National Historic Preservation Act, as the need for additional housing on campus grew.

These buildings include:

MacArthur Neighborhood

Building 231 - Support & Logistics

Building 336 - Shared

Building 339 - Shared

Patton Neighborhood

Building 259 - Mental Health

Vandergrift

Building 233 - Support & Logistics

Pershing Neighborhood

Building 199 - Vacant

Building 236 - Support & Logistics

Dewey Neighborhood

Building 337 - Research

Grant Neighborhood

Building 12 - Support & Logistics

Building 226 - Shared

Building 301 - Shared

Building 306 - Support & Logistics

Building 215G - Support & Logistics

Building 506 - Shared

South Campus

Building 304 - Ambulatory

Building 345 - Ambulatory

Building 401 - Mental Health

Building 402 - Mental Health

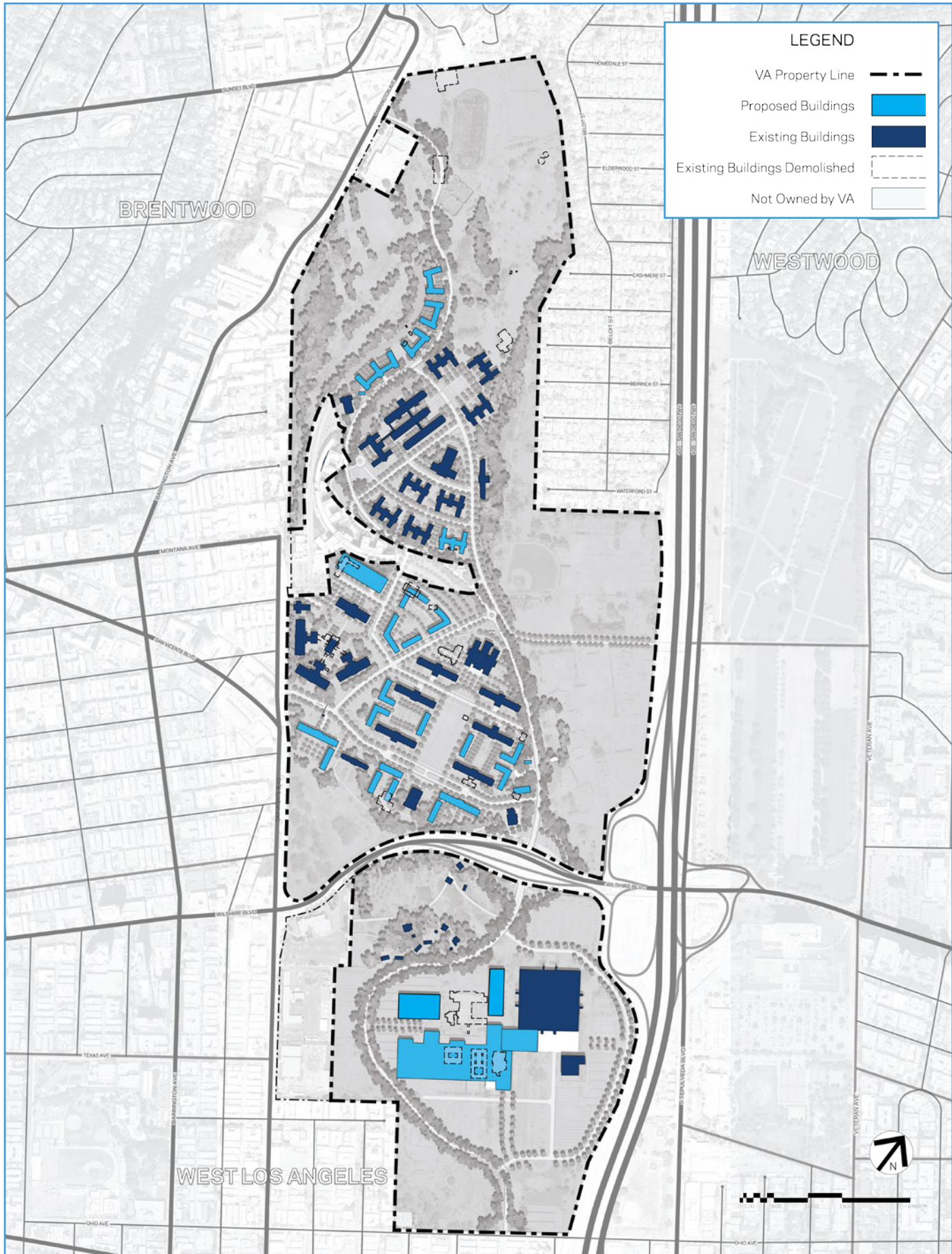
Building 507 - Ambulatory

A comprehensive analysis and evaluation of the existing site and facilities provided valuable insights into how effectively the campus is currently delivering care and services to Veterans. These assessments guided the development of all proposed development strategies.

Appropriate Level and Types of Veteran Housing

Recommendations include the strategic addition of permanent supportive housing as well as transitional housing. These residential communities will be supported by ambulatory care services and short-term residential treatment services that provide state-of-the-art primary care, mental health and addiction services, with a particular focus on chronically homeless Veterans of the Los Angeles region as well as severely disabled, female Veterans, and aging Veterans.

The structure of new housing would be based on state-of-the-art homelessness and urban planning sciences, consistent with best practices and evidence-based approaches under the Housing First model. VA's objective under that model is for Veterans to have an attractive choice to decide whether to pursue housing on or off campus, while noting that permanent on-campus housing is intended for the most needy, most vulnerable Veterans. The housing would be carefully planned to help ensure a safe, dignified community environment that functions effectively, both independently and in coordination with the other care and services provided on campus and within the surrounding communities.



A
B
C
D
E
F
G

Figure D.33 Buildings

D5. The Master Plan

Master Plan Framework

Distribution of Housing, Scale, and Design Character

The housing types proposed in this Master Plan accommodate the diversity of the Veteran community. The distribution of each housing type is informed by a progressive housing and service model that is flexible, individualized and Veteran-focused. Residents with the greatest need for medical support will be housed closest to the medical center and those with less need for support can be located more remotely.

For all of the neighborhoods, the referenced unit sizes are: Studios are approximately 400 sf, one bedrooms 500 sf and two bedrooms with 600 sf. The plan is designed on a module, so there is flexibility to adjust the mix of unit type and sizes as required over time.

Transitional and Bridge

Bridge and transitional housing residents are the population with the greatest need for access to the medical center. This Veteran group is currently housed in 1920s-era, three-story, double-loaded corridor buildings. Though originally built as housing, these buildings can be perceived as out of date and institutional. In their current form, they do not create a sense of community and healing.

As improvements are made, these buildings must accommodate more community-shared spaces and take greater advantage of available outdoor landscapes. The scale and character of the south transitional housing area can better serve this sensitive population with the construction of new infill buildings to create more residential-scale courtyards, balconies, terraces, and a variety of community socialization spaces. The neighborhood community center for the transitional neighborhood will be within the existing former “mess hall,” Building 13, which also connects this area to the Greenway.

Permanent Supportive Housing

The existing buildings in the center part of the north campus are more appropriately scaled for long-term housing. This area will be composed of neighborhoods that can house Veterans. The forms of the existing structures are more varied, with exterior courtyards and multiple entries. These buildings can easily accommodate small residential groups. The character is consistent with neighborhood streets and courtyard housing found in the surrounding area.

A sense of community can also be established with the addition of indoor-to-outdoor connectivity, gardens, and streetscape improvements. An unbuilt area, currently used as surface parking, would form a new neighborhood with the same scale and similar characteristics as the adjacent existing structures. Neighborhood community centers throughout this area would be located on the lower levels of the residential buildings. These amenities would be at the center of each neighborhood, as well as on the campus Greenway.

D5. The Master Plan

Neighborhoods

Neighborhood Development

The development of compact, walkable neighborhoods will support and nurture recovering Veterans in a healing environment. To enhance connectivity, equalize access, accommodate growth, and create a high-quality and attractive public realm, the plan is to construct clusters of buildings to break down the size of the campus into more manageable zones.

Each neighborhood will offer easy accessibility to the rest of the campus, with a four- to six-minute walking distance between the furthest residential unit and the nearest community center and shuttle stop connection. Vehicular parking and traffic will be routed to the edges of each neighborhood to encourage walking.

Neighborhood Character

The neighborhoods are identified per the unofficial designations noted:

- MacArthur (New)
- Patton
- Arnold
- Vandergrift
- Pershing (New)
- Grant
- Dewey

For proposed neighborhoods see “Figure D.22 Neighborhoods” on page 195, for existing neighborhoods see “Figure B.5 Existing Buildings Neighborhoods” on page 37.



A
B
C
D
E
F
G

D5. The Master Plan

Neighborhoods

Patton Neighborhood

The three buildings that make up the Patton Neighborhood have been designed for transitional housing. As the Master Plan is implemented, transitional housing will become permanent supportive housing. The design and unit layout allows this modification with minimal modification.

Veteran Housing

Envisioned to be transitional housing for immediate term, but transition to permanent supportive housing during mid term phase.

Building 205 60 Studios / 1 br

Building 208 60 Studios / 1 br

Building 209 60 Studios / 1 br

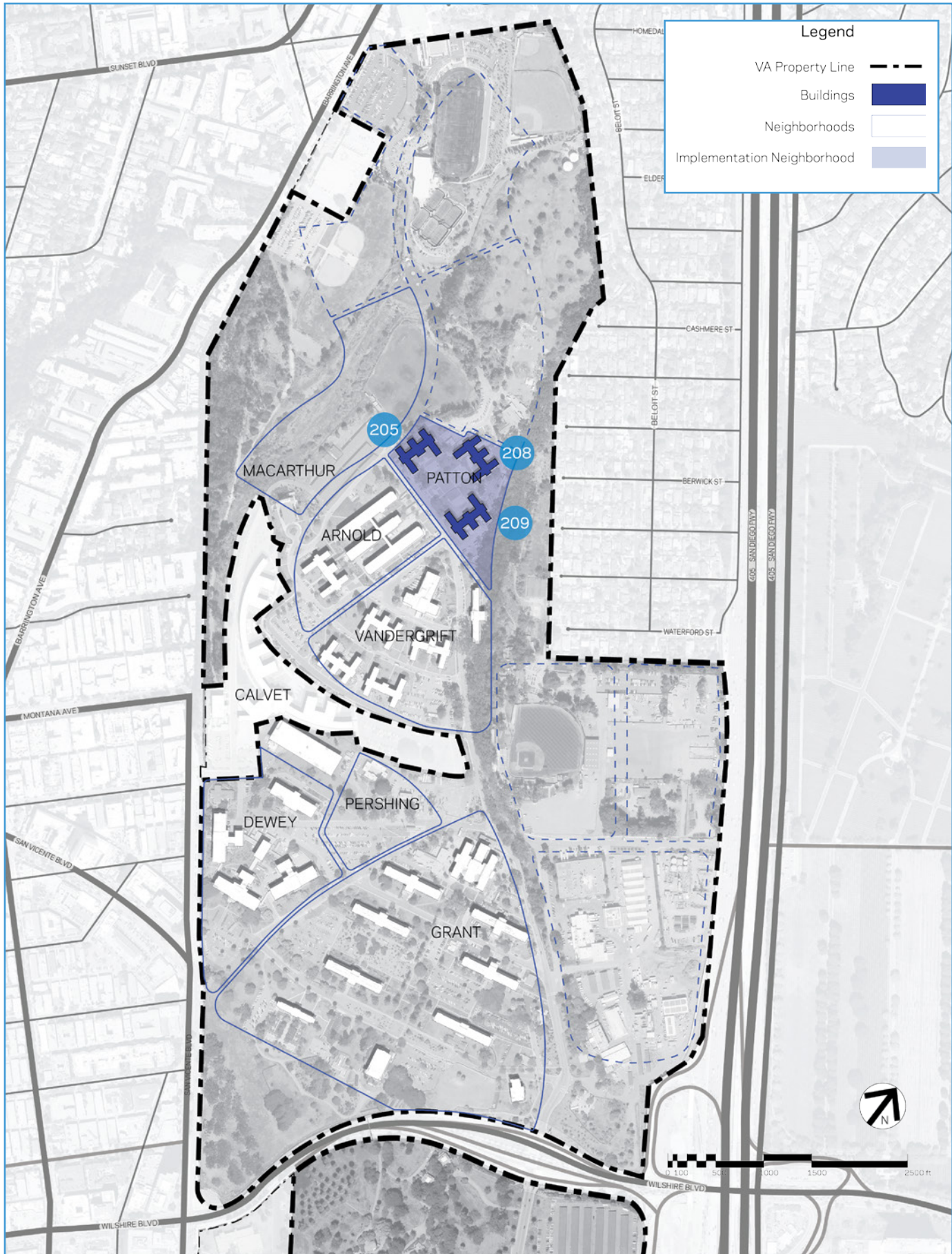
Each building has a mix of small and large shared rooms and gathering spaces to encourage community and resident connections. These spaces are available to residents, visitors, and staff. In addition to indoor spaces, the neighborhood includes a number of outdoor and garden community spaces. The focal point, and most distinctive feature of the Patton Neighborhood is the formal, terraced green that links the three courtyards in front of each building. It creates a vibrant and welcoming community space.

Parking

This neighborhood does not have its own area for parking and will share with adjacent neighborhoods.

Adjacent Arnold Neighborhood





A
B
C
D
E
F
G

Figure D.34 Patton Neighborhood

D5. The Master Plan

Neighborhoods

Arnold Neighborhood

Buildings 156, 157, and 158 are existing and can accommodate a range of unit floor plans. The numbers above reflect a double-loaded corridor layout with studios with approximately 400 sf and two bedrooms with 600 sf. Building 258 is also an existing structure and can accommodate 60 units on the upper floors. The lower ground-level floor is planned for community/shared spaces.

The group of buildings, their related courtyards and connecting arcades make this neighborhood very “livable” with a diversity of scales and type of both interior and exterior community activity areas.

Veteran Housing

Envisioned to be permanent supportive housing.

Building 156	40 studios	10 2-bedrooms
Building 157	40 studios	10 2-bedrooms
Building 158	40 studios	10 2-bedrooms
Building 258	40 studios	20 2-bedrooms

Studios are approximately 400 sf, one bedrooms 500 sf and two bedrooms with 600 sf. The plan is designed on a module, so there is flexibility to adjust the mix of unit type and sizes as required over time.

Some common space should be located in the center linear building, Building 157. The majority of community space (community center) will be located on the lower floor of Building 258. A front terrace at the building

entrance will be the most public of the common space and open directly on the Greenway. This could be considered the most important / largest of the neighborhood community centers in this part of the north campus.

Parking

Until the adjacent MacArthur Neighborhood is complete, parking at .75 space/unit could be accommodated with on-street parking and the existing surface parking to the west. When the surface lot is no longer available, parking could be located within the neighborhood and built with the Greenway improvements.

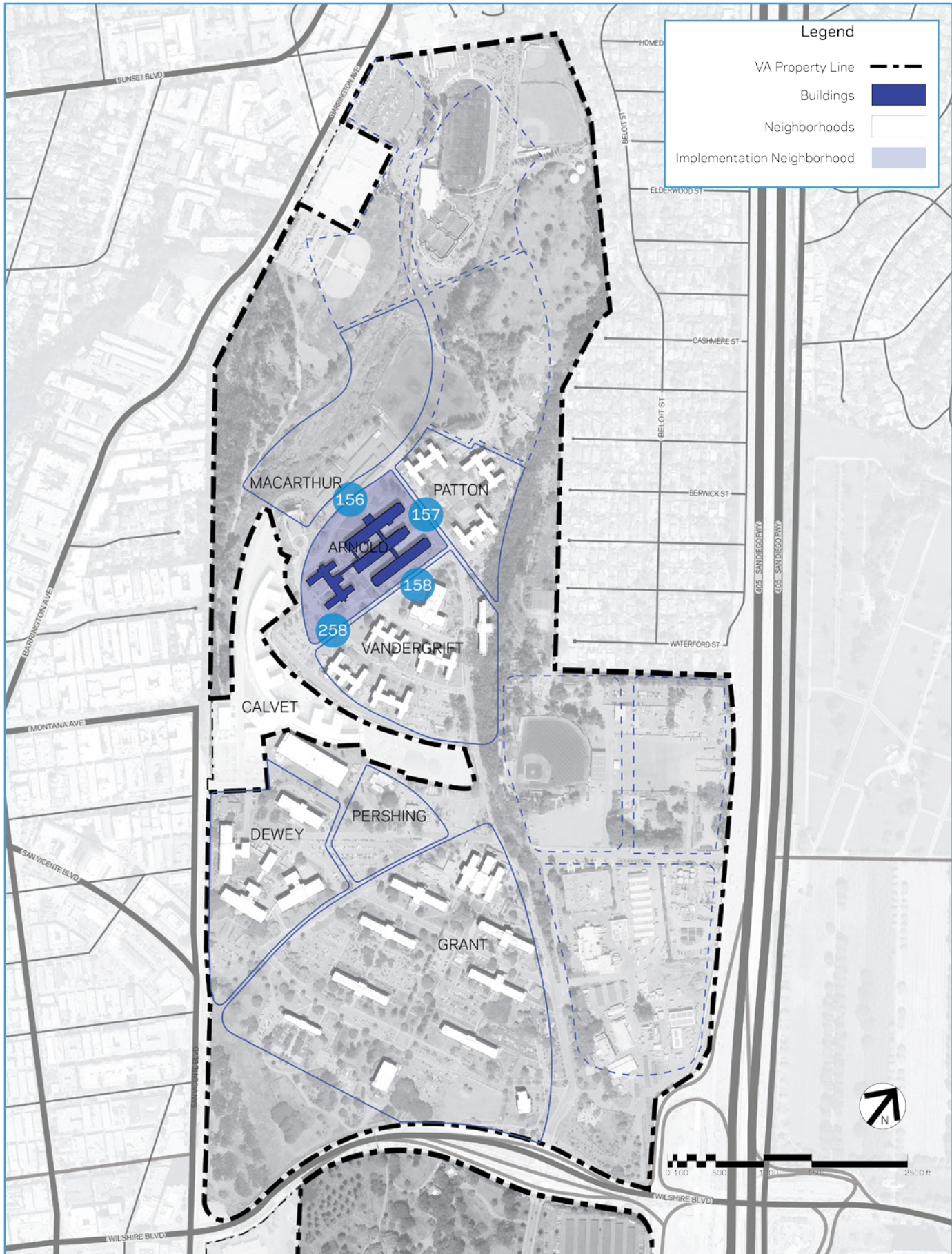


Figure D.35 Arnold Neighborhood

A
B
C
D
E
F
G

D5. The Master Plan

Neighborhoods

MacArthur Neighborhood

The MacArthur Neighborhood is made up of all new courtyard buildings with single-loaded interior circulation. The above numbers indicate three levels per building. The initial design intent is for each of the four buildings to have a single primary entrance.

The most identifiable community-building aspects of the MacArthur Neighborhood is the location on the new connecting Greenway that links the lower part of the campus to the north. The building's most public facades open to this active community thoroughfare. The gentle curve both unifies the group of buildings, mitigates the scale and relates directly to the unique site topography. The side of the building opposite the more public Greenway is intended to be more residential courtyard space that look out onto long, natural views.

Veteran Housing

Envisioned to be permanent supportive housing.

Building B	90 Studios / 1 br / 2 br / 3 br
Building C	60 Studios / 1 br / 2 br / 3 br
Building D	60 Studios / 1 br / 2 br / 3 br
Building E	60 Studios / 1 br / 2 br / 3 br

Studios are approximately 400 sf, one bedrooms 500 sf and two bedrooms with 600 sf. The plan is designed on a module, so there is flexibility to adjust the mix of unit type and sizes as required over time.

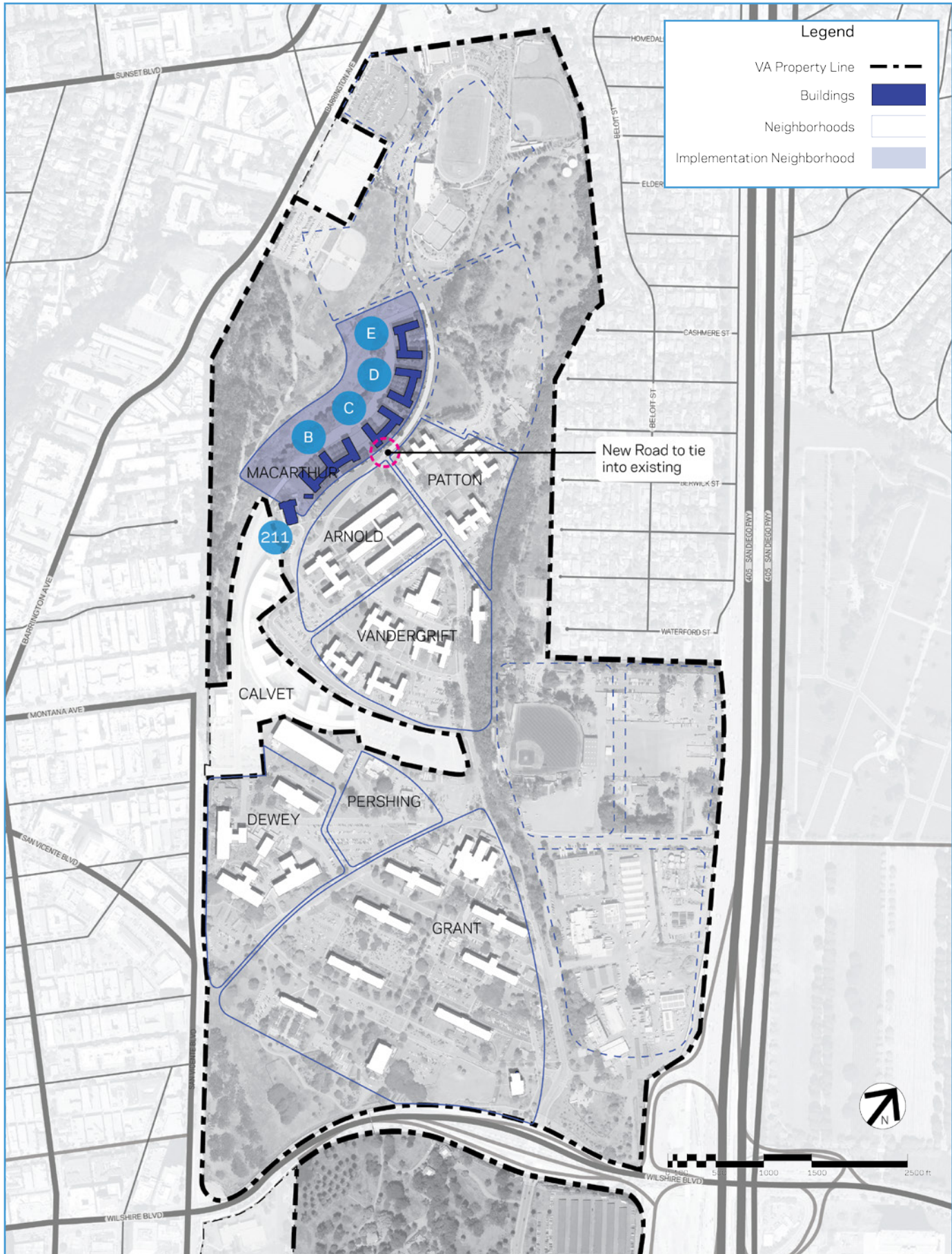
Shared Uses

Building 211 is the Brentwood Theatre.

Shared community spaces will be located on the lower floors of these buildings fronting the Greenway. Possible uses appropriate to this neighborhood include a small market, coffee and snack shop and other small businesses. The former Brentwood Theater is included in this neighborhood as a shared amenity and meeting space.

Parking

A combination of surface parking and structured parking is proposed for this neighborhood at .75 spaces/unit.



A
B
C
D
E
F
G

Figure D.36 Macarthur Neighborhood

D5. The Master Plan

Neighborhoods

Vandergrift Neighborhood

The Vandergrift Neighborhood is primarily an existing group with a unified architectural character. The scale and rhythm of the existing composition is very adaptable to permanent supportive housing. The plan and character of the existing buildings in this neighborhood is very similar to buildings 205, 208 and 209. The interior layout for buildings 206, 207, 256 and 257 is intended to be similar to the model established by the buildings in the Patton Neighborhood. Building A will be new construction and follow the same plan and massing as adjacent existing buildings.

Because the Vandergrift Neighborhood is a cohesive group already, only an enhancement of the existing outdoor spaces and circulation network is required to achieve a very vibrant community. The buildings that are on the proposed Greenway will take advantage of it as a shared community amenity. The internal street, Vandergrift, will be a gently curved, pedestrian focused path with activity and interaction for residents and visitors. The lowest levels of the buildings facing the Greenway are the most appropriate locations for shared community spaces like shops, offices and meeting rooms. Small courtyard spaces for both active and passable community building area spaced regularly throughout the neighborhood.

Veteran Housing

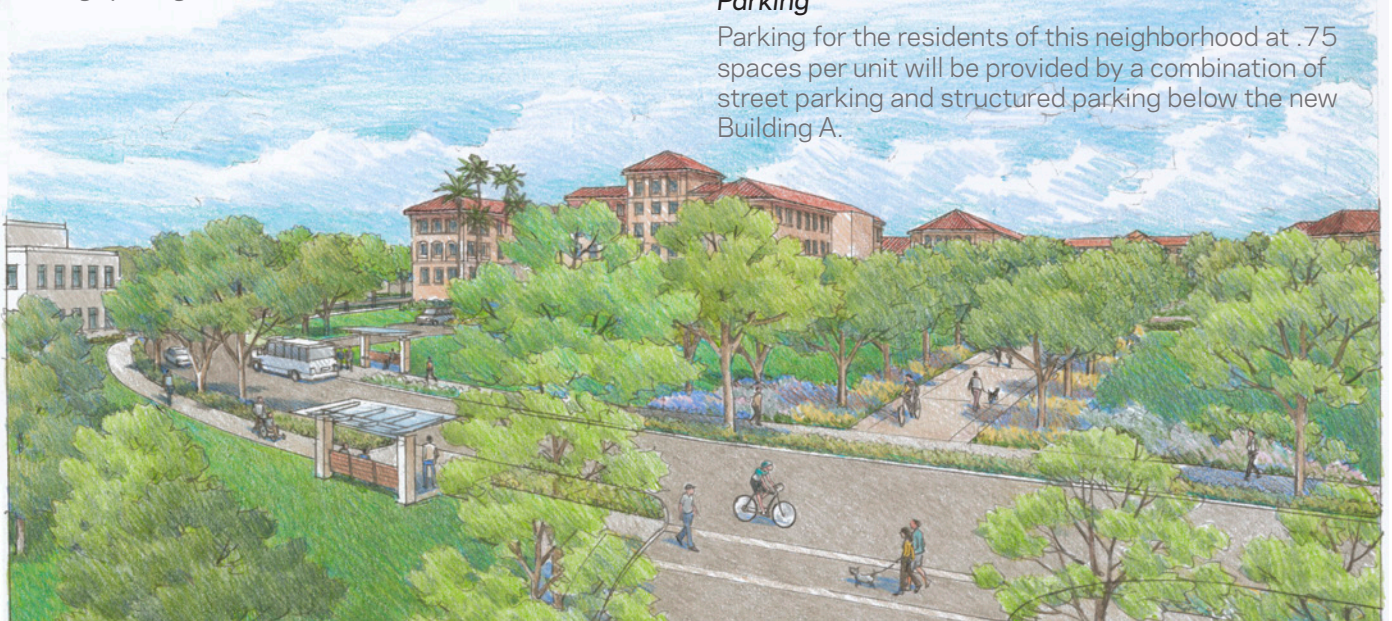
Envisioned to be permanent supportive housing.

Building 206	60 Studios / 1 br / 2 br / 3 br
Building 207	60 Studios / 1 br / 2 br / 3 br
Building 210	40 Studios / 1 br / 2 br / 3 br
Building 256	60 Studios / 1 br / 2 br / 3 br
Building 257	60 Studios / 1 br / 2 br / 3 br
Building A	60 Studios / 1 br / 2 br / 3 br

Studios are approximately 400 sf, one bedrooms 500 sf and two bedrooms with 600 sf. The plan is designed on a module, so there is flexibility to adjust the mix of unit type and sizes as required over time.

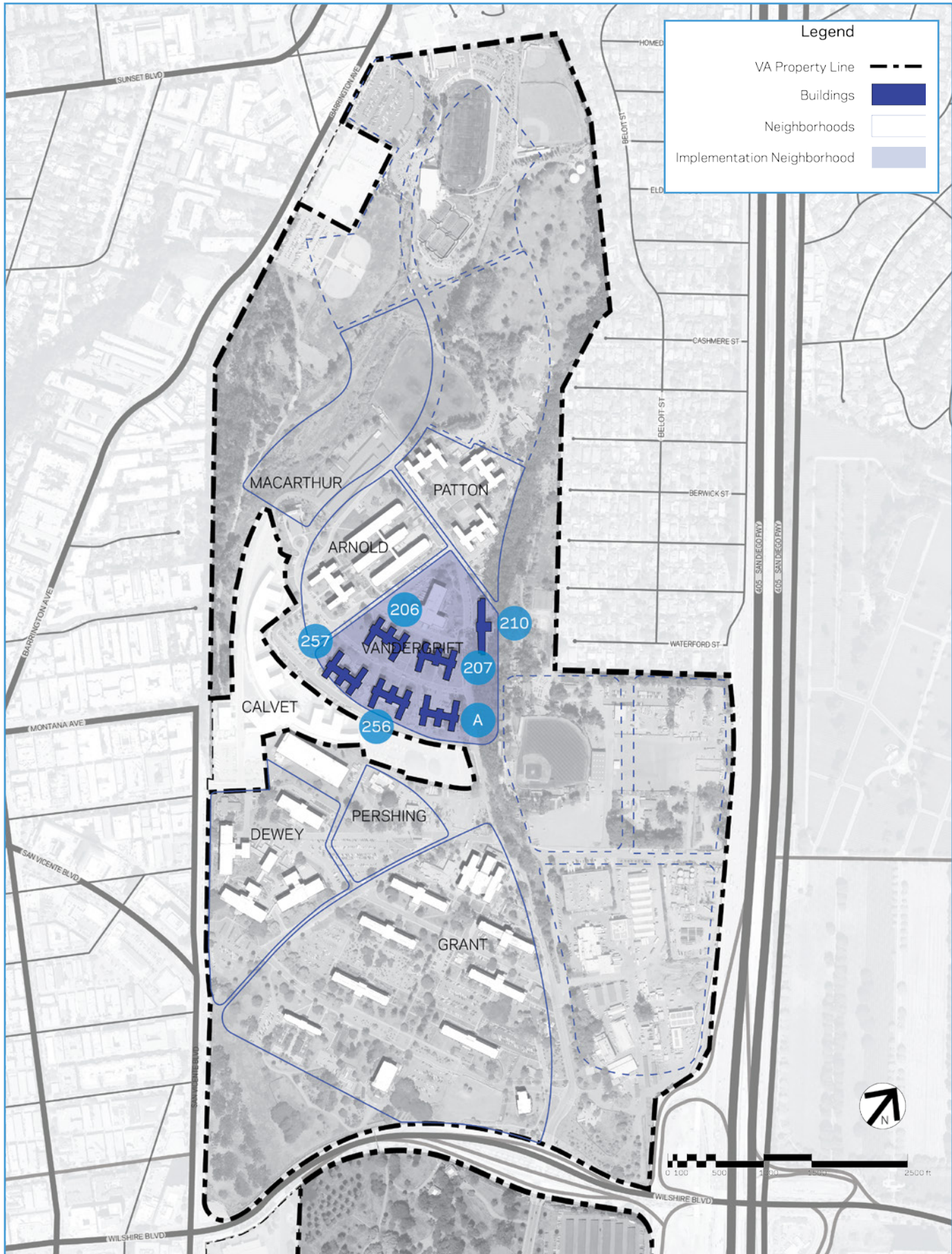
Programs currently housed in this neighborhood take approximately 50,000 sf. These uses will be relocated to the Grant Neighborhood to allow the Vandergrift Neighborhood to be primarily permanent supportive housing. An existing food service facility is located at the north of this neighborhood. Because it is not directly supporting Veteran housing, the building should be re-used as a shared community facility. It could accommodate retail, a café/restaurant, large meeting rooms, or it could be ideal for a teaching facility. The existing kitchen infrastructure would be appropriate for a culinary arts program.

Vandergrift Neighborhood



Parking

Parking for the residents of this neighborhood at .75 spaces per unit will be provided by a combination of street parking and structured parking below the new Building A.



A
B
C
D
E
F
G

Figure D.37 Vandergrift Neighborhood

D5. The Master Plan

Neighborhoods

Dewey Neighborhood

The Dewey Neighborhood could be a compatible blend of both existing historically significant buildings and new buildings. Buildings 113, 114, 115 and 116 were originally built as housing. The design intent is to return them to their original use with upgraded housing infrastructure. Current non-housing uses will be relocated. Six new buildings are proposed to complete the neighborhood. The existing building footprint suggests a double-loaded corridor. The new buildings should be the single-loaded corridor type and complete the neighborhood edge. The unit numbers above reflect a mix of unit sizes. Building 116 is currently a transitional housing facility. As the Master Plan is implemented, and the Dewey Neighborhood is built out, the transitional residents should move to the Grant Neighborhood. The Dewey Neighborhood will be permanent supportive housing.

Shared Use

Building 264 is a future shared use.

Veteran Housing

Envisioned to be permanent supportive housing with close proximity to adjacent San Vincent Corridor. These units can provide for Veterans able to live more independent lifestyles.

Building 113 100 Studios / 1 br / 2 br / 3 br

Building 114 100 Studios / 1 br / 2 br / 3 br

Building 115 100 Studios / 1 br / 2 br / 3 br

Building 116 100 Studios / 1 br / 2 br / 3 br

Studios are approximately 400 sf, one bedrooms 500 sf and two bedrooms with 600 sf. The plan is designed on a module, so there is flexibility to adjust the mix of unit type and sizes as required over time.

Buildings 113, 114, 115 currently house research facilities. These uses are not appropriate on the north campus and should be re-located to south campus (location TBD). Building 113 has been significantly modified. The design intent is to renew the character of this building to be more compatible with buildings 114, 115 and 116. The controlled entry adjacent to this neighborhood (at Bringham and Eisenhower) will be modified/enhanced as part of the development.

The Dewey Neighborhood has two unique attributes. It is the only existing group of buildings that share an edge with the campus perimeter and community to the west. This gives it the potential opportunity to house a population that wants or needs a closer, more porous relationship to areas "off campus." In addition, the Dewey Neighborhood forms a clearly defined inner courtyard. This protected outdoor community space could be ideal for residents with a greater need for a sense of security. The new buildings will reinforce the central space and the community center for this neighborhood should be located there. This is the only neighborhood that does not share a border with the campus Greenway.

Parking

Parking for this neighborhood will include street parking and structured parking below new buildings.

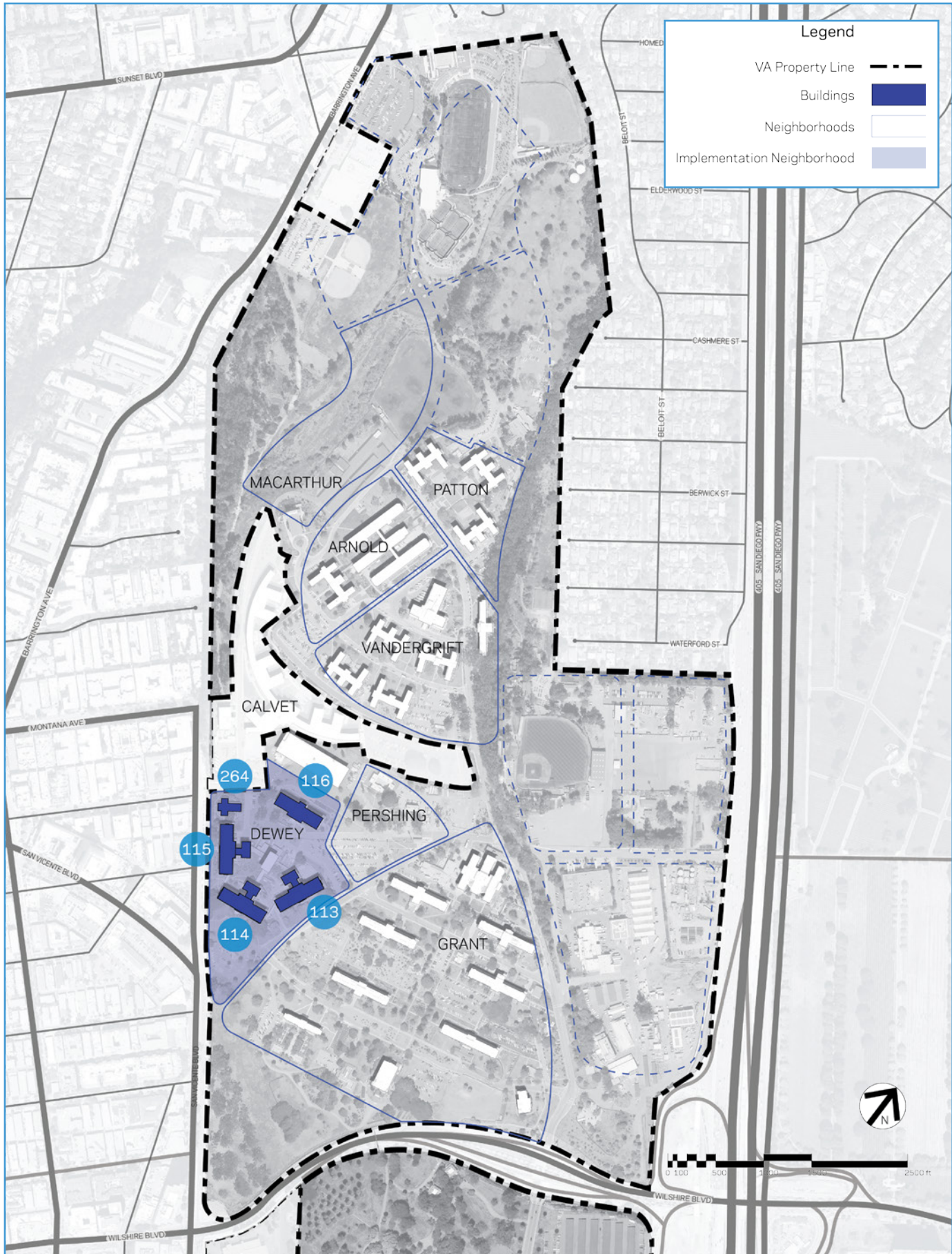


Figure D.38 Dewey Neighborhood

A
B
C
D
E
F
G

D5. The Master Plan

Neighborhoods

Grant Neighborhood

The Grant Neighborhood is closest to the medical center and south campus. Because of this proximity it is intended to house populations that will most need access to those facilities. Housing types will include transitional, bridge, and domiciliary, and will try to accommodate the existing demand of 800 units. This neighborhood also has the potential for up to 567 units of permanent supportive housing. It is likely that the population numbers for this housing will remain stable. New space will be required in this area to accommodate relocated units from other buildings on the north campus (Buildings 116, 209, 205, and 208). New infill residential buildings will provide a series of courtyards and more appropriately scaled residential areas. It is very important that the new infill buildings in the Grant Neighborhood be design to be compatible with the existing historical architecture.

Short Term Residential Treatment

Building 212	170 Domiciliary
Building 213	57 CLC
Building 214	148 Domiciliary
Building 215	148 Domiciliary
Building 217	114 Domiciliary

Veteran Housing

Building 218	60 Studios / 1 br / 2 br / 3 br
Building O	60 Studios / 1 br / 2 br / 3 br
Building P	40 Studios / 1 br / 2 br / 3 br
Building Q	40 Studios / 1 br / 2 br / 3 br
Building R	40 Studios / 1 br / 2 br / 3 br
Building S	40 Studios / 1 br / 2 br / 3 br
Building U	60 Studios / 1 br / 2 br / 3 br
Building T	90 Studios / 1 br / 2 br / 3 br
Building V	60 Studios / 1 br / 2 br / 3 br
Building W	60 Studios / 1 br / 2 br / 3 br
Building X	60 Studios / 1 br / 2 br / 3 br
Building Y	60 Studios / 1 br / 2 br / 3 br
Building AA	60 Studios / 1 br / 2 br / 3 br

Studios are approximately 400 sf, one bedrooms 500 sf and two bedrooms with 600 sf. The plan is designed on a module, so there is flexibility to adjust the mix of unit type and sizes as required over time.

Shared Use

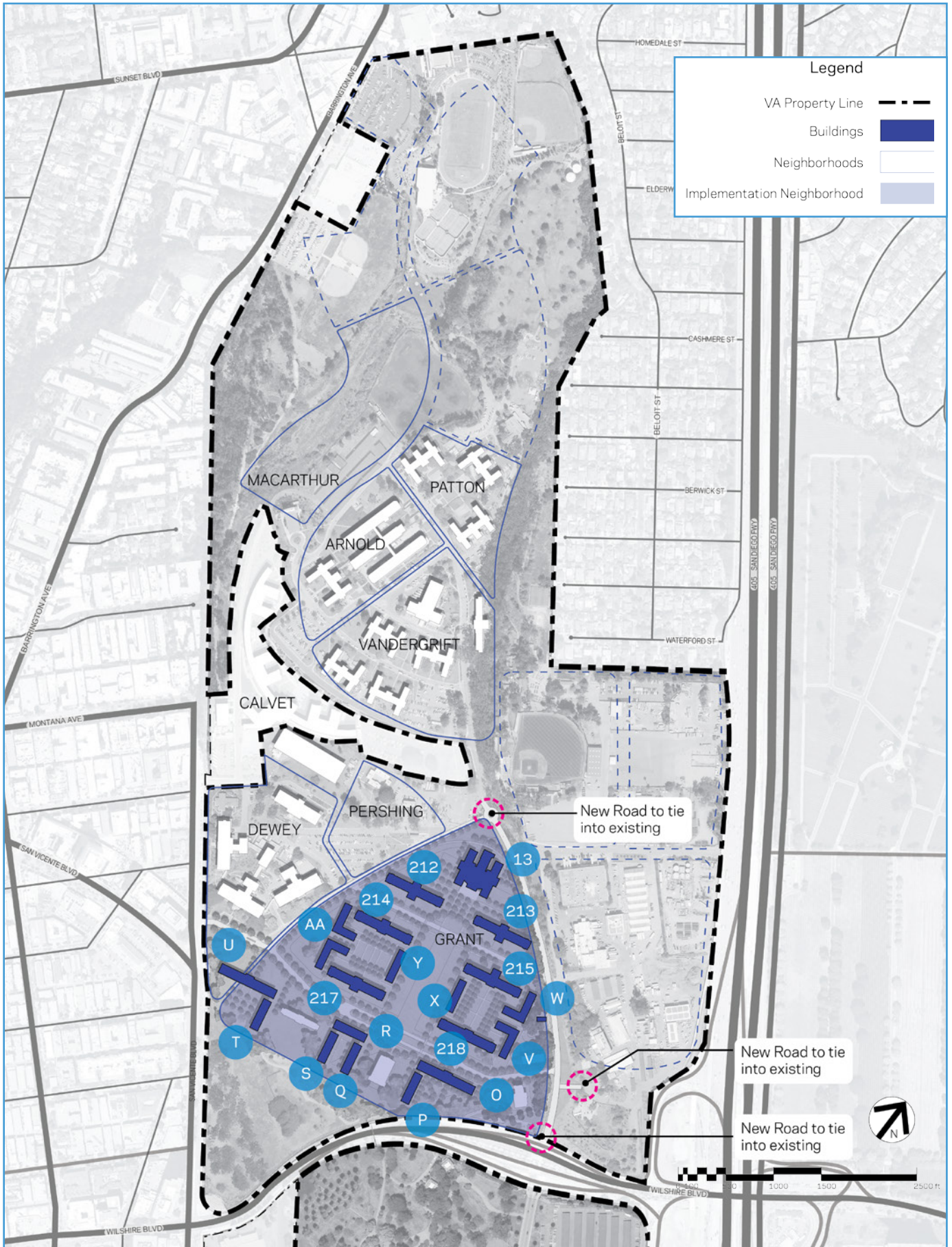
Building 13 is a future shared use.

In addition to quality housing, the Grant Neighborhood will include most of the support services, clinics, and program offices directly associated with the needs of the residents on north campus. Approximately 50,000 sf of this type of space will be relocated from disparate areas across the site and consolidated to a central location with the Grant Neighborhood.

The Grant Neighborhood is the largest and could be considered the most important on the north campus. It is also the most public. Its proximity to the main campus entry off Wilshire Boulevard will be the first impression of the new and revitalized north campus. The Master Plan proposes a new gateway that celebrates the campus. Landscaping, an information kiosk, and generous circulation will be developed and clearly relate to the proposed north campus welcome center. A community/welcome center is proposed to be located at the historical mess hall. It is central to the Grant Neighborhood and easily accessible to all parts of the north campus and the connecting Greenway. (An alternate location for a new welcome/community center is also possible). The Grant Neighborhood is large and will provide several building-scaled courtyards with associated shared indoor and outdoor spaces. The most important shared community outdoor space is the parade grounds. It relates to all the buildings of the neighborhood and will accommodate large gatherings, as well as a diverse range of outdoor activities. The Wadsworth Theater also shares the neighborhood and relates to the parade grounds. It is on axis with the community center and will be used as another amenity space.

Parking

Street parking and structured parking could be provided for the Grant Neighborhood. Some surface parking will remain, but will be discouraged in future development.



A
B
C
D
E
F
G

Figure D.39 Grant Neighborhood

D5. The Master Plan

Neighborhoods

Pershing Neighborhood

The Pershing Neighborhood is an important infill residential area that ties together the Grant Neighborhood and the Vandergrift Neighborhood. The current site condition here is a large under-developed area and surface parking. The addition of a new neighborhood, with the new Greenway section, will enhance the connectivity and therefore quality of the adjacent housing. The Pershing Neighborhood relates to the Greenway on one edge. The other buildings define a central courtyard.

Veteran Housing

Envisioned to be permanent supportive housing

Building FF 40 Studios / 1 br / 2 br / 3 br

Building GG 60 Studios / 1 br / 2 br / 3 br

Building JJ 60 Studios / 1 br / 2 br / 3 br

Building KK 60 Studios / 1 br / 2 br / 3 br

Studios are approximately 400 sf, one bedrooms 500 sf and two bedrooms with 600 sf. The plan is designed on a module, so there is flexibility to adjust the mix of unit type and sizes as required over time.

Single loaded corridor circulation is preferred for apartment type buildings with a primary entrance. A mix of unit types and sizes is appropriate with a range from 400 to 800 sf.

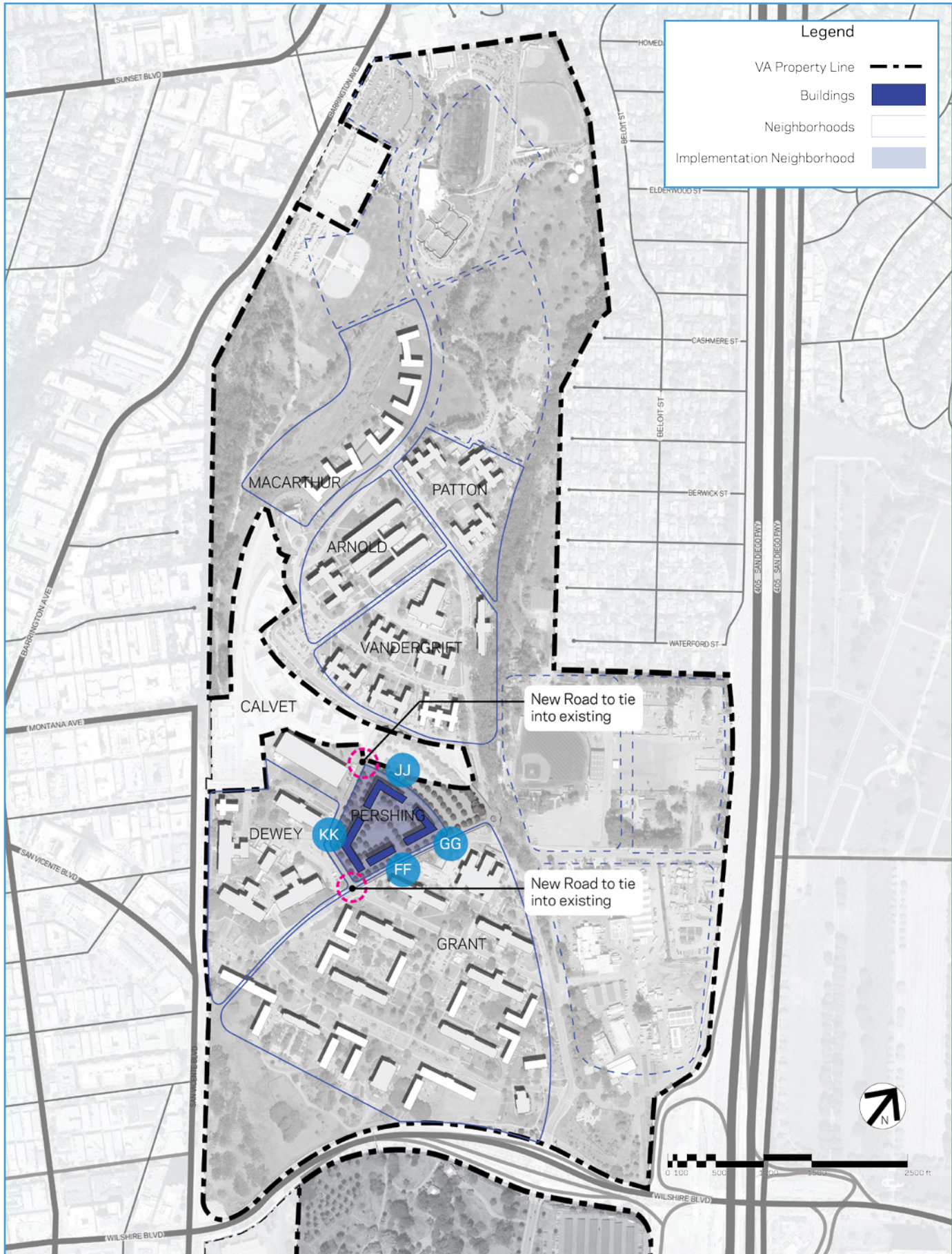
The community center of the Pershing Neighborhood is the central courtyard. A historic building, the Hoover Barracks, is currently located in this area and could be re-used as a meeting space or recreation hall. Similar to other neighborhoods with a relationship to the Greenway, the lower levels of the buildings with

access and visibility from this spine are good locations for neighborhood community building and connectivity amenities. These could be small retail or service-related businesses.

The existing police station currently in this area should be relocated. Finally, the history trolley house is proposed to be relocated directly east in order to be revitalized and serves as a station/hub for transit on the connecting Greenway

Parking

Landscaped surface parking, street parking as well as structured parking below new buildings at .75 cars per unit is provided.



A
B
C
D
E
F
G

Figure D.40 Pershing Neighborhood

D5. The Master Plan

Phasing

Phasing

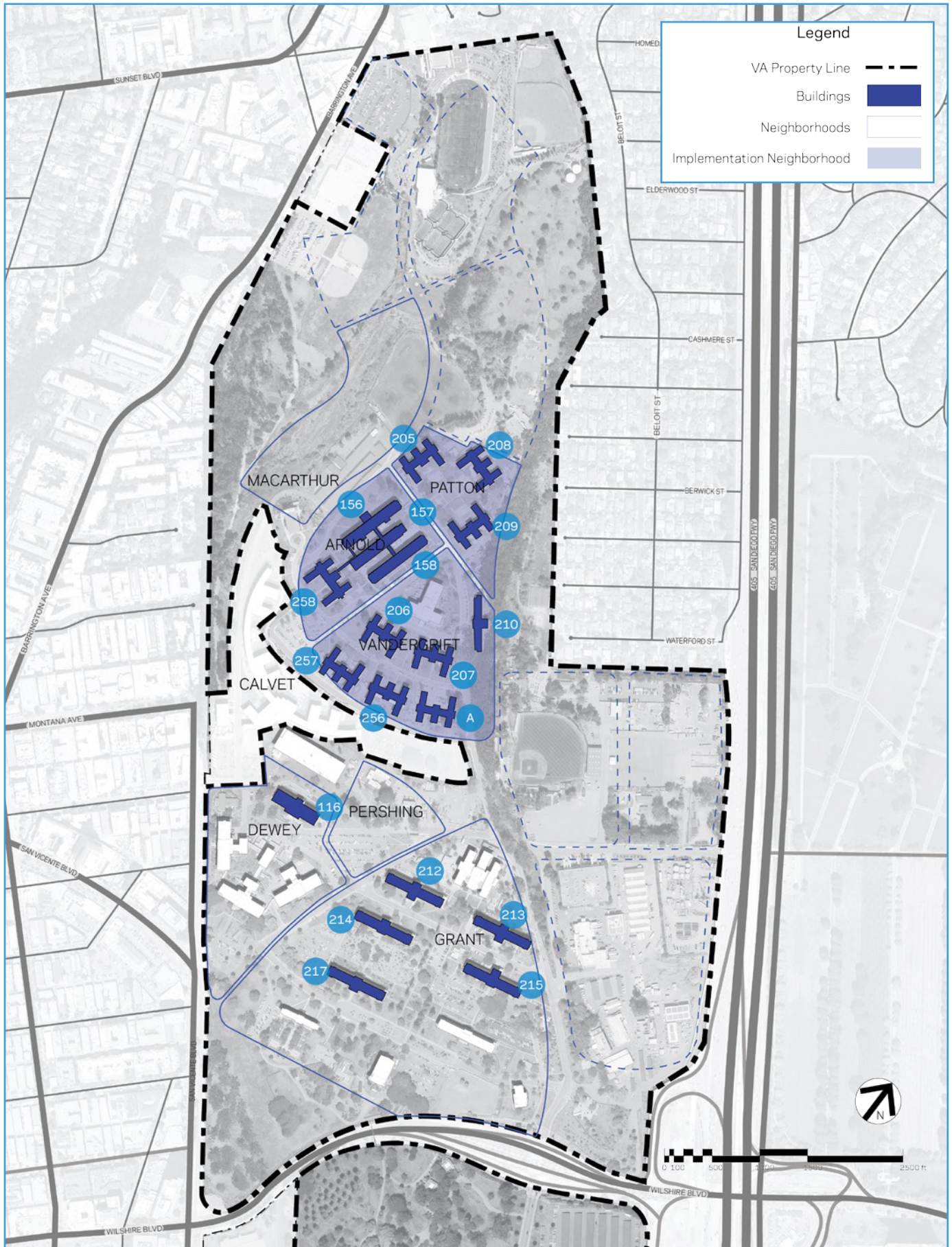
The Master Plan illustrates Veterans Housing on the north campus to address the need of 700-900 units and the capacity of up to 2,500 units of new permanent supportive housing and approximately 700 short term treatment or transitional housing beds. Community spaces include areas for Veteran support programs, meeting rooms, recreation facilities, and retail stores for household supplies. In some cases, utility and access infrastructure would require modification or improvement.

The full buildout, long-term Master Plan proposes 7 neighborhoods across the north campus. The neighborhoods and their component buildings are designed to support a phased increase of the campus population. Over a designated period of time, a new neighborhood—with its required infrastructure, parking, and community amenities—would become part of the campus.

Additional consideration for the phasing of the master plan is the development of critical mass through neighborhoods in a sequential manner.

Potential phasing diagrams are included illustrating:

- **Short-term** - Central Neighborhoods (see “Figure D.41 Potential Phasing - Central Neighborhoods” on page 237).
- **Mid-term** - Southern Neighborhoods (see “Figure D.42 Potential Phasing - South Neighborhoods” on page 238).
- **Long-term** - Northern Neighborhoods (see “Figure D.43 Potential Phasing - North Neighborhoods” on page 239).
- **Full Site** - All infrastructure improvements, and landscaping (see “Figure D.44 Potential Phasing - Full Site” on page 240).



A
B
C
D
E
F
G

Figure D.41 Potential Phasing - Central Neighborhoods

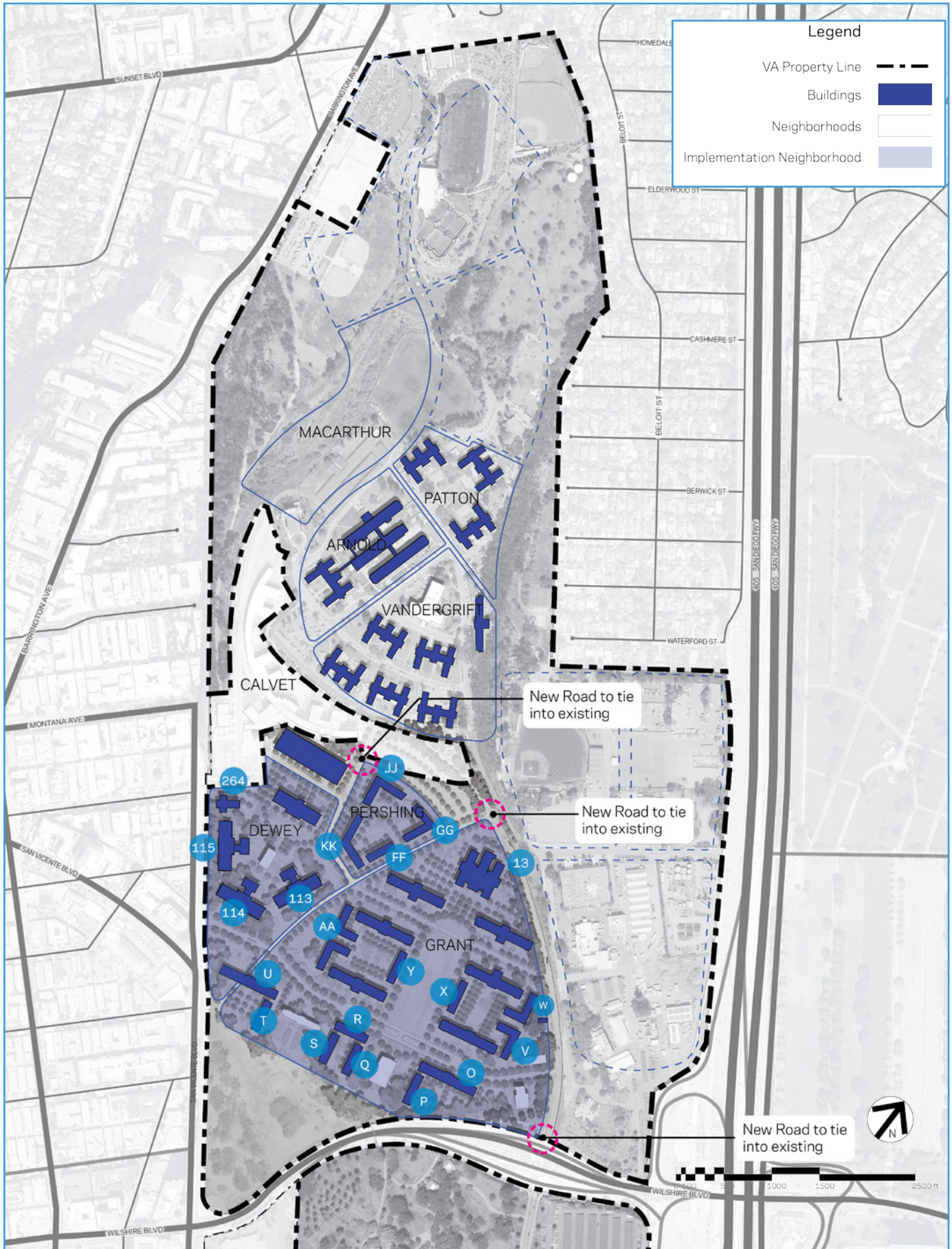
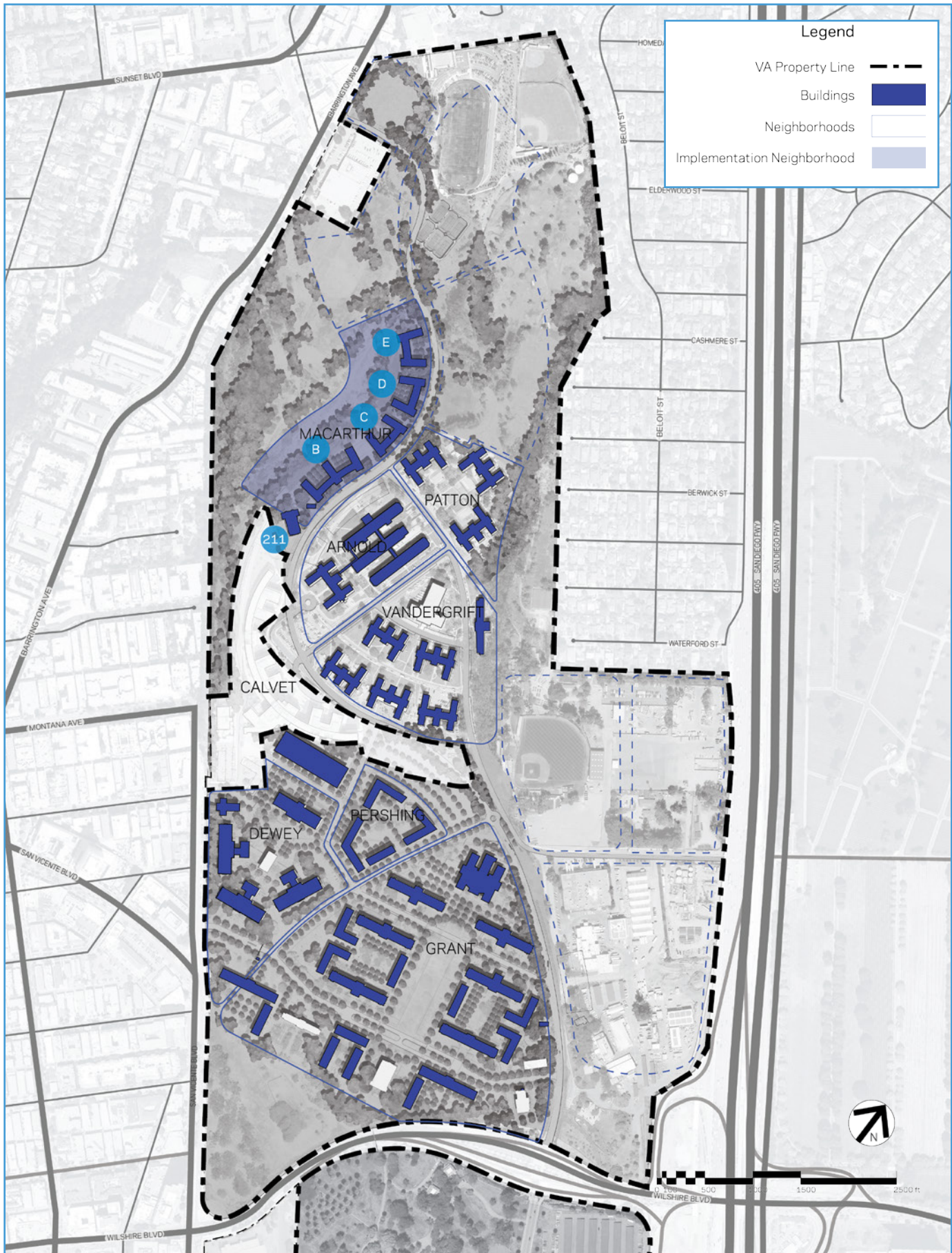


Figure D.42 Potential Phasing - South Neighborhoods



A
B
C
D
E
F
G

Figure D.43 Potential Phasing - North Neighborhoods

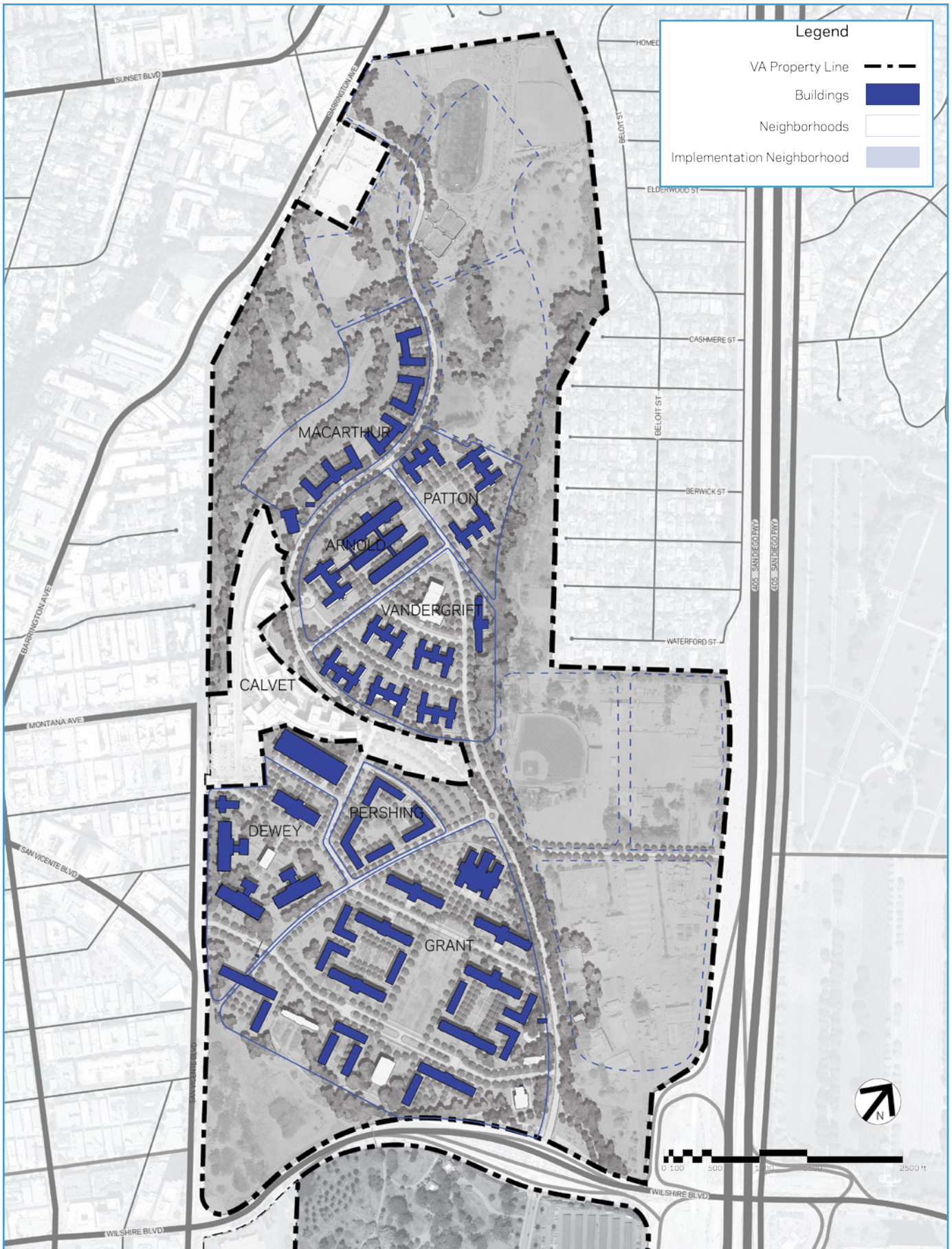


Figure D.44 Potential Phasing - Full Site

This page is intentionally left blank.

E

Supporting Documentation

Executive Summary **A**

Existing Conditions **B**

Stakeholder Engagement **C**

Master Plan Development **D**

Supporting Documentation **E**

Implementation Documents **F**

Appendix **G**

A Executive Summary

B Existing Conditions

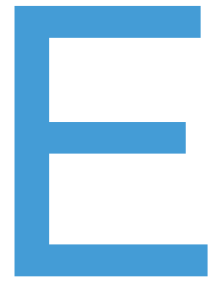
C Stakeholder Engagement

D Master Plan Development

E Supporting Documentation

F Implementation Documents

G Appendix



Supporting Documentation

Contents

E1. Civil	245
Civil Constraints Mapping	246
North Campus	246
Civil Utilities	268
North Campus Site Utility Infrastructure	268
E2. Safety	281
Physical Security	282

E1
Civil

Civil **E1**

Safety **E2**

E1. Civil

Civil Constraints Mapping

North Campus

Introduction

The site assessment for the existing VA WLA north campus summarizes the existing available record data information for the surrounding areas. This includes the following:

- Parcel Data
- Zoning
- Land Use
- Sensitive Species
- Bus Lines and Bikeways
- Aircraft Flight Patterns
- Topography
- Rainfall
- FEMA
- Earthquake Faults
- Liquefaction Zones
- Soil Types

The information provided for the site is based on record data provided by VA Hospital, local agency records, and public GIS data base for the West LA region.

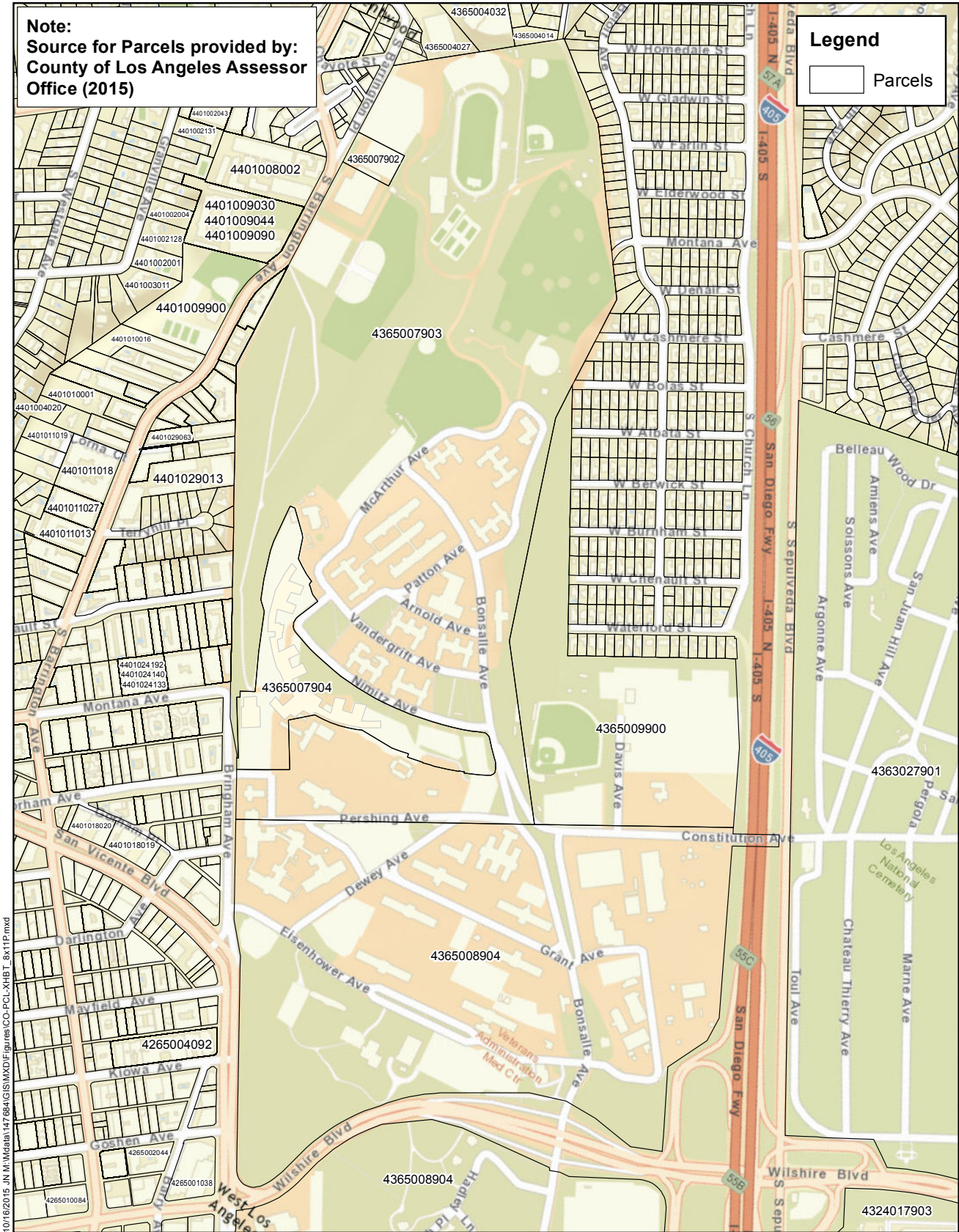
Site Definition

The existing north campus is located within the 388 acres of the West LA Healthcare Center (WLAHC). The north campus is located west of the Interstate 405 freeway (I-405) and north of Wilshire Boulevard. The northern and westerly property borders Brentwood and West Los Angeles. The east is bordered by Westwood and Century City, directly east of the I-405.

Note:
Source for Parcels provided by:
County of Los Angeles Assessor
Office (2015)

Legend

 Parcels



10/16/2015 11:11:11 Midat1472641291.MXD Figures\CO-PCL-XHBT_8x11P.mxd

Michael Baker
 INTERNATIONAL



Background Source: Esri

VETERANS HOSPITAL - NORTH CAMPUS
Parcels

CO-PCL-XHBT





A
 B
 C
 D
 E
 F
 G

Mass Transit Routes

The north campus is currently served by two bus systems: The “MTA” along Wilshire Boulevard, and the “Santa Monica Big Blue”, which travels through the south campus from Wilshire Boulevard to Ohio Avenue. A future Metro Rail Station, including a parking structure, is conceptually planned near the intersection of Wilshire Boulevard and Bonsall Avenue.

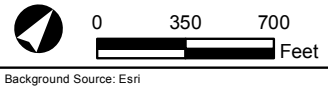
Note:
 Source for Bikeways and
 Buslines provided by:
 Metro.net (2015) and
 Santa Monica Open Data
 (2014)

Legend

-  BusStops
-  Bikeways
-  MTA
-  Santa Monica Big Blue



10/16/2015 11:47:04 AM GISMXD\Figures\CO-BUS-XHBT_&11P.mxd



VETERANS HOSPITAL - NORTH CAMPUS
Bus Lines and Bikeways


A
B
C
D
E
F
G

Liquefaction Zones

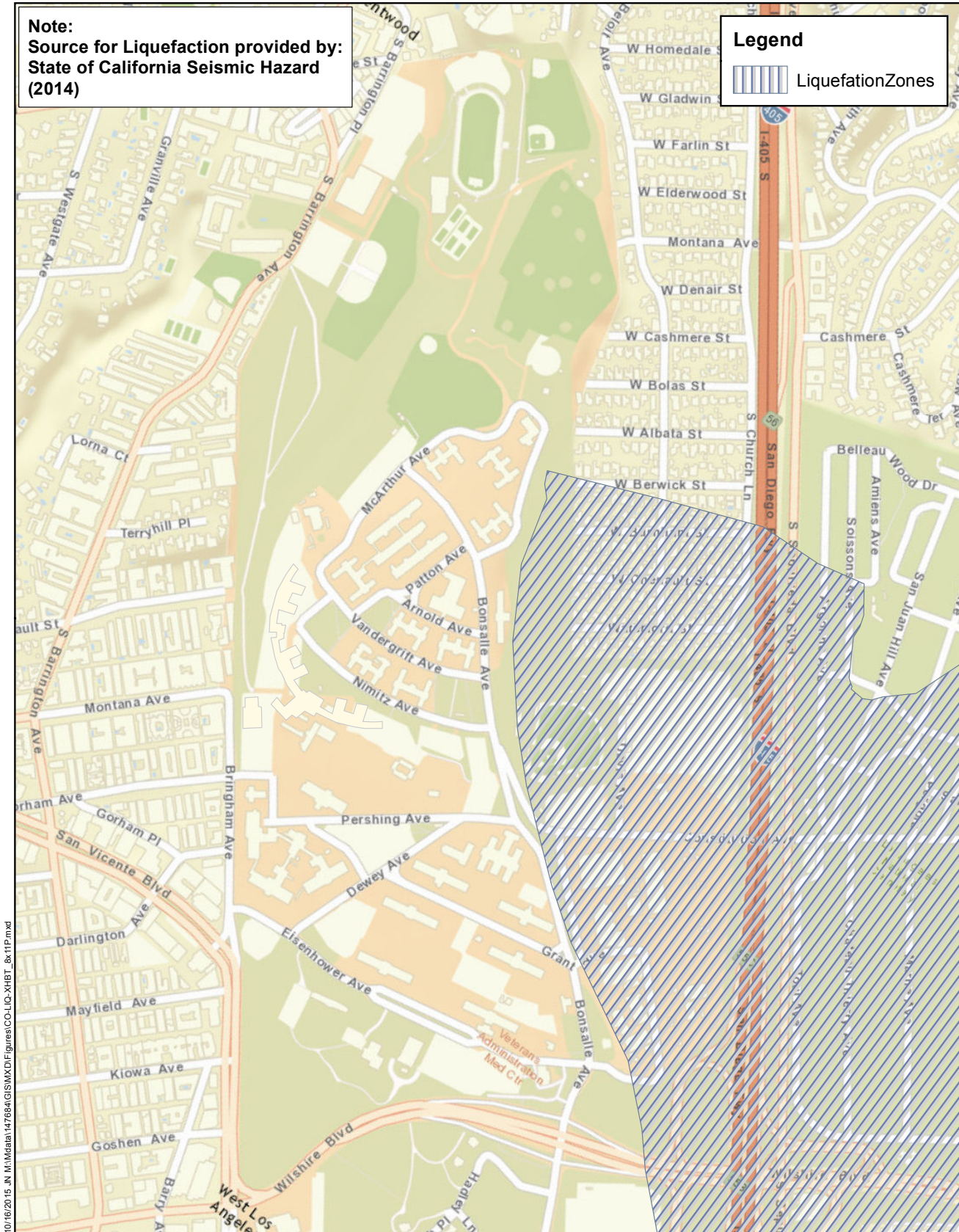
The Liquefaction Zone is primarily located in the southeastern portion of the north campus and east of Bonsall Avenue.

Note:
Source for Liquefaction provided by:
State of California Seismic Hazard
(2014)

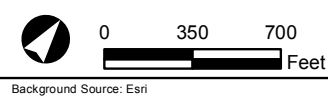
Legend



Liquefaction Zones



10/16/2015 11:47:59 AM GISMXD\Figures\CO-LIQ-XHBT_8x11P.mxd



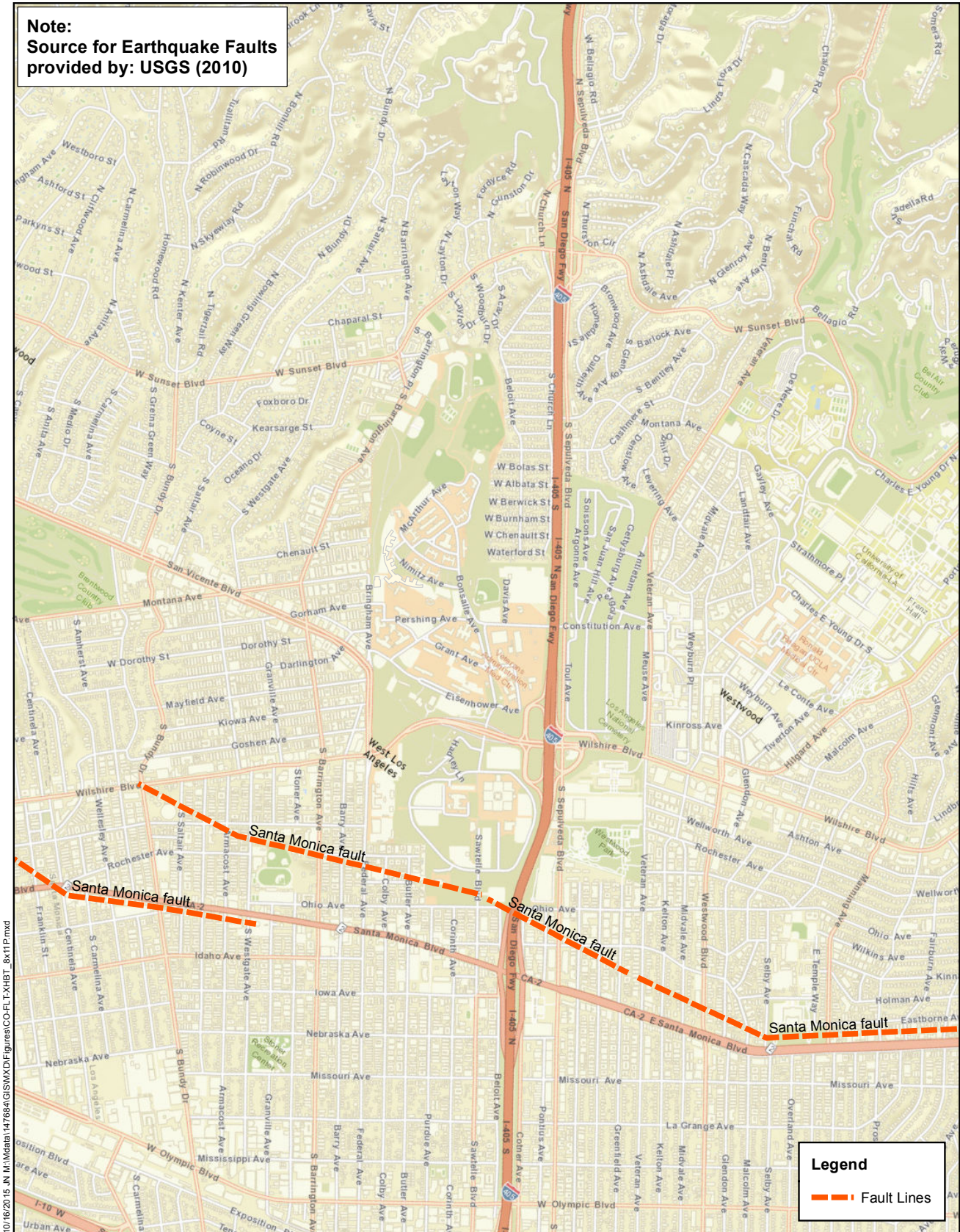
VETERANS HOSPITAL - NORTH CAMPUS
Liquefaction Zones

A
B
C
D
E
F
G

Earthquake Faults

The site is north of the Santa Monica fault. The Santa Monica fault runs through the southernmost portion of the south campus.

Note:
Source for Earthquake Faults
 provided by: USGS (2010)



10/19/2015 14:78846GISMXKDIFiguresCO-FLT-XHBT_8x11P.mxd

A
B
C
D
E
F
G

Legend
 - - - Fault Lines

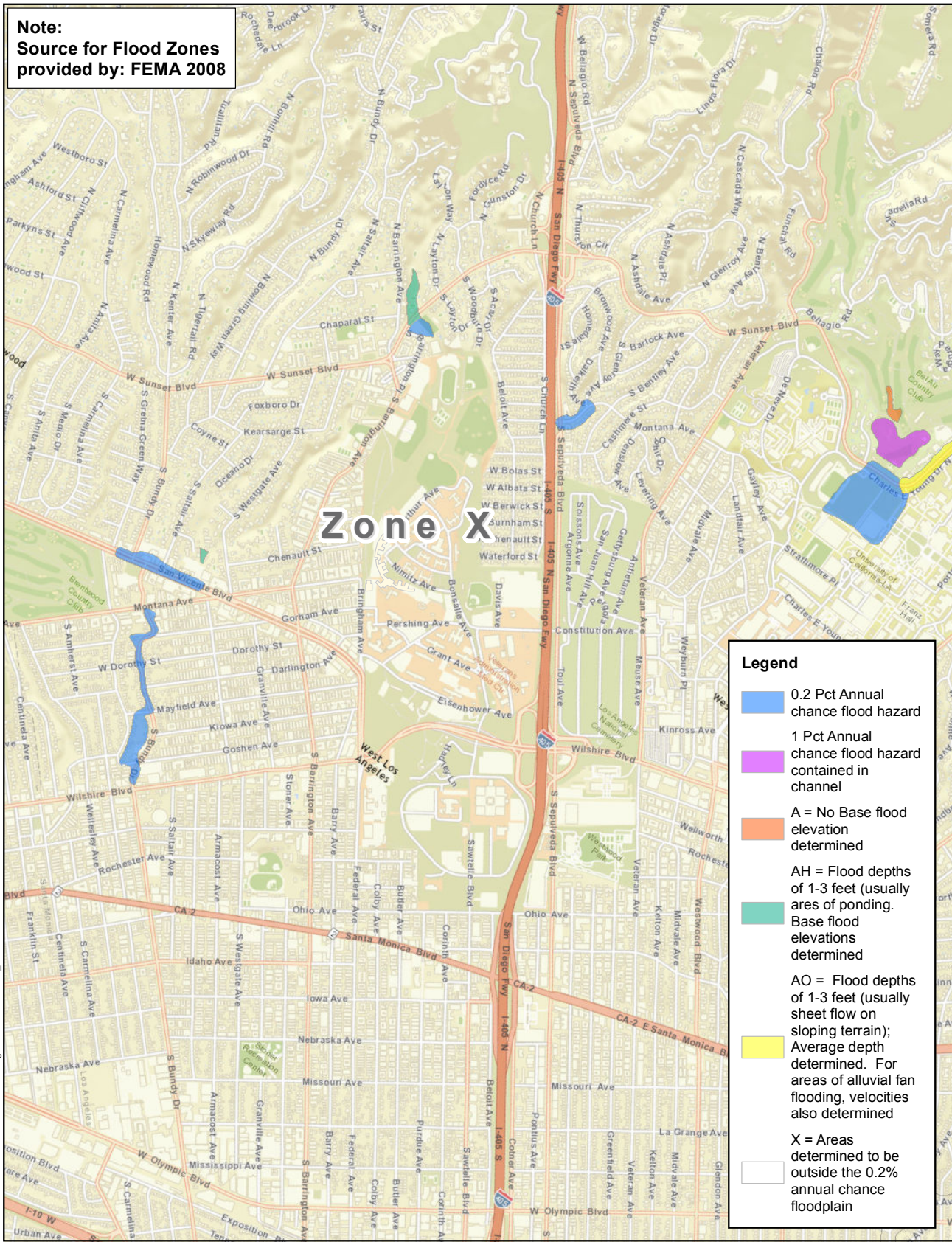


VETERANS HOSPITAL - NORTH CAMPUS
Earthquake Faults

Flood Hazards and FEMA

According to FEMA floodplain maps, the north campus is outside of the flood hazard 100-year floodplain. The rainfall amount within a 24-hours period for a 50-year storm event is approximately 6.8 inches.

Note:
Source for Flood Zones
provided by: FEMA 2008



Legend

- 0.2 Pct Annual chance flood hazard
- 1 Pct Annual chance flood hazard contained in channel
- A = No Base flood elevation determined
- AH = Flood depths of 1-3 feet (usually areas of ponding). Base flood elevations determined
- AO = Flood depths of 1-3 feet (usually sheet flow on sloping terrain); Average depth determined. For areas of alluvial fan flooding, velocities also determined
- X = Areas determined to be outside the 0.2% annual chance floodplain

10/16/2015 11:47:58 AM GISMXD\Figures\CO-FEM-XHBT_8x11P.mxd

A
B
C
D
E
F
G



Background Source: Esri

VETERANS HOSPITAL - NORTH CAMPUS
FEMA

CO-FEM-XHBT

Rainfall

The rainfall amount within a 24-hours period for a 50-year storm event is approximately 6.8 inches.

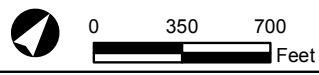
Note:
 Source for Rainfall provided by:
 City of Los Angeles Dept of
 Public Works, (2004)

Legend
 — Rainfall 50yr_24hr



10/16/2015 10:11:11 AM \\michael\147684\GIS\MXD\Figures\CO-RAIN-XHBT_8x11P.mxd

A
B
C
D
E
F
G



Source: Esri, Los Angeles County

VETERANS HOSPITAL - NORTH CAMPUS
Rainfall

Soil Type

Two types of soil have been identified on the site. Ramona Loam along the west, and Yolo Loam along the east. Both soil types continue north and south of VA campus.

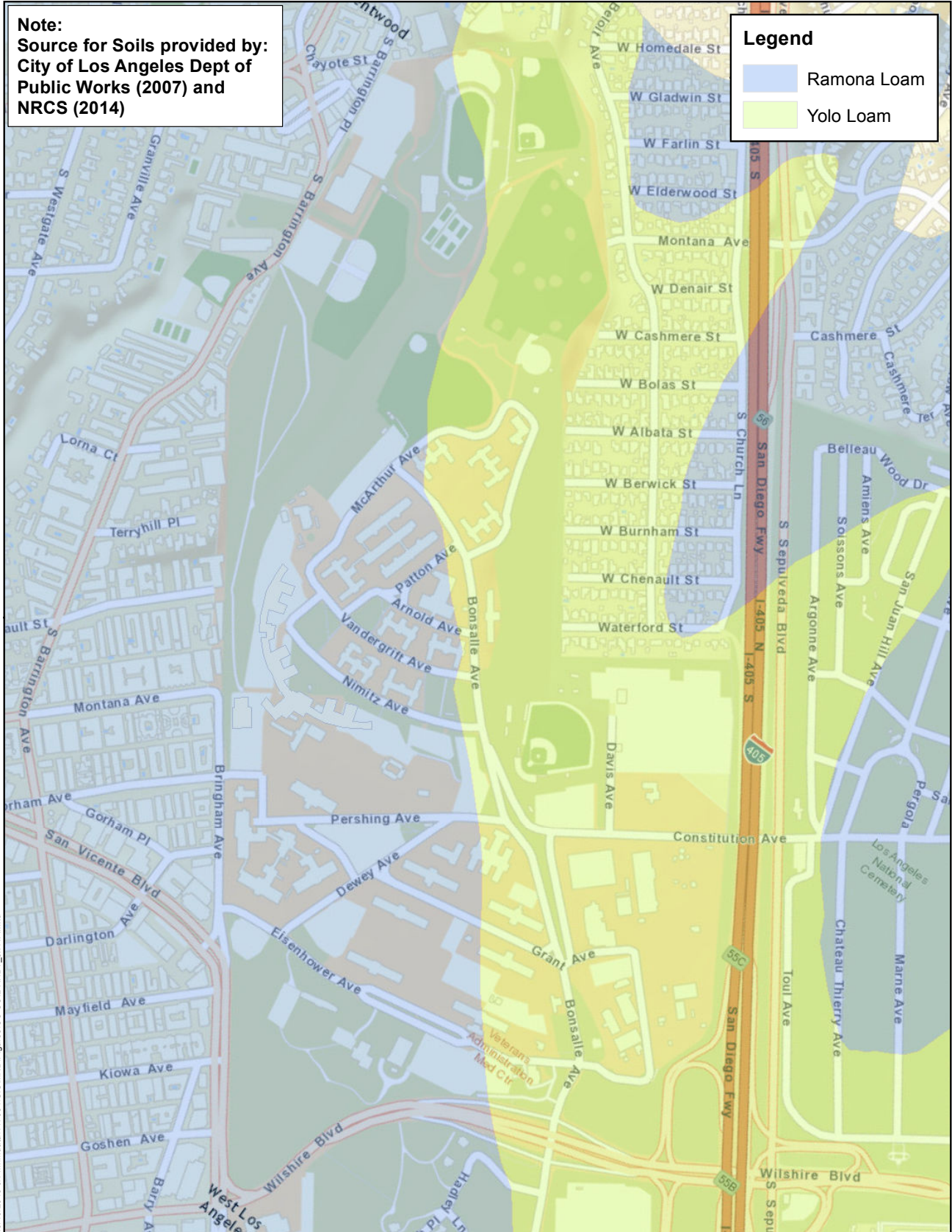
Drainage Fields and Water Table Elevation

Groundwater was not encountered at depths up to 70 feet. Storm water and general drainage from the northern portion of the site and surrounding neighborhoods is accommodated in the zone nearest South Barrington Avenue.

Note:
Source for Soils provided by:
City of Los Angeles Dept of
Public Works (2007) and
NRCS (2014)

Legend

- Ramona Loam
- Yolo Loam



10/16/2015 14:7884 GISMXDFigures\CO-SOIL-XHBT_8x11P.mxd

A
B
C
D
E
F
G

VETERANS HOSPITAL - NORTH CAMPUS

Soils



0 350 700
 Feet

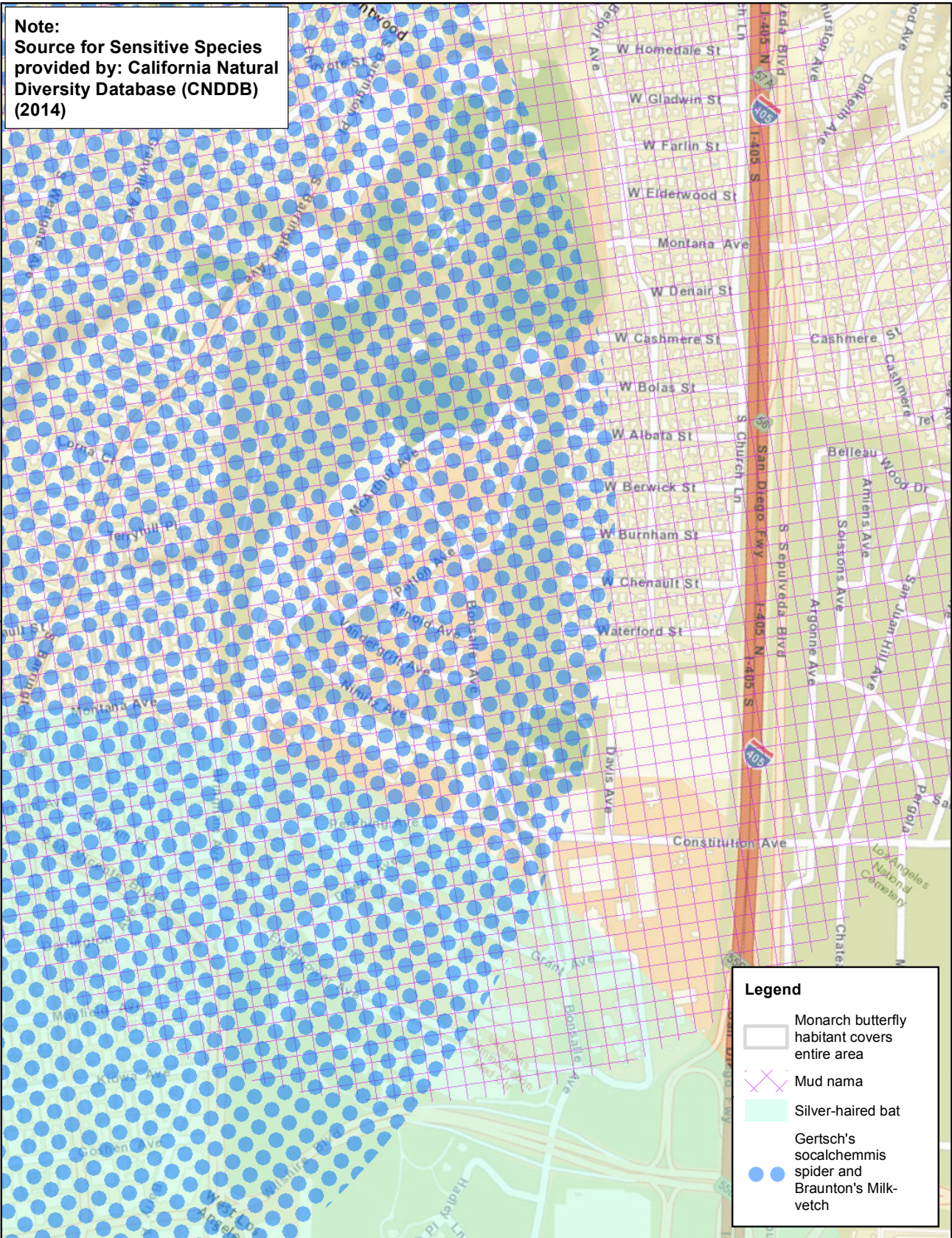
Background Source: Esri

CO-SOIL-XHBT

Ecological Considerations

The north campus is within the sensitive species area for the Monarch Butterfly, Silver Haired Bat, Gertsch's Socalchemmis Spider, Mud Nama (plant), and Braunton's milk-vetch (plant).

Note:
Source for Sensitive Species
provided by: California Natural
Diversity Database (CNDDDB)
(2014)

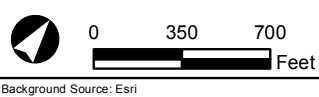


Legend

- Monarch butterfly habitat covers entire area
- Mud nama
- Silver-haired bat
- Gertsch's socialchemmis spider and Branton's Milk-vech

10/16/2015 14:7864 GISMX/D/figures/CO-SPCI-XHBT_6x11P.mxd

A
B
C
D
E
F
G



VETERANS HOSPITAL - NORTH CAMPUS
Sensitive Species

Topography

An aerial topographic map for the north campus was prepared in July 2015. It is included as exhibit Topographic Map (CO-TOPO-XHBT). As a side note, in January 2014 an aerial topographic map was also prepared for the south campus.

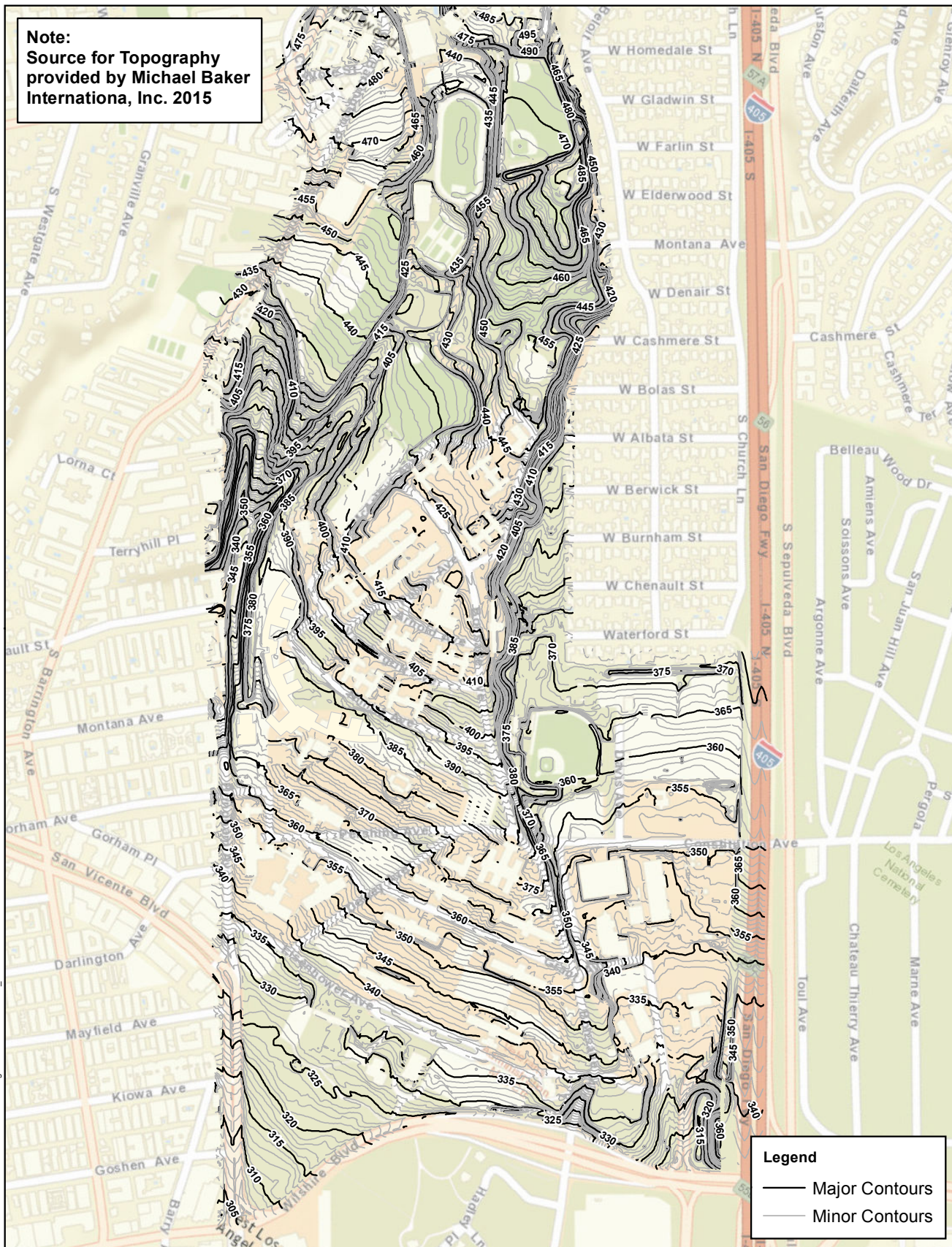
The site topography generally slopes primarily from the north to south as well as westerly from Bonsall Avenue to San Vicente Boulevard/Bringham Avenue. Along the east side of Bonsall Avenue, the existing topography slopes south to Wilshire Boulevard. See also the storm drain section of this document for drainage patterns.

The northern portion of the property (approx. 22 acres) is currently being used by the Brentwood School and is at an elevation of approximately 480 feet. The southern portion of the site is at an elevation of approximately 310 feet. The change in elevation is approximately 170 vertical feet from the Brentwood School site to Wilshire Boulevard.

The northern half of the property has more variation in the topography with existing site improvements that include large flat pad areas and graded side slopes to fit the existing terrain. The area is mostly used for recreational purposes and includes the following site improvements: a football and track field, baseball fields, golf course, dog park, soccer field, tennis courts, gardens, and the Arroyo drainage area. With these amenities, the density and paved areas are less than the southern portion and primarily used for parking and access drives.

The southern half of the property is the majority of the campus infrastructure and provides services for longterm care and housing. The southeast portion of the site has the least amount of elevation change and is primarily industrial. A few of the uses for this area include: laundry facilities, engineering shops, oil lease area, and a supply warehouse.

Note:
Source for Topography
provided by Michael Baker
Internationa, Inc. 2015



10/16/2015 11:11:11 AM M:\Data\1477084\GIS\MXD\Figures\CO-TOPO-XHBT_6x11P.mxd DR

Michael Baker
INTERNATIONAL



0 350 700
 Feet

Background Source: Esri

VETERAN'S HOSPITAL - NORTH CAMPUS

Topographic Map

CO-TOPO-XHBT

A
B
C
D
E
F
G

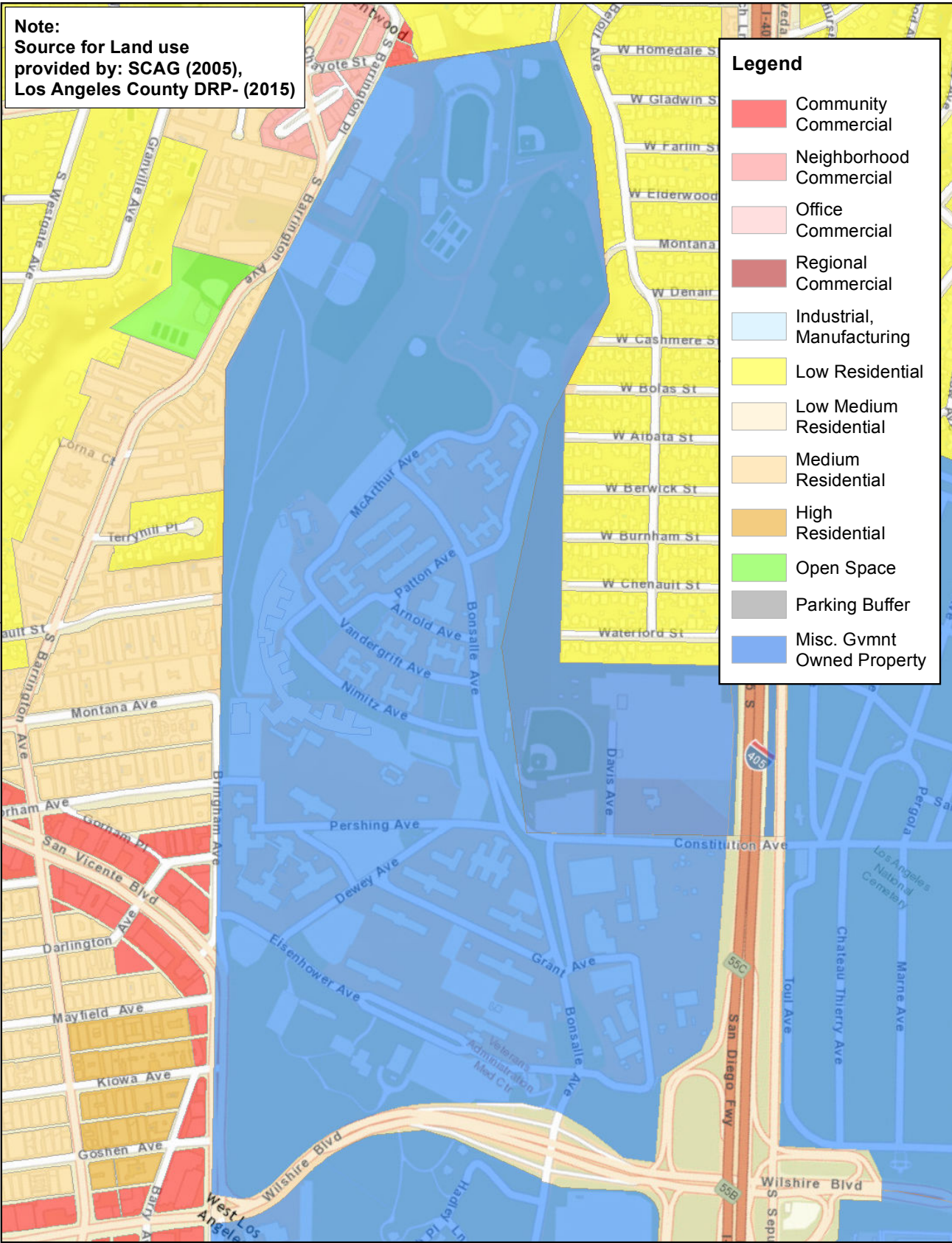
Surrounding Land Uses and Parcel Information

The north campus surrounding land use includes multi-unit residential, commercial, and retail buildings along the westerly and northern boundary. The southeast side of the property is bordered by the I-405, and the northeast is bordered by single-family homes (Brentwood Glen). The southern boundary is bordered by Wilshire Boulevard.

Note:
Source for Land use
provided by: SCAG (2005),
Los Angeles County DRP- (2015)

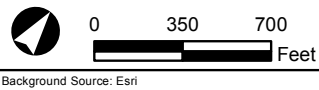
Legend

- Community Commercial
- Neighborhood Commercial
- Office Commercial
- Regional Commercial
- Industrial, Manufacturing
- Low Residential
- Low Medium Residential
- Medium Residential
- High Residential
- Open Space
- Parking Buffer
- Misc. Gvmnt Owned Property



10/16/2015 11:41:14 AM Michael 1477884GISMXDFigures\CO-USE-XHBT_8x11P.mxd

A
B
C
D
E
F
G



VETERANS HOSPITAL - NORTH CAMPUS

Land Use

CO-USE-XHBT

October 15th 2015 265

Surrounding Zoning

The north campus is part of the West LA Healthcare Center Campus for the Greater LA Healthcare System and is zoned as Institutional/Government Owned. Portions of the site have existing lease agreements in place. The parcel exhibit identifies the California Veterans Home, U.S. Post Office, and the Brentwood School. A title report for the property will need to be provided to identify all existing easements, deeds, and other recorded information for the site.

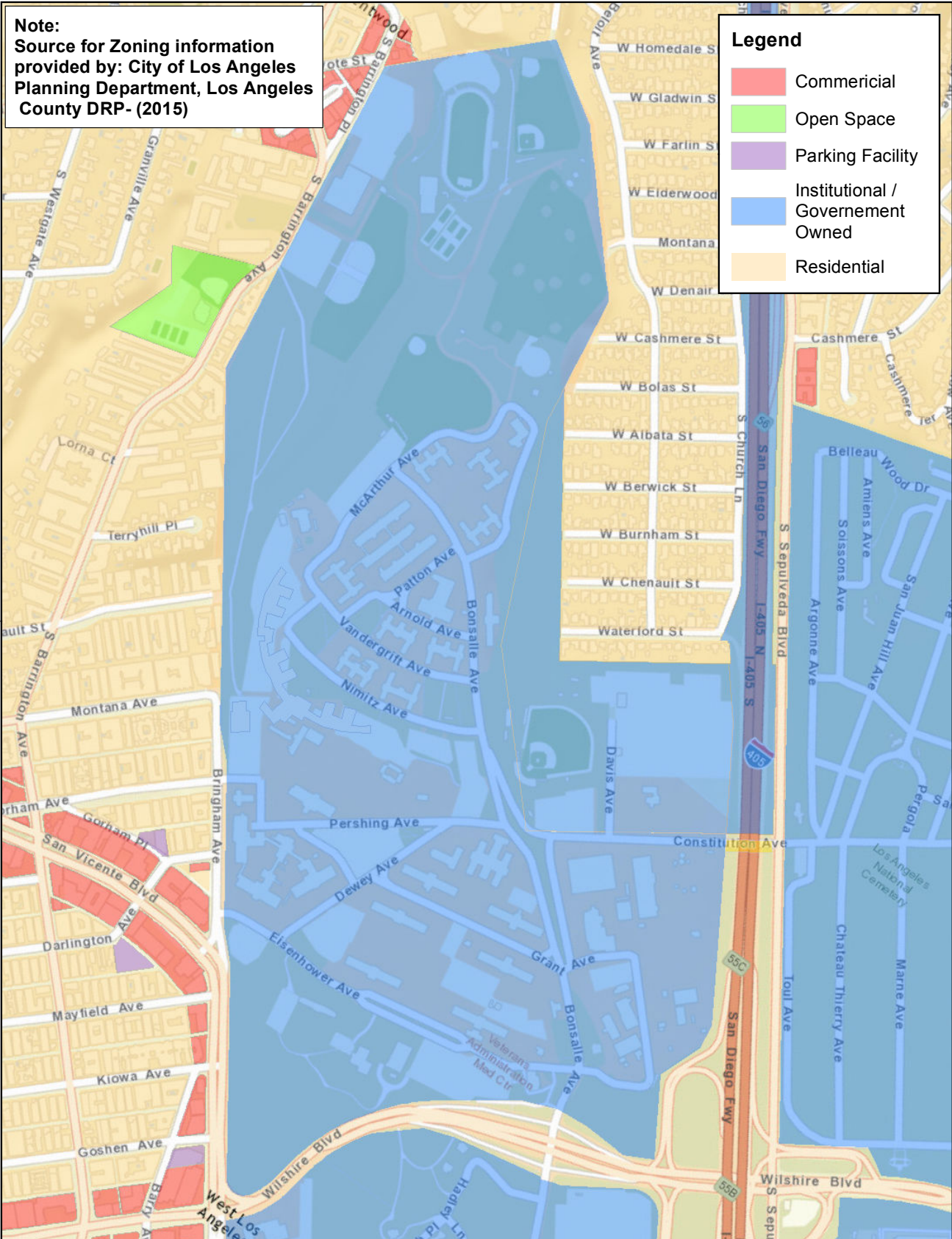
Aircraft Flight Patterns

The Santa Monica Airport south of the Santa Monica (10) freeway is the closest airport to the north campus. The site is approximately 2 miles north of the Santa Monica Airport. The airport runway is from the east to west direction. Based on the airport runway layout and proximity to VA campus, it does not appear that VA campus is in the flight path of the airports arrivals or departures

Note:
Source for Zoning information
provided by: City of Los Angeles
Planning Department, Los Angeles
County DRP- (2015)

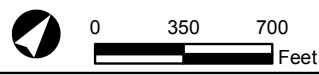
Legend

- Commercial
- Open Space
- Parking Facility
- Institutional /
Government
Owned
- Residential



10/16/2015 10:11 AM Michael Baker International GIS/IMXD/Figures/CO-ZON-XHBT_8x11P.mxd

A
B
C
D
E
F
G



Background Source: Esri

VETERANS HOSPITAL - NORTH CAMPUS
Zoning

CO-ZON-XHBT
 October 15th 2015 267

E1. Civil

Civil Utilities

North Campus Site Utility Infrastructure

Master Plan Assessment of Sewer, Water, and Storm Drain Systems.

The common recommendation for the existing sewer, water and storm drain systems are to document the entire campus with an underground utility survey. Existing record information for the site is extremely limited given the age of each system. Portions of each system were constructed prior to 1930. A complete underground survey should include a report on the water, sewer and storm drain system for the north and south campus. Documentation will be necessary of abandoned buildings that are not in use and determining the domestic water demand for each of the buildings still in use (including lease areas). The report should also provide pipe depths at each access point both in and out of manholes, pipe age and condition, pipe size, material type and mapped horizontal location using the most current 2014/2015 aerial topographic map (prepared by Michael Baker International, formerly RBF Consulting). This information will assist VA over the next several years as it continues to consider site improvement opportunities to expand the services provided at the West LA campus.

The existing north campus sewer, water and storm drain infrastructure are identified in this section. For information on gas, telecommunication, electrical, steam and oil, please refer to the Mechanical, Electrical, and Plumbing (MEP) section for a summary on those specific site utilities. Exhibits have been prepared and are included for the following utilities based on digital information provided by VA facilities staff:

- Telecommunication
- Steam Lines
- Electrical
- Gas and Oil

The scope of this Master Plan assessment did not require following the guidelines of PG18-15. As such, the scope of this assessment includes high-level inventory and analysis of the campus systems and determining how the proposed north campus Master Plan would generally affect these systems. More in-depth analysis will be required under the PG18-15 guidelines when the project advances to the Pre-Design phase.

Methodology

The process to compile record information for these three utilities begins with coordination with VA West LA facilities staff. The members of the master planning team promptly began data collection with VA and distributed information as it was received. Information received has been reviewed and has been included in the BOD document and exhibits.

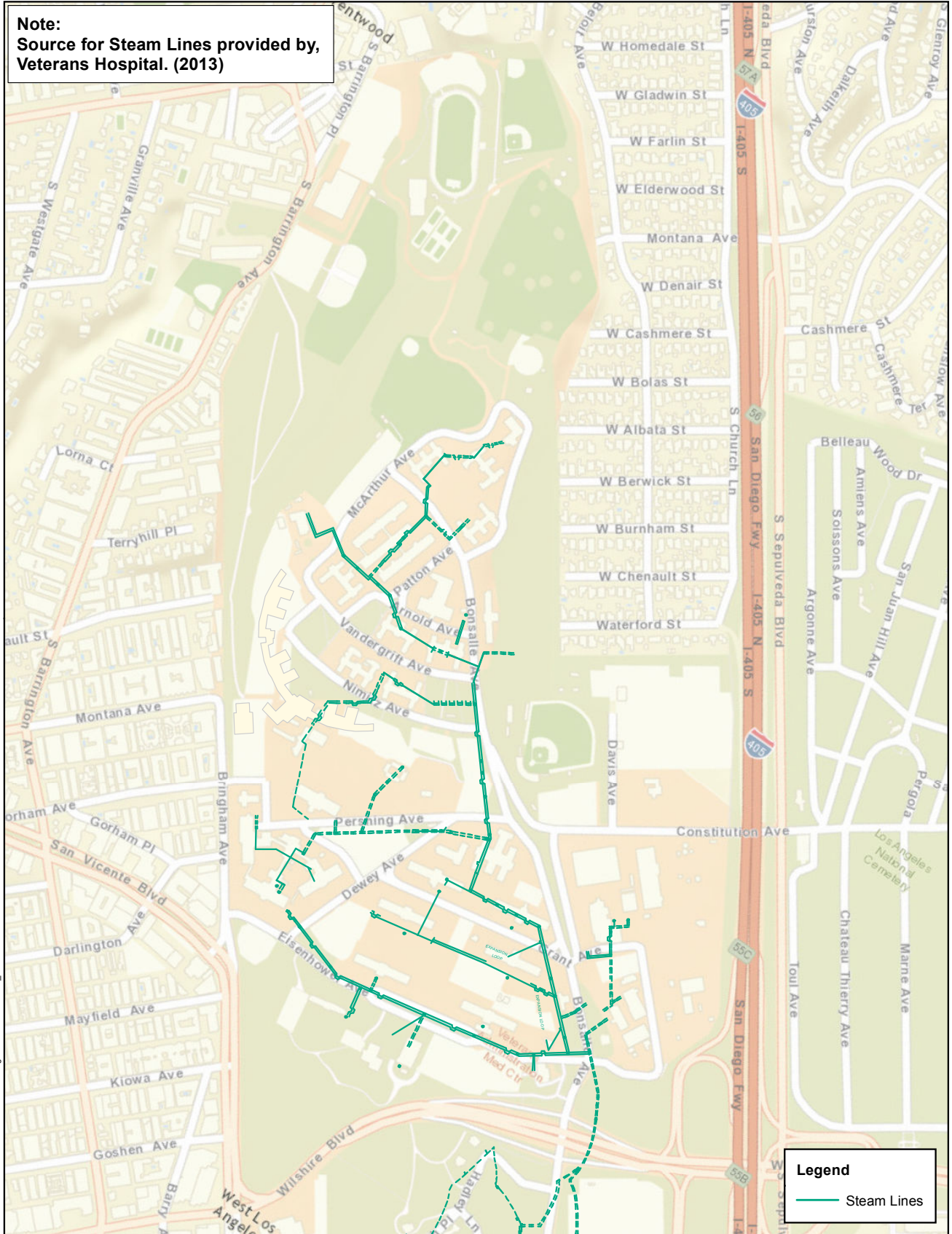
A continued effort over the last two months has been made to coordinate with VA facilities staff on the priority of information being requested. HOK and Michael Baker International met with VA facilities staff on July 28, 2015, to coordinate on remaining record information needed. There are some outstanding items that have not yet been provided. These items need to be addressed as to whether or not the information is available. Outstanding items are included in the narrative below, specific to each utility.

Local agencies have been contacted and have provided as-built plans on the adjacent facilities surround VA north campus. These agencies include:

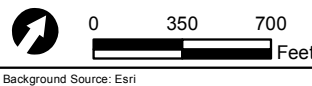
- LA City Public Works Department
- LA County Flood Control District
- Caltrans
- Metro
- LA Department of Water and Power
- Navigate LA GIS website.

E1. Civil

Note:
Source for Steam Lines provided by,
Veterans Hospital. (2013)



10/16/2015 11:47 AM W:\data\147684\GIS\MXD\Figures\UT-STM-XHBT_8x11P.mxd DR



VETERAN'S HOSPITAL - NORTH CAMPUS

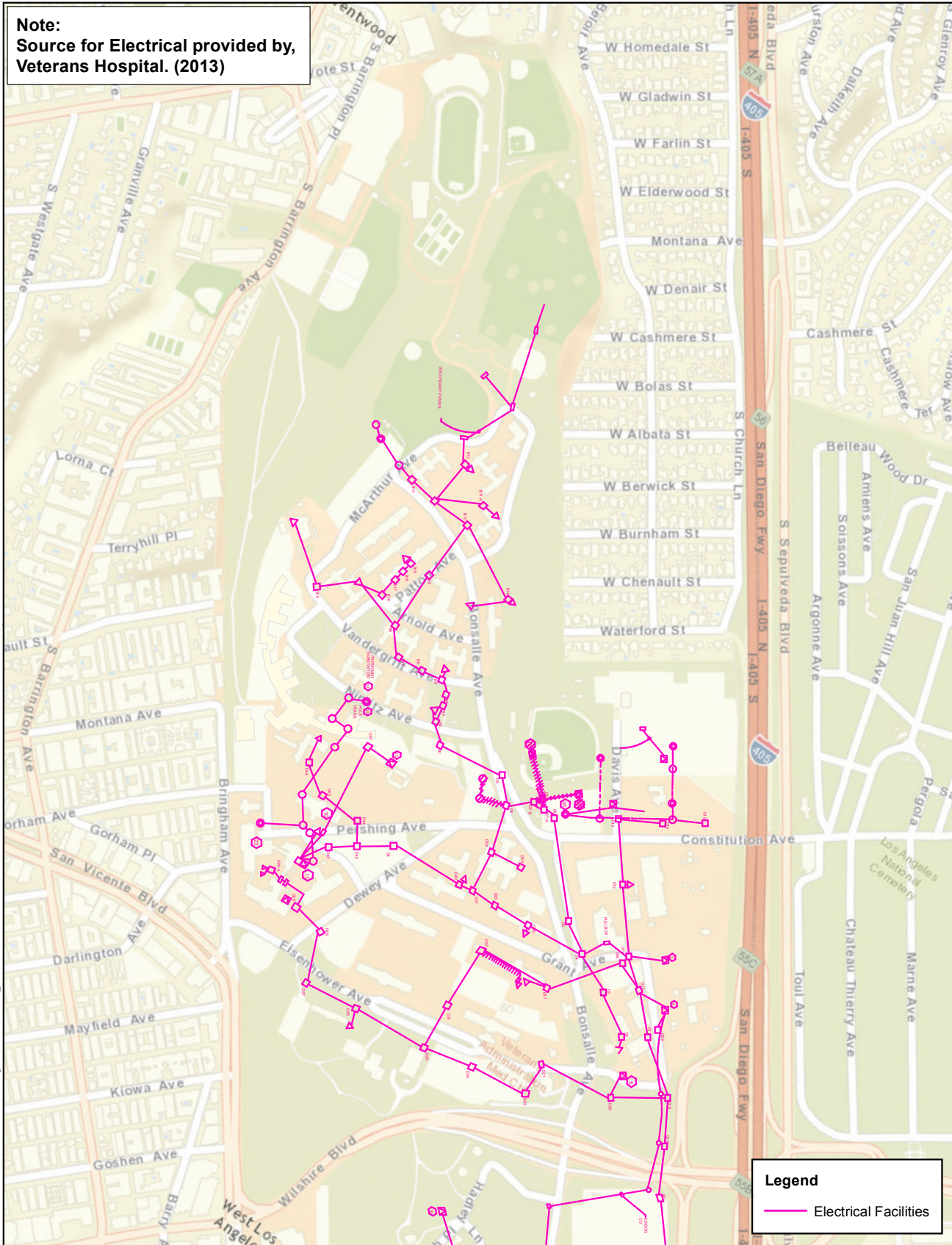
Steam Lines

UT-STM-XHBT

A
B
C
D
E
F
G



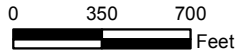
E1. Civil

Note:
Source for Electrical provided by,
Veterans Hospital. (2013)



10/18/2015_JN_M:\data\147684\GIS\MXD\Figures\UT-ELC-XHBT_8x11.pxd DR

Legend
— Electrical Facilities

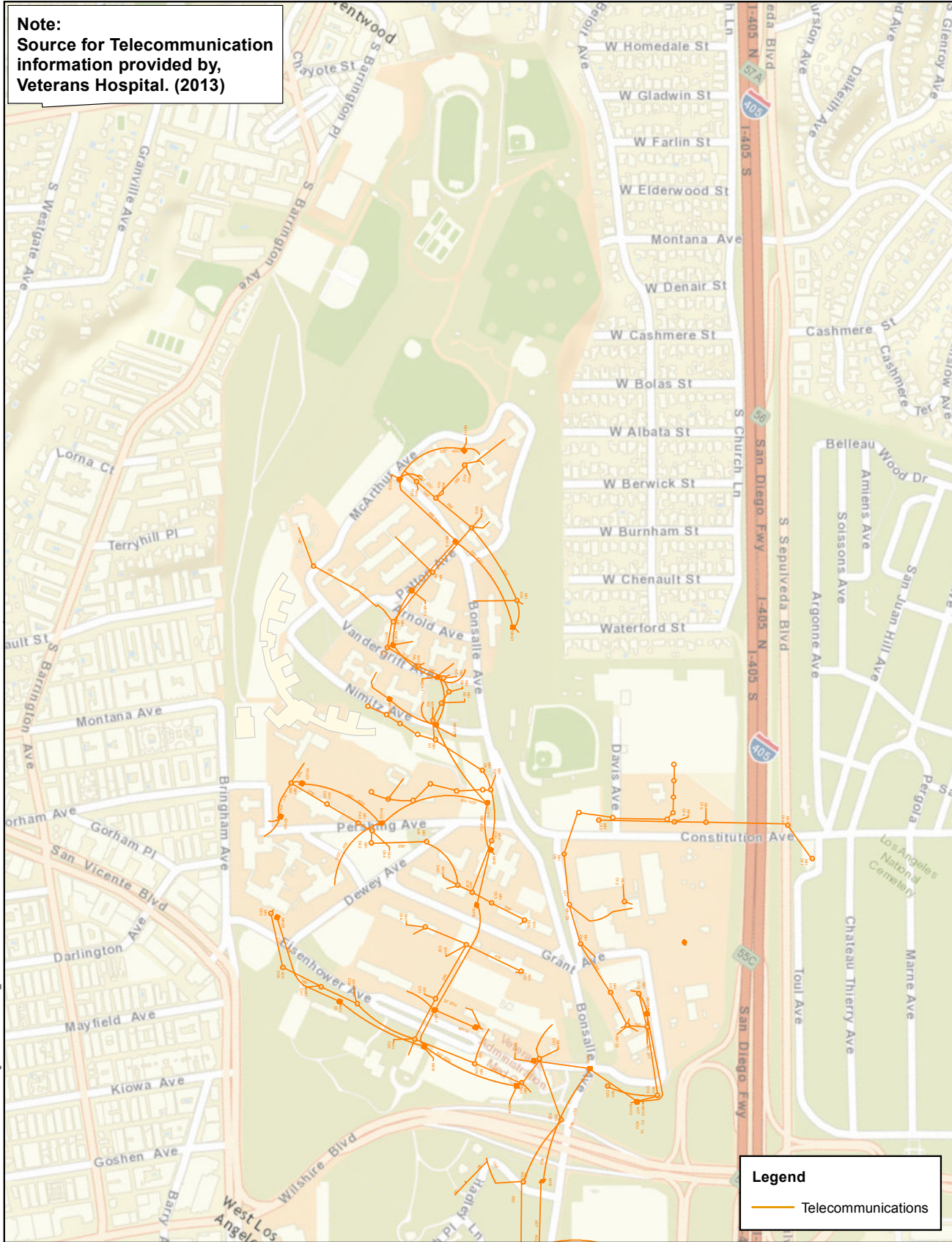




Background Source: Esri

VETERAN'S HOSPITAL - NORTH CAMPUS
Electrical
 UT-ELC-XHBT

E1. Civil

Note:
Source for Telecommunication
information provided by,
Veterans Hospital. (2013)



Legend

- Telecommunications

10/16/2015 11:01 AM M:\data\147684\GIS\MXD\Figures\UT-TEL-XHBT_&11P.mxd DR

A
B
C
D
E
F
G

Michael Baker
 INTERNATIONAL

0 350 700
 Feet





Background Source: Esri

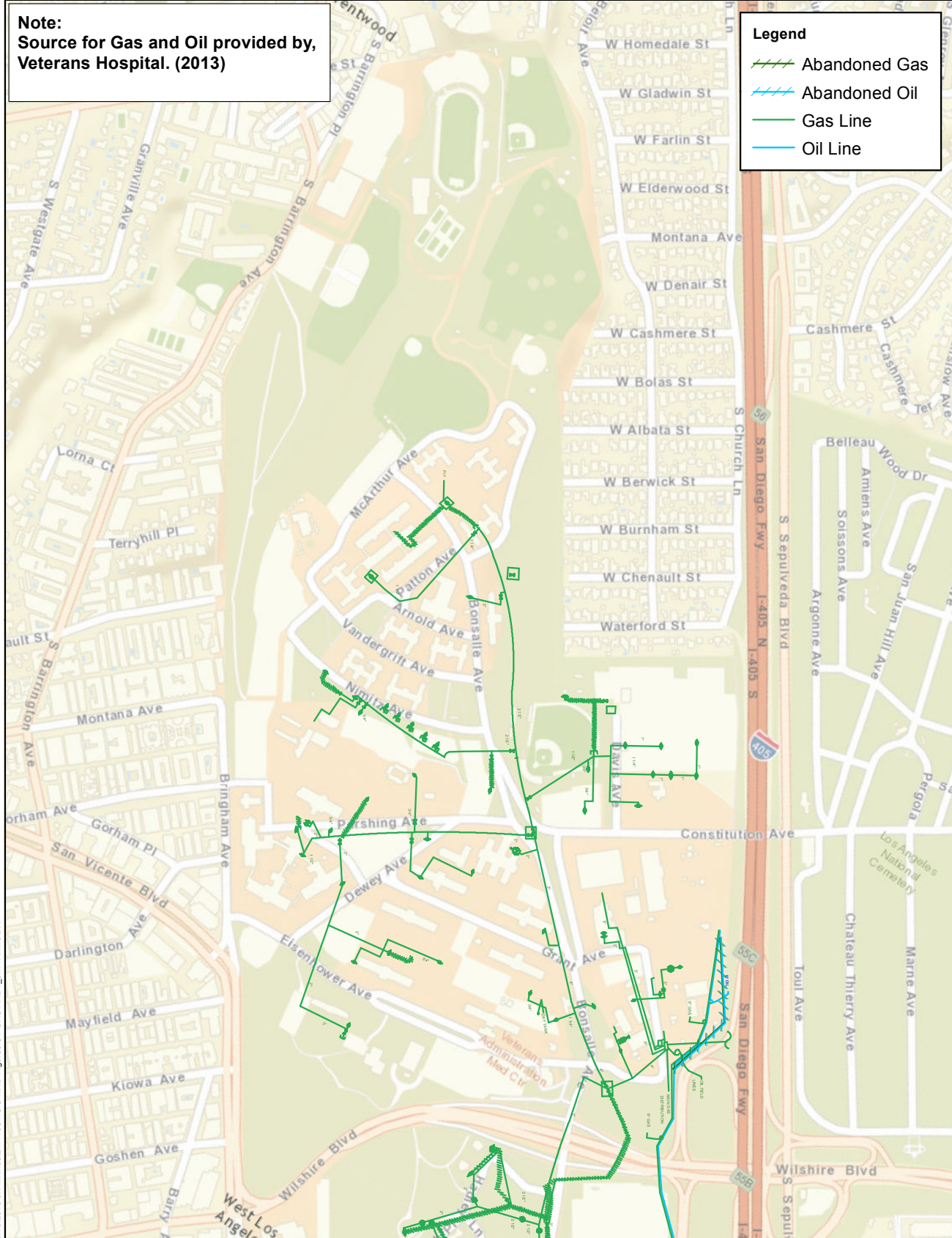
VETERAN'S HOSPITAL - NORTH CAMPUS
Telecommunications
 UT-TEL-XHBT

E1. Civil


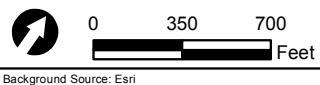
Note:
Source for Gas and Oil provided by, Veterans Hospital. (2013)

Legend

-  Abandoned Gas
-  Abandoned Oil
-  Gas Line
-  Oil Line



10/16/2015 11:01 AM \\m:\data\1478694\GIS\MXD\Figures\UT-GAS-XHBT_8x11Pmxd DR

Background Source: Esri

VETERAN'S HOSPITAL - NORTH CAMPUS

Gas and Oil

Exhibit

This page is intentionally left blank.

E1. Civil

Civil Utilities

North Campus Site Utility Infrastructure

Sanitary Sewer

Findings/Analysis

The existing sanitary sewer for the campus generally flows from north to south and from west to east. There are three main trunk collection sewers that gravity flow through the north campus, cross Wilshire Boulevard and continue to serve the south campus. Ultimately all three sewer main lines connect to the public sewer system at the intersection of Sawtelle Boulevard and Ohio Avenue. According to record drawings, one 8-inch sewer crosses Wilshire Boulevard in the southwest portion of the north campus. Additionally, separate 18-inch and 24-inch sewers cross Wilshire Boulevard at the southeast area near the I-405 freeway. These two sewer mains have recently been relocated to the west as part of the I-405 interchange improvements at Wilshire Boulevard. METRO has provided utility improvement plans for these two locations.

Most of the existing sewer main lines that serve the existing structures were built in the early 1900s. The existing 8" and 12" lines were constructed prior to 1937 (except for the recently relocated portion). Very limited record data is available for most of the existing pipe in the north campus. There are existing abandoned sewer lines in various locations throughout the site. More recent construction has provided some data on the State Facility Veterans Home (a.k.a. Cal Vet) property. This facility does not connect into the campus sewer system. It is served by the public sewer system along the west side of the north campus within Bringham Avenue.

Record information on the history of the sewer system has been requested from VA facilities staff to document the existing conditions. While some information has been received to provide a general understanding of the campus layout, only one sewer report has been provided that was completed in 2012. It is currently unknown what additional studies have been completed in the last 10 years. It is also unknown where replacements have been made and what are the current concerns with the existing system. In order to analyze the existing system to determine the capacity, additional record information is needed. This includes sewer depth and slope, pipe sizes and condition of pipe (including approximate age of pipe). In addition, receiving record information regarding what type of maintenance issues have been remedied, including recent clogging and blockages restricting flow in the pipe would benefit the Final Draft Master Plan. It was noted in the 2012 sewer report that there were

areas within the campus that had clogged and blockage in the pipe. Some areas were impacted by root intrusion. It is unknown if these issues were corrected and what the limits were of the sewer report.

Sanitary Sewer exhibit on the following page (UT-SWR-XHBT) includes on-site information provided by VA facilities staff. Adjacent information offsite depicted on the exhibit has been provided by the City of LA, Public Works, GIS database.

Conclusion

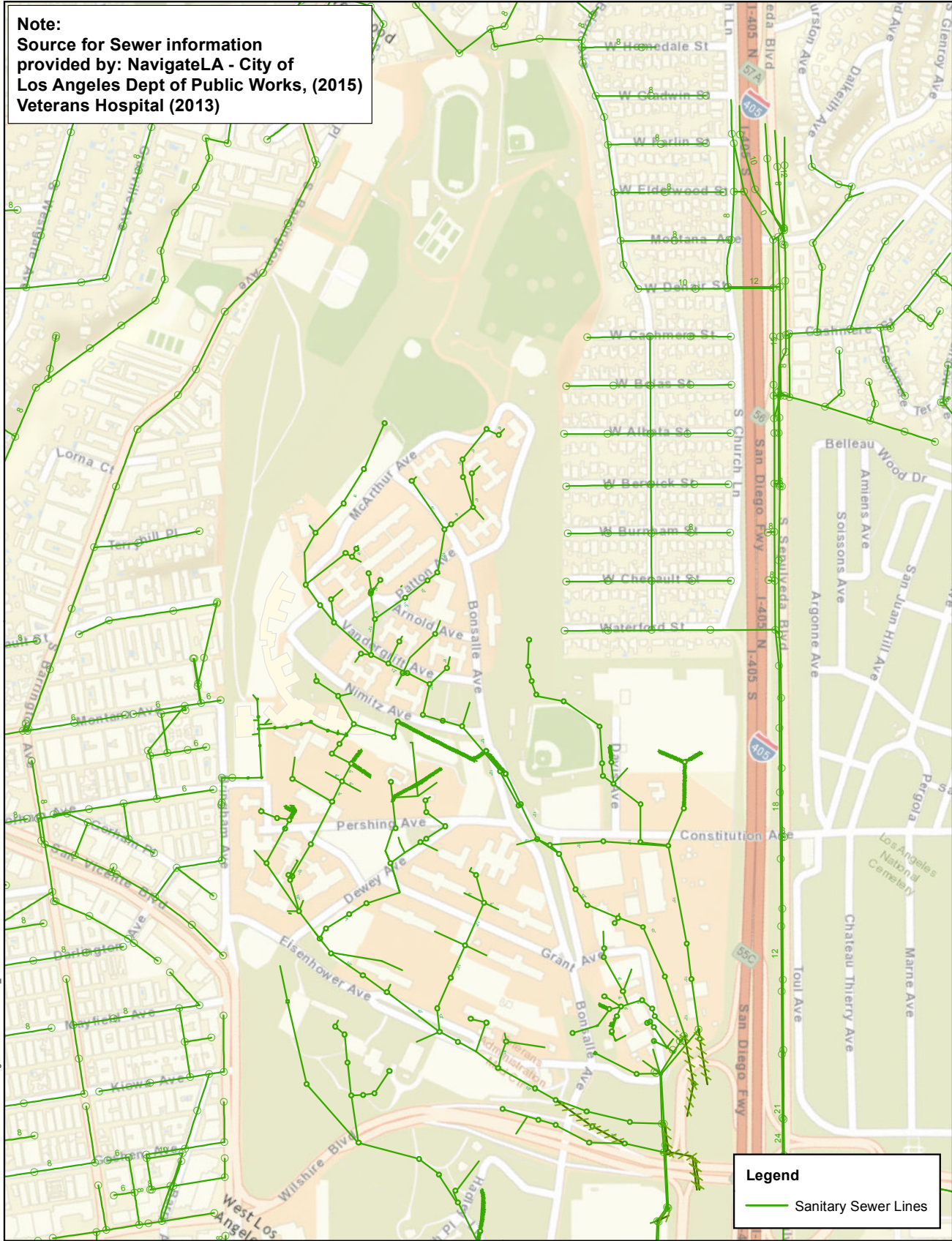
The existing sanitary sewer for the campus is over 80 years old and in some areas over 95 years old. With the future layout and expansion of the campus, sewer replacement, relocations and upsizing of pipe will be required to accommodate the added growth. Sewer flow monitoring will be needed to confirm existing additional capacity and if the system will need additional main lines or replacement of main lines to serve future growth on the campus.

Recommendation

It is recommended that a full underground utility survey be completed for the existing sewer system to correlate existing and future sewer demands. It is recommended that sewer flow monitoring be completed in various locations throughout the site. A 14-day minimum monitoring is recommended at each location. Based on the age of the existing system, it is recommended that new construction in the beginning phases be placed near the south and west portions of the north campus to reduce replacement costs to the older main lines. It may be feasible to add service connections to the west along Bringham Avenue/San Vicente Boulevard. Further study will need to be completed to determine the feasibility of these service connections to the public system. Existing public system capacity and potential additional demand will need to be determined. For the repurposing of existing buildings in early phases of the Master Plan, the existing adjacent sewer system should be analyzed further (including video) to verify pipe condition.

With the ultimate build out of the Master Plan, the need for sewer infrastructure replacement will need to be determined based on future studies. Interim connections to the west into the public system may be possible and then later re-connected into the campus system once later phases are implemented.

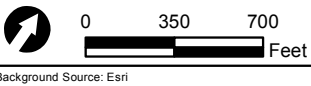
Note:
Source for Sewer information
 provided by: NavigatELA - City of
 Los Angeles Dept of Public Works, (2015)
 Veterans Hospital (2013)



10/16/2015 - J:\M:\Molana\147684\GIS\MXD\Figures\UT-SWR-XHBT_8x11P.mxd DR

Legend
 — Sanitary Sewer Lines

Michael Baker
 INTERNATIONAL



VETERAN'S HOSPITAL - NORTH CAMPUS
Sanitary Sewer
 UT-SWR-XHBT

A
B
C
D
E
F
G

E1. Civil

Civil Utilities

North Campus Site Utility Infrastructure

Water Service

Findings/Analysis

The existing water system serves VA West LA campus via LADWP connections from the north and the south. There is a third connection from San Vicente Boulevard near Wilshire Boulevard. This seems to indicate that a 'true' circulating system serves the campus demands. According to available record drawings, the north campus makes a service connection to an existing 36-inch LADWP aqueduct that runs in the east-west direction through the site along the northernmost portion of the site. The north service connection fills two VA owned and maintained water storage tanks, which then serve the entire VA West LA campus. The water system provides domestic service, fire service to fire hydrants and building sprinkler systems for the existing structures and irrigation service for the north and south campus. As of the 1990s VA cemetery east of the I-405 is on a separate system. According to VA staff, the cemetery now gets its water from a separate service connection.

Further research is needed from VA campus facilities staff to determine the existing water demands of the site as well as to obtain recent fire flow tests for campus fire hydrants.

Water Service exhibit (UT-WTR-XHBT) includes on-site information provided by VA facilities staff. Adjacent information off site depicted on the exhibit has been provided by the Los Angeles Department of Water and Power (LADWP).

Conclusion

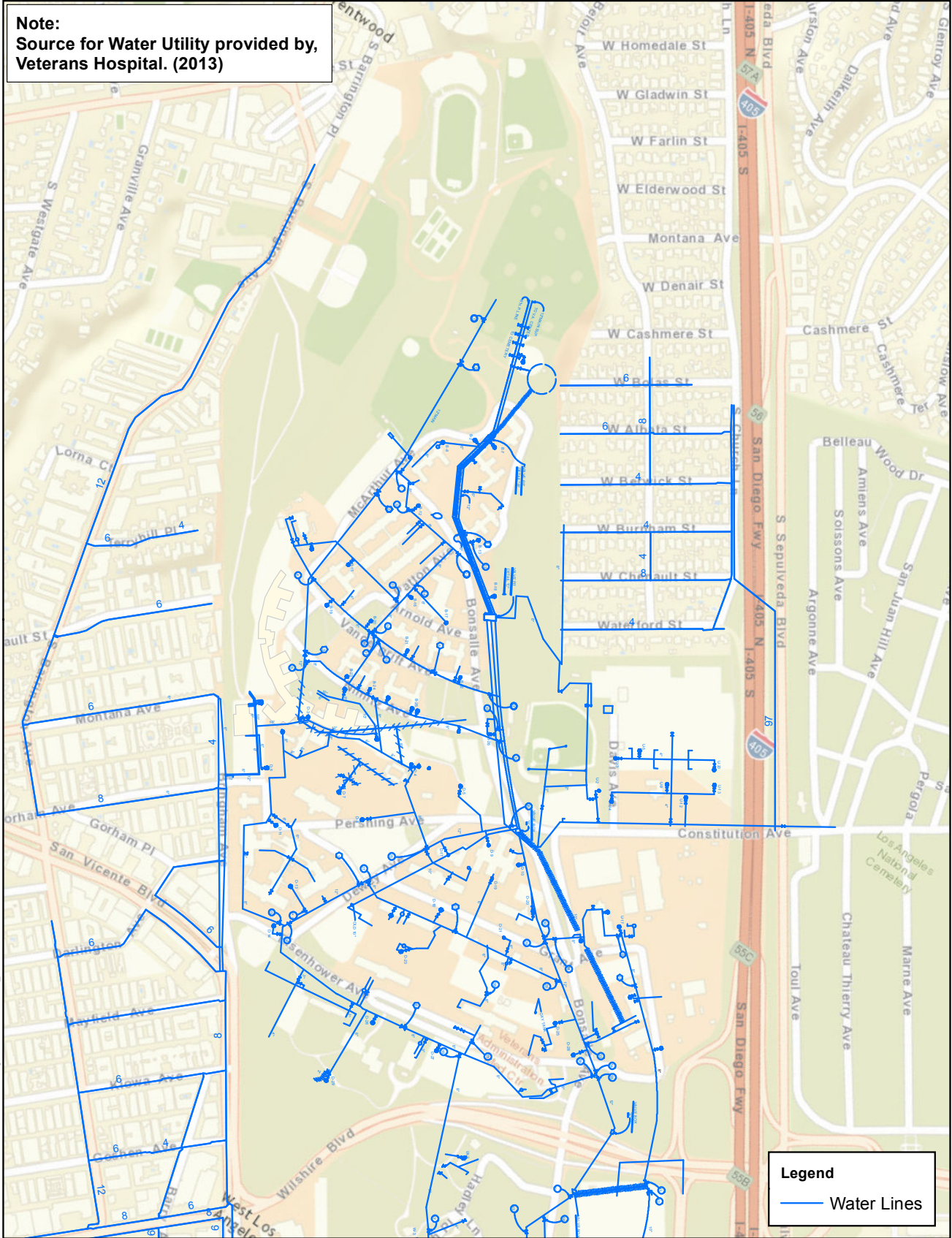
Future development within the north campus will require the relocation of main lines and upsizing pipe. It is unknown what the current age of the system is or where the system has been replaced, updated and abandoned. Recent fire flow test data will be required to confirm existing capacity of the system.

Recommendation

It is recommended that future construction be placed near the south and west end of the north campus to reduce replacement costs and to provide opportunities for service connections to the west along Bringham Avenue / San Vicente Boulevard. Further study will need to be completed to determine the feasibility of these connections to the public system. Existing public system

capacity and potential additional demand will need to be determined. For the repurposing of existing buildings, the existing water system should be inspected to verify pipe condition. According to VA staff, the northern portion of the campus above Buildings. 257 and 256 require booster pumps at buildings to increase water pressure. Modification to the existing connection to LADWP may be required or additional pumps/storage tanks may be needed to serve future buildings in this location.

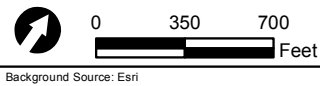
Note:
Source for Water Utility provided by,
Veterans Hospital. (2013)



Legend
— Water Lines

10/16/2015 JN M:\Mdata\147684\GIS\MXD\Figures\UT-WTR-XHBT_P.mxd DR

A
B
C
D
E
F
G



VETERAN'S HOSPITAL - NORTH CAMPUS

Water Service

UT-WTR-XHBT

Storm Drain System

Findings/Analysis

The existing storm drain system within the north campus consists of several separate drainage areas. The majority of the site slopes from north to south. The northern portion of the site drains into the existing Arroyo (open channel) and then into an existing 7' x 7' concrete box structure that continues south under Bringham Avenue. Upstream from the Arroyo is an existing 51" pipe that outlets into the Arroyo from the Brentwood school campus site. The middle and southwest portion of the north campus, west of Bonsall Avenue, surface flows toward the southwest corner of Wilshire Boulevard and San Vicente Boulevard. The storm water runoff is collected into various storm drain inlets on-site and conveyed in storm drain pipes across Wilshire Boulevard and continues through the south campus where it then drains into an open channel and into the LA County Flood Control system. The east side of the north campus, east of Bonsall Avenue, generally surface flows to the south east corner of the site near Wilshire and the I-405, it is not clear, based on available record data, where existing storm drain pipes are located. There are existing inlets along Bonsall Avenue and the I-405 south-bound off-ramp that continue south under Wilshire Boulevard and through the south campus. There are also two open channel concrete drainage structures that appear to collect the surface runoff for the east side of the campus. These channels are then also piped under Wilshire through the south campus.

In addition to the 51" outlet pipe from the Brentwood school site, existing storm water runoff comes on-site from the Brentwood Glen Residential Tract northeast of the north campus. There is an existing 21-inch storm drain pipe that collects drainage from the existing residential streets and outlets on-site near Waterford Street.

Record information has not been provided for the Brentwood School site. This information is important to provide recommendations based on the existing utility infrastructure in this area. Ideally this record information would include hydrology and hydraulic reports previously prepared for the Brentwood Campus.

Storm Drain Exhibit (UT-SD-XHBT) includes on-site information provided by VA facilities staff. Adjacent information off site depicted on the exhibit has been provided by the City of LA, Public Works, GIS database.

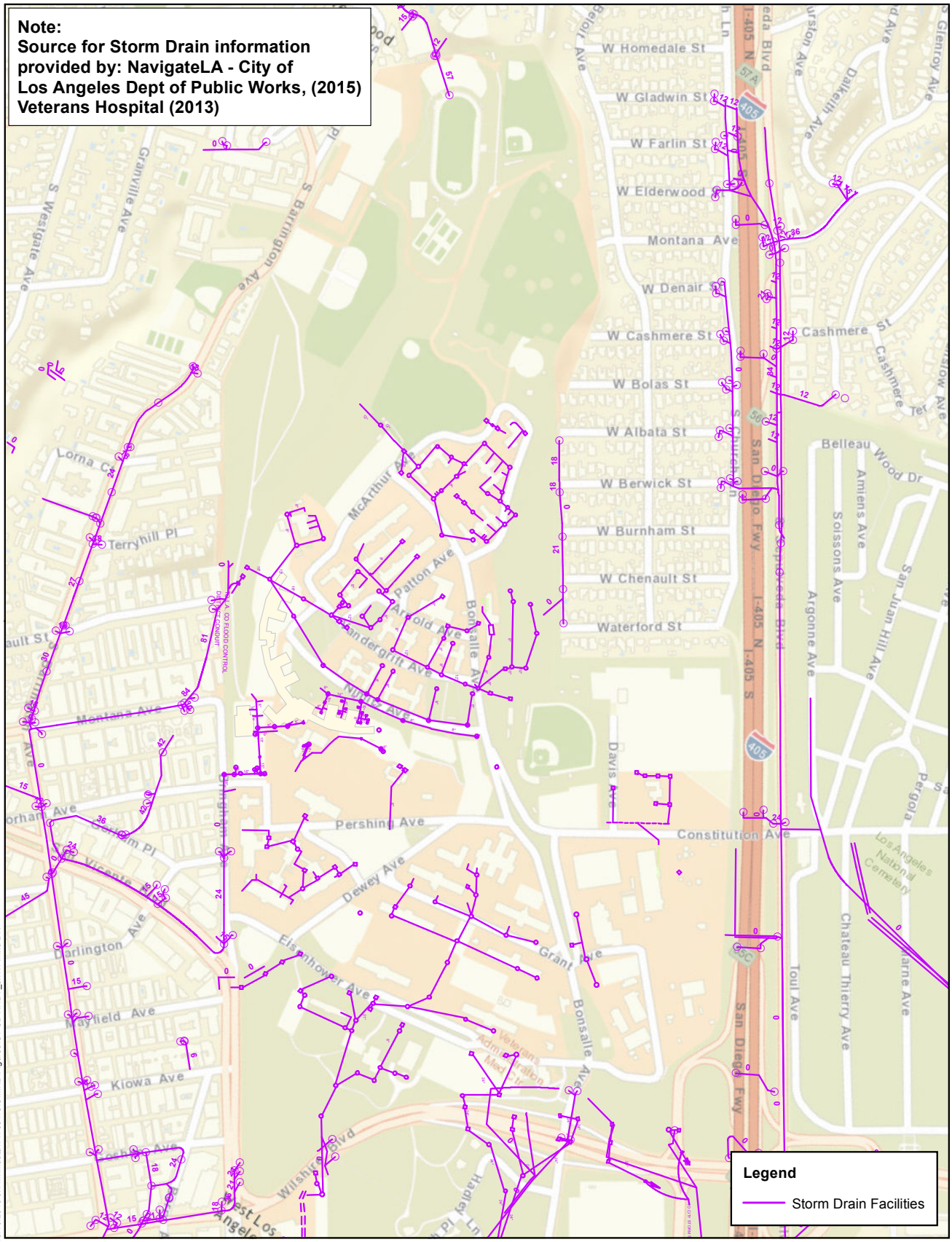
Conclusion

The existing storm drain system for the campus is over 80 years old and in some areas over 95 years old. With the future layout and expansion of the campus, storm drain system improvements (replacement, relocation and upsizing of pipe) will be required to accommodate the new expansion. With the increase in impervious surfaces to the overall site, storm water quality and storm water run-off will need to be studied where future improvements are planned. The age of the existing system is unknown. Conveyance of runoff in the earlier systems (1937 map) appears to have been a combination of sanitary sewer and storm drain but at some point they were separated into separate systems. It is likely that portions of existing storm drain will need to be replaced. It is unknown if there are any issues with the existing storm drain system, storm water run-off or ponding areas during storm events on-site. A preliminary assessment of Water Quality Best Management Practice Options has been included in this scope of work.

Recommendation

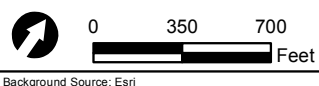
It is recommended that the existing storm drain system be surveyed in predetermined areas where drainage areas will potentially be changing, including impervious areas. Further study will need to be completed to determine the feasibility of future connections (or increase in flow) to the public system. Existing public system capacity and potential additional runoff will need to be determined. For the repurposing of existing buildings, the existing adjacent storm drain system should be inspected (including video) to verify pipe condition, size, depth and slope. It is anticipated that all storm water treatment will occur immediately adjacent to the proposed improvements prior to discharge into a storm drain system or open channel.

Note:
Source for Storm Drain information
 provided by: **NavigateLA - City of**
Los Angeles Dept of Public Works, (2015)
Veterans Hospital (2013)



10/16/2015 JUN 14:17:54 GISMXD\Figures\UT-SD-XHBT_Box11P.mxd DR

Legend
 — Storm Drain Facilities



Background Source: Esri

VETERAN'S HOSPITAL - NORTH CAMPUS
Storm Drain
 UT-SD-XHBT

A
B
C
D
E
F
G

E2

Safety

Civil **E1**

Safety **E2**

E2. Safety

Physical Security

VA West LA Master Planning Physical Security Narrative

This narrative summarizes the physical security concepts to be included in the Master Plan for development of the north campus at the West Los Angeles VA Medical Center consistent with the requirements of VA Physical Security Design Manual (January 2015). The intent of VA criteria is to minimize injuries, protect critical infrastructure, and limit catastrophic damage to the building structure.

The Physical Security Design Manual (PSDM) generally classifies individual facilities as “Mission Critical” (MC) or “Life-Safety” (LS) based on occupancy and planned program and identifies applicable physical security requirements to mitigate credible design basis threat (DBT) scenarios. The proposed Urban Master Plan concept proposes a program arrangement that groups facilities carrying Mission Critical (MC) and Life-Safety (LS) security designations into respective zones and neighborhoods. The “Permanent Supportive Housing” and “Permanent Independent Housing” zones, which include all proposed neighborhoods except the Grant Neighborhood, are intended to house LS facilities. The “Transitional & Bridge Housing” zone, which includes the Grant Neighborhood, is intended to house all MC facilities. The planned mixture of LS and MC program triggers requirements that the north campus, as a whole, comply with more stringent MC requirements. The sections that follow recommend variance waivers, in some instances, where strict adherence to the associated physical security criteria may not be feasible due to the constraints of the existing site conditions or other project objectives.

The Urban Master Plan generally considers the West Los Angeles VA Medical Center to be physically divided into north and south portions by Wilshire Boulevard and assumes each portion to operate as an independent campus. The south campus is dubbed the “Healthcare & Research Campus” and will house MC facilities. The north campus is generally the focus of the Urban Master Plan and the narrative that follows. However, in some instances, discussion is provided to recommend relocation of all MC program to the south campus to support re-classification of the north campus as LS campus.

Building Classification

Based on the 2015 PSDM, examples of Mission Critical facilities include ambulatory care, domiciliary, drug/alcohol rehabilitation, hazardous material storage, hospital, medical equipment storage, medical gas storage, medical research, mental health inpatient, outpatient clinic, psychiatric care facility, rehabilitation medicine, and rehabilitation and prosthetics.

Based on surveys of current occupancy and function, the following existing north campus buildings incorporate mental health program that is considered to be classified as MC facilities:

- Building 208 (Mental Health/Rehab Medicine)
- Building 214 & 217 (Domiciliary)
- Building 250 (Rehab Medicine)
- Building 259 (Work Therapy)

Additionally, the following existing north campus buildings house medical research and medical storage functions and are considered to carry MC classifications - Building 113, 114, 115, 117, 210, 212, 220, 256, 258, 337, 340, 342 and 346.

The recommendation to establish zones/neighborhoods characterized by a single security classifications will require functions currently housed in Building 208, 250, 256, 257, 258, 259 and 337 to be relocated to facilities within the north campus “Transitional & Bridge Housing” zone (i.e., Grant Neighborhood) or moved to the south campus. All existing north campus program pertaining to medical research and medical storage is recommended to be relocated to the “Healthcare & Research Campus” zone at the south campus.

Examples of the Life-Safety Protected facilities include community living centers, community-based outpatient clinics, general administration offices, greenhouses, laundry facilities, maintenance facilities, residential quarters, recreational buildings, temporary buildings, Veterans services buildings, and warehouses. Existing north campus buildings not identified above, as housing MC program, fall under the umbrella of the LS security designation. Existing north campus mental health buildings are generally considered to house outpatient medical services that are assumed to be classified as LS facilities.

Any future individual design and construction

E2. Safety

projects stemming from the Urban Master Plan are recommended to verify the security classification (MC or LS) of affected new and existing buildings so that applicable physical security requirements are used accordingly.

Methodology

The basic philosophy of the PSDM is that successive rings of security or lines of defense are an effective way to protect a facility and mitigate credible explosive threats. The first line of defense, which is the focus of Master Planning efforts that are currently underway, consists of solutions to control vehicle and pedestrian movement at the campus and building perimeters. The resulting site design integrates impact-rated systems, placed at critical locations, alongside landscaping and other non-rated deterrent systems to control circulation at the building perimeter and enhance operational security efforts. Subsequent layers in the protective design strategy emphasize - engineered solutions to withstand design-basis explosive events; operational security schemes to minimize vulnerabilities inherent to the site and building; and space planning solutions to best isolate occupied and critical spaces from high-risk areas.

The sub-sections that follow discuss minimum physical security requirements pertaining to specific components of the site design. This is followed by a summary of conclusions and recommendations to direct forthcoming development of the north campus Master Plan. The presented “conclusions” are based on a review of existing site plans and observations compiled during a site visit.

Building Standoff

PSDM Requirement

No vehicle shall be parked closer than 50-ft to a MC facility. Unscreened and screened vehicles are not permitted to travel closer than 50-ft and 5-ft, respectively, to a MC facility. In all instances, standoff distance is to be measured from the building exterior to the edge of the curb line at applicable roadways and parking.

No vehicle shall be parked closer than 25-ft to a LS facility. Unscreened and screened vehicles are not permitted to travel closer than 25-ft and 5-ft, respectively, to a LS facility.

Findings / Conclusions

The standoff requirements are consistent with blast industry standard of practice to physically separate occupied and other critical program from high-risk areas. This approach supplants the need for costly structural hardening by providing adequate distance to attenuate extreme loads resulting from an explosion.

General site observations of the existing north campus buildings indicate that some MC and LS facilities do not appear to be setback the required distances from roadways and parking. Buildings not protected by the minimum standoff have a greater exposure to extreme loads resulting from DBT scenarios. Where possible it is recommended to remedy this deficiency and provide a consistent level of protection across all north campus buildings.

Recommendations

Conducting a thorough survey and measurements of standoff distances around all buildings in the north campus is recommended. A scaled site plan with the standoffs to each building is recommended for future planning and design phases. It is recommended to consider the following options where individual buildings fail to comply with standoff requirements:

1. Reconfigure internal roadways and parking, where possible, to comply with building standoff requirements.
2. Submit a request for review and approval by VA to waive the setback requirement on a building-by-building basis where a practical site solution does not exist to achieve the required setback.

A
B
C
D
E
F
G

E2. Safety

Physical Security

The latter option is recommended to include proposed design of the building envelope and critical structural system components to withstand a higher blast load requirement than would otherwise be required. The intent of the building envelope design is to provide a comparable level of protection for the facilities when standoff requirements are not met.

Perimeter Fences

PSDM Requirement

The PSDM criteria for MC and LS facilities requires the establishment of a site perimeter barrier consisting of fences, walls and gates as needed for access. The perimeter barrier is to be contiguous around the campus within which the facility is located. The barriers shall resist forced or surreptitious entry using hand tools and shall be located as close to the property line as possible. Chain link fences and gates shall not be used. Walls can be of reinforced masonry or concrete construction. Access gates do not have to be anti-ram rated and shall be located to direct pedestrians and vehicles in ways that enhance the operational environment of the security force.

The same requirements are applicable to sites that house only LS facilities.

Findings / Conclusions

The establishment of a continuous protected perimeter is consistent with VA objectives to manage vehicle and pedestrian circulation and direct staff, patients, and visitors to designated entry points where security monitoring and/or screening can occur. The prescriptive construction noted in the PSDM is intended to deter, rather than prevent, unauthorized access to the site and complement operational security efforts to monitor the campus.

The north campus does not have a continuous perimeter barrier compliant with the PSDM. Existing perimeter fences along a limited extent of the campus perimeter (bordering Wilshire Boulevard) consist of heavy-grade metal construction and can be considered compliant with VA security criteria. Remaining perimeter fences, if they exist, are chain link fences.

Recommendations

It is recommended to replace/upgrade the campus perimeter to incorporate perimeter fences, walls, and gates that are compliant with the PSDM requirements. If installation of campus perimeter will segregate the Veteran community and prevent the establishment of an open campus environment, it is recommended to submit a variance waiver to VA to consider alternative requirements.

Site Entry / Exit Points (Vehicle & Pedestrian Screening)

PSDM Requirement

Sites with MC facilities are required to incorporate enclosed guard houses for guard personnel, gate operation, and vehicle inspection at all pedestrian and vehicle entrances to the campus.

No requirement is applicable to a site that houses only LS facilities.

Findings / Conclusions

The PSDM requirements are intended to support operational security protocol focused on creating a safe and secure campus for staff and Veterans and are generally considered to be an extension of perimeter fence requirements. The presence of MC buildings is understood to elevate the asset value of the site and trigger the need for enhanced operational security capabilities to limit site access.

The presence of MC buildings within the north campus triggers design enhancements to construct guard booths at points of vehicle and pedestrian site access, which are currently not provided

Recommendations

The configuration of site entry/exit points must balance security needs against other campus-wide objectives related to vehicle and pedestrian traffic circulation. The following options are proposed to meet the intent of the PSDM:

1. Submit a waiver for approval by VA to comply with applicable LS requirements despite the presence of MC facilities at the north campus. This approach imposes less stringent requirements and is considered to be consistent with the determination

E2. Safety

- of most north campus building to be classified as LS.
2. Relocate MC facilities to the south campus and develop the north campus Master Plan considering LS requirements. The resulting design of the north campus will be bounded by requirements applicable to sites with LS facilities.
 3. Upgrade the existing points of vehicle and pedestrian access at the north campus perimeter to comply with MC requirements. This is likely to be the most costly design strategy but provides the greatest opportunity to maintain existing north campus MC facilities and potentially construct new buildings with MC program.

Option #2 is recommended to include a further assessment of the configuration of existing points of entry at the south campus relative to MC requirements. Preliminary site observations indicate that a main gate is provided but remains open on a day-to-day basis. This provides the opportunity to regulate site access during periods with an elevated security risk. However, no guard booths or other infrastructure is provided to control access and screen vehicles and pedestrians.

Anti-Ram Rated Vehicle Barriers

PSDM Requirement

The protected campus perimeter and interior roadways are to incorporate active and passive barriers to deter vehicle encroachment at the site and building perimeters. Barriers are to be rated to resist the impact of a 4000-lb vehicle traveling at 30 mph and provide a maximum penetration distance of 3.3 feet. PSDM criteria applicable to MC facilities requires active barriers, such as retractable bollards to be provided at the following locations:

- Access points (internal roadways) that permit vehicles within the 50-ft standoff zone around the building.
- Vehicle entrances to the site that where the 50-ft standoff zone coincides with that site perimeter fence.

PSDM criteria applicable to both MC and LS facilities require passive barriers to be natural or manmade systems, such as bollards and walls. Passive barriers are required to be provided at the following locations:

- Portions of the perimeter fence where there is a perpendicular roadway length equal to or greater than 200-ft, on which a vehicle can achieve a high approach speed
- Externally located site utility equipment
- Building entrances
- Vehicle or ambulance drop-offs
- Cafeterias and gathering areas
- Other areas requiring additional protection from vehicles

Findings / Conclusions

The existing site and building perimeters generally do not incorporate required anti-ram protection for MC and LS facilities.

Recommendations

It is recommended to develop north campus Master Plans to include passive barriers systems at critical locations at a minimum. This recommendation is independent of the security designation for facilities within the north campus. Placement of anti-ram barriers is recommended to focus on exterior locations where bystanders are most vulnerable to accidental or intentional vehicle ramming such as building entrances and areas of outdoor public congregation.

The following options are proposed to address active barrier requirements that may be applicable to the north campus:

1. Submit a waiver for approval by VA to comply with applicable LS requirements despite the presence of MC facilities at the north campus.
2. Relocate MC facilities to the south campus and develop the north campus Master Plan considering LS requirements, which do not require active barriers to be provided.
3. Upgrade the north campus as needed to comply with active barrier requirements that are triggered by the presence of MC facilities.

A
B
C
D
E
F
G

E2. Safety

Physical Security

Parking

PSDM Requirement

Surface/above-ground vehicle parking for passenger vehicles is to be located at least 50-ft and 25-ft from MC and LS buildings, respectively. Existing parking within these standoff distances shall be eliminated where possible. Where existing surface parking must remain, the affected building must be hardened to achieve the applicable comparable performance requirements (MC or LS) for the corresponding increase in blast loads. Similar requirements apply to parking structures located on or off site. Emergency vehicles are permitted to approach the building directly and not subjected to the standoff requirements.

Findings / Conclusions

At some on-site locations, existing parking encroaches on the standoff zone around MC and LS buildings. No parking restriction or enforcement occur on site to ensure proper standoffs are provided to the existing buildings.

VA encourages parking below an existing MC facility to be eliminated. Where parking must remain, it must be restricted by requiring all vehicles to be screened. This operational measure is required to be complemented by hardening of structural elements within the garage. The PSDM prohibits below-building parking for new facilities regardless of security designation (MC or LS).

Recommendations

It is recommended to reconfigure parking where possible to comply with security requirements. However, Master Planning efforts have indicated that it may not be possible to provide the required parking to service the north campus population and meet all applicable PSDM requirements. Based on the specific scheme pursued, it may be necessary to submit a variance request to VA to authorize any deviations from the PSDM requirements.

Surveys of the existing site indicate that current surface parking may be insufficient to accommodate the full population of VA West LA north campus. One proposed solution has been to construct new basement parking areas under select buildings. This scheme is recommended to consider the following contingencies to meet the intent of the PSDM

- New below-grade parking is to be limited to existing LS buildings; however, this may not be feasible. Variance will be required to provide new below-grade parking to new LS buildings
- New below-grade parking is to be limited to staff only, where possible
- Electronic security devices are to be provided to restrict access to below-grade parking
- Screening of vehicles is to be required at entries
- Critical structural system components of affected buildings are to be evaluated and hardened as needed to mitigate blast loads occurring within the confined parking area

If pursued, details of this parking option and recommended physical security approach will be required to be submitted to VA for approval.

This page is intentionally left blank.

F

Implementation Documents

Veterans Affairs West Los Angeles Campus Draft Final Master Plan

Planning a Community
for Veterans

October 15th 2015

VA



U.S. Department
of Veterans Affairs



A Executive Summary

B Existing Conditions

C Stakeholder Engagement

D Master Plan Development

E Supporting Documentation

F Implementation Documents

G Appendix



Implementation Documents

Contents

F1. Historic Preservation	F1.01
VA WLA Historic District	F1.02
Introduction and Project Summary	F1.02
VA WLA Historic District at a Glance	F1.11
Visual Overview of Development History	F1.15
Inventory and Property List, West Los Angeles VA Historic District	F1.18
Historic Preservation	F1.31
Project Context	F1.34
Conclusion and Recommendations	F1.36
F2. Environmental Impact	F2.01
F3. Traffic	F3.01

F1

Historic Preservation

Historic Preservation

F1

Environmental Impact

F2

Traffic

F3

F1. Historic Preservation

VA WLA Historic District

Introduction and Project Summary

Introduction and Project Summary

This document was prepared by Chattel, Inc. Historic Preservation Consultants, in support of master planning efforts underway at the West Los Angeles Veterans Affairs Campus (West Los Angeles VA, a project also known as VA Greater Los Angeles Urban Master Plan).

West Los Angeles VA Historic District

In operation on the site since 1888, the West Los Angeles VA campus reflects the stories, service, and sacrifices of four generations of Veterans of the United States Armed Forces. In honor and recognition of this history, the National Park Service included the West Los Angeles VA Historic District on the National Register of Historic Places (NRHP) in 2014 for its contribution to the “development of a national policy for Veteran health care”¹ and as a “tangible manifestation of the federal government’s commitment to the health care of Veterans of World War I, which resulted in the nation’s largest network of hospitals.”² The historic district was also found significant for the quality of its Mission Revival architectural style, which reflected both the national taste for reviving Colonial-era styles and a local desire for reflecting local history and context in architecture. Spanning nearly 400 acres, the designated West Los Angeles VA Historic District includes 66 contributing buildings and structures, as well as site plan and landscape features and streetscapes, extending over four discontinuous areas of the campus. The boundaries of the historic district and its contributing resources are shown in Figure F1.1; Figure F1.2 shows the key subareas of the district, reflecting the historic pattern of use.

VA Mission and Vision for Greater Los Angeles Urban Master Plan

VA’s mission for the Greater Los Angeles Veterans Affairs Urban Master Plan is to:

- Revitalize the West Los Angeles VA campus to support and honor Veterans

¹ Suzanne Julin, “National Home for Disabled Volunteer Soldiers: Assessment of Significance and National Historic Landmark Recommendations.”

² Trent Spurlock, Craig A. Potts, Karen E. Hudson, “United States Second Generation Veterans Hospitals,” National Register of Historic Places Multiple Property Documentation Form, prepared for the United States Department of Veteran Affairs, September 3, 2010, E1.



Northwest Quadrant, Subarea 3, Research, view north (VA Archives, circa 1984). Photo illustrates the unified design of the site plan and streetscape.

- Provide permanent housing with access to health care and treatment and support services
- Increase Veteran connectivity and community

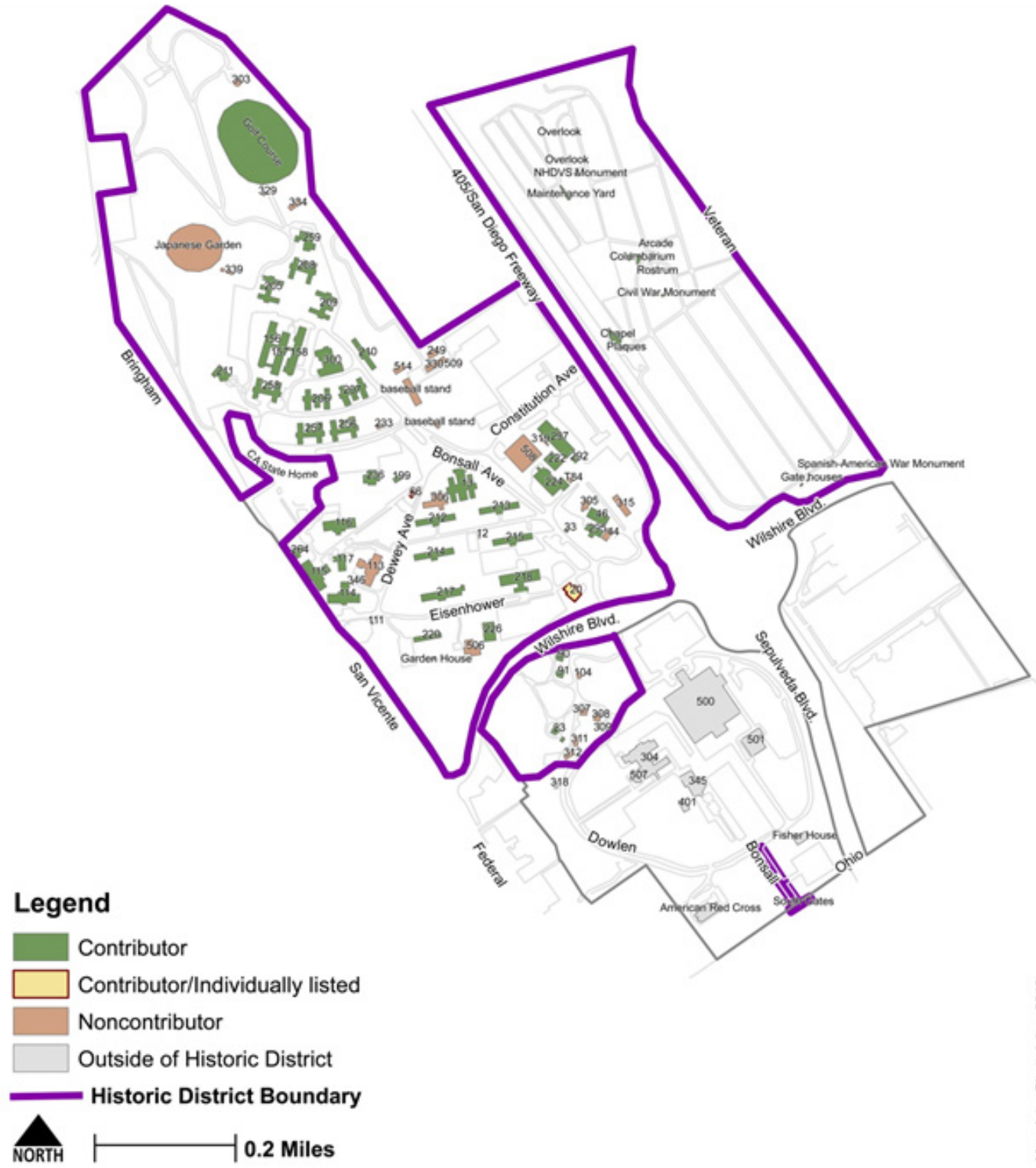
Among the overarching features of the Master Plan, those relating most closely to historic preservation issues and the National Register-listed historic district include: (1) relocating two contributing properties to the



Northwest Quadrant, Subarea 3: Research, Building 114, view northeast (VA Archives, nd).

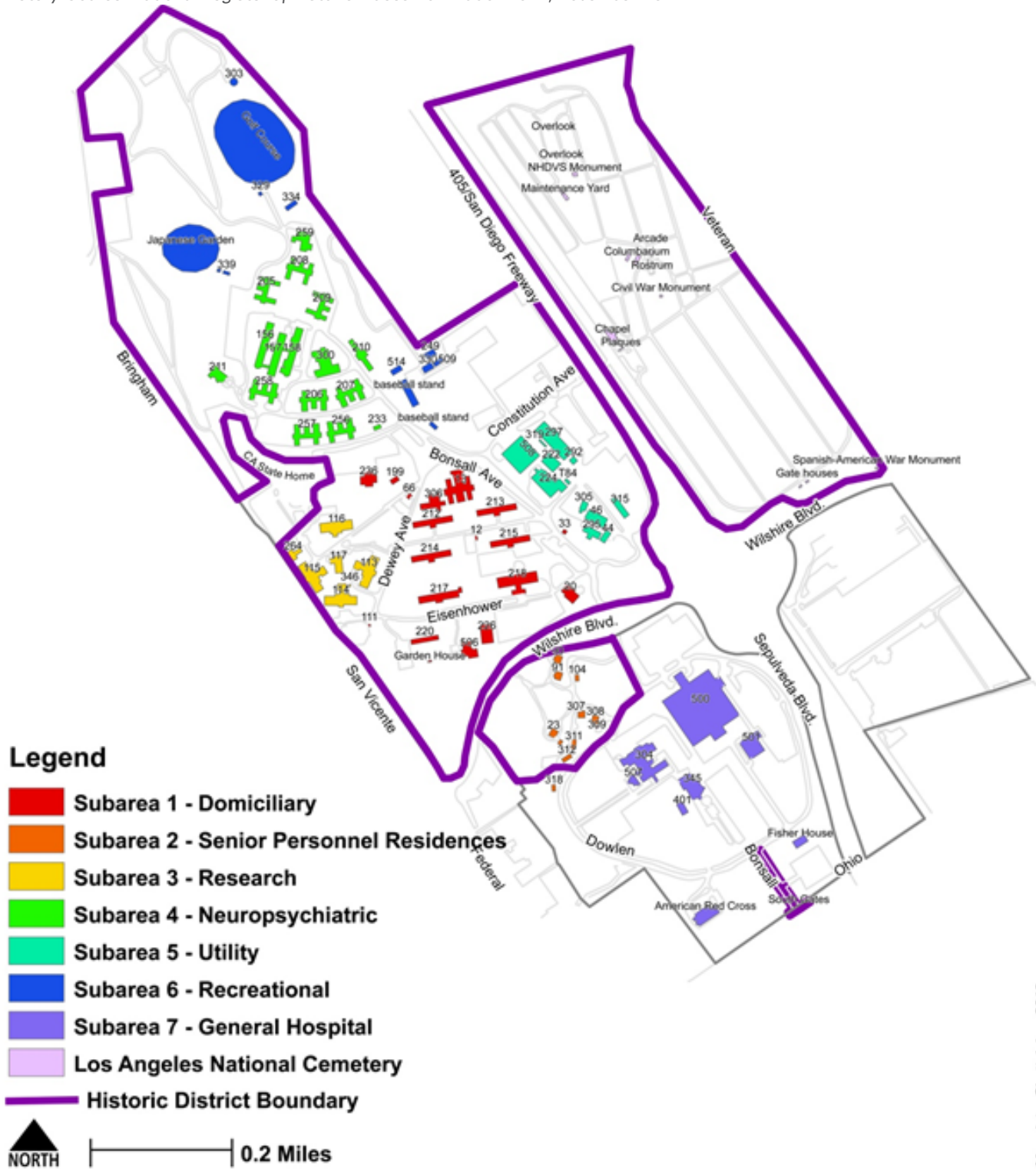
F1. Historic Preservation

Figure F1.1 Contributing (National Register-listed) properties and noncontributing (not listed) properties of the West Los Angeles Veterans Affairs Historic District, showing. Source: National Register of Historic Places Nomination Form, November 2014.



F1. Historic Preservation

Figure F1.2 VA WLA Campus breaks down into four principal quadrants, separated into north and south by Wilshire Boulevard. Within these quadrants, the campus further breaks down into 7 distinct subareas and, in the northeast quadrant, the stand-alone LA National Cemetery. Source: National Register of Historic Places Nomination Form, November 2014.



Map data: Chattel, Inc. 2013

F1. Historic Preservation

VA WLA Historic District

Introduction and Project Summary

district to nearby receiver sites, in a similar site design/configuration; (2) demolishing one contributor of the historic district; (3) retaining a majority of the historic properties on the north campus and reusing them; (4) revitalizing the campus, better integrating/connecting its neighborhoods and amenities, and building upon the existing neighborhood character and scale in order to form a cohesive, welcoming environment; (5) creating zones of uses, with the north campus primarily accommodating residential uses and other uses being relocated to the south campus; (6) increasing residential density as one progresses from the northern areas (Subarea 4) to south (Subarea 1); this strategy reflects the types of housing and care planned for the sites and is tailored to the needs of the Veterans; (7) incorporating outdoor recreational areas throughout the site, to better capitalize on opportunities for indoor-outdoor integration; and (8) incorporating a landscaped "Greenway" throughout the campus, which relates to and links the existing buildings, new buildings and facilities, historic landscapes, and natural topography.

Historic Preservation and the Greater Los Angeles Urban Master Plan

From a preservation perspective, given the significance of the historic district for American Veterans, the objective of Chattel, Inc.'s work was to help the Master Plan team identify opportunities and constraints for meeting VA mission for the site while also retaining the



Northwest Quadrant, Subarea 1: Building 226 (Wadsworth Theater), north elevation

historic integrity (and therefore National Register status) of its historic district.

Thus far, the Master Plan is on a positive course with respect to achieving this balance. The Master Plan remains largely conceptual in nature, and therefore will still require ongoing preservation input. In addition, the Master Plan focuses only on portions of the north campus. Thus far, the Master Plan proposes a balance of rehabilitation and re-use of contributing buildings and features and sensitively scaled and sited new construction/in-fill that appear capable of retaining the integrity of the historic district, should the Secretary's Standards continue to be applied at the district- and project-level as phases are implemented. Additional information and analysis of plans for the historic district as a whole are still needed, in order to ensure compliance with federal law and VA directives for cultural resources. Some issues for further study are included in "Conclusion and Recommendations" on page F1.36

Regulatory Basis for Incorporating Historic Preservation into Master Plan

In accordance with the National Historic Preservation Act of 1966 (NHPA), as amended, the U.S. Department of Veterans Affairs must consider the potential effects of any federally funded project on "historic properties," defined as properties included in or eligible for the NRHP. The NHPA calls upon VA to consider the reuse and preservation, where feasible, of qualifying historic properties. To facilitate compliance with the NHPA as well as VA policies and directives, Chattel, Inc. is also currently preparing (under a separate contract) a comprehensive, campus-wide Historic Preservation Plan to inform and guide planning, design, and implementation of future projects. The Historic Preservation Plan will provide a framework for facilitating VA mission to serve and honor U.S. Veterans, through the retention and protection of a resource that is important in their shared history, while also ensuring compliance with the NHPA and other cultural resource regulations.

Pursuant to the National Environmental Policy Act (NEPA), Section 106 of the NHPA, and Department of Veterans Affairs policy, undertakings likely to result in an adverse effect to a historic property must be studied and efforts made to avoid, reduce, or mitigate adverse

A
B
C
D
E
F
G

F1. Historic Preservation

VA WLA Historic District

Introduction and Project Summary

effects. According to 36 Code of Federal Regulations (CFR), Section 800.5 (1): "An adverse effect is found when an undertaking may alter, directly or indirectly, any of the characteristics of a historic property that qualify the property for inclusion in the National Register in a manner that would diminish the integrity of the property's location, design, setting, materials, workmanship, feeling, or association."

Adverse effects to historic properties can include:

1. Physical destruction of or damage to all or part of the property;
2. Alteration of a property that is not consistent with the Secretary of the Interior's Standards for the Treatment of Historic Properties (Secretary's Standards);
 - a. This can include vacating a historic property for an extended period of time without adequately "mothballing" or stabilizing and protecting it, or securing it from vandalism
3. Removal/relocation of the property from its historic location and setting;
4. Change of the character of the property's use or of physical features within the property's setting that contribute to its historic significance
 - a. This can include new construction within the

boundaries or immediately adjacent to the historic district that changes the setting or feeling within;

5. Introduction of visual, atmospheric, or audible elements that diminish the integrity of the property's significant historic features;
6. Transfer/lease/sale of property out of federal ownership without adequate and legally enforceable restrictions or conditions to ensure long-term preservation of the property.

For projects subject to Section 106 review, if no alternatives are identified to avoid or reduce adverse effects, the review process must include consultation and agreement with the State Historic Preservation Officer (SHPO) and Advisory Council on Historic Preservation.

This process can be greatly streamlined by building into the project design the avoidance and/or reduction of adverse effects through compliance with the Secretary's Standards, as described in the next section.

Secretary's Standards for the Treatment of Historic Properties

The environmental review process can be streamlined by building into project design the avoidance and/or reduction of adverse effects through compliance with



Northwest Quadrant, Subarea 1: Bldg. 66, News Stand (Streetcar Depot), constructed in 1890



Northwest Quadrant, Subarea 4: Neuropsychiatric Hospital area, Buildings. 156, 157, 158, constructed in 1923 (n.d.). North perspective.

F1. Historic Preservation

the Secretary's Standards.

As codified in 36 CFR 67, compliance with the Secretary's Standards generally allows a project to avoid adverse effects to historic properties. The Secretary's Standards offer guidelines and approaches for preserving, maintaining, repairing, and replacing historical materials and features, as well as designing additions or making alterations. Guidance is also provided for new construction adjacent to historic properties, in order to ensure avoidance of adverse impacts to integrity through a change in setting. In this way, the Secretary's Standards outline common-sense approaches that allow for the retention of and/or sensitive changes to the distinctive materials and features that lend a historical resource its significance.

The following lists the Secretary's Standards for Rehabilitation, which is the treatment approach most likely to apply for the contributing properties of the West Los Angeles VA Historic District:

1. A property shall be used for its historic purpose or be placed in a new use that requires minimal change to the defining characteristics of the building and its site and environment.
2. The historic character of a property shall be retained and preserved. Removal of historic materials or alteration of features and spaces that characterize a property shall be avoided.
3. Each property shall be recognized as a physical record of its time, place, and use. Changes that create a false sense of historical development, such as adding conjectural features or architectural elements from other buildings, shall not be undertaken.
4. Most properties change over time; those changes that have acquired historic significance in their own right shall be retained and preserved.
5. Distinctive features, finishes, and construction techniques or examples of craftsmanship that characterize a property shall be preserved.
6. Deteriorated historic features shall be repaired rather than replaced. Where the severity of deterioration requires replacement of a distinctive feature, the new feature shall match the old in design, color, texture, and other visual qualities and, where possible, materials. Replacement of missing features shall be substantiated by documentary,

physical, or pictorial evidence.

7. Chemical/physical treatments, such as sandblasting, that cause damage to historic materials shall not be used. The surface cleaning of structures, if appropriate, shall be undertaken using the gentlest means possible.
8. Significant archaeological resources affected by a project shall be protected/preserved. If such resources must be disturbed, mitigation measures shall be undertaken.
9. New additions, exterior alterations, or related new construction shall not destroy historic materials that characterize the property. The new work shall be differentiated from the old and shall be compatible with the massing, size, scale, and architectural features to protect the historic integrity of the property and its environment.
10. New additions and adjacent or related new construction shall be undertaken in such a manner that if removed in the future, the essential form and integrity of the historic property and its environment would be unimpaired.

Professional Qualification Standards for Historic Preservation Professionals

To ensure compliance with NHPA/NEPA, historic resource analysis and preservation-related tasks described in this document must be completed by qualified historic preservation professionals meeting and/or exceeding the minimum requirements set forth by the National Park Service and codified in 36 CFR Part 61 in its Professional Qualifications Standards (PQS). The PQS define minimum levels of education and professional experience required to perform identification, evaluation, registration, and historic preservation treatment activities. In some cases, additional levels of professional expertise may be needed, depending on the complexity of the task and the nature of the historic properties involved.

These requirements draw on the National Park Service Department of the Interior's Secretary of the Interior's Standards and Guidelines: Professional Qualifications Standards. This section excerpts the PQS and defines the appropriate roles for historic preservation professionals assisting VA in upgrades and modifications to WLA campus.

A
B
C
D
E
F
G

F1. Historic Preservation

VA WLA Historic District

Introduction and Project Summary

Historian: minimum professional qualifications are a graduate degree in history or closely related field; or a bachelor's degree in history or closely related field plus one of the following:

1. At least two years of full-time experience in research, writing, teaching, interpretation, or other demonstrable professional activity with an academic institution, historic organization or agency, museum, or other professional institution; or
2. Substantial contribution through research and publication to the body of scholarly knowledge in the field of history.

Archaeologist: minimum professional qualifications are a graduate degree in archeology, anthropology, or closely related field plus:

1. At least one year of full-time professional experience or equivalent specialized training in archaeological research, administration, or management;
2. At least four months of supervised field and analytic experience in general North American archeology, and
3. Demonstrated ability to carry research to completion.

Architectural Historian: minimum professional qualifications are a graduate degree in architectural history, art history, historic preservation, or closely related field, with coursework in American architectural history, or a bachelor's degree in architectural history, art history, historic preservation or closely related field plus one of the following:

1. At least two years of full-time experience in research, writing, or teaching in American architectural history or restoration architecture with an academic institution, historical organization or agency, museum, or other professional institution; or
2. Substantial contribution through research and publication to the body of scholarly knowledge in the field of American architectural history.

Historic Architect: minimum professional qualifications are a professional degree in architecture or a State license to practice architecture, plus one of the following:

1. At least one year of graduate study in architectural preservation, American architectural history, preservation planning, or closely related field; or
2. At least one year of full-time professional experience on historic preservation projects.
 - Such graduate study or experience shall include detailed investigations of historic structures, preparation of historic structures research reports, and preparation of plans and specifications for preservation projects.

VA Directive 7545, Cultural Resource Management

VA has issued an agency-wide directive for meeting its cultural resource management responsibilities under NEPA and NHPA. These policies and regulations are described in the Department of Veterans Affairs VA Directive 7545: Cultural Resource Management. Guidance for implementation is provided in VA Handbook 7545, Cultural Resource Management Procedures and



Northwest Quadrant, Subarea 4, Neuropsychiatric Hospital, Building 258, view northwest (VA Archives, circa 1950s).



Northwest Quadrant, Subarea 4, Neuropsychiatric Hospital, Building 256, constructed 1946. North elevation.

F1. Historic Preservation

VA Handbook 7545, Cultural Resource Management Checklist (VA 2011a and 2009). The directive was established for "VA medical centers, cemeteries, regional offices, and staff offices to comply with historic preservation laws, regulations, and guidelines."³

VA directive on cultural resource management specifies that the following activities have the potential to have an adverse effect on historic properties and cultural resources:

1. Major construction projects
2. Minor construction projects
3. Routine maintenance and non-recurring maintenance
4. Leasing, land acquisition, and disposal
5. Building demolition
6. Enhanced use asset and enterprise development

In addition, VA Historic Preservation Office (HPO) provides guidance for implementing VA programs to comply with federal historic preservation requirements. In terms of administrative structure, VA HPO is housed within the Office of Construction & Facilities Management. VA HPO is an important resource for historic preservation guidance, information, and technical assistance. Contact information for VA HPO is as follows: Historic Preservation Office (003C2); Office of Construction & Facilities Management; Department of Veterans Affairs; 810 Vermont Avenue, NW; Washington, DC 20420; (202) 632-5529; Kathleen.schamel2@va.gov or Douglas.pulak@va.gov.

Glossary of Preservation-Related Terminology

Character-Defining Features: The physical characteristics and elements that convey how and why a property is historically significant. Should a historically significant property lose too many of its principal character-defining features, it might lose historic integrity and therefore its status as an eligible historic property. Therefore, character-defining features require careful treatment and consideration in any project that might change their appearance. Character-defining features can reflect the historical, architectural, and/or cultural significance of a property and range from

³ Department of Veterans Affairs, 5 December 2011, VA Handbook 7545, Cultural Resource Management Procedures, page 1.

the larger characteristics of site plan and building-to-open space configuration, massing and building plan, to smaller details such as materials, craftsmanship, finishes, decorative details, interior spaces and features, as well as overall setting and environment.

Contributors or Contributing Resources: Properties and/or features, including buildings, structures, objects, and/or site plan features, within the boundaries of a designated historic district that contribute to the significance of the historic district. Contributing resources to a historic district are designated and listed.

Historic District: A collection or concentration of properties and features (sites, buildings, structures, objects, and/or other planning features) possessing a cohesive, unified character and a shared history, in terms of patterns of development, events, significant individuals, social/aesthetic history, or architectural style. Historic districts generally include both "Contributing Resources" (properties meeting eligibility criteria) and "Noncontributing Resources" (properties not meeting eligibility criteria).

Historic Property: A building, structure, district, site, or object that is eligible for, or included in, the National Register of Historic Places (NRHP).

Integrity: The authenticity of a property's historic identity, evidenced by the survival of physical characteristics (character-defining features) from the



Northwest Quadrant, Subarea 2, Building 90, constructed 1927 (altered 1995). West elevation.

F1. Historic Preservation

VA WLA Historic District

Introduction and Project Summary

property's period of significance. As described by the National Park Service, historic integrity is the composite of seven aspects: location, design, setting, materials, workmanship, feeling, and association. Historic integrity enables a property to continue reflecting and conveying the reasons for its historic significance, through the retention of character-defining features. A property can be in poor condition, however, and still retain integrity. Deterioration does not denote a lack of integrity.

National Register of Historic Places (NRHP): A list of properties maintained by the National Park Service of designated historic properties, including buildings, structures, districts, objects, and sites.

Noncontributors or Noncontributing Resource: Properties and/or features, including buildings, structures, objects, and/or site plan features, within the boundaries of a historic district that do not contribute to the significance of the historic district.

Period of Significance: The date or span of time during which a property or historic district attained its significance.

Rehabilitation: A treatment approach that provides guidelines for achieving a compatible use for a historic property through repair, alterations, and additions while also preserving the character-defining features that convey the property's social, historical, cultural, and/or



Southern quadrant of VA WLA Campus, 1931. South perspective. Toward the top of the photo are the parallel, rectilinear forms of Buildings 156, 157, and 158 (constructed in 1923), in relative isolation from the rest of the campus. Below them, slightly to the left, are Buildings 113, 114, 115, and 116 (constructed in 1930). The horizontal traffic artery extending through the center of the photo is present-day Wilshire Boulevard, with the earliest buildings and development of the north campus shown beyond. Source: Los Angeles Public Library.

F1. Historic Preservation

VA WLA Historic District

VA WLA Historic District at a Glance

architectural values. The Secretary's Standards include detailed and comprehensive principles and guidelines for rehabilitation.

West Los Angeles VA Historic District at a Glance

The West Los Angeles VA Historic District boasts a rich history, extending back to the late 19th century. The district was found eligible and designated under National Register Criterion A for its association with the Second Generation Veterans Hospital era and, in the case of the LA National Cemetery, NE Quad, for its association with the development of national cemeteries. The district is also eligible under National Register Criterion C, for its cohesive grouping of Mission/Colonial Revival Style architecture. In addition, the campus includes significant buildings and features reflecting the earliest era identified in the historic context statement for VA facilities nationwide, the National Home of Disabled Volunteer Soldiers. Although constructed in phases over time, the campus exhibits a unified site plan, with contributing resources including not only buildings but also site plan features, circulation paths and roads, and landscaping features.

In total, the West Los Angeles VA Historic District consists of:

- 66 "Contributing" or significant features, include 55 buildings, 3 sites, 1 structure, 7 objects, and
- 44 "Noncontributing" or ineligible features, including 37 buildings, 1 site, 6 structures

Contributors to the historic district are listed in tabular form in Section 4. The campus also has two buildings listed on the National Register as individual resources: Building 20, Chapel, and Building 66, News Stand (Streetcar Depot). The Historic District spans three of the four quadrants of the campus. (Only the Southeast quadrant contains no contributing historic properties to the National Register district.) The following provides the numbers of contributors and noncontributors located in each of the other three quadrants.

Southeast Quadrant

No contributors; includes General Services Administration Federal Building and Benefit Administration Regional Office

Northeast Quadrant (Figure F1.3)

LA National Cemetery, NE Quad (all features are contributing)

Northwest Quadrant (Figure F1.4)

Subarea 1 (Residential), NW Quad

- Contributors: 16 properties, plus site plan/landscaping features
- Noncontributors: 4 properties

Subarea 3 (Research), NW Quad

- Contributors: 5 properties, plus site plan/landscaping features
- Noncontributors: 3 properties

Subarea 4 (Neuropsych.), NW Quad Hospital (also called Brentwood Hospital)

- Contributors: 15 properties, plus site plan/landscaping features
- Noncontributors: 3 properties

Subarea 5 - Utility

- Contributors: 6 properties, plus site plan/landscaping features
- Noncontributors: 12 properties

Subarea 6 - Recreation

- Contributors: 1 property/feature (golf course)
- Noncontributors: 15 properties

Southwest Quadrant (Figure F1.5)

Subarea 2 - Senior Personnel Residences

- Contributors: 4 properties, plus site plan/landscaping features
- Noncontributors: 8 properties

Subarea 7 - General Hospital

- Contributors: South Gate feature and landscape/site plan features
- Noncontributors: Remainder of built features are noncontributing

A
B
C
D
E
F
G

F1. Historic Preservation

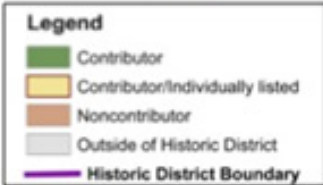
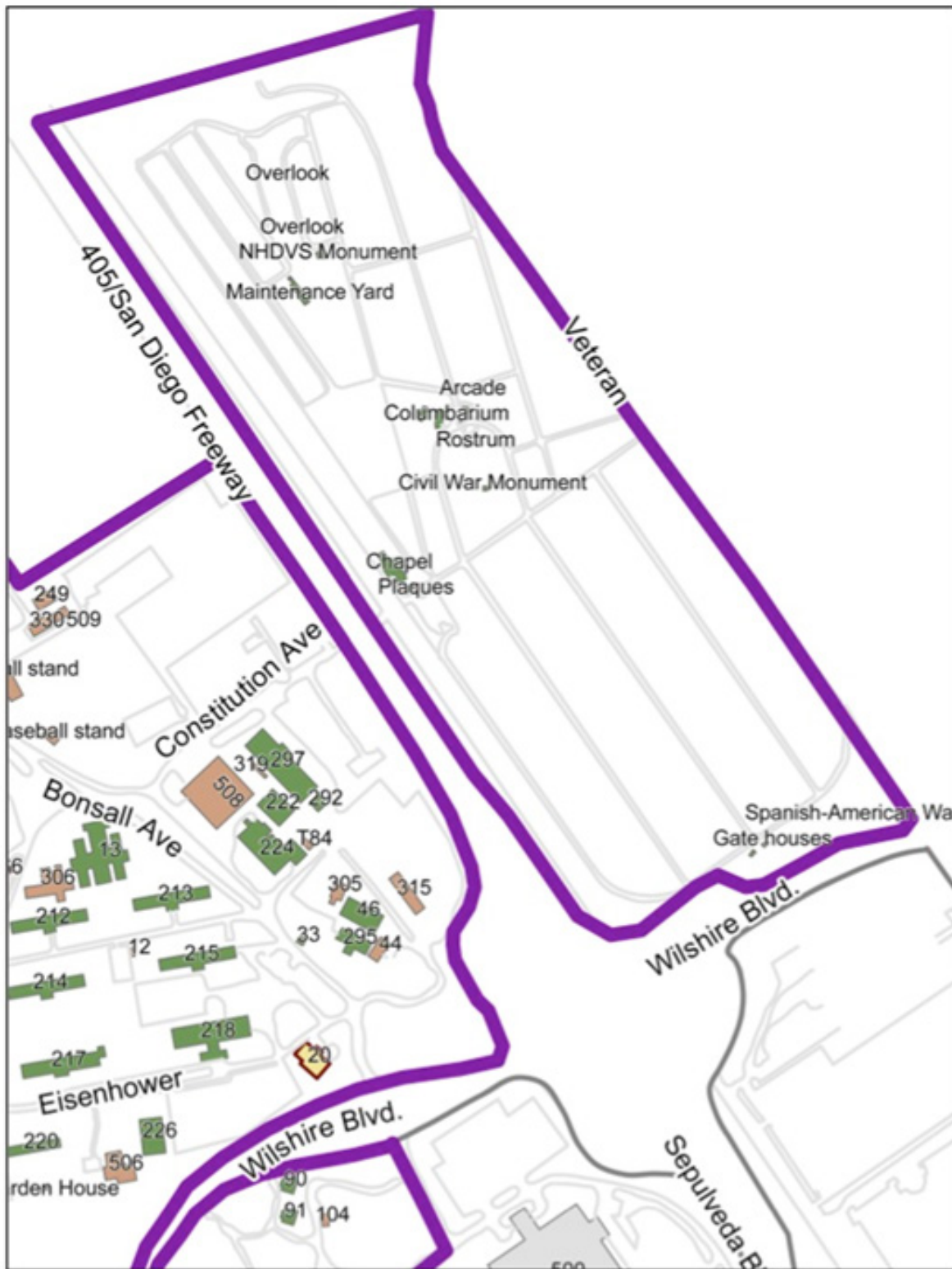


Figure F1.3 Detail, Northeast Quadrant, Los Angeles National Cemetery (all features shown within historic district boundaries are contributing)

F1. Historic Preservation

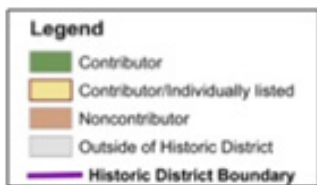
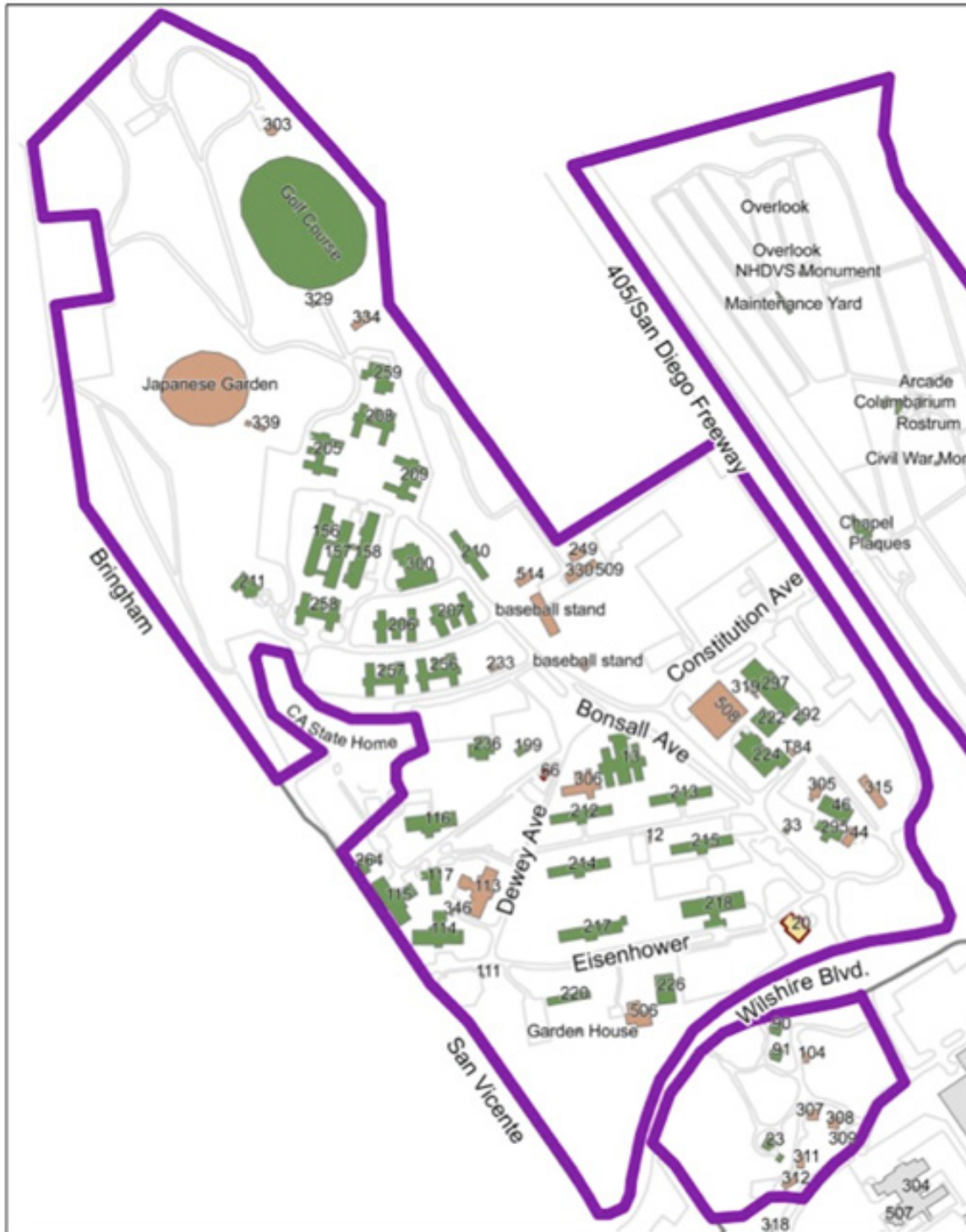


Figure F1.4 Detail, Northwest Quadrant, Subarea 1 (Residential), Subarea 3 (Research), Subarea 4 (Neuropsychiatric Hospital and Residences), Subarea 5 (Utility), and Subarea 6 (Recreational). To the south, across Wilshire Blvd. in the lower portion of the map, is a portion of the Southwest Quadrant, with Subarea 2 (Senior Personnel Residences).

A
B
C
D
E
F
G

F1. Historic Preservation

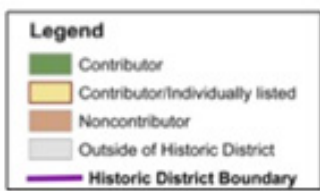
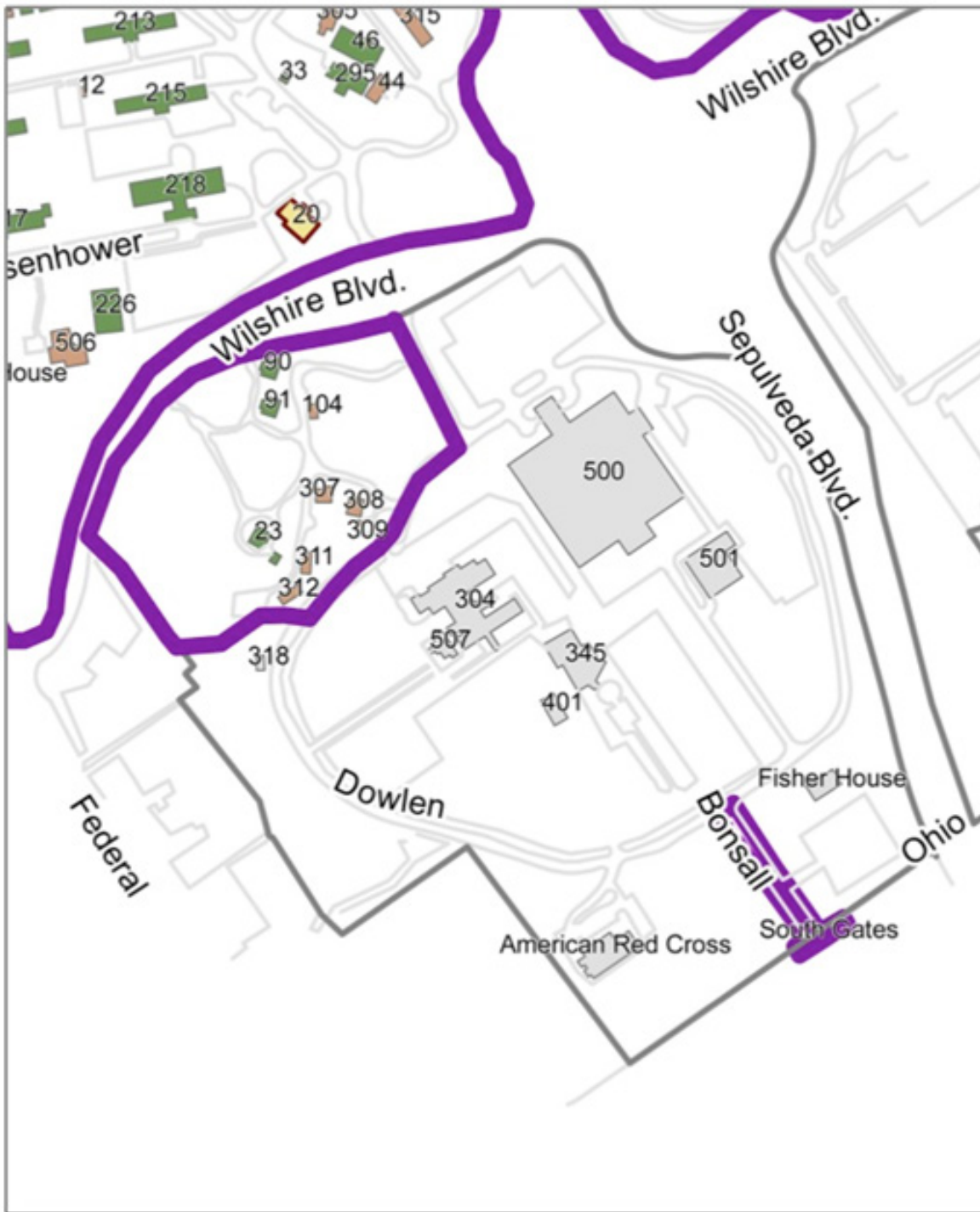


Figure F1.5 Detail, Southwest Quadrant, Subarea 2 (Senior Personnel Residences) and Subarea 7 (General Hospital), with contributing gate feature at southern entrance to campus.

F1. Historic Preservation

VA WLA Historic District

Visual Overview of Development History

West Los Angeles VA Historic District: Visual Overview of Development History

This series of figures offers a visual overview of the development of the Northwest Quadrant of the West Los Angeles VA campus, with captions highlighting noteworthy changes over time. As these historic aerial photographs show, the northwestern quadrant of VA WLA campus changed relatively little from the immediate postwar period to the present.



Figure F1.6 1947



Figure F1.7 1952

Figures F1.6 and F1.7:.. In Subarea 1 (lower right-hand quarter), note axial path from Wadsworth Theater to Building 13. Also in Subarea 1, extending outward from this walkway, images show two buildings originally located between Buildings 217 and 214 (on the west) and Buildings 218 and 215 (on the east). Originally, on the west, was a rectangular building, and on the east, a square-plan hipped roof building. By 1964, the hipped-roof building had been removed; by 1999, the rectangular building on the west was no longer extant. Also of note is the emerging landscape design throughout the campus, as well as the landscaped traffic circle just south of Building 114 in Subarea 3.

Source: HistoricAerials.com.

A
B
C
D
E
F
G

F1. Historic Preservation



Figure F1.8 1964

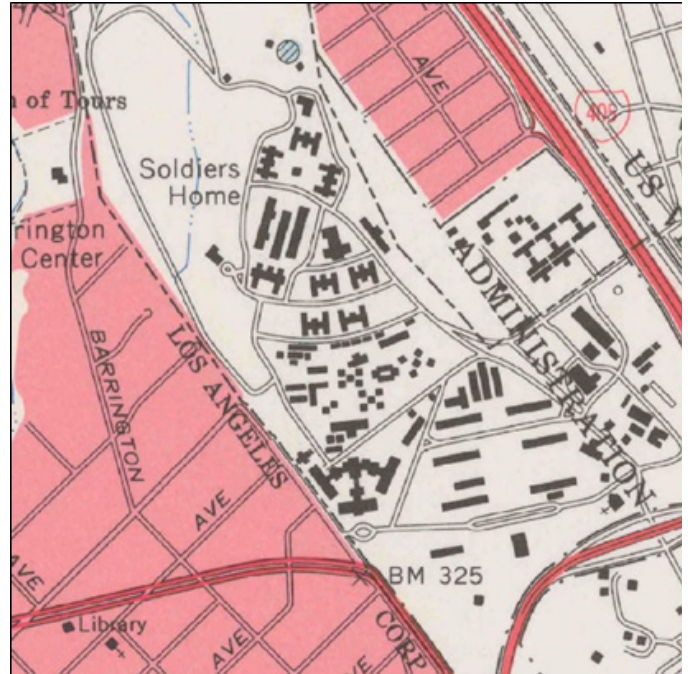


Figure F1.9 1968

Figures F1.8 and F1.9: Forming a diagonal swath through the upper-right of the photograph is Interstate 405, which separates east and west portions of VA WLA campus. The 1968 topographic map shows the footprints of the original barracks just northwest of Subarea 1 and northeast of Subarea 3. One barracks is extant; most of the surrounding area currently serves as an asphalt parking lot. Source: HistoricAerials.com.



Figure F1.10 1972

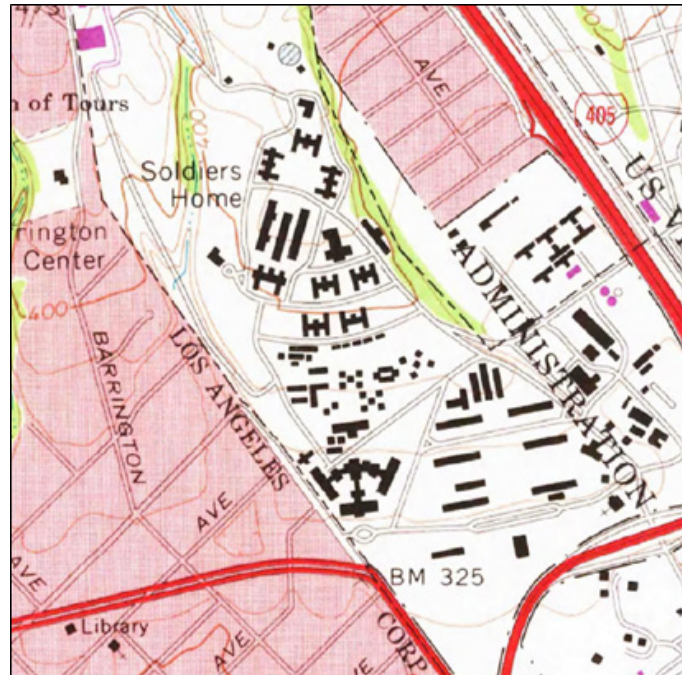


Figure F1.11 1975

Figures F1.10. and F1.11: In 1975, the cluster of 5 barracks buildings, located northwest of Building 13, were extant. Source: HistoricAerials.com.

F1. Historic Preservation



Figure F1.12 1981

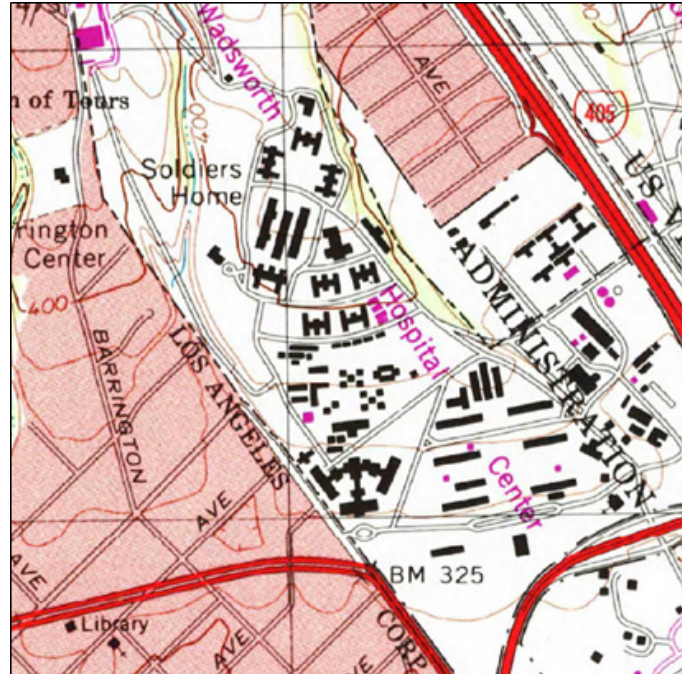


Figure F1.13 1999

Figures F1.12. and F1.13: By 1981, all but 1 of the cluster of 5 barracks buildings had been removed (located northwest of Building 13). Source: HistoricAerials.com.



Figure F1.14 2012

Figure 14.: 2012 image. In spite of various changes over the decades, the Northwestern Quadrant of VA WLA Campus appears largely as it did by circa 1945.

F1. Historic Preservation

VA WLA Historic District

Inventory and Property List, West Los Angeles VA Historic District

Contributing and Noncontributing Properties					
West Los Angeles Veterans Affairs Historic District, National Register					
Subarea, Zone, and Campus Quadrant	Bldg. No.	Date of Construction (Year Altered)	Contributing (C); Non-contributing (NC)	Bldg. Name/Function (Historic Name/Function)	Square Footage (Floors)
Subarea 1 (Residential), NW Quad	13	1929	C	Storage (Mess Hall)	52,604 s.f. 1 floor
Subarea 1 (Residential), NW Quad	33	1893 (1995)	C	Quarters	1,200 s.f. 1 floor
Subarea 1 (Residential), NW Quad	111	1936	C	Gate House (West Gate)	144 s.f. 1 floor
Subarea 1 (Residential), NW Quad	199	1932	C	Vacant (Hoover Barracks)	3,600 s.f. 2 floors
Subarea 1 (Residential), NW Quad	212	1938	C	Salvation Army/Prosthetics (Hospital)	62,560 s.f. 4 floors
Subarea 1 (Residential), NW Quad	213	1938 (1989)	C	NHCU Pod & Dialysis (Hospital)	62,560 s.f. 4 floors
Subarea 1 (Residential), NW Quad	214	1938 (1990)	C	Domiciliary (Hospital)	53,000 s.f. 4 floors
Subarea 1 (Residential), NW Quad	215	1938 (1985)	C	NHCU (Hospital)	53,000 s.f. 4 floors
Subarea 1 (Residential), NW Quad	217	1941 (1990)	C	Domiciliary	58,608 s.f. 4 floors
Subarea 1 (Residential), NW Quad	218	1941	C	Administration Building	75,120 s.f. 4 floors

F1. Historic Preservation

Contributing and Noncontributing Properties					
West Los Angeles Veterans Affairs Historic District, National Register					
Subarea, Zone, and Campus Quadrant	Bldg. No.	Date of Construction (Year Altered)	Contributing (C); Non-contributing (NC)	Bldg. Name/Function (Historic Name/Function)	Square Footage (Floors)
Subarea 1 (Residential), NW Quad	220	1939	C	Dental/Research (Female Domiciliary Barracks)	29,875 s.f. 4 floors
Subarea 1 (Residential), NW Quad	226	1940	C	Outleased – Wadsworth Theater	20,875 s.f. 1 floor
NW, Subarea 1 (Residential), NW Quad	236	1945	C	Police HQ	7,108 s.f. 1 floor
Subarea 1 (Residential), NW Quad	n/a	1947	C	Garden House (Memorial to Women Veterans)	
Subarea 1 (Residential), NW Quad	20	1900	C/Individually listed	Chapel (Catholic and Protestant Chapel)	8,758 s.f. 1 floor
Subarea 1 (Residential), NW Quad	66	1890	C/Individually listed	News Stand (Streetcar Depot)	600 s.f. 1 floor
Subarea 1 (Residential), NW Quad	12	1989	NC	Emergency Generator	
Subarea 1 (Residential), NW Quad	301	1951	NC	AFGE Union	2,649 s.f. 2 floors
Subarea 1 (Residential), NW Quad	306	1957	NC	Cafeteria/Post Office	14,281 s.f. 2 floors
Subarea 1 (Residential), NW Quad	506	c. 1985	NC	VA District Council	9,320 s.f. 1 floor

A
B
C
D
E
F
G

F1. Historic Preservation

VA WLA Historic District

Inventory and Property List, West Los Angeles VA Historic District

Contributing and Noncontributing Properties					
West Los Angeles Veterans Affairs Historic District, National Register					
Subarea, Zone, and Campus Quadrant	Bldg. No.	Date of Construction (Year Altered)	Contributing (C); Non-contributing (NC)	Bldg. Name/Function (Historic Name/Function)	Square Footage (Floors)
Subarea 3 (Research), NW Quad	114	1930	C	Research Lab (Research Lab Annex, Barracks Hospital Annex)	69,921 s.f. 4 floors
Subarea 3 (Research), NW Quad	115	1930	C	Research Lab (Research Lab Annex, Barracks Hospital Annex)	60,314 s.f. 3 floors
Subarea 3 (Research), NW Quad	116	1930 (1997)	C	Outleased – New Directions (Barracks)	60,309 s.f. 3 floors
Subarea 3 (Research), NW Quad	117	1930	C	Research Lab (Mortuary)	20,873 s.f. 2 floors
Subarea 3 (Research), NW Quad	264	1944	C	FBI (Annex Theater)	10,080 s.f. 2 floors
Subarea 3 (Research), NW Quad	113	1930 (c. 1995)	NC	Animal Research (G.M. Annex, Barracks)	60,000 s.f. 4 floors
Subarea 3 (Research), NW Quad	340	1959	NC	Human Radiation Lab	362 s.f. 1 floor
Subarea 3 (Research), NW Quad	346	No date	NC	Storage Waste	100 s.f. 1 floor
Subarea 4 (Neuropsych.), NW Quad	156	1923	C	Vacant (Hospital Building)	60,000 s.f. 3 floors
Subarea 4 (Neuropsych.), NW Quad	157	1923	C	Vacant (Hospital Building)	60,000 s.f. 3 floors

F1. Historic Preservation

Contributing and Noncontributing Properties					
West Los Angeles Veterans Affairs Historic District, National Register					
Subarea, Zone, and Campus Quadrant	Bldg. No.	Date of Construction (Year Altered)	Contributing (C); Non-contributing (NC)	Bldg. Name/Function (Historic Name/Function)	Square Footage (Floors)
Subarea 4 (Neuropsych.), NW Quad	158	1923	C	Vacant (Evaluations/Admissions/Clinic)	55,886 s.f. 3 floors
Subarea 4 (Neuropsych.), NW Quad	205	1937	C	Mental Outpatient Psychiatry (Hospital Building)	53,047 s.f. 3 floors
Subarea 4 (Neuropsych.), NW Quad	206	1940	C	Mental Heath Homeless (Hospital Building)	47,099 s.f. 3 floors
Subarea 4 (Neuropsych.), NW Quad	207	1940	C	Outleased – Salvation Army (Hospital Building)	47,015 s.f. 3 floors
Subarea 4 (Neuropsych.), NW Quad	208	1945	C	Health/Voc Rehab Medicine (Hospital)	47,265 s.f. 3 floors
Subarea 4 (Neuropsych.), NW Quad	209	1945	C	Housing (original use, Hospital and Canteen)	46,708 s.f. 3 floors
Subarea 4 (Neuropsych.), NW Quad	210	1945	C	Research/MIREC (Hospital Building) (Women's Ward)	39,677 s.f. 3 floors
Subarea 4 (Neuropsych.), NW Quad	211	1946	C	Theater (Brentwood)	11,490 s.f. 1 floor
Subarea 4 (Neuropsych.), NW Quad	256	1946	C	Day Treatment Center Mental Health	47,675 s.f. 3 floors
Subarea 4 (Neuropsych.), NW Quad	257	1946	C	Mental Health/New Directions/Methadone (Hospital Building)	57,386 s.f. 3 floors

A
B
C
D
E
F
G

F1. Historic Preservation

VA WLA Historic District

Inventory and Property List, West Los Angeles VA Historic District

Contributing and Noncontributing Properties					
West Los Angeles Veterans Affairs Historic District, National Register					
Subarea, Zone, and Campus Quadrant	Bldg. No.	Date of Construction (Year Altered)	Contributing (C); Non-contributing (NC)	Bldg. Name/Function (Historic Name/Function)	Square Footage (Floors)
Subarea 4 (Neuropsych), NW Quad	258	1946	C	Administration/Mental Health	65,576 s.f. 4 floors
Subarea 4 (Neuropsych.), NW Quad	259	1945	C	Com Work Therapy	8,685 s.f. 1 floor
Subarea 4 (Neuropsych.), NW Quad	300	1952	C	Dietetics (Mess Hall)	68,824 s.f. 3 floors
Subarea 4 (Neuropsych.), NW Quad	233	c. 1960s	NC	HAZMAT Building	840 s.f. 1 floor
Subarea 5 (Utility), NW Quad	46	1922	C	Engineering Shop	11,034 s.f. 1 floor
Subarea 5 (Utility), NW Quad	222	1938	C	Mail Out Pharmacy	23,225 s.f. 3 floors
Subarea 5 (Utility), NW Quad	224	1946	C	Outleased – Laundry	29,257 s.f. 1 floor
Subarea 5 – Utility	292	1946	C	Water Treatment Plant	864 s.f. 1 floor
Subarea 5 (Utility), NW Quad	295	1947	C	Steam Plant	5,720 s.f. 1 floor
Subarea 5 (Utility), NW Quad	297	1948	C	Supply Warehouse	32,700 s.f. 1 floor

F1. Historic Preservation

Contributing and Noncontributing Properties					
West Los Angeles Veterans Affairs Historic District, National Register					
Subarea, Zone, and Campus Quadrant	Bldg. No.	Date of Construction (Year Altered)	Contributing (C); Non-contributing (NC)	Bldg. Name/Function (Historic Name/Function)	Square Footage (Floors)
Subarea 5 (Utility), NW Quad	44	1897 (2001)	NC	Engineering Shop	12,809 s.f. 1 floor
Subarea 5 (Utility), NW Quad	63	1959	NC	Engineering M&O (Maintenance & Operation)	720 s.f. 1 floor
Subarea 5 (Utility), NW Quad	83	1958	NC	Welding Shop	1,300s.f. 1 floor
Subarea 5 (Utility), NW Quad	299	c. 1940s (1990s)	NC	Switchgear	
Subarea 5 (Utility), NW Quad	305	1955	NC	Transportation	1,920 s.f. 1 floor
Subarea 5 (Utility), NW Quad	315	1948 (continuous alterations)	NC	GSA Motor Pool	3,600 s.f. 1 floor
Subarea 5 (Utility), NW Quad	319	1956	NC	Supply Storage	800 s.f. 1 floor
Subarea 5 (Utility), NW Quad	508	1998	NC	Laundry	45,000 s.f. 1 floor
Subarea 5 (Utility), NW Quad	509	1999	NC	Recycling Center	3,750 s.f. 1 floor
Subarea 5 (Utility), NW Quad	510	2002	NC	Transportation	4,782 s.f. 1 floor

A
B
C
D
E
F
G

F1. Historic Preservation

VA WLA Historic District

Inventory and Property List, West Los Angeles VA Historic District

Contributing and Noncontributing Properties					
West Los Angeles Veterans Affairs Historic District, National Register					
Subarea, Zone, and Campus Quadrant	Bldg. No.	Date of Construction (Year Altered)	Contributing (C); Non-contributing (NC)	Bldg. Name/Function (Historic Name/Function)	Square Footage (Floors)
Subarea 5 (Utility), NW Quad	511	2003	NC	Storage	9,638 s.f. 1 floor
Subarea 5 (Utility), NW Quad	T-84	1967	NC	Laundry Annex	1,580 s.f. 1 floor
Subarea 6 (Recreational), NW Quad	n/a	1946	C	Golf Course	
Subarea 6 (Recreational), NW Quad	249	c. 1940s	NC	Greenhouse	2,800 s.f. 1 floor
Subarea 6 (Recreational), NW Quad	303	No date	NC	Water Tank	
Subarea 6 (Recreational), NW Quad	319	1956	NC	Supply Storage	800 s.f. 1 floor
Subarea 6 (Recreational), NW Quad	326	c. 1990s	NC	Horticulture Office	200 s.f. 1 floor
Subarea 6 (Recreational), NW Quad	327	c. 2013	NC	Horticulture Restrooms	80 s.f. 1 floor
Subarea 6 (Recreational), NW Quad	329	c. 1940s	NC	Golf Club House	265 s.f. 1 floor
Subarea 6 (Recreational), NW Quad	333	c. 1960s	NC	Horticulture Tool Shed	192 s.f. 1 floor

F1. Historic Preservation

Contributing and Noncontributing Properties					
West Los Angeles Veterans Affairs Historic District, National Register					
Subarea, Zone, and Campus Quadrant	Bldg. No.	Date of Construction (Year Altered)	Contributing (C); Non-contributing (NC)	Bldg. Name/Function (Historic Name/Function)	Square Footage (Floors)
Subarea 6 (Recreational), NW Quad	334	c. 1960s	NC	Refreshment Stand (Golf Course Storage Building)	252 s.f. 1 floor
Subarea 6 (Recreational), NW Quad	336	c. 1960	NC	Baseball Park Restrooms (Field House)	190 s.f. 1 floor
Subarea 6 (Recreational), NW Quad	339	1960	NC	Bandstand	
Subarea 6 (Recreational), NW Quad	512	c. 1990s	NC	Bird Sanctuary Workshop	700 s.f. 2 floors
Subarea 6 (Recreational), NW Quad	325	c. 1990s	NC	Horticulture Restrooms	180 s.f. 1 floor
Subarea 6 (Recreational), NW Quad	n/a	No date	NC	Baseball Field House	
Subarea 6 (Recreational), NW Quad	n/a	No date	NC	Baseball Lot Club	
Subarea 6 (Recreational), NW Quad	n/a	c. 1970s	NC	Japanese Garden	
Subarea 6 (Recreational), NW Quad	T79	unknown	NC	Plant Nursery	1,550 s.f. 1 floor
Subarea 2 (Residential), SW Quad	14	1900	C	Garage	200 s.f. 1 floor

A
B
C
D
E
F
G

F1. Historic Preservation

VA WLA Historic District

Inventory and Property List, West Los Angeles VA Historic District

Contributing and Noncontributing Properties					
West Los Angeles Veterans Affairs Historic District, National Register					
Subarea, Zone, and Campus Quadrant	Bldg. No.	Date of Construction (Year Altered)	Contributing (C); Non-contributing (NC)	Bldg. Name/Function (Historic Name/Function)	Square Footage (Floors)
Subarea 2 (Residential), SW Quad	23	1900	C	Quarters	3,448 s.f. 1 floor
Subarea 2 (Residential), SW Quad	90	1927 (1995)	C	Duplex Quarters	4,752 s.f. 1 floor
Subarea 2 (Residential), SW Quad	91	1927 (1995)	C	Duplex Quarters	4,752 s.f. 1 floor
Subarea 2 (Residential), SW Quad	104	c.1920s	NC	Garage 2-Car	
Subarea 2 (Residential), SW Quad	307	1955	NC	Single Quarters	1,200 s.f. 1 floor
Subarea 2 (Residential), SW Quad	308	1955	NC	Single Quarters	1,728 s.f. 1 floor
Subarea 2 (Residential), SW Quad	309	1955	NC	Garage	400 s.f. 1 floor
Subarea 2 (Residential), SW Quad	310	1955	NC	Garage	400 s.f. 1 floor
Subarea 2 (Residential), SW Quad	311	1994	NC	Mobile House	1,400 s.f. 1 floor
Subarea 2 (Residential), SW Quad	312	1994	NC	Mobile House	1,400 s.f. 1 floor

F1. Historic Preservation

Contributing and Noncontributing Properties					
West Los Angeles Veterans Affairs Historic District, National Register					
Subarea, Zone, and Campus Quadrant	Bldg. No.	Date of Construction (Year Altered)	Contributing (C); Non-contributing (NC)	Bldg. Name/Function (Historic Name/Function)	Square Footage (Floors)
Subarea 2 (Residential), SW Quad	318	1994	NC	Mobile House	1,400 s.f. 1 floor
Subarea 7 (General Hospital), SE Quad	n/a	c. 1892	C	South Gate	
LA National Cemetery, NE Quad	n/a	1941 (1980)	C	Chapel (Administration Building)	
LA National Cemetery, NE Quad	n/a	1940	C	Columbarium	
LA National Cemetery, NE Quad	n/a	1940 (c. 1990)	C	Comfort Station (Rest Rooms)	
LA National Cemetery, NE Quad	n/a	1939-1941	C	Maintenance Building (1 of 2)	
LA National Cemetery, NE Quad	n/a	1940	C	Maintenance Building (2 of 2)	
LA National Cemetery, NE Quad	n/a	c. 1940	C	Fuel Storage Building (1940)	
LA National Cemetery, NE Quad	n/a	1940; c. 1940 (2009; c. 1940)	C	Arcade; Rostrum; Gate houses	
LA National Cemetery, NE Quad	n/a	c. 1920s	C	Terraces/Overlooks (2)	

A
B
C
D
E
F
G

F1. Historic Preservation

VA WLA Historic District

Inventory and Property List, West Los Angeles VA Historic District

Contributing and Noncontributing Properties					
West Los Angeles Veterans Affairs Historic District, National Register					
Subarea, Zone, and Campus Quadrant	Bldg. No.	Date of Construction (Year Altered)	Contributing (C); Non-contributing (NC)	Bldg. Name/Function (Historic Name/Function)	Square Footage (Floors)
LA National Cemetery, NE Quad	n/a	c. 1937	C	U.S. Flagpole	
LA National Cemetery, NE Quad	n/a	c. 1920s	C	NHDVS Monument	
LA National Cemetery, NE Quad	n/a	1896 (moved 1942)	C	Civil War Monument	
LA National Cemetery, NE Quad	n/a	1950 (re-created 1973)	C	Spanish-American War Monument	
LA National Cemetery, NE Quad	n/a	c. 1889	C	Bivouac of the Dead Plaques (6)	
LA National Cemetery, NE Quad	n/a	c. 1889-present	C	Burial sections with headstones and markers	

F1. Historic Preservation

Contributing Site Plan, Landscape, and Streetscape Features

West Los Angeles Veterans Affairs Historic District

Campus Quadrant	Subarea	Bldg. Name/Function (Historic Name/Function)
Northwest	Subarea 1	<p>The circulation patterns and relationships of buildings to open space are contributing features throughout Subarea 1. Contributing streetscape features include the triangular-shaped street grid at Bonsall, Dewey, and Eisenhower Avenues (from NHDVS period, with earlier buildings arranged parallel to the streets; row of palm trees along the southern portion of Bonsall Avenue are evident in historic photos of the NHDVS period and are a contributing landscape feature).</p> <p>Contributing site plan features include the relationship between Bldg. 13 and Wadsworth Theater (Bldg. 226); these two buildings exhibit an axial site plan and form the apex and base of the triangle formed by the street grid. Parallel walking paths connect the spaces/buildings and further define the axial site plan.</p> <p>Also contributing to the streetscape is the arrangement of Bldgs. 212, 213, 214, 215, 217, and 218, which are perpendicular to the street grid and set back from roads with generous expanses of lawn. Walking paths parallel to the roadway north of Eisenhower Avenue reflect the design of the site plan and are contributing features.</p> <p>Other contributing landscape features in Subarea 1 include the allee of trees immediately south of Bldg. 220; the open area at NE corner of San Vicente and Wilshire Blvds, also recently known as Los Angeles National Veterans Park, which is spanned by a eucalyptus wind break.</p>
Northwest	Subarea 3	Contributing landscape/ site plan features include axial site plan and relationships of buildings to open spaces; mature Moreton Bay Fig trees screening facades of Bldgs. 113 and 114.
Northwest	Subarea 4	<p>Contributing landscape/ site plan features include the site's topography; mature eucalyptus trees between Subareas 4 and 5; the natural drainage gully, separating the campus from adjacent residential community; Bonsall Avenue, a contributing streetscape throughout the campus, and secondary streets lined with sidewalks.</p> <p>Contributing landscape features also include lawns surrounding each building and relationships of buildings to open spaces/site plan. The site plan of Buildings 205, 208, and 209 is contributing; the site plan consists of the three buildings, on an elevated quad, connected by an enclosed semi-circular passageway that connects the basements of the buildings. The axis of the landscaped quad follows through Bldg. 157 and terminates with Bldg. 258. A secondary axial relationship between buildings commences with Bldg. 300, which is balanced by Bldg. 256. The axial site plan of Bldgs. 206 and 207 is also considered contributing.</p>
Northwest	Subarea 5	Relationship of buildings to open space, site plan.
Northwest	Subarea 6	Golf course; row of mature palm trees along north side of Constitution Avenue, back by row of eucalyptus trees; the trees that link the cemetery with the northwest quadrant are also considered a contributing feature.

A
B
C
D
E
F
G

F1. Historic Preservation

VA WLA Historic District

Inventory and Property List, West Los Angeles VA Historic District

Contributing Site Plan, Landscape, and Streetscape Features West Los Angeles Veterans Affairs Historic District		
Campus Quadrant	Subarea	Bldg. Name/Function (Historic Name/Function)
Southwest	Subarea 7	Contributing site plan/streetscape features include configuration of Bonsall Ave. (location and width), from South Gate to the split at Dowlen Dr., as a terminus of the main street through the west side of campus.
Southwest	Subarea 2	Contributing site plan/streetscape features include grid of Canary Island palm trees in NW corner of subarea, near intersection of Wilshire Blvd and Federal Ave; wide expanses of lawn with mature trees fronting Bldg. 23; road leading south from gate at Wilshire to Bldg. 23; stone-pier fence with supporting wood rails perpendicular to the road
Northeast	LA National Cemetery, NE Quad	Multiple contributing site plan/landscape elements across the 114-acre park-like grounds. Contributing features also include streetscapes, such as roads, curbs, and walkways.
	Multiple Subareas	Landscape plan, roads, curbs, walkways, and plantings

F1. Historic Preservation

VA WLA Historic District

Historic Preservation

Methodology for Incorporating Historic Preservation into Master Plan Process

In order to facilitate Master Plan compliance with VA's regulatory obligations and cultural resource policies, Chattel, Inc. provided historic preservation expertise, input, and design consultation throughout the Master Plan process. The overall goal was assisting in the preparation of a Master Plan that meets VA project objectives and that also complies with the Secretary's Standards (and therefore avoids adverse effects to the West Los Angeles VA Historic District). Chattel, Inc.'s overall scope and methodology for the project were as follows:

1. Provide design input and expertise, in site walks and design team meetings.
2. Provide information and educational materials on applicable federal and VA regulations, including the National Historic Preservation Act (NHPA) of 1966, as amended, and its implementing regulations and Secretary's Standards.
3. Provide background data, materials, maps, and historic photographs on the historically significant elements of the West Los Angeles VA Historic District listed in the National Register of Historic Places.
4. Assist in the preparation of design guidelines that address both new construction/infill and rehabilitation and additions projects that comply with the Secretary's Standards. Design guidelines include a discussion of opportunities and constraints for appropriate uses, minimal intervention, adaptability of existing historic buildings to meet contemporary needs.

Data Compilation, Distribution, and Education

In order to provide preservation input at the earliest stages, Chattel, Inc. compiled and distributed data to the Master Plan team prior to the initial team site walk.

This data described and illustrated, in photographs, maps, and diagrams, the contributing buildings, structures, sites, and landscape/planning features of the West Los Angeles VA Historic District. Materials prepared by Chattel, Inc. and distributed to the team early in the design process included: (1) the Historic District Fact Sheet, an illustrated, at-a-glance guide to the district; (2) an inventory of contributing and noncontributing features (building, structures, sites, streetscapes, and landscapes); (3) Opportunities and Constraints map, illustrating historic district

contributors, significant landscapes and streetscapes, and new construction/in-fill opportunities; (4) other background materials, including the 2014 National Register of Historic Places nomination for the West Los Angeles VA Historic District, as well as significance diagrams, illustrating significant and non-significant exterior and interior spaces of 14 district contributors.

Design Input

As concepts for the Master Plan began to take shape, Chattel, Inc. met with the HOK design team throughout the process in order to explore options for achieving VA's goals while also retaining the integrity of the historic district. This input focused on alternatives for optimal siting, scale, massing, and style of new construction within the historic district and/or adjacent to its contributing elements. All plans and concepts for new construction/in-fill and rehabilitation were examined for compliance with the Secretary's Standards. Chattel, Inc. also provided input on opportunities and constraints for rehabilitation of historic properties, including many that are currently vacant.

Following initial site walks with the design team, Chattel, Inc. created an Opportunities and Constraints map (see Figure F1.15 on page F1.33), illustrating historic district contributors, contributing (i.e., significant) landscapes and streetscapes, and optimal rehabilitation and new construction/in-fill opportunity sites designed to avoid adverse effects to the historic district.

The following design approaches and recommendations were provided to the master plan team, with the aim of avoiding significant impacts to historic properties:

Rehabilitation and Reuse

1. Follow the guidance provided in the Secretary's Standards in any rehabilitation and reuse project involving a historic property.
2. Where possible, reuse buildings in accordance with their original use. This will decrease the need for wide-scale removal of and alteration to character-defining features and spaces.
3. Prioritize the reuse and re-purposing of existing buildings first, before the construction of new buildings.

Selection of New Construction/In-fill Opportunity Sites:

1. Areas on the periphery and/or outside of historic district boundaries

A
B
C
D
E
F
G

F1. Historic Preservation

VA WLA Historic District

Historic Preservation

- Noncontributing surface parking lot and noncontributing playing field northwest of Buildings 205/208/209
 - Noncontributing areas throughout Subarea 7 (near hospital)
2. Areas with lighter concentrations, or fewer unified collections, of character-defining site features, streetscapes, or landscapes
 3. Areas where immediate setting has been altered with noncontributing properties and/or site features constructed outside the period of significance (most commonly, these consist of asphalt surface parking lots)
 - Surface parking lots north of Bldg 13, between Subareas 1 and 4; Surface parking lot west of Buildings 205/208/209 in Subarea 4
 - Building 199 is a district contributor but immediate setting has been altered; the building could be relocated or incorporated into an in-fill project
 - Building 113 is a noncontributing building within a contributing, significant site-plan (with Buildings 114, 115, 117); restoration of original features or sensitively designed new construction/in-fill would be acceptable

Character and Scale of New Construction/In-Fill:

4. New construction/in-fill within the historic district should be compatible, differentiated, and visually subordinate to adjacent district contributors and the scale and character of historic district overall
 - Consult qualified preservation professional for input on Secretary's Standards compliance, in particular as it relates to new construction adjacent to contributing properties and features of the historic district
5. Removal of incompatible, noncontributing properties or features (whether altered or added after the period of significance) offers an opportunity for in-fill/new construction
 - If new construction is compatible with but differentiated from the historic district, such projects offer opportunities to complement and reinforce the character of the historic district and surrounding campus
 - Similarly, restoring historic features and/or site plan configurations from period of significance

offers opportunities to reestablish connections between areas that have been interrupted by recent construction or alterations, such as surface parking lots, etc.

6. Follow Secretary's Standards for new construction adjacent to historic properties
 - Standard #9: "New additions, exterior alterations, or related new construction shall not destroy historic materials that characterize the property. The new work shall be differentiated from the old and shall be compatible with the massing, size, scale, and architectural features to protect the historic integrity of the property and its environment."
 - Standard #10: "New additions and adjacent or related new construction shall be undertaken in such a manner that if removed in the future, the essential form and integrity of the historic property and its environment would be unimpaired."
7. Additions should be guided by the following general ideas:
 - Additions to contributors to the National Register-listed historic district are generally discouraged (but might be possible for secondary/tertiary contributors, on secondary elevations, or on a case-by-case basis)
 - Additions should be compatible, differentiated, and visually subordinate in massing and architectural detailing to the historic property

At each stage in the planning, design, and implementation process:

1. Consult qualified preservation professional to ensure ongoing compliance with Secretary's Standards

Outreach and Education

In addition to sharing information with the project team and VA staff, Chattel, Inc. participated in public outreach efforts and meetings. This included the project kick-off at VA as well as weekly design team "open house" meetings at VA. In order to integrate historic preservation into the master planning process, Chattel, Inc. shared information on the historic nature and features of the National Register-listed West Los Angeles VA Historic District.

F1. Historic Preservation



Figure F1.15 Opportunities and Challenges Map: Contributing Landscape Features marked in green, streetscape/site plan features marked in yellow, and in-fill opportunity sites marked in blue. Source: Chattel, Inc.

A
B
C
D
E
F
G

F1. Historic Preservation

VA WLA Historic District

Project Context

Project Context: Historic Preservation and the Master Plan

Given the significance of the West Los Angeles VA Historic District for American Veterans, VA Greater Los Angeles Urban Master Plan project sought to incorporate historic preservation from the earliest stages. From the preservation perspective, the goal was reconciling an ambitious project objective with an equally expansive National Register-listed historic district. Listed on the National Register in November 2014, the West Los Angeles VA Historic District spans nearly 400 acres and includes 66 “contributing” (or National Register-listed) features. These consist of 55 buildings, 3 sites, 1 structure, and 7 objects, as well as numerous landscape/streetscape features. In terms of noncontributing (or not historically significant) features, the campus includes a total of 44 features, including 37 buildings, 1 site, and 6 structures.

By applying the Secretary’s Standards, identifying opportunities and challenges for appropriate historic preservation/rehabilitation and in-fill development sites, and providing overall design guidelines, Chattel, Inc. helped identify opportunities and constraints for avoiding adverse effects to the historic district while also meeting VA’s mission and project objective for the site.

Thus far, the Master Plan is on a positive course with respect to achieving this balance and avoiding adverse effects to the historic district. Although still conceptual in nature, the Master Plan proposes a combination of rehabilitation and re-use of contributing buildings and features and sensitively scaled and sited new construction/in-fill. This mix appears capable of retaining the integrity of the historic district, should the Secretary’s Standards continue to be applied at the district- and project-level as phases are implemented. Prior to Section 106 review, additional information and analysis of plans for the historic district as a whole will be needed, in order to ensure compliance with federal law and VA directives for cultural resources (these points are detailed in the next section, Conclusions and Recommendations for Further Study).

Notes on Overall Conceptual Plan

The West Los Angeles VA Historic District spans the Northwest, Northeast, and Southwest quadrants of VA campus, in four dis-contiguous areas. The focus of the

Master Plan effort is a portion of the north campus. Of all areas within the historic district, the north campus has the highest concentration of National Register-listed properties, with over two-thirds (43) of the district’s contributing features located in this area.

This concentration of historically related properties represented a design opportunity as much as a design challenge. The Master Plan—the Arroyo—recognizes and builds upon the cohesive, neighborhood-like character of north campus neighborhoods (in particular Subareas 1, 3, and 4). Strategically sited and scaled new construction/in-fill seeks to build on and complement the character of the historic neighborhoods. New construction/in-fill is proposed for several sites that are underutilized, on the periphery of the historic district, or that have been significantly altered over time, including areas currently occupied by non-original surface parking lots.

The four “zones” envisioned in the Master Plan complement the existing character and uses of the north campus. The areas with the highest concentration of National Register-listed properties, Subareas 1, 3 and 4, are slated for Bridge, Transitional Housing and Support Services (Zone 2) and Housing (Zone 3). New units will primarily be provided in in-fill areas that echo and complement the historic site plan.

In addition, the incorporation of a sinuous landscaped “greenway” enhances connections for all areas through the Northwest Quadrant. Connecting south and north campuses through a curving, landscaped circulation path, the greenway incorporates and follows the patterns of extant, historically significant landscaping and mature trees and provides a coherent organizing principle for the Master Plan. The greenway feature will ultimately connect the recreational areas of the northernmost portion of the campus with the residential/domiciliary areas toward the south.

Plan Elements and Strategies for Compliance with Secretary’s Standards

In terms of the Master Plan, the overall design concept complements and builds on the existing character and domestic scale of the north campus’s historic neighborhoods. At present, the following components of the Master Plan will help facilitate ongoing compliance with the Secretary’s Standards:

F1. Historic Preservation

1. The overall balance of rehabilitation/reuse of National Register-listed historic properties and sensitively scaled and sited new construction/in-fill;
2. The use of altered or underutilized sites, or sites on the periphery of the historic district, for possible new construction/in-fill;
3. Plans for compatible scale, massing, and complementary but differentiated architectural style, for new construction/in-fill;
4. The recognition of the extant historic character of the neighborhoods/building groupings throughout the north portion of the campus, in particular in Subareas 1, 3, and 4, and the intention to build upon and complement this historic scale and character; this includes “locating similar, compatible uses in these neighborhoods” in order to create a “sense of place and community”;
5. The recognition and retention of contributing landscapes, streetscapes, and site plan features and the intention to retain historic landscapes and improve connections between the 10 neighborhoods planned for the north campus with a landscaped greenway; and
6. Increased density for existing neighborhoods with historically appropriate infill housing.

Physical Changes to Historic Properties: Preliminary Plans

While exact plans are not yet available for all contributors to the district, as this study was prepared (September 2015), among the historic district’s 66 contributing properties, a total of 3 contributors would be directly affected by the project:

Subarea 1: Building 199 (Hoover Barracks) Listed on National Register as a contributor to historic district

Plans: Retention and relocation to a receiver site nearby (to be determined)

Notes: This building was originally one in a series of barracks constructed on the site in the early 1930s. This building is the only extant survivor. The site surrounding Building 199 has been altered significantly; the adjacent area consists of an asphalt parking lot added after the period of significance. The conceptual plan is to relocate the building, in a similar site configuration, to a receiver site close-by. With careful

project planning and site selection, such a change could be mitigated to avoid adverse effects to the historic district. However, additional detail on the relocation specifics and site will be needed in the next phase of the project in order to adequately analyze project effects and meet the requirements of Section 106 and NEPA.

Subarea 1: Building 236 (Police Station) Listed on National Register as a contributor to historic district

Plans: Demolition

Notes: Building 236, adjacent to Building 199, shares the same altered site and setting. It does not share significant site-plan or landscaping features with other contributing elements of the district. At this conceptual stage, given the significant level of retention/reuse of a majority of the historic district contributors (in particular, those sharing historic site plan/landscape, streetscape features), the loss of Building 236 is not expected to result in an adverse effect to the historic district as a whole. However, additional detail on the specifics of demolition, as well as an analysis of adverse effects, mitigation measures, alternatives, and consultation, will be required in the next phase of the project in order to meet the requirements of Section 106 and NEPA to analyze project effects.

Subarea 1: Building 66 (Depot). Listed on National Register both as a contributor to historic district and as an individual resource

Plans: Relocation to a receiver site nearby (general location on the railway thoroughfare would be retained)

Notes: Additional plan detail is needed; these plans remain conceptual in nature. The Depot’s setting and location on the former railway thoroughfare are important character-defining features. The relocation of the building should be planned carefully, with a nearby receiver site on the same thoroughfare, sited in such a way that the building’s relationship to the street remains recognizable and intact. With careful project planning and site selection, such a change could be mitigated to avoid adverse effects to the individual resource and/or the historic district. However, additional detail on the relocation specifics, receiver site, and rehabilitation plans will be needed in the next phase of the project in order to meet the requirements of Section 106 and NEPA to analyze and avoid adverse effects.

A
B
C
D
E
F
G

F1. Historic Preservation

VA WLA Historic District

Conclusion and Recommendations

Professional Qualification Standards for Historic Preservation Professionals

To ensure compliance with NHPA/NEPA, historic resource analysis and preservation-related tasks described in this document must be completed by qualified historic preservation professionals meeting and/or exceeding the minimum requirements set forth by the National Park Service and codified in 36 CFR Part 61 in its Professional Qualifications Standards. As described previously, the PQS define minimum levels of education and professional experience required to perform identification, evaluation, registration, and historic preservation treatment activities. In some cases, additional levels of professional expertise may be needed, depending on the complexity of the task and the nature of the historic properties involved.

In summary, the Master Plan design remains conceptual. Ongoing input by a qualified preservation professional will be key to ensure ultimate compliance, both on the level of modernization/rehabilitation projects for individual contributing properties as well as new construction and site plan changes/improvements on the level of the historic district.

Conclusion and Recommendations for Further Study

Throughout the master planning process, Chattel, Inc. provided input on the Master Plan designs and concepts, distributed information on the West Los Angeles VA Historic District, its history and contributing features, and identified areas of opportunity and constraints for in-fill and rehabilitation. Although still conceptual in nature, plans for new construction/in-fill and rehabilitation were examined for compliance with the Secretary's Standards.

Although ambitious in its plans to provide up to 3,300 residential/domiciliary units across the north campus, the design concepts of the Master Plan thus far strike a balance between rehabilitation/re-use of historic buildings and sensitively designed, scaled, and sited new construction/in-fill.

Thus far, the Master Plan is on a positive course with respect to avoiding adverse effects to the historic district. Although still conceptual in nature, the Master Plan proposes a combination of rehabilitation and re-use of contributing buildings and features and sensitively scaled and sited new construction/in-fill. This mix appears capable of retaining the integrity of the historic district, should the Secretary's Standards continue to be applied at the district- and project-level as phases are implemented. Prior to Section 106 review, additional information and analysis of plans for the historic district as a whole will be needed, in order to ensure compliance with federal law and VA directives for cultural resources. Some of these points are detailed below.

It is important to note that the Master Plan remains conceptual at this stage. Ongoing input and guidance by a qualified preservation professional are key in order to ensure ongoing compliance with the Secretary's Standards and the avoidance of adverse effects to the National Register-listed West Los Angeles VA Historic District, its many contributing features, and the two individually listed National Register listed properties.

Information Required for Further Study

In terms of the West Los Angeles VA Historic District, areas in need of additional information for subsequent study and consideration are as follows:

1. Two buildings are slated for relocation; additional information on selected receiver sites, planned site

F1. Historic Preservation

VA WLA Historic District

Conclusion and Recommendations

- configuration, and relocation plans is needed for the next phase of study.
2. One building is slated for demolition; at this conceptual stage, given the significant level of retention/reuse of a majority of the historic district contributors (in particular, those sharing historic site plan/landscape, streetscape features), the loss of Building 236 is not expected to result in an adverse effect to the historic district as a whole. However, additional detail on the specifics of demolition, as well as an analysis of adverse effects, mitigation measures, alternatives, and consultation, will be required in the next phase of the project in order to meet the requirements of Section 106 and NEPA to analyze project effects.
 3. At present, the Master Plan includes conceptual sketches for overall building footprints and plan shapes, as well as general locations. Ongoing preservation review of these plans as they progress, at both the district and project level, will be critical to ensure compatibility with the Secretary's Standards and thereby avoid adverse effects to National Register-listed properties within the historic district. This review will include the physical characteristics of new construction as well as its site plan features and relationship to contributors of the historic district.
 4. The Master Plan focuses primarily on the western swath of the Northwest Quadrant of campus. Consequently, information is not yet available on plans for other areas of the campus also listed on the National Register as part of the historic district. Therefore, as plans progress, in particular for Subareas 2 and 5 of the Northwest Quadrant, ongoing historic preservation input by a qualified preservation professional meeting the Secretary of the Interior's Professional Qualifications Standards will be necessary to ensure ongoing compliance with the Secretary's Standards and to identify opportunities for avoiding adverse effects.
 5. In-fill/new construction: as conceptual plans for new construction are further developed, ongoing historic preservation input will be needed, at conceptual, schematic, and 50 percent CD phase, to ensure ongoing compliance with the Secretary's Standards and to identify opportunities for avoiding adverse effects. This examination will include overall building scale, massing, and site configuration, as well as materials, finishes, window/entrance

treatments, and ornamental detailing, to ensure that the selected architectural style is compatible with but differentiated from the historic district, per the Secretary's Standards.

Recommendations

In order to avoid unmitigatable adverse effects:

1. All physical changes to historic properties must comply with the Secretary's Standards (including all rehabilitation, new construction, mothballing, additions, and relocation projects)
2. Ensure ongoing compliance with Secretary's Standards through engaging a qualified historic preservation professional early in the process, as Master Plan phases are launched.
3. Engage in early consultation with State of Office Historic Preservation.
4. Continue to utilize the wealth of previous studies and data (including the National Register nomination for the West Los Angeles VA Historic District, previous Section 106 studies completed for seismic upgrades projects and rehabilitation of Building 205, 208, 209) in order to inform and guide future rehabilitation projects on campus.
5. The Master Plan calls for extensive rehabilitation of historic buildings. In order to provide the necessary planning/programming data, VA should commission an analysis covering the economics of rehabilitation, including rehabilitation costs and available Federal Investment Tax Credits.
6. Where buildings are slated for rehabilitation, identify and document character-defining features and plan for their retention, repair, and maintenance (or in-kind replacement if necessary).
7. Avoid demolition of the National Register-listed contributing properties of the historic district as well as the individually listed properties, significant site plan, streetscape, and landscape features.
8. Ensure the early involvement of a qualified historic preservation professional as Section 106 and NEPA compliance activities commence.
9. Mothballing: for historic properties that are ultimately slated for rehabilitation but will remain vacant for more than three years, Master Plan phases and implementation should include a plan

A
B
C
D
E
F
G

F1. Historic Preservation

VA WLA Historic District

Conclusion and Recommendations

for stabilization and mothballing, to ensure the avoidance of adverse effects through neglect. Preservation Brief 31 provides the appropriate measures and process for an adequate mothballing plan.

10. Archaeological Resources: the current scope of the Master Plan project did not include an updated study or survey for archaeological resources. Previous archaeological studies conducted for the West Los Angeles VA Campus indicated a high sensitivity for archaeological resources; the next phase of the project should include an adequate survey/study of archaeological resources in order to ensure compliance with applicable laws and VA policies vis-à-vis cultural resources.
11. Section 106 and NEPA review processes will be greatly streamlined if the Master Plan design phases and projects comply with the Secretary's Standards; engage a qualified historic preservation professional throughout the process.
12. In order to facilitate compliance with the Secretary's Standards, continue following the conceptual design recommendations listed below:

The following design approaches and recommendations were provided to the master plan team, with the aim of avoiding significant impacts to historic properties:

Rehabilitation and Reuse

1. Follow the guidance provided in the Secretary's Standards in any rehabilitation and reuse project involving a historic property.
2. Where possible, reuse buildings in accordance with their original use. This will decrease the need for wide-scale removal of and alteration to character-defining features and spaces
3. Prioritize the reuse and re-purposing of existing buildings first, before the construction of new buildings.

Selection of New Construction/In-fill Opportunity Sites:

1. Areas on the periphery and/or outside of historic district boundaries
 - Noncontributing surface parking lot and noncontributing playing field northwest of Buildings 205/208/209
 - Noncontributing areas throughout Subarea 7 (near

hospital)

2. Areas with lighter concentrations, or fewer unified collections, of character-defining site features, streetscapes, or landscapes
3. Areas where immediate setting has been altered with noncontributing properties and/or site features constructed outside the period of significance (most commonly, these consist of asphalt surface parking lots)
 - Surface parking lots north of Bldg 13, between Subareas 1 and 4; Surface parking lot west of Buildings 205/208/209 in Subarea 4
 - Building 199 is a district contributor but immediate setting has been altered; the building could be relocated or incorporated into an in-fill project
 - Building 113 is a noncontributing building within a contributing, significant site-plan (with Buildings 114, 115, 117); restoration of original features or sensitively designed new construction/in-fill would be acceptable

Character and Scale of New Construction/In-Fill:

1. In-fill/new construction should be compatible, differentiated, and visually subordinate to adjacent district contributors and the scale and character of historic district overall
 - Consult preservation professional for input on Secretary's Standards compliance, in particular as regards new construction adjacent to contributing properties and features of the historic district
2. Removal of incompatible, noncontributing properties or features (whether altered or added after the period of significance) offers an opportunity for in-fill/new construction
 - If new construction is compatible with but differentiated from the historic district, such projects offer opportunities to complement and reinforce the character of the historic district and surrounding campus
 - Similarly, restoring historic features and/or site plan configurations from period of significance offers opportunities to reestablish connections between areas that have been interrupted by recent construction or alterations, such as surface

F1. Historic Preservation

VA WLA Historic District

Conclusion and Recommendations

parking lots, etc.

3. Follow Secretary's Standards for new construction adjacent to historic properties
 - Standard #9: "New additions, exterior alterations, or related new construction shall not destroy historic materials that characterize the property. The new work shall be differentiated from the old and shall be compatible with the massing, size, scale, and architectural features to protect the historic integrity of the property and its environment."
 - Standard #10: "New additions and adjacent or related new construction shall be undertaken in such a manner that if removed in the future, the essential form and integrity of the historic property and its environment would be unimpaired."
4. Additions should be guided by the following general ideas:
 - Additions to contributors to the National Register-listed historic district are generally discouraged (but might be possible for secondary/tertiary contributors, on secondary elevations, or on a case-by-case basis)
 - Additions should be compatible, differentiated, and visually subordinate in massing and architectural detailing to the historic property

At each stage in the planning, design, and implementation process:

1. Consult qualified preservation professional to ensure ongoing compliance with Secretary's Standards

Policy Recommendations:

1. Work with Congress to allow for buildings that are mothballed in accordance with Preservation Brief 31 to be excluded from calculations of excess square footage in the Facilities Condition Assessment reporting systems.
2. Work with Congress to allow for buildings to use federal investment tax credits for rehabilitation as part of the Enhanced Use Lease. Changes to the Tax Reform Act of 1986 may be required to include multiple building campuses, such as this, and relax functionally related grouping issues experienced in the Base Realignment and Closure Act (BRAC) implementation.

A
B
C
D
E
F
G

F2

Environmental Impact

Historic Preservation

F1

Environmental Impact

F2

Traffic

F3

F2. Environmental Impact

NEPA

National Environmental Policy Act and VA Implementing Regulations Requirements

The U.S. Department of Veterans Affairs (VA) is required to evaluate all major actions in accordance with the regulations set forth by the Council on Environmental Quality provisions of the National Environmental Policy Act (NEPA), Title 40 CFR Parts 1500-1508; and VA Implementing Regulations, Environmental Effects of VA Actions, Title 38 CFR, Part 26 (51 FR 37182, Oct. 20, 1986).

Sec. 1501.2 requires federal agencies to integrate the NEPA process with other planning at the earliest possible time to ensure that planning and decisions reflect environmental values, avoid delays later in the process, and head off potential conflicts. As such, the NEPA process was initiated concurrent with development of the Master Plan.

VA Implementing Regulations Part 26.4 Policy.

- a. VA must act with care in carrying out its mission of providing services for veterans to ensure it does so consistently with national environmental policies. Specifically, VA shall ensure that all practical means and measures are used to protect, restore, and enhance the quality of the human environment; to avoid or minimize adverse environmental consequences, consistently with other national policy considerations; and to attain the following objectives:
 1. Achieve the fullest possible use of the environment, without degradation, or undesirable and unintended consequences;
 2. Preserve historical, cultural, and natural aspects of our national heritage, while maintaining, where possible, an environment that supports diversity and variety and individual choice;
 3. Achieve a balance between the use and development of resources, within the sustained capacity of the ecological system involved; and,
 4. Enhance the quality of renewable resources while working toward the maximum attainable recycling of nonrenewable resources.
- b. VA elements shall:
 1. Interpret and administer the policies, regulations, and public laws of the United States in accordance with the policies set forth in the NEPA and CEQ Regulations;
 2. Prepare concise and clear environmental documents which shall be supported by documented environmental analyses;
 3. Integrate the requirements of NEPA with Department planning and decision-making procedures;
 4. Encourage and facilitate involvement by affected agencies, organizations, interest groups and the public in decisions which affect the quality of the human environment; and,
 5. Consider alternatives to the proposed actions which are encompassed by the range of alternatives discussed in relevant environmental documents, and described in the environmental impact statement.

This page is intentionally left blank.

F3

Traffic

Historic Preservation

F1

Environmental Impact

F2

Traffic

F3

F3. Traffic

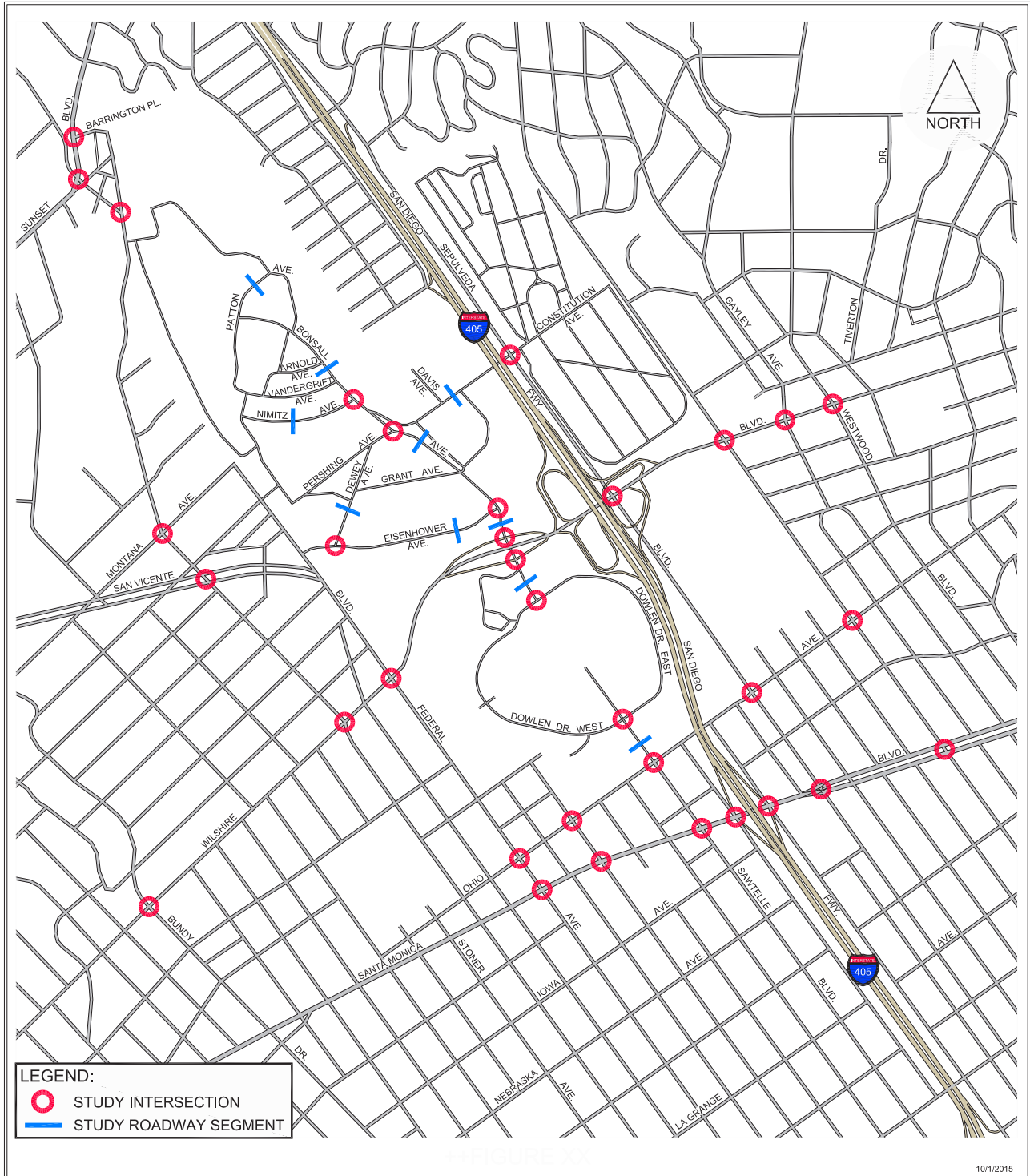
NOTE: This section will be revised at completion of the traffic study in December 2015.



Introduction

Crain & Associates has prepared this analysis of existing and future traffic and parking conditions for the proposed Veteran Affairs West Los Angeles Master Plan development (the "Project"). This analysis covers four Project development phases. These include an Immediate Phase (2015); a Short-Term Phase (2016 - 2017); a Mid-Term Phase (2018 - 2025); and a Long-Term Phase (2026 - 2045). As the Project site is within the City of Los Angeles, the traffic analysis was conducted using methodologies and procedures generally consistent with those for traffic studies in the City of Los Angeles. Analyses were also conducted consistent with the guidelines of the Los Angeles County Congestion Management Program. Thirty-three (33) intersections, including eight internal intersections, and 10 internal roadway segments were evaluated for existing and future conditions, without and with the Project. The parking analysis was based on recently collected parking data, parking ratios provided by the Project design team, nationally recognized parking demand ratios, and recent parking studies related to the site. The following sections describe in more detail the methodology, procedures and assumptions used in the analysis of traffic and parking conditions.

F3. Traffic

Figure F3.1 Project Site Vicinity & Study Locations



LEGEND:
 STUDY INTERSECTION
 STUDY ROADWAY SEGMENT

10/1/2015

FN: VA WEST LOS ANGELES MP&OC/SITEVICIN

TRAFFIC STUDY LOCATIONS



Transportation Planning
 Traffic Engineering
 300 Corporate Pointe, Suite 470
 Culver City, California 90230
 PH (310) 473-6508 F (310) 444-9771
www.crainandassociates.com

A
B
C
D
E
F
G

F3. Traffic

Methodology

Traffic Conditions

Existing and future traffic conditions were analyzed for the streets and roadways serving the Project site. Traffic volumes were analyzed at intersections expected to be used by a significant volume of Project trips and, therefore, where potential Project impacts most likely would occur. These included 25 signalized intersections in the site vicinity and eight stop-controlled intersections within the site. These 33 study intersections are listed below and denoted on Figure 1.

1. Sunset Boulevard / Barrington Place (signalized)
2. Sunset Boulevard / Barrington Avenue (signalized)
3. Barrington Place / Barrington Avenue (signalized)
4. Montana Avenue / Barrington Avenue (signalized)
5. San Vicente Boulevard / Barrington Avenue (signalized)
6. Constitution Avenue / Sepulveda Boulevard (signalized)
7. Wilshire Boulevard / Bundy Drive (signalized)
8. Wilshire Boulevard / Barrington Avenue (signalized)
9. Wilshire Boulevard / San Vicente Boulevard-Federal Avenue (signalized)
10. Wilshire Boulevard / Sepulveda Boulevard (signalized)
11. Wilshire Boulevard / Veteran Avenue (signalized)
12. Wilshire Boulevard / Gayley Avenue-Midvale Avenue (signalized)
13. Wilshire Boulevard / Westwood Boulevard (signalized)
14. Ohio Avenue / Barrington Avenue (signalized)
15. Ohio Avenue / Federal Avenue (signalized)
16. Ohio Avenue / Sawtelle Boulevard (signalized)
17. Ohio Avenue / Sepulveda Boulevard (signalized)
18. Ohio Avenue / Veteran Avenue (signalized)
19. Santa Monica Boulevard / Barrington Avenue (signalized)
20. Santa Monica Boulevard / Federal Avenue (signalized)
21. Santa Monica Boulevard / Sawtelle Boulevard (signalized)
22. Santa Monica Boulevard / I-405 Freeway Southbound Ramps-Beloit Avenue (signalized)
23. Santa Monica Boulevard / I-405 Freeway Northbound Ramps-Cotner Avenue (signalized)

24. Santa Monica Boulevard / Sepulveda Boulevard (signalized)
25. Santa Monica Boulevard / Veteran Avenue (signalized)
26. Nimitz Avenue / Bonsall Avenue (stop-controlled)
27. Pershing Avenue / Bonsall Avenue (stop-controlled)
28. Eisenhower Avenue / Dewey Avenue (stop-controlled)
29. Eisenhower Avenue / Bonsall Avenue
30. Wilshire Boulevard Westbound Ramps / Bonsall Avenue (stop-controlled)
31. Wilshire Boulevard Eastbound Ramps/Bonsall Avenue (stop-controlled)
32. Dowlen Drive / Bonsall Avenue (stop-controlled)
33. Dowlen Drive / Sawtelle Boulevard (stop-controlled)

In addition, the following 10 internal street segments, also denoted on Figure 1, were evaluated for on-site traffic circulation:

1. Patton Avenue north of Bonsall Avenue
2. Bonsall Avenue between Arnold Avenue & Vandergrift Avenue
3. Nimitz Avenue between "X" & Bonsall Avenue
4. Constitution Avenue between "X" & Sepulveda Boulevard
5. Bonsall Avenue between Pershing Avenue & Grant Avenue
6. Dewey Avenue between Eisenhower Avenue & "X"
7. Eisenhower Avenue between Dewey Avenue & Bonsall Avenue
8. Bonsall Avenue between Eisenhower Avenue & Wilshire Boulevard Westbound Ramps
9. Bonsall Avenue between Wilshire Boulevard Eastbound Ramps & Dowlen Drive
10. Sawtelle Boulevard between Dowlen Drive & Ohio Avenue

Existing peak-hour traffic volumes for the 33 study intersections were obtained from traffic counts conducted on September 29, 2015. Existing traffic volumes for the 10 internal roadway segments were obtained from 24-hour traffic counts that were also conducted on the same day.

"Figure G1.1. Project Site Vicinity & Study Locations" on page F3.03 depict these existing volumes.

F3. Traffic

Project Trip Generation, Distribution, and Assignment

Development of the Project involves four phases, with existing buildings changing uses or being removed, new buildings being constructed, and access points and internal roadways being added or modified. To estimate the Project trip generations associated with the development changes, trip generation rates from the Institute of Transportation Engineers (ITE) Trip Generation, 9th Edition manual and the West Los Angeles Transportation Improvement and Mitigation (WLA TIMP) were used. As the Project site is within the boundaries of the WLA TIMP area, PM peak-hour trips were calculated according to the trip rates in Appendix A of the WLA TIMP, to the extent feasible. The ITE trip rates were used for the calculation of daily and AM peak-hour trips, and for PM peak-hour trips where no appropriate WLA TIMP trip rates could be identified. In cases where Project uses were highly specialized and not found in the ITE manual or the WLA TIMP, the trip rates for an alternative use exhibiting similar operational and/or trip-making characteristics were assumed. For the proposed Columbarium, the ITE “Cemetery” trip rates were used, which were increased by an assumed factor of 10 due to this facility having significantly more capacity per acre to store remains than a typical cemetery.

Appendix __ contains the trip generation rates and assumptions used to estimate Project trips. This Appendix also includes the Project trip generations calculated for the four development phases. These trip generations reflect a 10 to 20 percent reduction to account for anticipated above-average transit usage due to the excellent and improving transit service along the Wilshire Boulevard corridor and elsewhere in this area, as well as likely below average vehicle ownership by Veterans inhabiting the Project.

The general geographic distribution of the Project trips was estimated on the basis of the nature of the Project uses; existing traffic patterns; characteristics of the surrounding roadway system; geographic location of the Project site and its proximity to freeways and major travel routes; and areas expected to be origins or destinations of Project users.

The Project geographic distribution was used to estimate the routes and intersections to which Project trips would be assigned accessing the Project site. Project site access and internal circulation changes that are envisioned for the Mid-Term and Long-Term Phases were considered in this process. The resulting inbound and outbound Project trip assignment percentages for the study locations are illustrated in Figures __, Appendix __. Applying these percentages to the Project trip generations, the peak-hour Project traffic volumes at the

study locations were determined. These volumes are presented in Figures __, Appendix __.

Cumulative Development Traffic Volumes

The analysis of future traffic conditions included potential traffic volume increases attributable to other projects and developments that may occur in the surrounding area. To estimate these volume increases, a traffic volume growth factor of 1.0 percent per year was used. This growth factor is approximately four times the average growth factor of 0.245 percent per year determined from the 2010 Los Angeles County Congestion Management Program (CMP) for Regional Statistical Area (RSA) 16, the RSA containing the Project site. Use of the 1.0 percent factor provided a more conservative basis for estimating future traffic volumes than the CMP growth factor. The 1.0 percent factor, compounded annually, was applied to the existing intersection traffic volumes to estimate the Future “Without Project” traffic volumes for the years 2017, 2025 and 2045. Figures __ in Appendix __ show the Future Without Project peak-hour volumes.

Signalized Intersection Analysis Methodology

As the signalized study intersections are under the operation of the City of Los Angeles, their levels of service were analyzed using the Los Angeles Department of Transportation (LADOT) methodology. This methodology is based on the Critical Movement Analysis (CMA) procedures outlined in Circular Number 212, published in 1980 by the Transportation Research Board. This document describes procedures for determining the operating characteristics of an intersection in terms of the “Level of Service” provided for different levels of traffic volume and other variables, such as the number of critical signal phases and traffic lanes.

The term “Level of Service” (LOS) describes the quality of traffic flow, ranging from excellent conditions at LOS A to failure conditions at LOS F. LOS D is recognized by many cities as an acceptable service level in urban areas. The LOS at an intersection can be determined by first dividing the sum of the critical movement volumes by the capacity of that intersection, resulting in a volume-to-capacity (V/C) ratio. Using Table G1-1 below, the LOS corresponding to a V/C ratio can be identified.

A
B
C
D
E
F
G

F3. Traffic

Table F3-1. Signalized Intersections Levels of Service As a Function of V/C Ratios

Level of Service	Operating Characteristics	Range of V/C Ratios
A	Excellent - No vehicle waits longer than one red light.	0.000 - 0.600
B	Very Good - An occasional approach phase is fully utilized; many drivers begin to feel somewhat restricted within groups of vehicles	0.601 - 0.700
C	Good - Occasionally drivers may have to wait through more than one red light; backups may develop behind turning vehicles.	0.701 - 0.800
D	Fair - Delays may be substantial during portions of the rush hour, but enough lower volume periods occur to permit clearing of developing lines, preventing excessive backups	0.801 - 0.900
E	Poor - Represents the most vehicles that intersection approaches can accommodate; may be long lines of waiting vehicles through several signal cycles.	0.901 - 1.000
F	Failure - Backups from nearby intersections or on cross streets may restrict or prevent movement of vehicles out of the intersection approaches. Tremendous delays with continuously increasing queue lengths.	> 1.000

The CMA methodology does not account for signal timing enhancements, however, which can increase the capacity of an intersection. The signalized study intersections are currently operating under the City of Los Angeles' Automated Traffic Surveillance and Control (ATSAC) / Adaptive Traffic Control System (ATCS), a highly sophisticated computerized system that continually monitors traffic demand at signalized intersections within the system and modifies signal timing to maximize capacity and decrease overall delay. Overall, ATSAC / ATCS has been recognized to increase intersection capacity by approximately 10 percent.

Accordingly, the calculated V/C ratios for the signalized study intersections were adjusted downward by 0.100 before determining the corresponding LOS.

In addition, in order to better account for the heavy peak-period congestion and queuing on Wilshire Boulevard and Santa Monica Boulevard, which limit traffic volume throughput, intersection capacity was adjusted at study intersections along both streets.

Unsignalized Intersection Analysis Methodology

The Highway Capacity Manual (HCM) methodology for stop-controlled intersections was used to analyze the eight internal study intersections, all of which are unsignalized. The HCM methodology calculates delay, in seconds per vehicle for each approach and for the intersection as a whole, for which a corresponding LOS is determined. Intersections with volumes that are at or near capacity experience greater congestion and longer vehicle delays. The TRAFFIX software program, which includes the HCM stop-control methodology, was used to analyze the unsignalized study intersections. Table G1-2 summarizes the determination of Levels of Service for unsignalized intersections based on stop-controlled intersection (average) delay.

Table F3-2. Unsignalized Intersections Levels of Service As a Function of Stop-Controlled Intersection Delay

LOS	Stop-Controlled Intersection Delay (sec/veh)
A	0 - 10
B	>10 - 15
C	>15 - 25
D	>25 - 35
E	>35 - 50
F	>50

Intersection LOS Analysis Scenarios

Based on the above methodologies, procedures, assumptions, and adjustments, the LOS conditions for the study intersections were analyzed for the following scenarios:

- Existing (2105)
- Existing (2105) With Project
 - With Immediate Phase
 - With Immediate & Short-Term Phases
 - With Immediate, Short-Term & Mid Term Phases
 - With Immediate, Short-Term, Mid-Term & Long-Term Phases

F3. Traffic

- Future (2017) Without Project
- Future (2017) With Project
 - With Immediate & Short-Term Phases
- Future (2025) Without Project
- Future (2025) With Project
 - With Immediate, Short-Term & Mid-Term Phases
- Future (2045) Without Project
- Future (2045) With Project
 - With Immediate, Short-Term, Mid-Term & Long-Term Phases

Figures showing the intersection volumes for the “With Project” scenarios are contained in Appendix __.

Roadway Segment Analysis

The eight internal roadway segments were analyzed in terms of existing daily traffic volumes and the relative percentage changes to these volumes as a result of Project development.

Congestion Management Program (CMP) Traffic Analysis

The CMP requires that a traffic impact analysis be prepared for CMP monitoring intersections where a project would likely add 50 or more peak-hour trips, and for CMP freeway monitoring segments where a project is expected to add 150 or more peak-hour trips in either direction. Accordingly, such analyses were performed for the intersections of Wilshire Boulevard / Sepulveda Boulevard, Wilshire Boulevard / Beverly Glen Boulevard, Santa Monica Boulevard / Bundy Drive, and Santa Monica Boulevard / Westwood Boulevard, and for the I-405 south of Mulholland Drive, I-405 north of Venice Boulevard, I-10 at Lincoln Boulevard, and I-10 east of Overland Avenue. These are the CMP monitoring intersections and freeway segments nearest the Project site.

Parking Conditions

Existing and future parking conditions were analyzed for the both the north and south campuses of the Project site. This analysis included Public Lots, which are designated by a number or letter (such as Lot 7 or Lot C) and usable by VA staff, patients and visitors, and Miscellaneous Lots, which have no number or letter designation and are small, remnant areas that are also usable for public parking. Leased Lots are parking facilities leased to other entities and currently unavailable for public parking.

Crain & Associates conducted an inventory of the parking supply on the north campus, along with an hourly parking utilization survey in August 2015. As part of its work for the proposed Essential Care Tower project, Walker Parking Consultants (WPC) inventoried the parking supply on the south campus in October 2013. WPC did not conduct a parking utilization survey for the south campus, utilizing instead information from the updated VA Parking Demand Model to arrive at the existing parking demand for the south campus. Summaries of the north and south campuses’ existing parking supplies and peak utilizations / demands are provided in Tables __, Appendix __.

The analysis of future parking conditions was based on two methods. For the development on the north campus, including remaining, renovated and new development, parking demand rates in Parking Generation, 4th Edition, published by ITE, were applied. This reference source is widely used by traffic engineering professionals to estimate the parking demands. The ITE parking demand rates cover a variety of uses, including hospital, medical office, general office, and assisted living. To account for the effects of increased transit usage, below average vehicle ownership and other factors, reductions of 10 to 20 percent were assumed and applied to the ITE parking demand rates. For the south campus, the WPC analysis of future parking demand conditions was assumed and included. As determined for existing conditions, WPC arrived at the future parking demand using the information from the updated VA Parking Demand Model. Tables __ in Appendix __ summarize the estimated future parking demands for the north and south campuses, and also compare those demands to the prevailing parking supplies.

A
B
C
D
E
F
G

G

Appendix

Veterans Affairs West Los Angeles Campus Draft Final Master Plan

Planning a Community
for Veterans

October 15th 2015

VA



U.S. Department
of Veterans Affairs



A Executive Summary

B Existing Conditions

C Stakeholder Engagement

D Master Plan Development

E Supporting Documentation

F Implementation Documents

G Appendix

G

Appendix

Contents

<u>G1. Stakeholder Meetings</u>	G1.1
List of Meetings	G1.2
Stakeholder Organization Comment Summaries	G1.4
Recommendations	G1.14
<u>G2. Existing Shuttle Schedule</u>	G2.01
<u>G3. Possessory Uses</u>	G3.01
<u>G4. Formal Correspondence</u>	G4.01

G1

Stakeholder Meetings

Stakeholder Meetings

G1

Existing Shuttle Schedule

G2

Possessory Use Agreements

G3

G1. Stakeholder Engagement

List of Meetings

Weekly Design Open Houses	Date	Attendees
Open House #1	July 21, 2015	Veterans (1) / Community (3)
Open House #2	July 28, 2015	Veterans (1) / Community (12)
Open House #3	August 4, 2015	Veterans (11) / Community (17)
Open House #4	August 11, 2015	Veterans (11) / Community (19)
Open House #5	August 18, 2015	Veterans (13) / Community (25)
Open House #6	August 25, 2015	Veterans (27) / Community (43)

Town Hall and Neighborhood Community Meetings	Date	Speakers
Town Hall #1	June 23, 2015	Veterans (10) / Community (3)
Westwood	July 21, 2015	
West LA	July 22, 2015	
Town Hall #2	July 23, 2015	Veterans (10) / Community (12)
Pacific Palisades	July 23, 2015	
Brentwood	July 28, 2015	Veterans (7) / Community (7)
Town Hall #3	August 20, 2015	Veterans (24) / Community (1)
Town Hall #4	September 17, 2015	
Town Hall #5	October 7, 2015	Veterans (29) / Community (2)

Key Stakeholder Group Meetings	Date	Speakers
Plaintiff	June 17, 2015	VA+Plaintiff (17) / HOK (4)
Congressman Lieu	July 14, 2015	VA (1) / Reps (2) / HOK (4)
VSO	July 14, 2015	Veterans (8) / VA+Reps (5) / HOK (6)
Mr Rosebrock	July 17, 2015	Veterans (2) / VA (3) / HOK (3)
LA Mayor Garcetti	July 28, 2015	
Homeless Summit	August 19, 2015	Veterans (7) / Community (7)

G1. Stakeholder Engagement

VA User Group Meetings	Date	Speakers
Outreach and Community Planning	June 24, 2015	VA (6) / HOK (5)
Building 209	July 1, 2015	VA (5) / HOK (1)
New Directions	July 8, 2015	
Blue Butterfly	July 9, 2015	
Inpatient	July 28, 2015	VA (2) / HOK (3)
Leadership Group	July 29, 2015	VA (8) / HOK (2)
Mental Health	August 6, 2015	VA (2) / HOK (2)
Environmental Services	August 6, 2015	VA (3) / HOK (1)
Dietary	August 12, 2015	VA (4) / HOK (2)
Emergency Services	August 13, 2015	VA (2) / HOK (3)
Patient Advisory Council	August 13, 2015	VA (7) / HOK (2)
Domiciliary	August 26, 2015	VA (3) / HOK (4)
Outpatient	August 26, 2015	VA (3) / HOK (4)
Welcome Center	August 27, 2015	VA (2) / HOK (2)
Women's Veteran Services	August 27, 2015	VA (2) / HOK (2)
Security	September 2, 2015	VA (5) / HOK (2)
Home Health	September 16, 2015	VA (3) / HOK (4)

Stakeholders

Attendees List and comments can be provided on request. Summaries of comments are located in the following section.

Social Media and Email Campaigns

Provided at the end of this section.

A
B
C
D
E
F
G

G1. Stakeholder Engagement

Stakeholder Organization Comment Summaries

Note - Outlined below are comments only from presentations to Stakeholder Organizations in which the Consensus team was present. Comments from other meetings or grassroots stakeholders via the online questionnaire, emails, and social media are also available in the Appendix for review but not included below.

Funding

Veterans

- VSO Coalition: Has money been set aside for the implementation of the plan?

Community Groups

- Brentwood Community Council: Where will the funding come from?
- Pacific Palisades Community Council: How will the funding be allocated for this project? Will it be diverted to different areas?
- West Los Angeles Neighborhood Council: It is said that the people who work at VA hold the donated checks from the community not VA itself. What's happened to that money?
- West Los Angeles Neighborhood Council: Where will the budget come from?
- Westwood Community Council: What are the current and future sources of funding?

Elected Officials

- LA Mayor Garcetti Briefing: Prop 41 funding cannot be given to VA site without EUL authorization. Ask Vince Kane about conversations about Prop 41 – need written report
- LA Mayor Garcetti Briefing: What is the status of MHS A Prop 63 money?
- LA Mayor Garcetti Briefing: If state or city money is used, does it trigger CEQA?

Veterans Input

Veterans Service Organization

- VSO Coalition: This land is for Veterans only – no place for civilians (Brentwood, UCLA, etc.)
- VSO Coalition: Veterans are in charge of their land – citizen soldiers

Community Groups

- Brentwood Community Council: What kind of input are VA Master Plan Team asking from the Veterans?
- Brentwood Community Council: VA should partner with the Veterans Hunter Project in El Monte.
- Brentwood Community Council: There is a disconnect between the community and the Veterans. What programs will be available to re-incorporate the Veterans into the community.
- Pacific Palisades Community Council: VA must focus on the original intention of the campus as a “home” for the Veterans.
- West Los Angeles Neighborhood Council: The American Legion Veterans intend to be at the table and give their input into the Master Plan.
- West Los Angeles Neighborhood Council: We must treat all older Veterans right. That is not happening currently.
- West Los Angeles Neighborhood Council: There are a lot of Veterans groups (Veterans Committee, Housing for Returning Veterans) and they must work together.

Elected Officials

- Council member Koretz staff: The rehabilitation of the Chapel on-campus is a big issue for many Veterans.

Elected Official Participation

Veterans

- LA Veterans Collaborative: Has there been any consideration to ask president or governor to declare state of emergency?

Community Groups

- Brentwood Community Council: Is VA Team also working with other Congress members and elected officials in other areas?
- Brentwood Community Council: In the past, politics has kept similar programs from being actually implemented. What makes this Master Plan different from past attempts?
- Brentwood Community Council: As the Master

G1. Stakeholder Engagement

Plan is a tremendous political lift, how will VA engage with local and community government for leverage?

- Pacific Palisades Community Council: The Master Plan is only a suggestion to the politicians so there is no guarantee that the politicians will approve and get it done.
- Pacific Palisades Community Council: Will the Master Plan work alongside Mayor Garcetti with his efforts of bringing in homeless Veterans?

Elected Officials

- VA Government Briefing: The congressional offices should send e-mail blasts to the Veterans in their districts to gauge their opinion and give feedback to the Master Plan.
- LA Mayor Garcetti Briefing: Key decision makers – current Secretary of VA, State of California, Governor's Office. Now an HCD entity, housing department

VA staff

Veterans

- LA Veterans Collaborative: Cal Vet building is only 25% occupied on daily basis – understaffed and underfunded. Need to get the place staffed so we can start getting Veterans in there. Schism in leadership between state and VA or federal. Need to get this place staffed – will build credibility with Vets.
- LA Veterans Collaborative: When speaking about most vulnerable do you include VA employees who work on the front lines planning? Need to utilize these folks in the planning process.

Community Groups

- Brentwood Community Council: What will be the role and capacity of the Director of Community Outreach at VA?
- Pacific Palisades Community Council: Who is the contact person at VA to refer homeless Veterans?
- West Los Angeles Neighborhood Council: Are the Senior Executives at VA Veterans themselves?
- West Los Angeles Neighborhood Council: The culture within VA must change.
- Westwood Community Council: The campus should hire a specialist for inter-community relations (organizing volunteers, teachers, etc.).

- Brentwood Homeowners Association: Plan should provide for adequate staffing on a consistent, long-term basis, including healthcare, counseling, and security personnel to protect the residents and the community.

Elected Officials

- VA Government Briefing: VA should partner with the Department of Defense to recognize early on the at-risk population before they become homeless or suffer from trauma.
- VA Government Briefing: There should be a change in the culture at VA so that nobody will say “no” to a Veteran.
- VA Government Briefing: We need a 21st century VA.

Unique Segments of the Veteran population

Veterans

- LA Veterans Collaborative: Thanks for identifying two vulnerable populations – women and chronically homeless. women with experienced trauma and women with children are some of the most vulnerable, but can't just restrict to these groups. Also a larger issue for all women Veterans when attempting to find housing. Making women share their trauma stories to get the housing may limit the groups we see.
- LA Veterans Collaborative: I hope prior to implementing these plans that you will speak with women group involved. Need focus groups just for women – often don't feel comfortable sharing in a group setting. Important to have these women-only focus groups before decisions are made. Safe environment is a key driver
- LA Veterans Collaborative: Speaking on behalf of Veterans served at LGBT center. LGBT Veterans do not feel welcome at VA. How do you create an environment that is welcoming to LGBT Veterans?
- VSO Coalition: Need a women's center on-campus
- VSO Coalition: Gender-specific facilities
- VSO Coalition: Far north quadrant would be a good place for the women's area
- VA Homeless Programs Summit: We need housing for 55-75 year olds that need homes but are not in need of a stay at a nursing home
- A Homeless Programs Summit: Offer a mix of living quarter types suitable for a diverse mix of resident types

A
B
C
D
E
F
G

G1. Stakeholder Engagement

- VA Homeless Programs Summit: Offer pet-friendliness
- VA Homeless Programs Summit: Keep in mind the safe integration of transgender populations

Community Groups

- Brentwood Community Council: Will there be housing specifically for Veterans who are single mothers with children?
- Pacific Palisades Community Council: How will the campus be enticing for younger Veterans?
- Westwood Community Council: Why are the Veterans afraid to go to VA and seek help?
- Westwood Community Council: Safety must be provided for Female Veterans and Veterans suffering from mental illnesses.
- Westwood Community Council: What about other-than-honorably discharged Veterans?
- Westwood Community Council: There needs to be a specialist for women Veterans.

Elected Officials

- VA Government Briefing: What about LGBT Veterans who are not honorably discharged and others who are not eligible to receive services from VA?
- VA Government Briefing: Will there be separate housing for female Veterans?
- VA Government Briefing: Transition aid centers for recently returned Veterans are extremely important.

Outreach

Veterans

- LA Veterans Collaborative: At a later date could you meet with our outreach team to get these ideas heard.

Community Groups

- Brentwood Community Council: Is VA reaching out to private Veterans organizations?
- Brentwood Community Council: Were there and will there be any pushback from the community?
- Brentwood Community Council: Veterans on VA campus do not know about the lawsuit settlement and the Master Plan.

- Brentwood Community Council: The community must be more engaged with the Veterans as just 10 minutes of talking to someone enlightens the Veterans greatly.
- Brentwood Community Council: VA must use a creative way that is multi-faceted and multi-disciplinary to approach the Veterans and help them with their situations.
- Brentwood Community Council: This community meeting was premature since there is nothing substantial to talk about and for the community to actually respond to.
- Pacific Palisades Community Council: VA must increase transparency and accountability.
- West Los Angeles Neighborhood Council: No Veteran stakeholders were notified of this meeting at UCLA.
- West Los Angeles Neighborhood Council: Who is conducting the study of the Veterans population?
- West Los Angeles Neighborhood Council: Why has VA never contacted the West LA Neighborhood Council Land Use Committee? VA has rarely made any contact with the community in the past. When the community reached out to VA, they were blown off. Why should the community believe that the Master Plan team is actually going to do something?
- West Los Angeles Neighborhood Council: The council would like a representative to come and report to the council.
- West Los Angeles Neighborhood Council: The Master Plan seems to be operating in a vacuum and isn't really reaching the Veterans.
- West Los Angeles Neighborhood Council: There is no response from emails to VA.
- Westwood Community Council: What are the future plans for engagement with the Westside communities?
- Westwood Community Council: What is the phone number if a Veteran wants direct help in walking him/her through the process?
- Westwood Community Council: There are homeless Veterans just at the back gate of the campus, so outreach must be augmented.
- Brentwood Homeowners Association: Although the documentation included in "Help House LA Vets" makes a pretense of seeking community input for a "community-based planning process", without answers to the questions above, the process is flawed, inadequate, and without real

G1. Stakeholder Engagement

substance. We understand that the Master Plan is “a high-level planning process”, but so far it is so high in the clouds as to be inaccessible. There has not been a meaningful opportunity for public input.

Elected Officials

- Congressman Lieu Meeting: There has been past community committees / advisory panels that worked, but who would decide which community persons will be on the panel
- Congressman Lieu Meeting: Smaller group meetings with people that are key persons
- Congressman Lieu Meeting: How do we create an army to get all the information out
- Congressman Lieu Meeting: Community meetings in July that would be participating in the Master Plan updates
- LA Mayor Garcetti Briefing: Let us know if we can provide a letter of support and where it should go.
- LA Mayor Garcetti Briefing: Keep Mayor’s office in the loop on Master Plan rollout.
- County Supervisor Kuehl’s staff: Do a focus group with supportive housing developers.

Community

Community Groups

- Brentwood Community Council: While the Master Plan is being developed and implemented, the community can donate facilities and land that can be utilized immediately.
- Brentwood Community Council: The nation is currently in a state of emergency of homeless Veterans. VA and surrounding communities must collaborate together to address the issue.
- Brentwood Community Council: The community must always ask itself what can the community do for the Veterans.
- Brentwood Community Council: What are the assurances that the input from the community is actually going to be incorporated?
- Pacific Palisades Community Council: We must remember that it was the community that won back VA in the past and that the outside community is still very important for VA and vice versa.
- Pacific Palisades Community Council: The Brentwood School, UCLA baseball diamond, etc.. are important to not just the community but also the Veterans as it gives them opportunity to

socialize.

- West Los Angeles Neighborhood Council: What can the community do in terms of specific steps?
- West Los Angeles Neighborhood Council: VA must not dismiss the community as unimportant part of the public.
- Westwood Community Council: The campus must integrate the community effectively and USC did a good job of that.
- Brentwood Homeowners Association: The Plan should involve other localities where homeless Veterans are found and their families may be located, rather than looking to West LA to accommodate the needs of the entire region. The Plan process should consider the advisability of small facilities in the home communities of individual Veterans, since a majority of the homeless Veterans are not from West LA.

Built Environment

Veterans Service Organizations

- VA Veterans Collaborative: Communities of tiny houses – house someone under \$20,000 a unit. Can have available right now. Want a one-acre experimental zone on VA to test some of these ideas.
- VSO Coalition: Hoteling for families
- VSO Coalition: Can there be affordable housing for staff? The State Home cannot keep staff because of the high cost of living on the west side
- VSO Coalition: Permanent housing is a must
- VSO Coalition: Entrance to campus should be welcoming and calming
- VSO Coalition: Park settings with paths
- VSO Coalition: Community gardens
- VSO Coalition: Mini mall concept – farmers market
- VSO Coalition: There is a need and want for a pool
- VA Homeless Programs Summit: Include a convenience store so Veterans are not limited to expensive stores in Brentwood as their only shopping option
- VA Homeless Programs Summit: Make some of the structures multi-purpose so they have the ability to change and adapt to new uses in the future
- VA Homeless Programs Summit: Build a structure

A
B
C
D
E
F
G

G1. Stakeholder Engagement

that allows for drop-in mental health services so Veterans in need don't have to jump through so many hoops to get the help they need

- VA Homeless Programs Summit: Access to kitchens to make their own food
- VA Homeless Programs Summit: Community gardens
- VA Homeless Programs Summit: Public art by Veterans
- VA Homeless Programs Summit: Move VA Welcome Center closer to Wilshire Boulevard.
- VA Homeless Programs Summit: Change numbering and signage for better wayfinding
- VA Homeless Programs Summit: Library
- VA Homeless Programs Summit: State-of-the-art computer lab
- VA Homeless Programs Summit: Bike share
- VA Homeless Programs Summit: Food pantry
- VA Homeless Programs Summit: Spread out gardens throughout the campus with raised beds
- VA Homeless Programs Summit: Basketball hoop
- VA Homeless Programs Summit: More covered bus stops
- VA Homeless Programs Summit: Meditation and Zen mindfulness spaces
- VA Homeless Programs Summit: Showers and salons
- VA Homeless Programs Summit: Swimming pool to provide people who have pain a place to exercise
- VA Homeless Programs Summit: Free laundry facilities
- VA Homeless Programs Summit: Space for the Department of Mental Health
- VA Homeless Programs Summit: Child Care Center
- VA Homeless Programs Summit: Sports complex
- VA Homeless Programs Summit: Health club
- VA Homeless Programs Summit: Space for the providers
- VA Homeless Programs Summit: Dog Park
- VA Homeless Programs Summit: Experimental space for mobile/trailer living quarters

Community Groups

- Brentwood Community Council: What is the

maximum number of people that the campus can house?

- Brentwood Community Council: What are some good past examples of campuses that were successful?
- Brentwood Community Council: The government must handle the situation as it would handle a natural disaster.
- Brentwood Community Council: Will there be other locations around Southern California to be used for the Veterans and are they included in the Master Plan?
- Brentwood Community Council: Will there be continuous update on services provided on-campus?
- Pacific Palisades Community Council: The campus should revitalize existing buildings and not construct new ones.
- Pacific Palisades Community Council: While the Master Plan is being finalized, will the campus provide temporary housing as an emergency?
- Pacific Palisades Community Council: How many are currently housed under temporary housing? How many are under permanent?
- Pacific Palisades Community Council: What will happen to the existing and future VASH (Section 8 Vouchers) housing?
- West Los Angeles Neighborhood Council: Disabled Veterans could buy homes if VA provided low-income housing on the campus.
- West Los Angeles Neighborhood Council: I live in Westwood next to the State Building on VA, but it seems that no one lives there. Why aren't Veterans being housed there? I'm from Detroit and in Detroit, they have housing that is being torn down. Why aren't you calling the other communities and use that housing for homeless?
- West Los Angeles Neighborhood Council: Will the bridge housing be expanded?
- West Los Angeles Neighborhood Council: How many units is VA planning to house?
- West Los Angeles Neighborhood Council: VA said that they were going to allow trailers (to be used as emergency housing) and that they were working on a plan. That was four years ago.
- Westwood Community Council: Give building names that are not numbers and put up signs to navigate the area.
- Westwood Community Council: What will be the type of construction for the new buildings?

G1. Stakeholder Engagement

- Westwood Community Council: The demand for housing is going to substantially exceed the supply. What is the purpose of the housing on-campus?
- Westwood Community Council: The campus is the most historic part of Wilshire Boulevard and must be restored and honored. Will there be a museum for Veterans on-campus?
- Westwood Community Council: There are “historic stations” at USC that describe the importance and context of historic sites and buildings. The campus should have the same.

Elected Officials

- VA Government Briefing: How many houses are vacant?
- Councilmember Koretz staff: Please try to preserve and rehabilitate existing buildings as much as you can before going to new construction. That is an important message.
- Councilmember Koretz staff: Consider including a store with groceries.
- Councilmember Bonin’s staff: If there is going to be impacts, make it be for uses that are most important and that will best address the issue of Homeless Veterans.
- Councilmember Bonin’s staff: Is there a way to partner on Barrington Park, as it is one of the only dog park and the community is not park rich.
- LA Mayor Garcetti Briefing: Bridge housing, transitional housing on and off campus. Converting low-barrier and low demand housing. Approximately 180 units converted to low demand. Right now approximately 750 Veterans living on-campus
- LA Mayor Garcetti Briefing: What is the goal for the number of bridge housing?
- LA Mayor Garcetti Briefing: Create a thriving community
- LA Mayor Garcetti Briefing: Magnetic for Veterans
- LA Mayor Garcetti Briefing: Need numbers on low-barrier demand beds on-campus ideas for converting
- LA Mayor Garcetti Briefing: Need number of permanent supportive housing goal on-campus.
- County Supervisor Kuehl’s staff: We appreciate a focus on recreation, we need areas for sports, walking tracks and spaces for wellness.

Campus Access

Veterans Service Organizations

- VSO Coalition: Wayfinding is very important, need to keep Veterans from getting lost on the large campus
- VA Homeless Programs Summit: Keep the same military base, campus, small town feel Veterans are accustomed to experiencing in service
- VA Homeless Programs Summit: The slopes are too steep at the Metro bus stop on Wilshire and the bus stop is too close to such a busy street, making it very difficult for disabled Veterans to arrive to the campus safely and without discomfort
- VA Homeless Programs Summit: Put bridge on top of Wilshire with a safer entrance to the campus
- VA Homeless Programs Summit: We need better internal transportation at the campus, create a shuttle stop system
- VA Homeless Programs Summit: How about eliminate vehicular traffic and use a golf cart valet system like at the Long Beach VA Campus
- VA Homeless Programs Summit: Create secluded, quiet and peaceful, havens throughout the campus
- VSO Coalition: This land is for Veterans only – no place for civilians (Brentwood, UCLA, etc.)

Community Groups

- Brentwood Community Council: Will the gate that closes off the road through VA be opened to the public?
- Brentwood Community Council: Will the Veterans with some type of mobile homes be able to bring them onto the campus if they want to?
- Westwood Community Council: The campus should not be an island for the “untouchables” that is isolated and must have a sense of a neighborhood community and be inviting for everyone.
- Westwood Community Council: Will the campus restrict access to the outside public for the sake of regulating “short-cuts?”

Homelessness

Veterans

- VSO Coalition: Housing for the disabled and chronic homeless housing is necessary

A
B
C
D
E
F
G

G1. Stakeholder Engagement

- VSO Coalition: Veterans with no other choice of housing need to be included in on-campus living

Community Groups

- Pacific Palisades Community Council: What will happen to the non-Veteran homeless people who come onto campus?
- Pacific Palisades Community Council: When finding homeless Veterans, should we consolidate with other organizations/groups to make sure that the homeless qualify before referring them to VA?
- Pacific Palisades Community Council: Will permanent housing be available only for chronic homelessness, which is only a small fraction?
- Pacific Palisades Community Council: Since Veterans are not the only group suffering from homelessness, how will the other groups be addressed, given that there are finite resources and funding available?
- West Los Angeles Neighborhood Council: The campus is in terrible shape and looks like a war zone. I sometimes speak to the homeless at 7-11. I've asked the homeless Veterans why you don't go to VA. They say there's no help for them there.
- West Los Angeles Neighborhood Council: The downtown area carries the burden of homelessness. I adopted a girl who was homeless and living on Skid Row. I witnessed the damage on a person from homelessness. It is huge, and making people sleep on the street is immoral. VA should not just give the Veterans a key to a house.
- Brentwood Homeowners Association: Master Plan should consider long-term, but not permanent, therapeutic, supportive housing with a goal of helping Veterans return to their communities as solid citizens, gainfully employed, living independently or with their families, with restored dignity.
- West Los Angeles Neighborhood Council: West LA Police Department uses PATH when they come in and clean up an area of homeless people.
- West Los Angeles Neighborhood Council: We must get the Homeless Veterans out of Skid Row.
- West Los Angeles Neighborhood Council: The nation is in a state of emergency of homeless Veterans and we must get them off the streets. Why can't we put up tents for the homeless?
- West Los Angeles Neighborhood Council: When talking to the homeless, they say that there is no help at VA.

- Westwood Community Council: How many homeless Veterans are there in Los Angeles?
- Westwood Community Council: Will all of them be housed on the West LA VA campus?

Elected Officials

- LA Mayor Garcetti Briefing: Housing First approach
- LA Mayor Garcetti Briefing: What is the number of vulnerable Veterans?
- LA Mayor Garcetti Briefing: We like the idea of creating a model of homeless Veterans housing community on the campus, not necessarily forcing to place as many people as possible on the campus.

Campus Infrastructure

Veterans Service Organizations

- VSO Coalition: The Master Plan team needs to take into consideration using all the areas: Brentwood School, all recreation spaces, Salvation Army area, drilling zones
- VA Homeless Programs Summit: We need better circulation and access for wheelchairs and Veterans who ride their bikes to and from the campus
- VA Homeless Programs Summit: Open space is key

Community Groups

- Pacific Palisades Community Council: The park on the West LA VA campus is not Veteran-centric.
- Pacific Palisades Community Council: What will happen to the area of the campus that is not just for Veterans use (the post office, park, etc..)?
- West Los Angeles Neighborhood Council: The campus has a lot of open spaces and parking lots that can be used to build housing for Veterans.
- Westwood Community Council: There are a lot of ignored, vacant lots with a lot of cement around the campus.
- Westwood Community Council: Will there be more infrastructure construction around the area even with all the density and sensitive areas?

Elected Officials

- LA Mayor Garcetti Briefing: Keep in mind the

G1. Stakeholder Engagement

Brentwood Community Plan when developing this property. Please try to be complementary to the goals of that plan.

Services and Programs

Veterans Service Organizations

- LA Veterans Collaborative: Wants to see a work source/employment center on-campus – open to all Veterans to advance their employment. Unused areas on the campus that need to be activated. Want to see implementation of more peer support specialists working with Veterans there. Takes Veterans time to demilitarize to be more social – need this support on-campus.
- LA Veterans Collaborative: Employment and more services on-campus theme we have heard throughout.
- LA Veterans Collaborative: Organizations that may not have the resources in place – will there be a bidding process for organizations that want to help with certain services?
- VSO Coalition: Needs to be a location of service organizations central to campus so Veterans can do a “one-stop shop” for their questions and needs
- VSO Coalition: There is a need for long term care (24 hour nursing) near the Veterans home and support
- VSO Coalition: Educational / vocational services – certifications
- VSO Coalition: Clothing – area for donations, retail space for display
- VA Homeless Programs Summit: We need to offer life skills class to teach things like how to manage a household budget
- VA Homeless Programs Summit: A Post Office; so Veterans can receive their own mail and securely receive important documents such as birth certificates
- VA Homeless Programs Summit: Evening education and training center
- VA Homeless Programs Summit: Revitalize the theaters and use the Hollywood community for actors workshops and performances
- VA Homeless Programs Summit: Tai Chi program; UCLA does for free with non-profits
- VA Homeless Programs Summit: Let’s start a culinary training program with Chef Derek from the show Chopped

- VA Homeless Programs Summit: Healthy cooking class
- VA Homeless Programs Summit: Rehab center for geriatric Veterans
- VA Homeless Programs Summit: Partner with animal rescue organizations
- VA Homeless Programs Summit: Wellness programs for staff
- VA Homeless Programs Summit: Yoga

Community Groups

- Pacific Palisades Community Council: Are there any dental services currently available in VA?
- Pacific Palisades Community Council: What are the types of outreach programs does VA have in the Pacific Palisades area?
- West Los Angeles Neighborhood Council: Recently at the “10,000 Strong” Veterans Career Summit, 5,000 Veterans were hired and were linked to potential employers. Events like these help to transition military skills into the civilian workforce.
- West Los Angeles Neighborhood Council: Most Veterans live in fear of losing their benefits.
- West Los Angeles Neighborhood Council: Will the campus stay clean and sober? Will the clean and sober people be living across the hall from drug addicts?
- West Los Angeles Neighborhood Council: Services on-campus are being offered to non-profits and the Veterans are herded like cattle.
- Westwood Community Council: For Veterans with families, will there be amenities for the whole family (i.e. preschool)?
- Westwood Community Council: Will farming and landscaping still be available for the Veterans?
- Westwood Community Council: Will the Master Plan include outsourcing support groups?
- Westwood Community Council: There should be educational programs such as gardening, expertise etc.. for the Veterans and leverage outside community resources for the Veterans.
- Westwood Community Council: Practicality of the housing must be met (there aren’t any kitchens in some of the homes), and the Master Plan should also plan the little things like benches, water fountains and so on.
- Westwood Community Council: Services should also include teaching not just recreational tasks like gardening but also employable technical skills

A
B
C
D
E
F
G

G1. Stakeholder Engagement

that are more practical.

- Westwood Community Council: The Brentwood Theater and other facilities should be used for occupational therapy.
- Westwood Community Council: There needs to be a facility for clueless civilian caregivers of the Veterans and recognize that the Veterans' culture is different from civilians'. Most programs for caregivers are only provided for post-9/11 Veterans and that should be changed.
- Westwood Community Council: There should be training for the police and NAMI (National Alliance on Mental Illness) to bring in the mentally ill without having to use any arms.
- Brentwood Homeowners Association: An important part of the Master Plan Process for the West LA campus should be a thorough analysis of the extent offers of housing have not been accepted before now, and what will be the specific elements of the Master Plan that are expected to result in a different response.

extend any existing leases of land and buildings for the sake of generating revenue?

- Westwood Community Council: No long-term leases or selling the land.
- Westwood Community Council: What will happen to the other facilities that aren't currently used solely for the Veterans?
- Westwood Community Council: The mistrust of politicians and VA from Veterans are well-deserved as enhanced-use leases have no benefits at all to the Veterans.
- Brentwood Homeowners Association: The Master Plan should clarify and declare that there is no excess property at the West LA VA campus, and hence there should be no sale, exchange, or other disposition of VA land, and no commercial use or development on the campus.
- Brentwood Homeowners Association: Compliance with the National Environmental Policy Act is required in order to analyze the cumulative environmental impacts and ensure that significant impacts are mitigated.

Timeline

Veterans Service Organizations

- LA Veterans Collaborative: What is the timeline to announce what will actually happen on-campus and when does building actually start?

Community Groups

- West Los Angeles Neighborhood Council: What is the real actual timeline for the Master Plan?
- West Los Angeles Neighborhood Council: Since it is an emergency situation, VA must provide housing first fast and get people onto the campus.

Land Leases

Veterans Service Organizations

- Old Veterans Guard: UCLA is spending hundreds of thousands of dollars, if not millions, to rebuild their baseball diamond while thousands upon thousands of homeless Veterans live on the dangerous streets of Los Angeles.
- Old Veterans Guard: Nowhere is there any mention of EUL's in the settlement agreement.

Community Groups

- Pacific Palisades Community Council: Will VA

Elected Officials

- VA Government Briefing: Will there be partnerships with other organizations for recreational and leisure activities on-campus?
- LA Mayor Garcetti Briefing: Mayor's office is strongly supportive of direction of providing permanent supportive housing. Need enhanced use lease authority, 75 year leases. Need support services authority
- LA Mayor Garcetti Briefing: Existing leases – campus deeded to Veterans and will be used for Veteran direct benefit. Veteran centric activities will be on the campus, Non Veteran centric activities will not be on the campus
- LA Mayor Garcetti Briefing: Master Plan process will help inform leases moving forward. City would like to be notified of direction on leases
- LA Mayor Garcetti Briefing: What is the status of legislation? We are very interested in supporting. We need enhanced use lease authority. We need to look at what services will be provided

UCLA

Veterans Service Organizations

- Old Veterans Guard: UCLA is spending hundreds of thousands of dollars, if not millions, to rebuild

G1. Stakeholder Engagement

their baseball diamond while thousands upon thousands of homeless Veterans live on the dangerous streets of Los Angeles.

Community Groups

- West Los Angeles Neighborhood Council: What will happen to the UCLA baseball diamond?
- West Los Angeles Neighborhood Council: What is UCLA's role in the Master Plan?

Process Questions

Community Groups

- West Los Angeles Neighborhood Council: How is the Master Plan team documenting this feedback?
- Brentwood Community Council: Will the data assembled be available online? Will VA accept input from the community continuously over the years?
- West Los Angeles Neighborhood Council: Is the meeting being recorded? Is someone taking notes?

Elected Officials

- VA Government Briefing: What is the exact process with the Master Plan?
- VA Government Briefing: How will the project be phased?
- VA Government Briefing: Establish goals, existing conditions
- VA Government Briefing: Parallel process of operational and physical study
- LA Mayor Garcetti Briefing: Copy of EUL language

Miscellaneous

Veterans Service Organizations

- VSO Coalition: Continuance of the implementation is important – should be a committee to be the watchdog

Community Groups

- Brentwood Community Council: What makes VA Master Plan team think that this Master Plan will be successful?

- Brentwood Community Council: What is the actual Master Plan?
- Pacific Palisades Community Council: Will there be requirements (i.e. drugs, mental health) for Veterans to stay in permanent housing?
- West Los Angeles Neighborhood Council: The Veterans Park Conservancy Group are developers who are trying to steal the land.
- West Los Angeles Neighborhood Council: HUD-VASH housing steers the Veterans far away from the campus and they can't get to the campus.
- West Los Angeles Neighborhood Council: VA should not be using Veterans property and profiting from it.
- West Los Angeles Neighborhood Council: There is no system where low-income housing must go to the Veterans.
- Westwood Community Council: The bird conservatory for Veterans should be continued.
- Westwood Community Council: Will the MTA be involved in any capacity?
- Westwood Community Council: What will happen to the campus if we don't "clean-up" the campus of drugs?

Elected Officials

- VA Government Briefing: Will this Master Plan for the West LA VA affect the Sepulveda VA?
- VA Government Briefing: Will the facilities in other counties near Los Angeles be used for transitional housing?
- LA Mayor Garcetti Briefing: Review the Brentwood Community Plan, San Vicente Corridor Plan for land use concepts that should complement the Master Plan.

A
B
C
D
E
F
G

G1. Stakeholder Engagement

Recommendations

Recommendations

- As the project move into the next phase, outreach to stakeholders should focus on and communicate answers to key questions related to the scope of the project (i.e. number of Veterans potentially housed, specifications related to land use), if these details are not available, clarity about when they will become available and what type of feedback is desired at the next stage would be helpful.
- Stakeholders from areas throughout LA County and even Ventura County are interested in participating in the Master Plan process. To make the sheer size of the target audience more manageable, seek help from elected officials and community leaders to help with information sharing. Empower and equip them with sufficient information to present key data and obtain feedback.
- Adhere to the best practice of providing no less than two weeks notice for meetings and events.
- Provide key data points on the project website, continue gathering stakeholder contact information and respond to stakeholder inquiries online and via hotline.
- Conduct meetings in an open-house format to allow for information sharing and enhanced dialogue.
- Provide updates to key stakeholder groups via presentations on a quarterly basis and via bi-weekly emails at minimum.
- Organize a campus tour and individual briefings with media throughout the project area so they can help spread the word.
- Provide a feedback loop with stakeholders, provide a report back of comments gathered, and present online in a visual and searchable format.
- Keep all VA internal stakeholders up to speed about project milestones.

The purpose of this session was to introduce the Urban Master Planning Team.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Introductions of the offices of: Senate, Congressman/woman, State Senators, Assembly members, LA County Supervisors, LA Mayor, LA City Council, Dr. Jonathan Sherin, Matt Collier • Pledge of Allegiance • Rules of the Evening: Be polite and courteous, speak one at a time, no personal information revealed • Introduction of VISN 22 Director Marie Weldon • Introduction of Acting Director GLA Michael Murphy • Introduction of Director Vince Kane – provided an overview of the action the VA is taking to address homeless issues announced award of Urban Master Plan to the HOK/Walsh/Core Team 	Information
2	<ul style="list-style-type: none"> • Introduction of Cynthia Keeffe – HOK <ul style="list-style-type: none"> ○ Thanked Veterans for their service and making sure they are a part of the process ○ Explained how the process will unfold with opportunities for housing, health, and social components ○ Explained that each Team Member has experience with the WLA Campus ○ Introduced the HOK Design Team – Steve Morton and Willie Nishizawa ○ Introduced the Walsh Team – Michael Zari and Donald Wetzel • Introduction of Karen Wise - Anka <ul style="list-style-type: none"> ○ Explained their experience with behavioral health for Veterans ○ Their role is to advise and provide input for the design to help benefit Veterans • Introduction of Robert Chattel - Chattel <ul style="list-style-type: none"> ○ Explained their experience on the WLA campus and role providing historical input for the urban design • Introduction of Jason Smith – Castle Rose (SDVOSB) <ul style="list-style-type: none"> ○ Explained that their role is to determine any environmental impact with the new urban design • Introduction of Andrea Campbell - Consensus <ul style="list-style-type: none"> ○ Their job is community outsource – to find ways to engage entire community, including Veterans, campus neighbors, and interested parties • Introduction of Steve Downs – Michael Baker International <ul style="list-style-type: none"> ○ Explained they would be responsible for the archival civil scope and input to the Urban Master Planning Team • Introduction of Diane Skidmore – Crain and Associates <ul style="list-style-type: none"> ○ Responsible for traffic and parking studies ○ Experience on the West LA campus, Healthcare and VA facilities ○ Existing Space Utilization Plan provides all parking information and they will be updating changes to the existing Plan • Introduction of Hinman – Physical Security (WOSB) <ul style="list-style-type: none"> ○ <i>Not represented at this meeting</i> • Introduction of Ian Slight – Saylor Consulting (DVBE) <ul style="list-style-type: none"> ○ Will be responsible for the cost estimating 	Information

	<ul style="list-style-type: none"> • Cynthia Keeffe – HOK <ul style="list-style-type: none"> ○ The Team is not starting this project with any preconceived ideas ○ There will be community meetings each month ○ A live video stream will be available ○ Several meeting with key Stakeholders – Veterans are the #1 Stakeholder ○ Visioning sessions – what is the vision of the Veteran for the campus ○ What services are needed ○ What is the population of the Campus ○ Develop an operational program – what type of housing is needed ○ Integrate services on Campus <ul style="list-style-type: none"> ✓ Home Health ✓ TeleHealth ✓ Primary Care ✓ Acute Care ✓ Emergency Department ○ Identify goals – filter decisions for final Master Plan • Steve Morton and Willie Nishizawa – HOK <ul style="list-style-type: none"> ○ Discussed the master planning process – 6 stages of work for basis of decisions <ul style="list-style-type: none"> ✓ Work Stage 1 – Project Initiation and Kick Off, 4 weeks ✓ Work Stage 2 – Data Collection, Site Visit and Site Analysis, 4 weeks ✓ Work Stage 3 – Master Plan Frameworks and Case Studies, 3 weeks ✓ Work Stage 4 – Preferred Master Plan and Diagrams, 3 weeks ✓ Work Stage 5 - Final Master Plan and Diagrams, 2 weeks ✓ Work Stage 6 – Final Master Plan Report, 1-2 weeks • Donald Wetzel and Michael Zari - Walsh <ul style="list-style-type: none"> ○ Discussed the goals of enhanced use lease approach <ul style="list-style-type: none"> ✓ Get the money for 150 units as in initial start ✓ Build the affordable housing – permanent long term housing ✓ 75 year lease ✓ Will help decide the number and type of units to be built ✓ There is an assumption that legislation will be in place to move forward ✓ Will explain the complexity of the financing, understanding the goals ✓ Will be a public/private collaboration • Cynthia Keeffe – HOK <ul style="list-style-type: none"> ○ Thanked everyone, introduced Michael Huff who led questions and comments 	
3	<ul style="list-style-type: none"> • Michael Huff – Communications for VA <ul style="list-style-type: none"> ○ Started the list of participants that wished to speak • John Keaveny <ul style="list-style-type: none"> ○ Campus is a dark place to come, wants the Chapel to be the first item refurbished ○ 3,000 Veterans need permanent housing ○ Self-sustaining community 	

	<ul style="list-style-type: none"> ○ Does not like the enhanced lease ○ Wants Veterans to have veto power on all items ○ Job program ● Earl Grissiom <ul style="list-style-type: none"> ○ Church must be a priority ● Joe Adaminski <ul style="list-style-type: none"> ○ Who is the veteran community? Individual vets? Service groups? <ul style="list-style-type: none"> ✓ Vince Kane responded – all of the above, feedback from everyone and relayed back to everyone ○ Get the Veterans off the street ● Mike McClain <ul style="list-style-type: none"> ○ Chapel is very important ○ He was homeless, can relate to the Vets out there ● John Aaron <ul style="list-style-type: none"> ○ Disturbed by the lack of emergency housing, food and healthcare for Veterans ○ Why not have temporary facilities now? ○ Enhanced use lease could be illegal ● Aretta Gottke <ul style="list-style-type: none"> ○ Inclusion is key ○ Need to have women, single parent families input ○ No sense of trust yet, need actual engagement from teams ○ B209 is seriously problematic for wheelchair people ○ Teams should think about hiring Veterans ○ Communication ● Elizabeth Shaddix <ul style="list-style-type: none"> ○ Swimming pool for water therapy ○ Safety – lights, emergency phones, etc ● Francisco Juarez <ul style="list-style-type: none"> ○ Applauds the team that has been put together ○ Veterans need to be included, want to be at the table ○ Veterans are all together on this project ○ Veterans Board of Governors should oversee the process ● Ernie Hilger <ul style="list-style-type: none"> ○ The land must be used for Veterans as intended ○ Annenberg Paper – design team needs to review ○ Ask the Veteran – practical common sense issues that the Vet faces ○ Think out of the box ○ To Jason Smith – are you aware of the oil being pumped on this campus? Get educated. ● Ernest Cowell <ul style="list-style-type: none"> ○ Hearing questions to the panel, but no answers ○ All talk, no action ○ Where did all the lease money go from car rental, bus rental, etc? <ul style="list-style-type: none"> ✓ Vince Kane responded – VA is addressing leases, if not part of the master plan they will be leaving. It is process ● Mitchell Martin <ul style="list-style-type: none"> ○ Accessibility is non-existent on the Campus now ○ <i>Issues not related to the Urban Master Plan</i> <ul style="list-style-type: none"> ✓ <i>Vince Kane responded – We say Veterans first, but opportunities get missed</i> ● Watson 	
--	--	--

	<ul style="list-style-type: none"> ○ <i>Issues not related to the Urban Master Plan</i> <ul style="list-style-type: none"> ✓ <i>Vince Kane responded – Will be addressed first thing in the morning</i> ● Charlotte <ul style="list-style-type: none"> ○ Nothing about immediate relief housing for the homeless/disabled ○ Veteran owned contractor should do the project building ○ What is the timeline? ○ <i>Issues not related to the Urban Master Plan</i> <ul style="list-style-type: none"> ✓ <i>Vince Kane responded – Tonight was to introduce the Team, not go thru problems of the homeless</i> ● Michael Gannon <ul style="list-style-type: none"> ○ More Veterans involved in the process ○ Veterans hired by Team ○ Look into the Helmets into Hardhats program ● Robert Rosebrock <ul style="list-style-type: none"> ○ <i>Issues not related to the Urban Master Plan, referred to VA personnel</i> ● Salvatore Grammatico <ul style="list-style-type: none"> ○ Make an environmental impact study ○ Address nuclear dump ○ Address homeless problem as a whole ○ Money should go to VA, not a developer ● Vince Kane - VA <ul style="list-style-type: none"> ○ Heard loud and clear that VA needs to address the urgency of the homelessness ○ Tonight was to make introductions and start the process ○ Thank you for coming 	
	<ul style="list-style-type: none"> ● Attendees <ul style="list-style-type: none"> ○ Community Members (117) ○ Veterans (10) ○ Elected Official Staff (12) ● Speakers <ul style="list-style-type: none"> ○ Community Members (18) ○ Veterans (10) 	

END OF DISCUSSION



West Los Angeles Urban Master Plan
Contractor Community Kick-off
Tuesday, June 23, 2015

SIGN - IN
Elected Officials

Name	Organization	Address	Phone	E-mail
Joseph Camp	CD11 - Councilmember Bonin's Office			
PATRICIA PUGLIESE	CSL			
Gemma Jimenez	Congressman Beerra			
Sharon Shapiro	City of LA - Councilman Bonin			
Trevor Daley State Director	US Senator Dianne Feinstein			
Nicolas Rodriguez	Senator Boyer			
Kristine Hesse	District 1 Sulis			

Joseph Chicas Mayor Garcetti's off



West Los Angeles Urban Master Plan
Contractor Community Kick-off
Tuesday, June 23, 2015

SIGN - IN
Elected Officials

Name	Organization	Address	Phone	E-mail
Janet Turner	Congressman Ted Lieu			
Joan Pelico	COUNCILMAN PAUL KORETZ			
ANTONIO CHAPA	LA COUNTY VETERANS' ADVISORY COMMISSIONER 1ST DISTRICT			
Norman Kulla	Councilman MIKE BONINI			
Sarah Scott	City of Santa Monica			
Brian Clavidia	CONGRESSMAN TERRY CARDENAS			
Brian Campbell	Rancho Palms Vets			



West Los Angeles Urban Master Plan
Contractor Community Kick-off
Tuesday, June 23, 2015

SIGN - IN
General

Name	Organization	Address	Phone	E-mail
David Houda	CSH	[REDACTED]	[REDACTED]	[REDACTED]
Larry Williams	New Directions			
Laura Lake	Coalition for Veterans Mullen House			
Flora Gil Krisloff	public			
Whitney Howard	Pathways National			
DAVID BISCHOFF	N/A			
Judy Leonard	Vet			



West Los Angeles Urban Master Plan
Contractor Community Kick-off
Tuesday, June 23, 2015

SIGN - IN
General

Name	Organization	Address	Phone	E-mail
Lanell Garrett	MSA - VA Union - Rep.			
DAMI Olufowoshe	City Lab			
Eric Greier	Metro			
CAROLYN Williams	Business Office			
VERSHEL COSBY	Domiciliary SUC			
MEHRDAD FARIVAR	-			



West Los Angeles Urban Master Plan
Contractor Community Kick-off
Tuesday, June 23, 2015

SIGN - IN
General

Name	Organization	Address	Phone	E-mail
MITCHELL MARTON	USA			
SANDY BROWN	HOLMBY WESTWOOD, POA			
RICHARD BANDINI JOHNSON	BANDINI FD			
FRANK FRAZIE	SANTA MONICA EIKS 906			
Michelle Hildy	VIA			
MICHAEL F. ROSS	BRENTWOOD GREEN HOMEOWNER			
Nicole Zed	VASH			

Com

m

y

U



West Los Angeles Urban Master Plan
Contractor Community Kick-off
Tuesday, June 23, 2015

SIGN - IN
General

Name	Organization	Address	Phone	E-mail
Jack Godwin	citizen			
ERNE Hilge	DAV Chapter 13			
STEVE MCCLEINTOCK	MEMBERS OWNER OF BREWSTER VILLAGE			
Sierra deSousa	UCLA Daily Bruin			
Bob Pratt	UOA LA			
FRANK COWELL	LANC AL POST 283			
Carolina Barrie				



West Los Angeles Urban Master Plan
Contractor Community Kick-off
Tuesday, June 23, 2015

SIGN - IN
General

Name	Organization	Address	Phone	E-mail
Herson J Hernandez	American GE Forum			
Kathleen Hadfield	- longtime westside resident			
SEAN Blachow				
Robert Rojas	Veteran			
Tazmin Bolanos	VA			
Alex Shueby	vet			
ISAAC CARROLL	VA			

gmail



West Los Angeles Urban Master Plan
Contractor Community Kick-off
Tuesday, June 23, 2015

SIGN - IN
General

Name	Organization	Address	Phone	E-mail
Elizabeth Shaddix	4018 AL 413 State VFW Amvets 2 4018 DAV # 123 Vol 197			
CHAPLAIN DOV COHEN	VIP Post 1			
David Hoff	GLA			
Timothy Duff	UPC			
Jim & Constance Demerise	Bendini Foundation			
Kay Messers	VA			
Beuce Rosen	BANDINI FOUNDATION HEROES GOLF COURSE			

rel
/



West Los Angeles Urban Master Plan
Contractor Community Kick-off
Tuesday, June 23, 2015

SIGN - IN
General

Name	Organization	Address	Phone	E-mail
JAMES MADDOX	VIETNAM VETERANS OF AMERICA			
CHARLES KIBBY	PRESERVATION ARTS			
LISA Roth	VA			
HY ARNETH	JEWISH WAR AMERICAN LEGION			
Fran Lippman				
David Licker				
Adam Kay	Brentwood School			



West Los Angeles Urban Master Plan
Contractor Community Kick-off
Tuesday, June 23, 2015

SIGN - IN
General

Name	Organization	Address	Phone	E-mail
Jonathan Castillo	PATH			
Scott Kafman	BHA			
Pilar Buelna	The Salvation Army			
Arzenia Redcross	VA			
Ryan Lydia Mylsark	VA			
Katie Viventi	New Directions for Veterans			
SALVATORE GRAMMATICO				



West Los Angeles Urban Master Plan
Contractor Community Kick-off
Tuesday, June 23, 2015

SIGN - IN
General

Name	Organization	Address	Phone	E-mail
Jean Sedillos	Bobby Shriner rep.			
William Daniels	VA			
Niti Anand	VA			
RICHARD DAVIS	UNITED NATIONS BEVERLY HILLS			
PERRY DILLER	1988 FUND			
J. Post	VA			
CAM GORE Chore	VA			



West Los Angeles Urban Master Plan
Contractor Community Kick-off
Tuesday, June 23, 2015

SIGN - IN
General

Name	Organization	
Sheryl Harris		[Redacted]
Maurice Polier	Barrington Pl. Group LLC	
Keith Tarkenton	W.VA Faculty	
Paul Puzan Ghedo	TEAM E.D.	
MIKE METCALFE	WESTWOOD COMMUNITY COUNCIL	
Chandler McCoy	—	
Kirk Rose	HMC Architects	
Julian Manolo	CAL VET WEST LA	

Manolo

OR



Defining
EXCELLENCE
in the 21st Century

West Los Angeles Urban Master Plan
Contractor Community Kick-off
Tuesday, June 23, 2015

SIGN - IN
Elected Officials

Name	Organization	Address	Phone	E-mail
Michael J. McLean	Veterans Advocacy Group	[Redacted]	[Redacted]	[Redacted]
Rex Keen	National Cemetery Administration			
JOHN AARON	self Vietnam-era veteran			
Francisco Juarez	veteran at LARGE			
Hector Ortiz	AECOM			
Dick Littlesome				
Scott Selby				



West Los Angeles Urban Master Plan
Contractor Community Kick-off

Tuesday, June 23, 2015

John

general public

SIGN - IN
~~Elected Officials~~

Name	Organization	Address	Phone <i>private</i>	E-mail
Arelle Gottke	WLA, VA, HCS WOMEN VETERAN PATIENT	[REDACTED]	[REDACTED]	[REDACTED]
<i>JAN BRUBER</i>		[REDACTED]	[REDACTED]	[REDACTED]
<i>Patricia J. Cawth</i>		[REDACTED]	[REDACTED]	[REDACTED]
Bridget Stermer	Veteran Advocate, Inc.	[REDACTED]	[REDACTED]	[REDACTED]
<i>WATSON</i>	VA Patient	[REDACTED]	[REDACTED]	[REDACTED]
B. Guze	VA	[REDACTED]	[REDACTED]	[REDACTED]
S. RESNICK	WHA	[REDACTED]	[REDACTED]	[REDACTED]
O'MEARA, Emmett	VBA	[REDACTED]	[REDACTED]	[REDACTED]



West Los Angeles Urban Master Plan
Contractor Community Kick-off
Tuesday, June 23, 2015

SIGN - IN
General

Name	Organization	Address	Phone	E-mail
Ben Rosen	Mercy Housing	[Redacted]	[Redacted]	[Redacted]
Ed Hilder	x	[Redacted]	[Redacted]	[Redacted]
Joan Abrahamson	Jefferson Institute	[Redacted]	[Redacted]	[Redacted]
Sue Santon	UCLA	[Redacted]	[Redacted]	[Redacted]
Julie Freedman	Coalition for Veterans Funds	[Redacted]	[Redacted]	[Redacted]
Sam Kembens	Vet	[Redacted]	[Redacted]	[Redacted]
Chris Joyce	VA	[Redacted]	[Redacted]	[Redacted]



West Los Angeles Urban Master Plan
Contractor Community Kick-off
Tuesday, June 23, 2015

SIGN - IN
General

Name	Organization	Address	Phone	E-mail
Andrew Carrillo	Bendini Foundation	[Redacted]	[Redacted]	[Redacted]
Karen Perea Gannon	Community Veteran Family	[Redacted]	[Redacted]	[Redacted]
Michael Gannon	Community Veteran Family	[Redacted]	[Redacted]	[Redacted]
Jennifer Karp	VA GLA	[Redacted]	[Redacted]	[Redacted]
DAN SWIENTON	CFM	[Redacted]	[Redacted]	[Redacted]
Curtis Mack	VPC	[Redacted]	[Redacted]	[Redacted]
Wendy-Sue Rosen	Brentwood Residents Coalition	[Redacted]	[Redacted]	[Redacted]



West Los Angeles Urban Master Plan
Contractor Community Kick-off
Tuesday, June 23, 2015

SIGN - IN
General

Name	Organization	Address	Phone	E-mail
Erin Gray	UCLA		[Redacted]	[Redacted]
Scott MALSIN	54TH AD	[Redacted]	[Redacted]	[Redacted]
Norman Abrams	UCLA	[Redacted]	[Redacted]	[Redacted]
[Signature]	Self	[Redacted]	[Redacted]	[Redacted]
Ann Scully	SM cebs SM Enhler	[Redacted]	[Redacted]	[Redacted]
Mike Page	Westside Breakers	[Redacted]	[Redacted]	[Redacted]
JOE ADAMS/ET	UAS INC.	[Redacted]	[Redacted]	[Redacted]



West Los Angeles Urban Master Plan
Contractor Community Kick-off
Tuesday, June 23, 2015

SIGN - IN
General

Name	Organization	Address	Phone	E-mail
Ted Hayes	/	[REDACTED]	[REDACTED]	[REDACTED]
KYLE ORLEMANN	CITY OF HAWTHORNE VET. AFFAIRS COMM AVVA - So Bay Liaison	[REDACTED]	[REDACTED]	[REDACTED]
Anthony Chia	Cervell ASSOC.	[REDACTED]	[REDACTED]	[REDACTED]
Bob Friedman	VA	[REDACTED]	[REDACTED]	[REDACTED]
[Signature]				
Claire Bowlin	Los Angeles Dept of City Planning	[REDACTED]	[REDACTED]	[REDACTED]
Stephanie Reid	resident	[REDACTED]	[REDACTED]	[REDACTED]



West Los Angeles Urban Master Plan
Contractor Community Kick-off
Tuesday, June 23, 2015

SIGN - IN
General

Name	Organization	Address	Phone	E-mail
JOSHUA GREEN	MADEUILLE FOUNDATION	[REDACTED]	[REDACTED]	[REDACTED]
ROCHELLE FISH	Metabolic Studio	[REDACTED]	[REDACTED]	[REDACTED]
GARY CLOUSE	Westside Breakers	[REDACTED]	[REDACTED]	[REDACTED]
MILO PEINSMANN	NDVETS	[REDACTED]	[REDACTED]	[REDACTED]
KYLE SMITH	Salvation Army	[REDACTED]	[REDACTED]	[REDACTED]
MARTIN KLEE	MERCY HOUSING	[REDACTED]	[REDACTED]	[REDACTED]
Susan Heldman		[REDACTED]	[REDACTED]	[REDACTED]



West Los Angeles Urban Master Plan
Contractor Community Kick-off
Tuesday, June 23, 2015

SIGN - IN
General

Name	Organization	Address	Phone	E-mail
Joseph Cuevas	Mayor Garcetti's office	-		[REDACTED]
NICK	Luis	[REDACTED]	[REDACTED]	[REDACTED]
Audrey Pind			[REDACTED]	[REDACTED]
ANABEL SANTANER	ORIGINATOR ARMY HAVEN	[REDACTED]	[REDACTED]	[REDACTED]
ISAAC CALHOUN			[REDACTED]	[REDACTED]
BRIAN WILKINSON				



West Los Angeles Urban Master Plan
Contractor Community Kick-off
Tuesday, June 23, 2015

SIGN - IN
General

Name	Organization			
F MALCOLM	JET			



Defining
EXCELLENCE
in the 21st Century

West Los Angeles Urban Master Plan
Contractor Community Kick-off
Tuesday, June 23, 2015

General

SIGN - IN

Media

Name	Organization	Address	Phone	E-mail
Daniel Halper	LA City	22		[REDACTED]
Dreamer				



West Los Angeles Urban Master Plan
Contractor Community Kick-off
Tuesday, June 23, 2015

SIGN - IN
General

Name	Organization	Address	Phone	E-mail
Tavi Reinis		[REDACTED]	[REDACTED]	[REDACTED]
SBO Hall	Brentwood News		[REDACTED]	[REDACTED]
Arthur Allman	POS REP		[REDACTED]	[REDACTED]



BC Urban + LLC

Commercial Real Estate Brokerage + Advisory
Services

Brian T Campbell
Managing Partner

424-237-2582 office
310-544-7400 cell + text

DVBE CA Certified
SDVOSB Federally Verified

b.campbell@bcurban.com www.bcurban.com



T. Dywon Glenn

Education Director
Los Angeles Chapter
C: 323-590-6990
F: 866-512-0515

E: Theron.D.Glenn@WellsFargo.com

10011 Washington Blvd. #101
Culver City, CA 90232

www.VAREP.net

One Gateway Plaza
Mail Stop: 99-13-1
Los Angeles, CA
90012-2952

metro.net

Eric Geier

Community Relations Manager

213.922.4229 Tel
213.922.8868 Fax
geiere@metro.net

Los Angeles County
Metropolitan Transportation Authority



CHAPLAIN DOV COHEN

Department Chaplain CA JWV

CA Institution for Women Chaplain
VIP POST#1 (Veterans In Prison)
Veterans Holiday Celebration Board
Los Angeles National Cemetery Board
ACCESS Transportation CAC Chair

chaplaindov@aol.com
LetsGoToShul.com
(617) 605-7750



DOING THE MOST GOOD

The Salvation Army

Southern California Divisional Headquarters

Pilar Buelna, MSW / LCSW

Executive Director of Social Services

180 East Ocean Blvd., Suite 700
Long Beach, CA 90802-4709
PO Box 93002 (mail)
Long Beach, CA 90809-9355

www.SalvationArmy-SoCal.org

Phone: 562.264.3628

Fax: 562.264.3728

email: pilar.buelna@usw.salvationarmy.org

All of us serving you

U.S. Bank Home Mortgage
3302 Pico Blvd
Santa Monica, CA 90405

310.752.4638 direct
323.590.6990 cellular
610.471.4491 fax
mortgage.usbank.com/tdywonglenn
NMLS # 232066

usbank.com

T. Dywon Glenn
Mortgage Loan Originator
t.dywon.glenn@usbank.com



MEETING MINUTES

SUBJECT: Community #2 meeting
Meeting Date: July 23, 2015
Meeting Time: 1:30 pm to 3:30 pm
Location: VA Sepulveda Campus
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the Community comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Introduction of the Master Plan Team <ul style="list-style-type: none"> ✓ Vince Kane, VA ✓ Jon Sherin, Plaintiff Representative ✓ Dr Dean Norman, VA ✓ Michael Huff, VA ✓ Cynthia Keeffe, HOK ✓ Michael Murphy, VA ✓ Theresa DiMaggio, VA ✓ Charles Green, VA • Michael Murphy introduced himself as the acting director of the GLA system, explained what the campus is doing for the homeless – open B209 and B257, making it easier to get help • Vince Kane explained what the VA is doing for the homeless <ul style="list-style-type: none"> ✓ Street outreach ✓ Transitional housing ✓ The desire to get everyone into permanent housing ✓ Addition of bridge / emergency beds • Jon Sherin explained the new VA outlook, the new direction GLA is moving. The collaboration of VA and local housing agencies and the chance to give Veterans education legal information, etc • Cynthia Keeffe explained the Master Plan process 	Information
2	<ul style="list-style-type: none"> • Opened up the floor for comments and questions from the Community <ul style="list-style-type: none"> ✓ How will the VA help with permanent move in – bad credit, etc? <ul style="list-style-type: none"> ○ Vince response: VA is helping with deposits, getting legal resources to help ✓ How will the VA maintain the Veteran after bringing them off the street, what will keep them from ending up back on the street? <ul style="list-style-type: none"> ○ Vince response: VA has added employment specialists to the team ✓ How will you get young Veterans out of the campus housing, support? <ul style="list-style-type: none"> ○ Vince response: Education, training, recreation ○ Dr Norman response: Medical services, yoga, etc ○ Jon response: VA must create opportunities for the Veterans – not just services or training ✓ What is the percentage of Veterans hired by the VA? What is 	Information

	<p>the oversight of the service organizations?</p> <ul style="list-style-type: none"> ○ Vince response: 30% overall Veteran employees, service providers do not get paid until service is rendered ✓ Is the best way to engage with the Master Plan team the open house? ✓ What are some of the educational programs going to be, Masters etc. ✓ Need more Veteran centers on college campuses <ul style="list-style-type: none"> ○ Charles response: VA has an outreach program for all college campuses ✓ Landlords need to respect the Veterans money ✓ Actors Veterans Action Alliance <ul style="list-style-type: none"> ○ Acting for suicide prevention ○ Outreach to homeless ✓ Clear the field of non-profit services that are not performing. Should have legal services collaboration with UCLA, USC, etc. like the medical side of the VA ✓ Provide safe housing for women away from other population ✓ Female Veterans need help – treat the women Veteran differently from other Veterans. Women need tailored specific treatment ✓ VA needs to prepare out coming Veterans better ✓ Where is the money, reports ect. For the non-profits? <ul style="list-style-type: none"> ○ Vince response: Grant program has oversight by VA ✓ Why not help the Veteran before they are homeless? <ul style="list-style-type: none"> ○ Vince response: VA is building support systems to keep Veterans from being homeless ✓ Are there after hours services available? Is there a way to match homeless Veterans without identity paperwork to someone that can help? Is there some way the Veteran can get help doing resumes – access to computers etc? <ul style="list-style-type: none"> ○ Dr Norman response: There are people and phone numbers available. The welcome center will be 24/7 and the outreach has been ramped up ✓ Create a way to get ALL Veterans to come to the campus. Engage brands like Gold's Gym, USAA, etc. Provide co-lofting facility ✓ How can the community / neighborhoods help? <ul style="list-style-type: none"> ○ Vince response: talk to your Representatives, etc 	
	<ul style="list-style-type: none"> • Speakers <ul style="list-style-type: none"> ✓ Community Members (12) ✓ Veterans (10) 	

END OF DISCUSSION

MEETING MINUTES

SUBJECT: Community #3 meeting
Meeting Date: August 20, 2015
Meeting Time: 6 pm to 8:30 pm
Location: El Monte
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the El Monte Community comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Charles Green introduced key dignitaries and the Master Plan Team <ul style="list-style-type: none"> ✓ Andre Quintero, Mayor ✓ Hilda Solis, LA County Supervisor ✓ Ruth Wong, LA County Department of Veterans and Military Affairs ✓ Danielle Hannel, Homeless Services ✓ Michael Murphy, GLA ✓ Vince Kane, VA ✓ Jon Sherin, Plaintiff Representative ✓ Cynthia Keeffe, HOK • Michael Murphy welcomed everyone, introduced his staff members that were attending the meeting • Andre Quintero spoke about honoring Veterans • Hilda Solis spoke about homeless Veterans, the San Gabriel Veterans and what LA County is doing for the Veterans • Ruth Wong spoke about what the county Veterans and Military Affairs does for Veterans and their families • Danielle Hannel spoke on continuum of care for Veterans, ending homelessness • Jon Sherin spoke about the VA changing how they take care of the Veteran, everyone must participate in the process • Vince Kane introduced the Master Plan process and what the VA is doing to revitalize the Campus • Cynthia Keeffe explained what the Master Plan is and how HOK is engaging the community and Veterans 	Information
2	<ul style="list-style-type: none"> • Opened up the floor for comments and questions from the El Monte Community <ul style="list-style-type: none"> ✓ How can service organizations get lists / names of homeless to the VA? <ul style="list-style-type: none"> ○ Danielle gave speaker her name and number ✓ The problem with the Master Plan is we don't live in West LA, we live in the San Gabriel Valley ✓ The Master Plan team has their hearts in the right place – how do the Veterans get to the services? ✓ What are the entities involved in the Master Plan? ✓ What are the checks and balances for the Master Plan? ✓ Have you reached out to the Veteran organizations? <ul style="list-style-type: none"> ○ Vince response: Team has met with all Veteran organizations in reference to the change in the VA 	Information

	<ul style="list-style-type: none"> ✓ Why are there no Veteran owned entities involved? ✓ The Veterans here do not have the UStream like Brentwood to view the meetings and plan progress ✓ Thank you for taking Veteran ideas for the Master Plan – make campus only for Veterans and closed to neighboring communities ✓ Veterans want all the west side amenities brought to the San Gabriel Valley ✓ VSO wants to continue their influence after the Master Plan is complete ✓ VA Long Beach and GLA need to communicate better ✓ Outside providers are not giving good care <ul style="list-style-type: none"> ○ Vince response: An audit will be done to make sure all providers give the Veterans quality care ✓ Veterans care needs to be the start of this change process – the VA medical system is broken ✓ Does UCLA get to keep the ballpark? ✓ How many on the panel are doing outreach? <ul style="list-style-type: none"> ○ Vince response: The team is doing outreach every day ✓ How is the VA going to bring the Veterans in for Housing? No services are available late night and on weekends <ul style="list-style-type: none"> ○ Vince response: The VA is ramping up to have bridge / emergency housing 24/7 ✓ Veterans need resources in the San Gabriel Valley ✓ VA should be 24/7 – being homeless on the weekend is a bad thing ✓ Partner with Metro to let Veterans use empty seats to get to West LA ✓ As long as the pattern of mistrust exists, nothing will change <ul style="list-style-type: none"> ○ Vince response: Understood, hopefully moving forward, the trust can be rebuilt ✓ Need housing for women, women with children, families with children, programs to put Veterans back to work, get Veterans certification for skills (electricians, construction, etc) ✓ How do you get people to respond to calls at service organization? ✓ Will there be an arts program in the Master Plan? A gallery for Veterans to show their artwork <ul style="list-style-type: none"> ○ Cynthia response: It is up to the Veterans if they want to have art programs and galleries to show their work ✓ What will the policy be for visitors to the campus visiting Veterans living there? ✓ Veterans need housing in El Monte ✓ Veterans must get involved 	
	<ul style="list-style-type: none"> • Speakers <ul style="list-style-type: none"> ✓ Veterans (24) ✓ Community (1) 	

END OF DISCUSSION

MEETING MINUTES

SUBJECT: Community #4 meeting
Meeting Date: September 17, 2015
Meeting Time: 4:30 pm to 6 pm
Location: Long Beach
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Plan to Secretary McDonald and receive comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Private Meeting with Secretary McDonald, Marie Weldon, Dan Sweinton, John Dozois, Jon Sherin, GLA and HOK team members • Cynthia Keeffe briefed the Secretary on the Master Plan status and the plan to complete the submittal • Secretary McDonald responded with the following comments: <ul style="list-style-type: none"> ✓ The relationships with UCLA and USC are very important ✓ For all Veterans, a one-stop shop for all information is essential ✓ The Master Plan should have several mission statements <ul style="list-style-type: none"> ➢ Medical ➢ The Disabled ➢ The Homeless ➢ Etc ✓ UCLA medical is critical, USC to perhaps add more to the VA in the future <ul style="list-style-type: none"> ➢ Research ➢ Students becoming VA Residences ✓ How much of each kind of housing does the VA need? ✓ Include all of the VA entities in the report; Health, Benefits, Cemetery, etc. ✓ The plaintiff partners are equal partners with the VA – HOK must engage them in the process ✓ Veterans can teach at Brentwood School / Brentwood School can teach Veteran children 	Information
2	<ul style="list-style-type: none"> • Town Hall starts with Rich Beam hosting • Louise Oliver welcomed everyone and explained what Century Villages at Cabrillo is about • Brian D'Andrea discussed the collaborations with others that help the Villages work • Brenda Threatt spoke on the collaborations that will help the homeless Veteran. US Vets is a one-stop shop organization • Long Beach Mayor Robert Garcia thanked the VA for helping the City of Long Beach with the homeless population • Sarah Mahin reported on the progress on ending Veteran homelessness in LA County <ul style="list-style-type: none"> ✓ 300 Veterans off the street each month ✓ Collaborations being used ✓ Bridge housing ✓ Community entry events 	Information

	<ul style="list-style-type: none"> ✓ Stand down scheduled ✓ Using data to ensure best resources are being used • Peter Lynn discussed the continuum of care – getting everyone connected to the people that can help. Targeting ineligible Veterans so they can receive housing • Secretary McDonald spoke about the Los Angeles homeless Veteran help is key to helping the entire country with the Veteran homelessness <ul style="list-style-type: none"> ✓ 5 Strategies for improvement <ul style="list-style-type: none"> ➢ Provide a better Veteran experience ➢ Provide a better employee experience ➢ Improve internal support services ➢ Change the culture ➢ Strategic partnerships • Greg Spiegel reported about the LA Mayor’s office working to help end homelessness for Veterans 	
3	<ul style="list-style-type: none"> • Opened up the floor for comments and questions <ul style="list-style-type: none"> ✓ How can you let the public know the VA is working and helping the Veterans, stopping the negative publicity that is occurring? ✓ Help women Veterans to have their own space and be respected, better privacy for housing ✓ Once Veterans are in the programs, they are neglected ✓ Dental care is non-existent. Why won’t anyone help with dental care? 	Information

END OF DISCUSSION

MEETING MINUTES

SUBJECT: Community #5 meeting
Meeting Date: October 7, 2015
Meeting Time: 6 pm to 8 pm
Location: VA West LA
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the Community comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Charles Green introduced key dignitaries and elected official representatives • Paul Brockelman was introduced as the new interim Director of GLA • Cynthia Keeffe and Brian Jencek (HOK) presented the update to the Master Plan <ul style="list-style-type: none"> ✓ Cynthia thanked everyone that engaged and supported the planning effort <ul style="list-style-type: none"> ○ Veterans ○ VISN 22 ○ GLA ○ Vince Kane ○ Jon Sherin ✓ Cynthia reintroduced the Master Plan Team ✓ Cynthia discussed the process of gathering information for the Master Plan and the next step implementations needed to move forward ✓ Brian discussed the final Master Plan planning and design 	Information
2	<ul style="list-style-type: none"> • Opened up the floor for comments and questions from the Veteran Community <ul style="list-style-type: none"> ✓ Impressed that the Plan has included everything the Veterans wanted ✓ What happens with the Ball Park and Chapel, etc? <ul style="list-style-type: none"> ○ Vince Kane response – all venues are being discussed and do not have anything to do with the Master Plan ✓ What building will be used for disabled Veterans? ✓ Be sure to follow ADA, run shuttles 6am to 10pm, use disabled feng shui, use golf carts for shuttling ✓ Are women Veterans being asked for input? <ul style="list-style-type: none"> ○ Cynthia Keeffe response – women organizations have been consulted ✓ Excited about input being used from Veterans and their families ✓ What happens after HOKs contract is over on October 15? <ul style="list-style-type: none"> ○ Vince Kane response – the Plan will be available for public comment and then implemented depending on legislation ✓ All Representatives should not back Senator Feinstein’s bill ✓ How is the VA going to get all Veterans a copy of the Plan 	Information

	<p>and let them comment?</p> <ul style="list-style-type: none"> ○ Vince Kane response – Federal website, VA will let the Veterans know when it is available by websites and print material ✓ Would like to see the Ball Pak and Golf Course stay ✓ No place for art in the Master Plan program. Build a space for art ✓ Open the gate at Constitution ✓ Will the Veterans living in tents be welcome on the campus? <ul style="list-style-type: none"> ○ Vince Kane response – outreach to homeless is ongoing ✓ UCLA statement – UCLA has been part of the VA for 70 years, they want to continue working with WLA. Written statement available from Vince Kane ✓ Will the dog park, golf course, etc be available to non-Veteran people? ✓ There needs to be a place to meet for non-housed Veterans that would like to use the facilities – theater groups, musicians, etc ✓ Why can't Veterans have space for religious / spiritual services of choice? ✓ HOK has done a great job of graphics, but they are not addressing the Metro station ✓ Employees could live on campus, cut down on traffic ✓ HOK has done an amazing job at including all Veterans ✓ Veterans should run programs – get funding directly – they should have a governing advocate group to make sure Veterans are heard ✓ When is the lease of the oil company going to be vacated? When can the columbarium be built? ✓ Why won't the VA make Brentwood School give back the land with the tennis courts, track, etc. They have no Veteran partnership ✓ Why not access at San Vicente? <ul style="list-style-type: none"> ○ Cynthia Keeffe response – Master Plan recommends controlled access points at all entrances ✓ Why isn't the VA communicating with the Veteran – let them know what is happening on campus ✓ What is the construction thought for transitional housing? What are the temporary ideas? ✓ The VA needs a better phone system, better patrols at smoking areas ✓ The campus staff does not respect the Veterans ✓ Aquatic facilities are fantastic for healing, indoor and outdoor ✓ Provide gardening, fruit trees – enough to feed the entire campus ✓ Will Lot 29 be built upon? ✓ Westside Motorcycle Academy would like to stay on campus ✓ Consider mental state of Veterans when deciding on campus access ✓ Who is in charge of running programs? ✓ What accommodations will be made for religious meetings? 	
	<ul style="list-style-type: none"> • Speakers <ul style="list-style-type: none"> ✓ Veterans (29) ✓ Community (2) 	

END OF DISCUSSION

MEETING MINUTES

SUBJECT: Plaintiff meeting
Meeting Date: June 17, 2015
Meeting Time: 12 pm to 1 pm
Location: Los Angeles
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the Plaintiff's comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Room Introductions of each Team member and Plaintiff Group • JLL Scope: <ul style="list-style-type: none"> ✓ BURR and capital asset management ✓ Support HOK team, QA role – vetting VA information • Stakeholders: Veteran centric VA, what are the efforts <ul style="list-style-type: none"> ✓ Homeless Veterans with disabilities, how do we listen? ✓ Who are the decision makers? ✓ Talk to current lease holders ✓ Align opportunities and constraints, does it align with opportunities ✓ Fix this problem, authorized by Secretary McDonald ✓ Prop 41 funding cycle ✓ Projected needs for Veterans, homeless Veterans, female housing ✓ Stakeholders within the VA and outside of VA ✓ EUL is not legal on the campus, scenarios must address change in legislation as well as no change ✓ Authority to raise funds to restore structures 	Information
	<ul style="list-style-type: none"> • Attendees <ul style="list-style-type: none"> ✓ VA (10) ✓ Plaintiff (7) ✓ Consultants (4) 	

END OF DISCUSSION

MEETING MINUTES

SUBJECT: VSO meeting
Meeting Date: July 14, 2015
Meeting Time: 10 am to 11 am
Location: VA WLA B257 Welcome Center
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the VSO comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Room Introductions of each Team member and all participating VSO members • Vince Kane introduced the process of the Master Planning • Vince explained that we are in the data gathering phase <ul style="list-style-type: none"> ✓ Physical data ✓ Veteran and stakeholder data and input 	Information
2	<ul style="list-style-type: none"> • Introduction of Cynthia Keeffe – HOK <ul style="list-style-type: none"> ✓ Cynthia explained how HOK is looking at the physical components of the site and design, not any of the legal items that are part of the settlement • Introduction of Abraham Mercado – Consensus <ul style="list-style-type: none"> ✓ Abraham explained what Consensus will be doing during the Planning process <ul style="list-style-type: none"> ○ Website ○ Social media ○ Hot lines ○ Responsible for the Public Outreach 	Information
3	<ul style="list-style-type: none"> • Opened up the floor for comments and questions from the VSO participants <ul style="list-style-type: none"> ✓ Has money been set aside for the implementation of the plan? <ul style="list-style-type: none"> ○ Vince explained how the budget process works. Phases submitted to Congress for funding of each Fiscal Year ✓ Needs to be a location of service organizations central to campus so Veterans can do a “one stop shop” for their questions and needs ✓ Wayfinding is very important – need to keep Veterans from getting lost on the large campus ✓ There is a need for long term care (24 hour nursing) near the Veterans home and support ✓ Hoteling for families ✓ The Planning Team needs to take into consideration using all the areas: Brentwood School, all recreation spaces, Salvation Army area, drilling zones ✓ There is a need and want for a pool ✓ Can there be affordable housing for Staff? The State Home cannot keep staff because of the high cost of living on the west side 	

	<ul style="list-style-type: none"> ✓ Permanent housing is a must ✓ Housing for the disabled and chronic homeless housing is necessary ✓ Veterans with no other choice of housing need to be included in on campus living ✓ This land is for Veterans only – no place for civilians (Brentwood, UCLA, etc) ✓ Veterans are in charge of their land – citizen soldiers ✓ Need a women’s center on campus <ul style="list-style-type: none"> ○ Gender specific facilities ○ Far north quadrant would be a good place for the women’s area ✓ Continuance of the implementation is important – should be a committee to be the watchdog ✓ Educational / vocational services – certifications ✓ Clothing – area for donations, retail space for display ✓ Park settings with paths ✓ Community gardens ✓ Mini mall concept – farmers market ✓ Entrance to campus should be welcoming and calming <p>Remember the past – Plan the present – Enhance the future</p>	
	<ul style="list-style-type: none"> • Attendees <ul style="list-style-type: none"> ✓ Veterans (8) ✓ VA (3) ✓ Representative’s Staff (2) ✓ Consultants (6) 	

END OF DISCUSSION

West Los Angeles Urban Master Plan
Meeting with VSO Coalition
Tuesday, July 14, 2015

SIGN - IN

Name	Organization	Address	Phone	E-mail
MADEC THUSION	JEWISH WARRIOR VETERANS COMMUNITY ACCREDITED VSO	[REDACTED]	[REDACTED]	[REDACTED]
SAMUEL WARNER	JEWISH WARR VET 138	[REDACTED]	[REDACTED]	[REDACTED]
Alfonso Hernandez	AGEF	[REDACTED]	[REDACTED]	[REDACTED]
CINDY BAGNELL	RAC	[REDACTED]	[REDACTED]	[REDACTED]
Abraham Mendez	Consensus Inc.	[REDACTED]	[REDACTED]	[REDACTED]
Jon Sherin	VA, Inc	[REDACTED]	[REDACTED]	[REDACTED]
Jamet Turner Lisa Pinto	Rep Ted Lieu	[REDACTED]	[REDACTED]	[REDACTED]

West Los Angeles Urban Master Plan
Meeting with VSO Coalition
Tuesday, July 14, 2015

SIGN - IN

Name	Organization	Address	Phone	E-mail
★ MARC JENKINS	LACC AMERICAN LEGION	[REDACTED]	[REDACTED]	[REDACTED]
- FRANCISCO JUAREZ	AMVETS, CA CR VA Land-USE	[REDACTED]	[REDACTED]	[REDACTED]



West Los Angeles Urban Master Plan Meeting with VSO Coalition Tuesday, July 14, 2015

SIGN - IN

Name	Organization	Address	Phone	E-mail
★ RAY Delgado	AMUETS	S [REDACTED]	[REDACTED]	[REDACTED]
Richard Valdez	DAV	[REDACTED]	[REDACTED]	[REDACTED]
★ ERNIE Hilger	DNV	[REDACTED]	[REDACTED]	[REDACTED]
STEVEN CHRISTIAN	HOK	[REDACTED]	[REDACTED]	[REDACTED]
WILLIE NISTIZWA	HOK	[REDACTED]	[REDACTED]	[REDACTED]



West Los Angeles Urban Master Plan
Meeting with VSO Coalition
Tuesday, July 14, 2015

SIGN - IN

Name	Organization	Address	Phone	E-mail
John Dorais	VA-WLA			
Charles Green	GLA			
VINCE KANE				
JOHN SHERIN				
CYNTHIA KEEFE				

MEETING MINUTES

SUBJECT: Bob Rosebrock meeting
Meeting Date: July 17, 2015
Meeting Time:
Location: VA WLA B500
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to Bob Rosebrock and Ted Hager comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Room Introductions of each Team member and Bob Rosebrock, Ted Hager • Bob Rosebrock made a few statements regarding his thoughts as a Veteran <ul style="list-style-type: none"> ✓ There are more homeless veterans on the street than was killed in the Vietnam war ✓ A soldiers duty is never done ✓ It would be nice if the team could come to the 5th annual Summer Celebration on Aug 1, 2015 – Tribute to Vietnam Veterans • Bob Rosebrock expressed his ideas for the campus <ul style="list-style-type: none"> ✓ Don't restore old buildings, they look like asylums ✓ The mansion on the south campus should be a grand space – restaurant, etc a place where Veterans can bring guests ✓ Accessibility to the bus stops must be improved ✓ Chapel restored, not the first thing, but part of the Master Plan ✓ Welcome center at the front gate ✓ A place for an eternal flame ✓ B257 is not a good reception center, the building has bad history ✓ Include a bed and breakfast style home by the meditation gardens for Veterans and families ✓ Introduce a “big brother” concept for homeless Veterans to reach out to ✓ Include a hospitality center to provide shower, bed, food, clothes ✓ Need a sense of military ✓ Gardens for Veterans to work ✓ Focus on severely disabled and mental health of Veterans ✓ Don't leave anyone behind – bring Veterans to the campus 	Information
	<ul style="list-style-type: none"> • Attendees <ul style="list-style-type: none"> ✓ Veterans (2) ✓ VA (3) ✓ Consultants(3) 	

END OF DISCUSSION

Name	Organization	Contact
Cynthia Keefe	HOK	
CINDY BAGNELL	RAC	
ROBERT ROSE BROCK	OVB	
Zed Hayes	"	
DREW BAYARD	VA OPA	
John Dorgis	VA GLA	
Charles Conner	VA GLA	
STEVEN CHRISTIAN	HOK	

MEETING MINUTES

SUBJECT: Westwood Community meeting
Meeting Date: July 21, 2015
Meeting Time: 7 pm to 9 pm
Location: Westwood
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the Westwood Community comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Lisa Pinto introduced the Master Plan Team <ul style="list-style-type: none"> ✓ Vince Kane, VA ✓ Jon Sherin, Plaintiff Representative ✓ Dr Sam Tsemberis, Housing First ✓ Michael Huff, VA ✓ Cynthia Keeffe, HOK ✓ Abraham Mercado, Consensus • Vince Kane explained what the status is of the parts of the lawsuit • Cynthia Keeffe explained the Master Plan process • Jon Sherin explained how the VA needs the input from everyone to make the campus better • Dr Tsemberis discussed the Housing First Model <ul style="list-style-type: none"> ✓ Since starting there has been a 36% reduction in homelessness nationwide 	Information
2	<ul style="list-style-type: none"> • Opened up the floor for comments and questions from the Westwood Community <ul style="list-style-type: none"> ✓ How many homeless veterans are in LA? ✓ Include children, schools, recreation ✓ Landscape / farming ✓ Drop-in Center ✓ Chapel restoration ✓ Are supportive services part of the plan? ✓ MTA stops ✓ Have community involvement – professors, businessmen, etc ✓ No long term leasing or selling land ✓ Take the numbers off the buildings – have names instead ✓ Better signage ✓ Address the traffic ✓ VA is not an island unto itself – community needs to be invited in, not just for the Veteran ✓ Are you going to prevent access to the public? ✓ Are you following the Davis Bacon Act? ✓ VA should refocus on Veteran housing ✓ Will there be construction next to neighborhoods? ✓ Build kitchens ✓ Include benches, water fountains ✓ Provide trade training – plumbing, electrical ✓ What is the funding? ✓ Why are Veterans afraid to go on campus? 	Information

	<ul style="list-style-type: none"> ✓ Provide services for legal issues for Veterans ✓ Will there be a large investment in infrastructure? ✓ Are there wetlands? ✓ Provide safety for women and families ✓ Is there a Veteran court on campus? ✓ Student Center – just like college ✓ Rehab the old buildings ✓ Enhanced Use – what does it mean? ✓ Public Private Partnership – what does it mean? ✓ Include a ware history museum ✓ Use the Wadsworth and Brentwood Theaters ✓ What is the use of Post Office, Ballpark, School? ✓ History plaques at important areas ✓ If drugs, etc are not cleaned up first, what will happen when more Veterans come on campus? ✓ The homeless on perimeter need help ✓ Get women help ✓ Civilian caregivers need a place to learn the VA system ✓ Training for caregivers 	
--	---	--

END OF DISCUSSION

MEETING MINUTES

SUBJECT: West LA Neighborhood meeting
Meeting Date: July 22, 2015
Meeting Time: 7 pm to 9 pm
Location: West LA
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the West LA Community comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Lisa Pinto introduced the Master Plan Team <ul style="list-style-type: none"> ✓ Vince Kane, VA ✓ Jon Sherin, Plaintiff Representative ✓ Dr Sam Tsemberis, Housing First ✓ Michael Huff, VA ✓ Cynthia Keeffe, HOK ✓ Abraham Mercado, Consensus • Vince Kane explained what the status is on the parts of the lawsuit • Cynthia Keeffe explained the Master Plan process • Jon Sherin explained how the VA needs the input from everyone to make the campus better • Dr Tsemberis discussed the Housing First Model <ul style="list-style-type: none"> ✓ Since starting there has been a 36% reduction in homelessness nationwide 	Information
2	<ul style="list-style-type: none"> • Opened up the floor for comments and questions from the West LA Community <ul style="list-style-type: none"> ✓ Provide VA loans so Veterans can buy their own homes ✓ VA needs to hire Veterans coming out of college ✓ Focus shouldn't just be on single parent – many single women Veterans are living below poverty level ✓ Is the campus changing policy of only clean and sober? ✓ Where does the homeless data come from? ✓ How will the VA prove they will do what they are saying they will do ✓ Why is there not a VA representative on the neighborhood council. The council asked 10 years ago, VA said they could not participate. Just have a representative speak once a month <ul style="list-style-type: none"> ○ VA to respond with a point of contact ✓ Need to do better outreach ✓ What is the budget? ✓ How many units will there be? ✓ How can you keep the campus clean and sober and have regular Veterans housed there? ✓ Don't let UCLA use the land ✓ Low income housing in the city should go to the Veterans ✓ There are not very many Veterans at this meeting, are you listening to the Veteran? ✓ Worried that the culture at the VA has not changed 	Information

	<ul style="list-style-type: none">✓ When will this plan take effect✓ It would be inhuman putting Veterans into tents or trailers – only thing worse is on the street in a cardboard box✓ What is the VA going to do with homeless Veterans today?✓ VA should put your Veterans on your property	
--	--	--

END OF DISCUSSION

MEETING MINUTES

SUBJECT: Pacific Palisades Community Council meeting
Meeting Date: July 23, 2015
Meeting Time: 7 pm to 9 pm
Location: Pacific Palisades
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the Pacific Palisades Community comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Lisa Pinto introduced the Master Plan Team <ul style="list-style-type: none"> ✓ Vince Kane, VA ✓ Jon Sherin, Plaintiff Representative ✓ Michael Huff, VA ✓ Cynthia Keeffe, HOK ✓ Abraham Mercado, Consensus • Vince Kane explained what the status is on the parts of the lawsuit • Cynthia Keeffe explained the Master Plan process • Jon Sherin explained how the VA needs the input from everyone to make the campus better • Abraham Mercado discussed the outreach effort 	Information
2	<ul style="list-style-type: none"> • Opened up the floor for comments and questions from the Pacific Palisades Community <ul style="list-style-type: none"> ✓ Don't play backroom politics ✓ Is the VA working with the LA mayor? ✓ What is the funding? ✓ Use the existing buildings ✓ Need to include the columbarium annex ✓ Temporary housing – what is the plan? ✓ Will any of the leases be extended? ✓ How is the VA making the campus more interesting for younger Veterans? ✓ What are the requirements for Veterans to be in the housing? ✓ Will spaces be used for Veterans that are “non-focused” spaces? ✓ How does the VASH voucher fit into the VA plan? ✓ Should the community send homeless Veterans to non-profits or the VA? ✓ What is the status of Veteran records – what happens if the Veteran does not have their paperwork? ✓ What are the protections for the surrounding communities? <ul style="list-style-type: none"> ○ Traffic ○ Additional people ✓ Will there be dental services available? ✓ Will the traffic study be complete before ground is broken? ✓ Will the Master Plan be transparent? ✓ Will the VA provide a point of contact for contacting VA for getting homeless off the street? 	Information

	<ul style="list-style-type: none">✓ Funding is also needed for non-veteran homeless✓ The VA will be missing a big opportunity if the community is not involved	
--	---	--

END OF DISCUSSION

MEETING MINUTES

SUBJECT: Brentwood Community meeting
Meeting Date: July 28, 2015
Meeting Time: 7 pm to 9 pm
Location: Brentwood
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the Brentwood Community comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Introduction of the Master Plan Team <ul style="list-style-type: none"> ✓ Vince Kane, VA ✓ Jon Sherin, Plaintiff Representative ✓ Michael Huff, VA ✓ Cynthia Keeffe, HOK ✓ Andrea Campbell, Consensus • Vince Kane explained what the status is on the parts of the lawsuit • Cynthia Keeffe explained the Master Plan process • Jon Sherin explained how the VA needs the input from everyone to make the campus better • Andrea Campbell discussed the outreach effort 	Information
2	<ul style="list-style-type: none"> • Opened up the floor for comments and questions from the Brentwood Community <ul style="list-style-type: none"> ✓ How will this be funded? ✓ What is the input you want from the Veterans? ✓ Bring the meetings to the San Gabriel valley to talk to Veterans there ✓ Is the VA working with all congressmen? ✓ How is the VA updating people on the input from the community and Veterans? ✓ Does the data gathering for operations end in October? ✓ How will the confluence of number of Veterans be handled at the campus? ✓ What can we do as a community? ✓ Is the VA reaching out to outside Veteran groups? ✓ Westside Food Pantry wants to expand their services moving forward with the new Master Plan ✓ Provide nutrition classes ✓ Is the VA providing space for single women with children? ✓ What make the VA think they will be successful when others have not been successful? ✓ How can the VA make the government make this happen? ✓ What is going on with the EUL's? ✓ Has the VA gotten any push back from people not wanting homeless Veterans around? ✓ Can the community build recreation places? ✓ What is the maximum amount of people that can be housed? ✓ Can the gates be reopened for the surrounding communities to use? 	Information

	<ul style="list-style-type: none"> ✓ If a Veteran has a RV, can there be a KOA type area for them to park? ✓ If every community acts and brings in the Veteran homeless, we can end homelessness immediately ✓ There is no information for these meetings on the campus ✓ What is the need for fixing the chapel when people in the hospital can't get care? ✓ Community should volunteer and talk with the Veterans ✓ Community wants to see the plan – how can they give feedback without seeing what is designed? ✓ Is the VA looking to just take and not give back? Why can't the community cut through the campus? ✓ Will there be opportunity to give feedback on real plans? ✓ Battle Buddy model is the best way to get homeless Veterans help ✓ The closed gates are indicative of the VA closed mind set ✓ This meeting is premature – there is nothing to respond to 	
	<ul style="list-style-type: none"> • Speaker Participants <ul style="list-style-type: none"> ✓ Westside Food Bank (1) ✓ Veterans Advocacy Service (1) ✓ Community member (5) ✓ Veteran (1) ✓ VA Volunteer (1) ✓ San Gabriel Valley Veterans (1) ✓ Old Veterans Guard (2) ✓ Vet to Vet (1) ✓ BCC (1) 	

END OF DISCUSSION

MEETING MINUTES

SUBJECT: Homeless Summit meeting
Meeting Date: August 19, 2015
Meeting Time: 1 pm to 3 pm
Location: Los Angeles
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to discuss the VA campus Urban Master Plan with participants providing comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • 3 P concept, provide kennels for Veterans with pets • Make campus wheelchair accessible and bike friendly • Bike share system • The campus has slopes. Fix slopes to public transportation at Wilshire. Provide a bridge across Wilshire. Improve and increase internal shuttle bus service. Partner with providers who will provide services at low or no cost. Need to provide space • Provide community gardens, access to grow and make their own food. Provide for public art created by Veterans • Permanent supportive housing, most difficult to reach Veterans. How to create a safe environment where Veterans do not feel judged. Housing First model • New Directions, female program. Medical services for females are lacking. Need separate facilities. Women are surrounded by men in B500. Urgent care and ER, beds are not available for women, filled by men • Nurse transitional health. Need respite care in WLA for older Veterans. Need intermediate care facility for pot acute care short stay until Veterans can be placed at home or in permanent care situation • Network homeless coordinator. Green home model homes. Gap in housing for 55 to 75 year range. Need housing, but not ready for nursing home. Some monitoring available with green home model • LA campus already a community, keep a theme of safe and secure facility like on base. For many Veterans, being in the service was the safest time of their life. Parking, roads, open space should be considered. Neighborhood feeling needs to be enhanced with signage • Affordable housing developer, consider mixed use. Facilities for stores, low and fixed incomes with reduced cost structure for necessities • Outreach, first contact. Low income and GR income. Need life skills classes. Veterans move into housing and pitch tent in their living room. Need help understanding utility bills • GPD program. Flexibility to address changes in Veteran needs. Multipurpose facilities that can change over time • Building on campus focused on mental health services. Single point of contact. Too many hoops for Veterans to jump through become a barrier to receiving help 	Information

	<ul style="list-style-type: none"> • Move Welcome Center close to Wilshire, provide better signage and campus navigation • Library and computer lab • Post office for homeless to have their own mailbox / address (drop in center) • Provide showers and salons for Veterans who are preparing for interviews • Employment center • Partner with local community colleges to provide classes on campus, skills and trade workshop. Education and training center • West Side Food Bank envisions a wellness center and food pantry run by Veterans. Expansion of gardens to grow produce. Culinary training program, provide clubhouse restaurants. Make space for people to learn how to cook healthy • Provide a sports facility. Basketball hoops • Revitalize theaters on campus, outreach to Hollywood community to host writing, performance and theatrical opportunities • Incorporate covered bus and shuttle stops • HC provider perspective. Provide healthy food • Need a swimming pool for exercise • Khoi pond and Zen garden • New Directions, 2 housing facilities on Sepulveda, blended sobriety model not a high acuity model. It has transitioned as a housing first, high acuity model. Tough transition for VA community that is rules driven. HPAC has saved lives. Resources of VA combined with programs is a great opportunity. Masterplan should think big. Expect high acuity on the WLA campus. Provide HPAC unit • 95% men 5% women constraint with studio units. Think about modular units that can flex with changes on campus • Health and wellbeing. Veteran group concern about the campus being a safe place, a place of healing. Core concept of reintegration into society. Parts of the campus can be open parts can be closed. Need to change culture of VA police to address community housing standards not enforce VA regulations • Housing first model with lease structure. Need to understand financing structures • West side of campus are great locations to place women and families, less institutional • On Sepulveda campus, it is very hard for Veterans to get health food. No complaints from community off campus. Only complaints have been from staff on campus related to work flow. Downside of being in the middle of the campus is that it is a fish bowl. Constant rumors about behavior. Need to trace back to find the truth. Reality is that chronically homeless population do have issues and the VA needs to change their culture to expect and deal with realities • Keep Veterans in the middle of every conversation. Dialog between long time providers and Veterans • Implementing change that transforms a medical campus to a home is a long term activity • Free laundry facilities for Veterans. Opportunity and safe access to clean clothes • Space for DMH to be on campus so that there is an opportunity for Veterans who are not eligible for healthcare can find resources • Interconnectivity of rooms can provide flexibility • Childcare center with affordable childcare, also parent training 	
--	--	--

	<p>opportunities</p> <ul style="list-style-type: none"> • Address transgender populations • Sports complex with pool, basketball courts, YMCA • Rehab facility with OT/PT for geriatric facility, Home health and aid services • Partner with rescue organizations to provide opportunities for Veterans to interface with animals • Provide wellness center for staff, after hours work out areas • Career development, training kitchen with multi use function, classroom • Transportation to and on campus. LBVA uses golf carts driven by Veterans transport visitors. Wonderful resource, Veterans feel useful. Make shuttle service ore user friendly • Art – have opportunities for Veterans to provide • Space for providers social security, DPP etc • Provide a dog park • Difficult for homeless Veterans to transition, provide a campground for temporary outreach 	
--	---	--

END OF DISCUSSION

MEETING MINUTES

SUBJECT: Congressman Lieu meeting
Meeting Date: July 14, 2015
Meeting Time:
Location: VA WLA B257 Welcome Center
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the Congressman Lieu Representatives comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Room Introductions of each Team member and all participating Representatives • Abraham Mercado asked about stakeholder inclusion list • Janet Turner brought stakeholder reports with comments <ul style="list-style-type: none"> ✓ Smaller group meetings with people that are key persons • Vince Kane recapped the process of the Master Planning • Vince explained that we are in the data gathering phase <ul style="list-style-type: none"> ✓ Physical data, drawings, demographics, etc. ✓ Community engagement <ul style="list-style-type: none"> ○ Elected officials ○ VSO's, etc. ○ Web page ○ Social media ✓ Roll out ideas • Jon Sherin asked how do we create an army to get all the information <ul style="list-style-type: none"> ✓ Key town hall meetings ✓ Spread the word to come and participate • Abraham Mercado asked if Congressman Lieu's people can help get the word out about the Master Plan to key persons <ul style="list-style-type: none"> ✓ Website – www.helpouseLAvets.com ✓ Online tool kit so people can send information to others ✓ Monthly meetings • Janet Turner went over upcoming community meetings in July that would be participating in the Master Plan updates • Cynthia Keeffe suggested creating a steering committee for the bridge between plan and implementation of the Master Plan <ul style="list-style-type: none"> ✓ Janet Turner said there has been past community committees / advisory panels that worked, but who would decide which community persons will be on the panel ✓ Vince Kane stated there would be not community committee for the design process or implementation. The team will document all feedback and use information as input to the design process 	Information
	<ul style="list-style-type: none"> • Attendees <ul style="list-style-type: none"> ✓ Representative's Staff (2) ✓ VA (1) ✓ Consultants (4) 	

END OF DISCUSSION

Name	Organization	Contact
Cynthia Keefe	HOK	
Lisa Pinto	Rep Lieu	
Jon Sherin	Consultant (TH)	
Kara Kane	VA	
Janet Turner	Rep Lieu	
CINDY BAGNELL	RAC	
Abraham Mercado	Consensus Inc.	
<u>Phone</u>		
Michael Huff	VA	

MEETING MINUTES

SUBJECT: LA Mayor meeting
Meeting Date: July 28, 2015
Meeting Time: 10 am to 11 am
Location: Los Angeles
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the LA Mayor Office comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Room Introductions of each Team member and LA Mayor Office • LA Mayor Office expressed information, concerns and ideas for the campus <ul style="list-style-type: none"> ✓ How will the project be phased? ✓ Establish goals, existing conditions ✓ Parallel process of operational and physical study ✓ Bridge housing, transitional housing on and off campus. Converting low barrier and low demand housing. Approximately 180 units converted to low demand. Right now approximately 750 Veterans living on campus ✓ What is the goal for the number of bridge housing? <i>300 bridge housing on and off campus</i> ✓ Housing First approach ✓ Create a thriving community ✓ Magnetic for Veterans ✓ 21st century VA ✓ Mayor's office is strongly supportive of direction of providing permanent supportive housing. Need enhanced use lease authority, 75 year leases. Need support services authority ✓ Key decision makers – current Secretary of VA, State of California, Governor's Office. Now an HCD entity, housing department ✓ Existing leases – campus deeded to Veterans and will be used for Veteran direct benefit. Veteran centric activities will be on the campus, Non Veteran centric activities will not be on the campus 	Information
2	<ul style="list-style-type: none"> • Follow up information <ul style="list-style-type: none"> ✓ Need numbers on low barrier demand beds on campus ideas for converting ✓ Need number of permanent supportive housing goal on campus ✓ What is the number of vulnerable Veterans? ✓ Copy of EUL language ✓ Prop 41 funding cannot be given to VA site without EUL authorization. Ask Vince Kane about conversations about Prop 41 – need written report ✓ HUD special pvb, CalVet – aske Sara M ✓ MHSA Prop 63 money? ✓ Brentwood Community Plan, San Vincente Corridor Plan. For 	

	land use concepts ✓ If state or city money is used, does it trigger CEQA? ✓ Masterplan process will help inform leases moving forward. City would like to be notified of direction on leases	
--	---	--

END OF DISCUSSION

MEETING MINUTES

SUBJECT: Open House #1
Meeting Date: July 21, 2015
Meeting Time: 1:30 pm to 4:30 pm
Location: VA WLA B257 Welcome Center
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the community comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Open House Topic – Vehicular and Pedestrian Circulation 	
2	<ul style="list-style-type: none"> • Discussions with community – questions, comments and ideas <ul style="list-style-type: none"> ✓ The Pedestrian Tunnel under Wilshire is still there, condition is unknown – possible new path of travel ✓ Metro Station Status is still unknown. The Metro preferred location on Wilshire has been sent to DC awaiting a comment from the Secretary of VA. John D. and Vince K. are going to try and find out the status and give the Planning Team an update ✓ Open up the gates at the east and west entrances, have guardhouse type entry ✓ Include emergency call boxes ✓ Include a community center in the Recreation Area 	Information
	<ul style="list-style-type: none"> • Attendees <ul style="list-style-type: none"> ✓ Veterans (1) ✓ Community Members (3) 	

END OF DISCUSSION

MEETING MINUTES

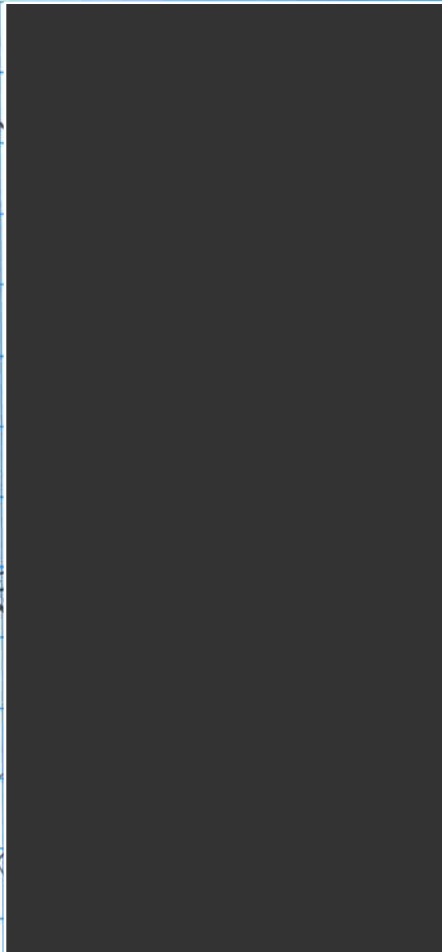
SUBJECT: Open House #2
Meeting Date: July 28, 2015
Meeting Time: 1:30 pm to 4:30 pm
Location: VA WLA B257 Welcome Center
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Teams designs and listen to the community comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Open House Topic – Opportunities and Constraints Mapping, Planners responded to comments and questions from open house attendees in response to exhibits shown 	
2	<ul style="list-style-type: none"> • Discussions with community – questions, comments and ideas <ul style="list-style-type: none"> ✓ Needs to be clear access on and off of campus for Veterans that live on campus ✓ Basketball courts should be near the housing. Don't make the Veteran go to a "recreation" area for everything ✓ Redesign the road next to the Chapel, it is too close to the church and trucks have hit and damaged the edge of the church ✓ The north end of the North Campus is too far for Veterans to walk to for recreation space ✓ The Master Plan should be based on a net zero campus, focus on it being a healing center – include <ul style="list-style-type: none"> ○ Personal care ○ Housing ○ Vocational training ○ Garden ○ Bio-swales ○ Dense living area transitioning to vast meadow like areas ○ Native landscape ✓ Discussed concept diagrams with stakeholders <ul style="list-style-type: none"> ○ Circulation diagrams including concepts of developing around green space, moving parking to the edges of the campus and focusing internal on pedestrian and shuttle circulation ○ Access diagrams including concepts of gated /guard entrances at North campus. Residents would have automatic or card access, non residents would need to demonstrate reason to enter VA property ○ Proposed MTA station location and alternate station location diagrams. ○ Phased development zones within historic overlay district ○ Immediate term housing solutions include bridge housing 	Information

	<ul style="list-style-type: none"> ○ Short term options including renovation of existing buildings 205/208 and 156/157/158. ○ Short term options including proposed locations for new construction. ○ Mid and long term options for services and amenities 	
	<ul style="list-style-type: none"> • Attendees <ul style="list-style-type: none"> ✓ Veterans (1) ✓ Community Members (12) 	

END OF DISCUSSION

Name	Organization	Contact
AVIVA Kraus	Heroes Golf Course Bandini Found'n	
Andrew Carrillo	Bandini Foundation	
PETER HENDRICKSON	UCLA	
Bruce Rosen	Bandini Foundation Heroes Golf Course	
Peter Capone-Newton	VA Homeless programs	
Gene Anderson	The Sanberg Group, Inc.	
Steven Keeney	veteran	
JIM SINEMA	MICHAEL BAKER	
KYLE ORLEMANN (HAMILTON)	CITY OF HAWTHORNE VET. AFF. COMMIS VA/AVUA 53	
DEAN R MEYER	CFM / VA	
JANNA VACCARINO, AIA	Palisades Beaumont	
KELVIN PARSON	GLA ENGINEER	
Pamela L Richardson	absolutely none	

MEETING MINUTES

SUBJECT: Open House #3
Meeting Date: August 4, 2015
Meeting Time: 1:30 pm to 4:30 pm
Location: VA WLA B257 Welcome Center
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Teams designs and listen to the community comments, questions, concerns and input.

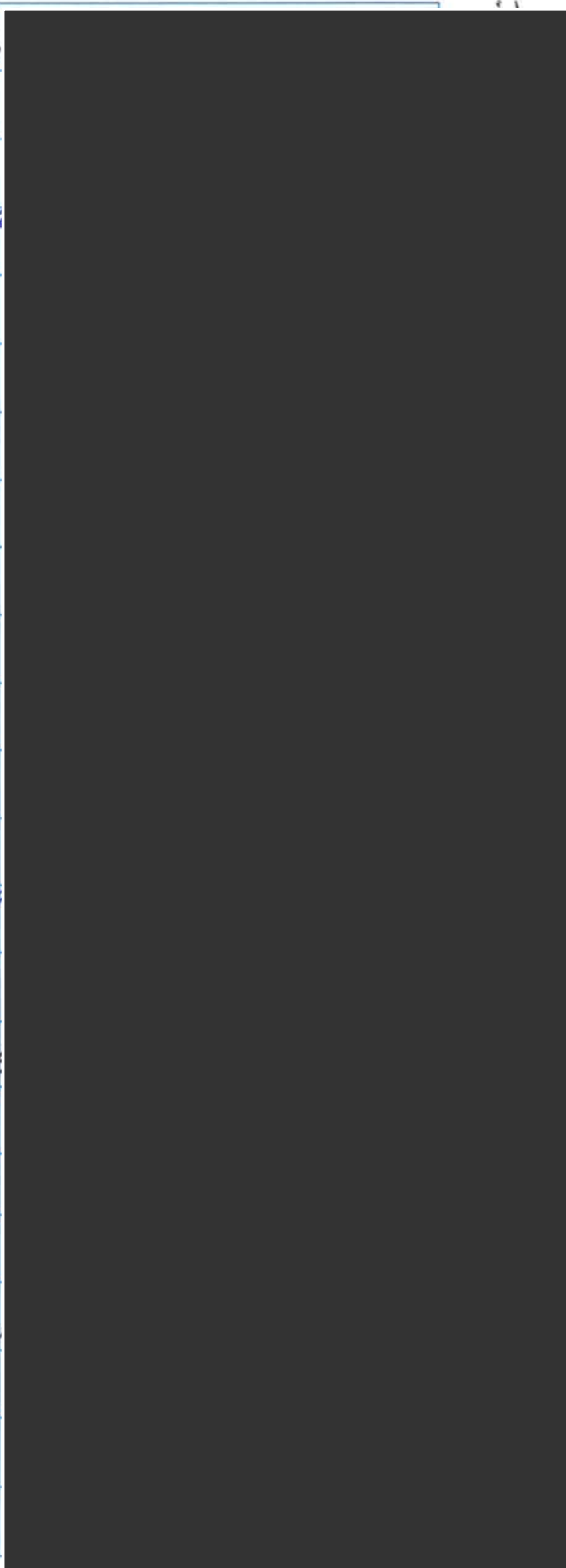
Item	Discussion	Action
1	<ul style="list-style-type: none"> • Open House Topic – “Spine” Concept, Planners responded to comments and questions from open house attendees in response to exhibits shown 	
2	<ul style="list-style-type: none"> • Discussions with community – questions, comments and ideas <ul style="list-style-type: none"> ✓ Self-sustaining water catchment ✓ Gated community – guarded gates ✓ Keep out outside bicycles - non veteran pass thru ✓ Don't build a big wall around the property, it would feel like a POW camp ✓ Find a way to get through the campus for the surrounding community ✓ Have tags for campus residences on cars, bikes, etc. to get through the gated entrance ✓ Pay a “toll” to get onto campus if you are not a Veteran ✓ <i>Veterans took a vote</i> – Do not let community cut through the campus ✓ Do not open the side gates ✓ Have “Hubs” at certain intervals along the spine for restrooms, café, services i.e. pharmacy, etc ✓ Remove Director’s housing at south campus use as homeless intake, condense services to one area ✓ Need women’s area with security ✓ Daycare center ✓ At “Hubs” have veteran owned businesses – coffee shops, boutique shops, library, bowling, swimming, gym ✓ Food pantry, clothes collection and distribution area ✓ Recondition the chapel ✓ Should this design center around the auto? <ul style="list-style-type: none"> ○ Change focus to pedestrian ✓ Center for wellness / well being ✓ Veterans to create a committee to put together a list of wanted items on the campus ✓ Athletic complex ✓ Print shop – communication among Veterans on campus ✓ Improve access for Veteran in wheelchairs, etc. ✓ Spaces for small building / community meetings ✓ Retail elements 	Information

	✓ Expand the commissary	
	<ul style="list-style-type: none">• Attendees<ul style="list-style-type: none">✓ Veterans (11)✓ Community Members (17)	

END OF DISCUSSION

Name	Organization	Contact
------	--------------	---------

Sue Pascoe	Post 283 News	
F. Kay De'ri	CAL VET HOME VETERAN	
NICHOLAS MASTROMATTEO	CAL VET.	
SHAWN DOENHECKER	VETERAN	310.849.33
Sol Liebster	VA Volunteer	
EDWARD COLLINS	CALVET.	
Stam Kenny	VAT	
RICKY LANE	HAVEN I	
Barry Silvertown	CAL VET	
JACK GODWIN	So. Brentwood Residents Assoc.	
Maria Barne		
David Mosier	SP Brentwood	
CARI MCNEILL	CAL VET	
Joseph Adamick	VA Veterans Adv	
Mike McClai	VA	
MARC THURSTON	JEWISH WAR VETS	
STANLEY WARNER	JEWISH	
She Sinter	UCLA	
LOU PESCE	METABOLIC STUDIO	
Bruce Rankin	Westside Food Bank	bru
Peter Capone-Newton	VA	
Howard Heinsuder	AGIF	
Donna Vaccarino	DAPSADCS Brentwood	



Handwritten notes in the right margin: 'm', 't', 'rg', and a vertical line.

MEETING MINUTES

SUBJECT: Open House #4
Meeting Date: August 11, 2015
Meeting Time: 1:30 pm to 8 pm
Location: VA WLA B257 Welcome Center
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Teams designs and listen to the community comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Open House Topic – Access and “Neighborhood” amenities, Planners responded to comments and questions from open house attendees in response to exhibits shown 	
2	<ul style="list-style-type: none"> • Discussions with community – questions, comments and ideas <ul style="list-style-type: none"> ✓ Separate the men and women Veterans ✓ RV hook ups ✓ Bring in a Haz Mat team to check all toxic areas ✓ Team should go to Skid Row ✓ Open the campus to the community, don’t close the campus to surrounding areas ✓ Add a driving range to the golf course ✓ Better signage at campus entrances ✓ Provide arts and crafts ✓ Provide vegetable gardens ✓ Bring the landscape character back to the original ravine planting ✓ Address grey water usage ✓ Make all Veterans welcome, not just Veterans living on the campus ✓ Design site so there is no access to outside community. No one can get on north campus unless you are a Veteran ✓ Veterans are here for recovery – when they are ready to integrate, they will go into the community ✓ Provide Veteran and caregiver housing ✓ Provide areas of refuge “turn outs” for Veterans to rest at steep grades ✓ There is no need for vocational services on campus. If Veterans are using the education benefits, they are not on campus 	Information
	<ul style="list-style-type: none"> • Attendees <ul style="list-style-type: none"> ✓ Veterans (11) ✓ Community Members (19) 	

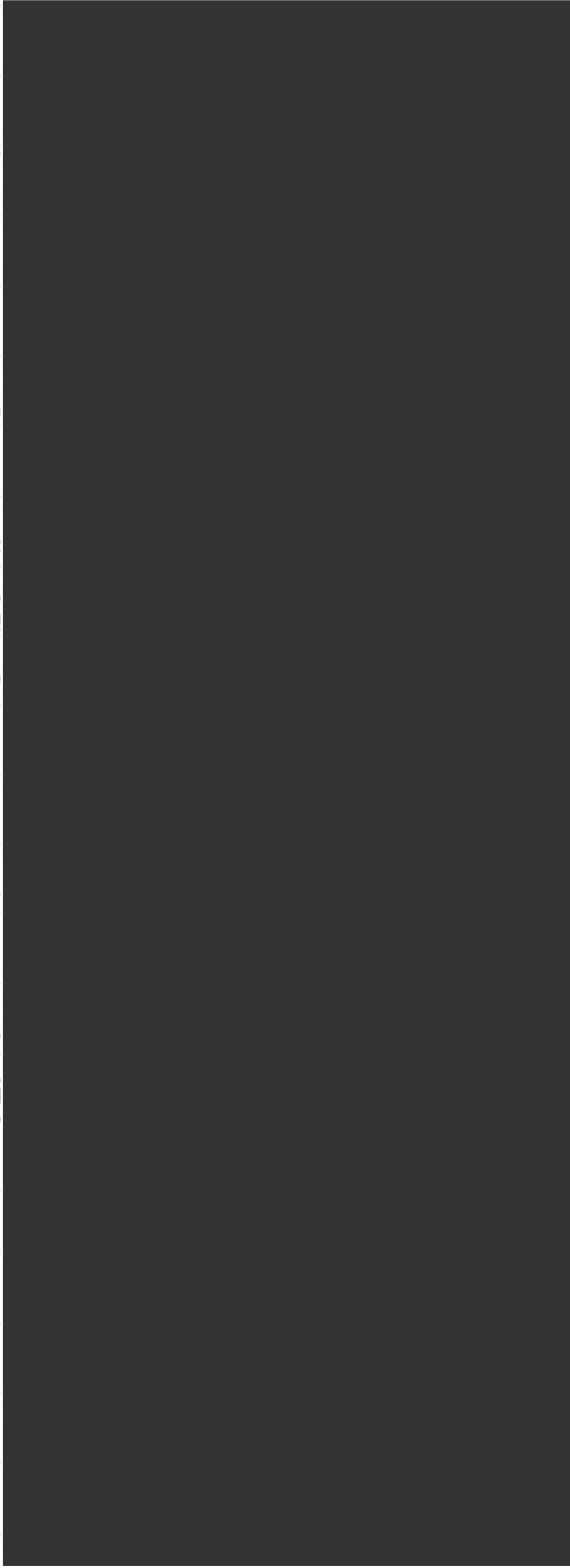
END OF DISCUSSION


Name	Organization	Contact
------	--------------	---------

EARL L. GARDNER	Psyche	
ROBERT MARTIN	PURPLE HEART ^{camp 2}	
LARRY VAN KUREN	American Legion	
Ron Delgado	Amvets	
Larry Williams	Amvets	
MARC JENKINS	AM LEAGION	
ART SHERMAN	WINGS OVER WOODS	
Gary Clouse	Westside Breaker	
SHANN JORNHECKER	Jenil Wanda	
SHANN JORNHECKER	SHANNJ@UCLA.EDU	
PATRICK HART	PLHART22@GMAIL.COM	
Stevie Keeney	self	
JESSICA BROWN-MASON	SALVATION ARMY	
ANABEL SANCHEZ	SALVATION ARMY	
Joan Abrahamson	Vet	
Mangui Atia	VEMEC/VA	
Arlyne Elliot		
Howard Hernandez	ACTF	
Larry Watts	Brentwood CC	
LOU PESCE	Metabolic Studio	
JOHN ISMAY	SOUTHERN CALIFORNIA PUBLIC RADIO	
BANDINI FD		

RICARDO BANDINI
JOHNSON

VA research
emp



Name	Organization	Contact
MARTHA GROVES	L.A. TIMES	
Nikki Mark	FCLA	
Matt Littman	Brentwood	
Audrey Pino	SM-PATRON	
Susan Pindak	VA WLA	
PETER HENRICKSON	UCA Urban designer	
Stephanie Rich	Brentwood Residents	
Joe Halper	AN LEGION POST 283	

MEETING MINUTES

SUBJECT: Open House #5
Meeting Date: August 18, 2015
Meeting Time: 1:30 pm to 4:30 pm
Location: VA WLA B257 Welcome Center
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

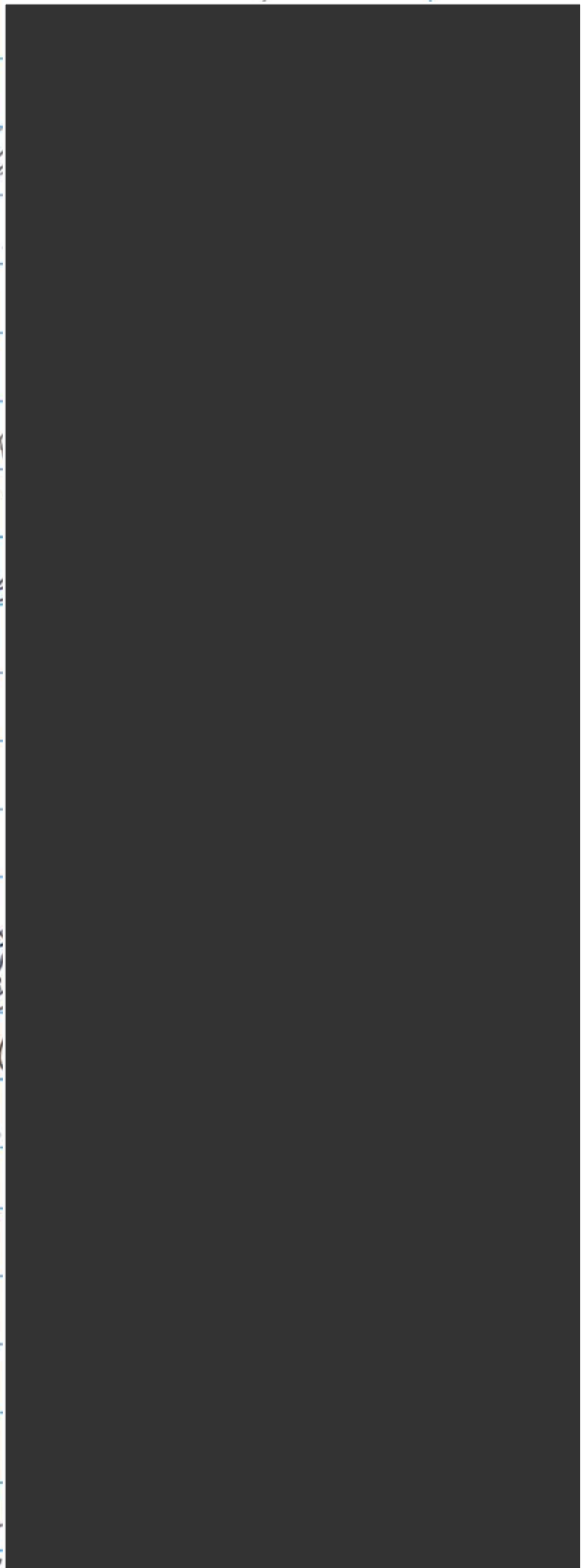
The purpose of this session was to introduce the Urban Master Planning Teams designs and listen to the community comments, questions, concerns and input.

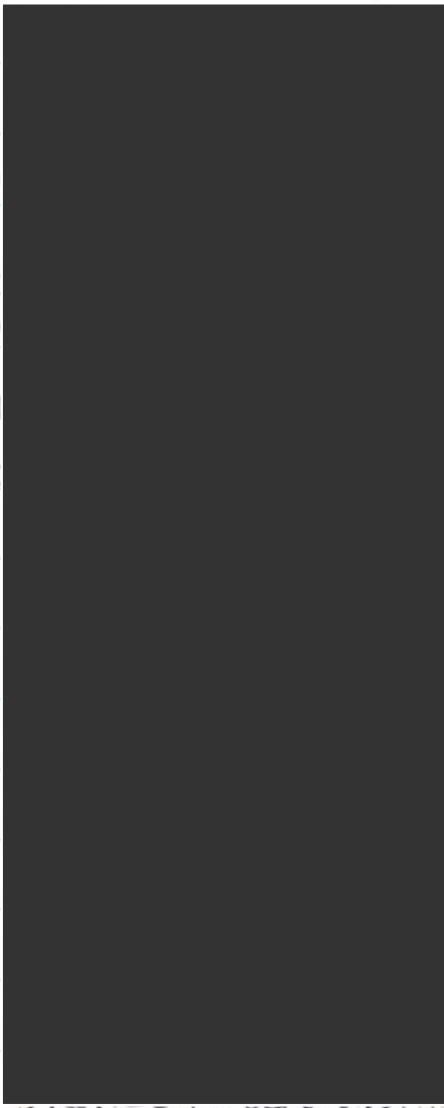
Item	Discussion	Action
1	<ul style="list-style-type: none"> • Open House Topic – Housing, supportive services, activity nodes, Planners responded to comments and questions from open house attendees in response to exhibits shown 	
2	<ul style="list-style-type: none"> • Discussions with community – questions, comments and ideas <ul style="list-style-type: none"> ✓ Separate the men and women Veterans ✓ RV hook ups ✓ Provide vegetable gardens ✓ Make all Veterans welcome, not just Veterans living on the campus ✓ Design site so there is no access to outside community. No one can get on north campus unless you are a Veteran ✓ Veterans are here for recovery – when they are ready to integrate, they will go into the community ✓ There is need for vocational services on campus ✓ Drop in / outreach camp located off of Constitution ✓ Continuum of care applied to services and circulation ✓ Greater controlled access on North Campus, less so at South Campus ✓ Align housing types with population subgenres ✓ Align housing financing options with housing types ✓ Consider long term lease and purchase options to own home ✓ Provide safe and secure areas for vulnerable population without the feeling of confinement ✓ Provide one stop shop at Welcome Center near entrance to North Campus ✓ Link North and South Campus with scheduled shuttle service ✓ Improve connection between North and South Campus – pedestrian and vehicular ✓ Vision: provide permanent supportive housing exclusively for the homeless Veteran 	Information
	<ul style="list-style-type: none"> • Attendees <ul style="list-style-type: none"> ✓ Veterans (13) ✓ Community Members (25) 	

END OF DISCUSSION

Name	Organization	Contact
------	--------------	---------

Sharon Donatkecker	veteran	
Arlyne Elliott		
SAMUEL WARNER	Jewish war Vet	
Francisco Juarez McEgahan	VSO Coalition Brentwood	
Claine Lawless	IAVA	
BRANDON WEXLER	VET/IAVA	
THEODORE BAZLEY	VA	
Ma Boutyht-Sin		
MILK PEINEMANN	NDVES	
Katie VIVENTI	NDVES	
Kristine Hesse	National veterans Foundation	
Christ Kahn	BCC	
Scott Malsin	OFFICE OF ASM. RIDLEY-Thomas	
Rochelle FSS	Metabolic Studio	
VOU PESCIE	METABOLIC	
CAROLE MAGNUSON	Westwood Hills Prop. Owners Assn	
CHARLES MAGNUSON	W H O A	
RICHARD HAHN	EMERGENCY VOL - VAGLA DEPT	
Daniel Mosuer	LA LGBT	
Jose de Jesus Ortiz Barrios	LA LGBT	
Joe Halper	JWV - LA LEGION	
PATRICIA JACKSON-KELLE	County of LA American Legion	



Name	Organization	Contact	
Waldo Tapia	Inner City Law Center		
L.AUREN DUNCAN	American Red Cross - Los Angeles		
Rosalyn J. Petty	VA		
ATHENA Nowak			
Laetra Lake	Coalition for Veterans' Land		
Mangwi Afie	VENECA		
Lidia Nahuel	Veterans Resource Org		
Olivia Valentine	City of Hawthorne		
PETER HENNRICKSON	UCLA		
Sue Santon	UCLA		
Doug McCormick	Pac. Patis. Task Force		
MARC JENKINS	AMERICAN LEGION		
JULIO CASASO			
Mike Stajura	UCLA Westwood		
PAMELA RODRIGUEZ	LA GOLF Academy		
SHAYNE KALEO	Anka BHI		

Dr. J

am

14

LA

MEETING MINUTES

SUBJECT: Open House # 6
Meeting Date: August 25, 2015
Meeting Time: 1:30 pm to 8 pm
Location: VA WLA B257 Welcome Center
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Teams designs and listen to the community comments, questions, concerns and input.

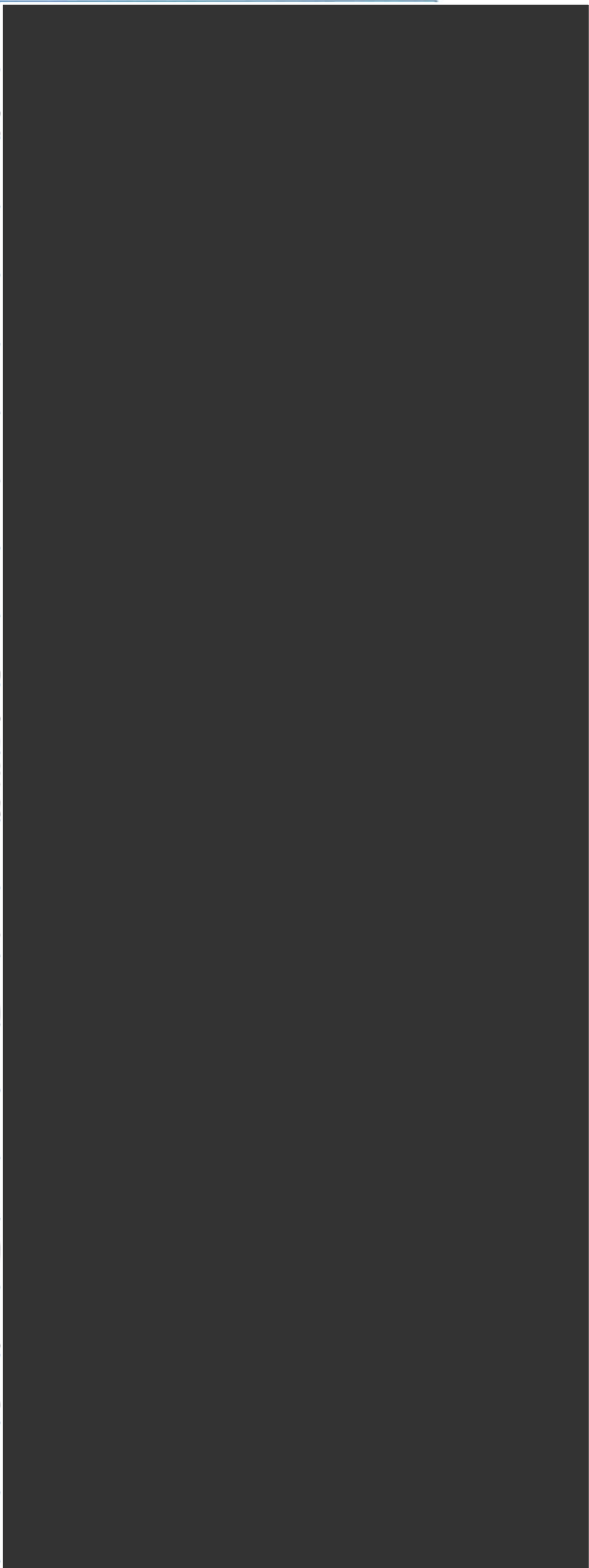
Item	Discussion	Action
1	<ul style="list-style-type: none"> • Open House Topic – Overall Concept, Planners responded to comments and questions from open house attendees in response to exhibits shown 	
2	<ul style="list-style-type: none"> • Discussions with community – questions, comments and ideas <ul style="list-style-type: none"> ✓ Enhanced pedestrian access ✓ Kennel facilities for pets ✓ Families – for Veterans with children ✓ Options for housing for Veterans going to college ✓ Offer internships ✓ Harm reduction facilities ✓ PX – reduced prices ✓ Blue light 24/7 safety system ✓ Improved lighting ✓ Wheelchair charging stations ✓ Signage needs improvement ✓ Address most vulnerable first <ul style="list-style-type: none"> ○ Phase development to address the in need first ✓ Address homeless first <ul style="list-style-type: none"> ○ Get homeless off the street now, let’s think about tents, rapid deployment dwellings, field showers ✓ Campus needs to be welcoming <ul style="list-style-type: none"> ○ Visitor center / welcome center locations key, should be 24/7, near campus entry, campus map and orientation ✓ Recognize alternative transportation <ul style="list-style-type: none"> ○ Homeless rely much more on bus and bicycle ✓ Connectivity is critical <ul style="list-style-type: none"> ○ 4 gates with controlled access ✓ Campus for Veterans, not cars <ul style="list-style-type: none"> ○ Regional garages, 2-5 min from units ○ 24/7 shuttle loop ✓ Housing variety is key <ul style="list-style-type: none"> ○ Provide a range of housing types ✓ Site restoration and remediation <ul style="list-style-type: none"> ○ “healing people and the land” ✓ Distribute services <ul style="list-style-type: none"> ○ Clinics, commissary, library, computer lab, fitness center, restrooms 	Information

	<ul style="list-style-type: none"> ✓ Storytelling and sharing <ul style="list-style-type: none"> ○ Expression, connection, oral history – VA newspaper ○ History museum, interactive center 	
	<ul style="list-style-type: none"> • Attendees <ul style="list-style-type: none"> ✓ Veterans (27) ✓ Community Members (43) 	

END OF DISCUSSION

Name	Organization	Contact
------	--------------	---------

Shann Donhecker	VETERAN	
CHAPLAIN DOV COHEN	VETERAN	
Hiroko Robertson		
Dave Mosler	VETERAN	
Gary Blasi	UCLA	
Kari Kollenberg	resident	
Orlyno Elliott		
Dr. Robert Korman	INFERIA GARD-LA	
MARC JENKINS	VETERAN	
Alfred AKEYAYI	ARMY Vet	
BARBARA CHASE	VA	
Xochitl Munillo	CA State Assembly ADJ Assembly member Miguel Sa	
charles Horton	Navy	
Donna Ames	VA medical doctor	
DAMI OLUPOWSHE	city LAB (UCLA)	
HY ARNESTY	SEMI WAR VET AMERICAN LEGION	
MARSHALL H. ROE	VETERAN	
Peter Capone-Newton	VA	
James Zocchin	PRRC	
Tom Hester	VA social worker	
Stu Kenny	cal-vet	
Doyle Troy	Veteran	
Nick Perdomo	leader of Am Legion Dist	



Name	Organization	Contact
------	--------------	---------

Martin Lesak	UTA	
CARL LEWIS	VA	
DR. RAJEEV	UT UBH	
Mary Fintemull	UBH	
TEAN CLEVERDON	NONE	
DR.	MICHAELAS MASTROMATTEO (300)	
	Myna@earthlink.net - Ecologic	
Noah B. Jacobsen	Aguerre Technologies	
Dolores Heffernan	Brentwood Homeown former employee	
Sam Moon	POINTMAN INTERNA	
HENRY NIETO	Pointman	
Daniel Hernandez	POINTMAN	
Rudy Aguirre	Point man	
Lidia Nahuel	Veteran Resource Com	
Julio Castro	Dept. of Veteran Aff	
PASTOR Joe Enriquez	POINTMAN	
Herb RYLANDER	VET	
Sylvia Rodin	Community	
DAVID BISCHOFF		
Ken FLANDERS		
A. Bury		
Perry Goldberg	Thrive LA	

unt

.ca1

Name	Organization	Contact
DONALD & KELLER	BHA	
Maureen Smith		
Kim Kovacs		
MIKE METCALFE	WESTWOOD HOMEOWNERS	
JOHN KEAVENEY	VETERANS ADVOCACY SERVICE	
JOE ADAMCZYK	UAS INC.	
Sarah Scott	City of Santa Monica	
Arlene Glazman	Citizen	
SAMUEL WARRIOR	SWISS WAR VET	
Mary Shelton		
PATRICIA JACKSON-KELLY	County of LA	
Geochelle FSS	Metabolic Studio	
Richard Valdez	DAV	
LOU PESCE	lou pesce	
Carla Cavafie	Women Veterans Round Table	
ERIKA WILLHITE	WESTSIDE MOTORCYCLE ACAD	
JIM BURNS	JET TO VET	
CHRISTINA SILVA	CRS Productions Media Platform ^{Educating} CRS	
Monica Marta	Org Kevin McCa	
TABIE L. BRUNOW	Cal-Vet	
STEVE MCCLINTOCK	BREXWOOD VILAGE	
PETER HENDRICKSON	NOVA	
Megan Rodriguez	State Senate	

NAME

ORGANIZATION

CONTACT

CHARLES VIDES

News Frugo

[REDACTED]

MAT MILLER

Jewish War Vets

[REDACTED]

Steve Rich

U.S. VETS

[REDACTED]

MEETING MINUTES

SUBJECT: Outreach and Communications Planning meeting
Meeting Date: June 24, 2015
Meeting Time: 2 pm to 3 pm
Location: VA West LA
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was decide the outreach and communications that will take place for the duration of the Urban Master Plan project.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Debrief <ul style="list-style-type: none"> ✓ Connect immediate need to Masterplan process which is future oriented ✓ Separate homeless issues from Masterplan issues ✓ Campus is enriched environment, focus on top percentage of high risk population, move to campus ✓ Agenda, needs to put issue in context. Balance between update on what we are doing here and now in addition to the Masterplan process <ul style="list-style-type: none"> ○ Update legislative action, operational and services issues related to homelessness ○ Update progress on historical buildings, especially Wadsworth Chapel ○ Update on Masterplan ✓ VA needs to have staff cover the town hall. Mental Health, Health Services and Prosthetics ✓ Better communication about purpose of town hall ✓ EUL – simplify message. Focus on housing and care needs ✓ Explain what EUL is. One tool in the toolbox, communicate public private aspect. Need to be careful about how we describe financing, developing and building. Use examples, land is committed to Veteran care and will always be owned by Veteran Administration. Tie back to local properties, specific examples that show that leases can be good • Messaging <ul style="list-style-type: none"> ✓ Stakeholders are diverse ✓ Consensus will develop draft Q/A ✓ Update staff at GLA ✓ GLA stakeholders <ul style="list-style-type: none"> ○ Leadership ○ Medical Services ○ PACT Teams ○ Mental Health Services ○ Dietary ○ Security ○ Engineering ○ EMS ✓ Veteran Groups stakeholders <ul style="list-style-type: none"> ○ Women 	Information

	<ul style="list-style-type: none"> ○ Children ○ Disabled ○ Mental Health ○ Single ○ LGBT ✓ Congress, State,, County, City stakeholders ✓ Academic stakeholders <ul style="list-style-type: none"> ○ Matt Collier – special assistant to the Secretary to get contact information ○ UCLA – Sue Santon ○ USC – Anthony Hassan, Joe Beck, John Soffa ✓ Local Neighbors stakeholders – Jon Sherin ✓ Business Leaders stakeholders – Jon Sherin ✓ Hold special event for media ✓ Summer of Service – kick off week from today – Theresa DiMaggio will send details to Cynthia Keeffe (HOK). Focus on the good news. Theresa DiMaggio will talk with VA leadership ✓ Veteran oriented event with food and drinks, work with VA to provide refreshments then follow up with meeting • Outcomes <ul style="list-style-type: none"> ✓ Transparency ✓ Feedback ✓ Establish level of trust ✓ Information from the Veterans ✓ Go beyond the homeless, talk about the healthcare • B256 Welcome Center - pip up and meeting space, traveling meeting space, B402, B500 Lobby • Data base management - Consensus 	
2	<ul style="list-style-type: none"> • Follow up information <ul style="list-style-type: none"> ✓ Identify % of homeless Veterans who are most vulnerable ✓ Marc Waddell will develop Q/A based information to be uploaded to website ✓ Review Phil Thomas Masterplan ✓ Why is this Masterplan different from past Masterplans, speaks to short term/mid term/long term ✓ How do you restore trust? Actions need to follow the words ✓ Develop short term solution and have Jon Sherin deliver, stand side by side with Veterans ✓ Darci Palmer (CORE) will run point on the housing list 	
	<ul style="list-style-type: none"> • Attendees <ul style="list-style-type: none"> ✓ VA (6) ✓ CONSULTANTS (5) 	

END OF DISCUSSION

MEETING MINUTES

SUBJECT: B209 Residents Group meeting
Meeting Date: July 1, 2015
Meeting Time: 5 pm to 6 pm
Location: VA West LA
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the B209 Residents Group comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • B209 Group expressed information, concerns and ideas for the campus, explained how their program works <ul style="list-style-type: none"> ✓ Most of the residents came from B242 ✓ B209 is surrounded by dilapidated buildings ✓ The whole place (campus) needs a change ✓ B209 is an impressive building given the state of decay that other buildings are in ✓ Thrilled not to have room mates ✓ Residents like having a kitchen – they enjoy coming home ✓ All of the residents are working on campus – laundry, shops, etc ✓ B205 and B208 are in design currently. Looking for funding at eh beginning of the year. 18 months construction ✓ Input about what is working and what is not: <ul style="list-style-type: none"> ○ John Dozois – labor of love. Proud of building ○ A pool would facilitate aqua therapy ○ Need full size refrigerators ○ Residents have been in the space for 1 month ○ Cell phone reception is very bad in B209, concrete structure – also need a cell tower on the campus ○ Need grocery store on site, no grocery within walking distance. Plan for B205 is to include a grocery store run by the Veteran canteen service ○ Would like more closet space, desk is wide, difficult to hang longer clothes. Plenty of drawer space, need more hanger space ○ Every bedroom should have a wardrobe ○ Need more lighting in the bathrooms ○ Future buildings need a quiet space for men as well as women ○ Would like a bbq area ○ Need more laundry facilities ○ Hood fans over the range not ducted to exterior, this causes odors to travel from room to room ○ Plumbing and pipe fitting, electrical running below piping and may cause a maintenance problem ○ Veterans would like bathtubs, men and women ○ Area for guest, area on second floor is not sufficient ○ Signage, parking places for guests 	Information

	<ul style="list-style-type: none"> ○ Open ceiling is not a desired look. ○ Like in unit cooking and unit design. Kitchens are too small, but functional. Appropriate for one person. Would like a central location where people can get together to cook ○ Light at night coming in above the doors. Would like to install translucent film to help block light ✓ B220 will start to teach yoga classes ✓ Provide a community kitchen ✓ Include a Whole Foods, Starbucks, etc ✓ Challenges of converting historic buildings and accommodating contemporary mechanical and plumbing systems in ceiling system ✓ Integrate wellness, walking trails, dry saunas or steam, recreation room, lockers ✓ Health is important, need a gym. Something like the outdoor exterior poly trauma ✓ Bike share program on campus ✓ Electronic information sign programs. Expand healthnet currently rolling out in B500. Library on mezzanine floor B209, elevator lobbies B500 ✓ Space for family to visit,, Fisher House or Hoptel ✓ Identify different cohorts, single parents, families ✓ Costly surprises during construction – mechanical issues, structural clashes. ✓ Coring all of the beams, changing ceiling heights to accommodate infrastructure, steam, low voltage network on campus nets expansion. Biggest issue is electrical capacity. 1 to 1-1/2 years to expand system (California Edison). All systems are at capacity ✓ Many women get HUD/VASH vouchers and do not need to come into transitional housing ✓ Intent was to create small corridors to create neighborhoods. Dwelling is you house, the in between areas are where the neighbors get together ✓ Like the idea of more housing available on the campus. Need programs like this, not as strict as the DOM, but with structure ✓ Concern about standard being reduced. Want program requirement to enter B209 to stay strict ✓ Concern about bringing Veterans onto campus ✓ Permanent housing is desirable ✓ Continuum of residence, start in the DOM, move to B209, then move to permanent housing ✓ Would like to stay connected, but want to move on ✓ CalVets long term. Place to get on track ✓ Pride of ownership for house ✓ Occupational training is desirable. Need to train Veterans to work in desired fields. Live nearby work and school ✓ Provide life skills training ✓ If there is hope, then there is a ray of light ✓ 1 year time frame for staying at B209 ✓ Photos of Veterans in their rooms along with their story. Story of where Veterans came from, how they feel and where they are going ✓ Tents on campus, not a good idea ✓ Connecting program to housing is important ✓ Need stability, shelter 	
--	--	--

	<ul style="list-style-type: none"> ✓ People who come straight off the streets have to be closely regulated. Bringing the elements with them , habits ✓ Provide ambassadors, walk through programs. Designated section for a stand down, tents, sleeping bags, shower, education, medical, food ✓ System in place seems to be working ✓ Have a 60 or 90 day stay facility – PTSD, drugs etc ✓ One person had not been anywhere else. Homeless, truck, stand downs. Met person at stand down who introduced program. Tired and need help, wanted to get well. Working the program. New chapter of his life, wants to make it count ✓ Family is important ✓ HUD/VASH is low income, not in good areas. Not safe ✓ Would lie permanent housing in an area like WLA campus. Want to be connected, connected on the campus, connection to resources ✓ Want to graduate from B209 to real neighborhood ✓ Building a community ✓ Connecting housing to discipline and programs, otherwise people will go back to the streets ✓ Expect military conduct, some people are not ready to get better ✓ Accountability ✓ Mentoring ✓ Need more than a dwelling ✓ B209 mimics life ✓ New Directions at WLA is very different than Sepulveda – no structure 	
	<ul style="list-style-type: none"> • Attendees <ul style="list-style-type: none"> ✓ VA (5) ✓ HOK (1) 	

END OF DISCUSSION

MEETING MINUTES

SUBJECT: New Directions meeting
Meeting Date: July 8, 2015
Meeting Time: 3 pm to 4 pm
Location: Los Angeles
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the New Directions Group comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • New Directions Group expressed information, concerns and ideas for the campus, explained how their program works <ul style="list-style-type: none"> ✓ Medical services, initial assessment ✓ 90 day medical assessment, wellness assessment ✓ No walk-in services in Sepulveda ✓ Veterans have to go to B500 in WLA for medical services ✓ Unusual opportunities of being on campus should be utilized ✓ Homeless Patient Aligned Care Team HPACT on campus ✓ High risk behavior refusal to accept medical help ✓ Managers and staff meet with HPACT team ✓ HPACT Team – VA created a separate unit and hired people who had street experience ✓ 2 years of training for police ✓ HPACT teams developing relationships ✓ Connect to the campus ✓ Security – police need to operate differently than medical. Private residence, need support. When you call 911, who comes? Police need to be trained to deal with mental health issues ✓ Complaints about residents on campus from VA staff. Biggest problem is gossip ✓ Property managers need control, but need to have police support to deliver message ✓ 5150 authority. Need to have a conversation with mental health people ✓ 20 to 1 resident / staff ratio ✓ Services <ul style="list-style-type: none"> ○ Community building ○ Structured engagement ○ Tied to best practice goals ○ Connecting to medical services ○ Connecting to community ○ Activities ○ Support groups ○ Movie nights ○ Coffee night ○ Active space ✓ Build trust and relationships, so Veteran can deal with stress an change 	Information

	<ul style="list-style-type: none">✓ People in the building know how to hide behavior. Need to move people along✓ Permanent housing, turnover is 10% per year. Source of people leaving is incarceration. Usually tied to constraints in the system, no available rehab beds for example. Number of people have had their benefits restored✓ Focus on outcome, don't want it to be not ok for the type of people/behaviors to be in the facility✓ Flexible funding✓ Revitalize the campus✓ Issues that restrict development<ul style="list-style-type: none">○ Regulatory○ Financial○ Infrastructure✓ Building a community for Veterans by Veterans	
--	--	--

END OF DISCUSSION

MEETING MINUTES

SUBJECT: Blue Butterfly meeting
Meeting Date: July 9, 2015
Meeting Time: 10 am to 11 am
Location: Los Angeles
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the Blue Butterfly comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Blue Butterfly Group expressed information, concerns and ideas for the campus, explained how their program works <ul style="list-style-type: none"> ✓ Veterans not eligible for VA benefits not eligible for VASH ✓ Some Veterans qualify for Section 8 ✓ Can provide mixture of Veterans Section 8 and VASH ✓ Land needs to have a Veterans only restriction on the land ✓ Prop 41 funding can serve less than honorable discharge ✓ Outreach efforts challenge, non eligible Veterans ✓ DMH, department of mental health. DVMSC preference ✓ Design can drive the division of housing type population. Neighborhood concept. Avoid long corridors, pods are better. Learn from senior housing. Richard Niemeyer, architect, can provide information about rehab ✓ Blue Butterfly has 73 leasable units, 3 units used as supportive services office. 9-1/2 acres. On site manager, maintenance, support. Minimum household size based on 2 bedroom, 1 bath; have to be 2 or 3 residents. Need to lease up to meet tax credit requirements. 3 to 4 weeks to complete lease up. Recommend 2 bedroom, 2 bath units, double master for unsubsidized ✓ Grant per diem program, transitional for 2 years. Existing programs will be funded, no new programs anticipated. 2% vacancy rate for rental housing in LA difficult to find low income units to move to ✓ Working with the VA to define who provides case management services. Has to do with case management dollars and control. Ratio of 1 to 25 case management. Best option is to have VA subcontract, second best is to have 1 case manager assigned a property ✓ Security 24/7 ✓ Many homeless have vehicles ✓ Outreach strategies – Relationships with WLA and Long Beach VA. Community partners ✓ VSO outreach based on existing relationships 	Information
2	<ul style="list-style-type: none"> • Follow up information <ul style="list-style-type: none"> ✓ How many grant per diem residents are there in LA County? ✓ How many units does LA County plan to build in the next 1, 5, 10 years? ✓ Can case management dollars be subcontracted to operation 	

	entity?	
--	---------	--

END OF DISCUSSION

MEETING MINUTES

SUBJECT: Inpatient meeting
Meeting Date: July 30, 2015
Meeting Time: 10 am to 11 am
Location: VA West LA
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the Inpatient Group comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Room Introductions of each Team member and Inpatient Group • Dr Li expressed information, concerns and ideas for the campus <ul style="list-style-type: none"> ✓ 2nd Quarter 2015 – 600+ admits rom homeless group. 300+ at ED ✓ Recent data projections – 900+ increase in ED ✓ Skilled nursing – additional 190 (State Veterans Home). 4-5 ED/daily <ul style="list-style-type: none"> ○ Total of 600 beds with 3 levels of care <ul style="list-style-type: none"> ➤ Assisted living ➤ SNF ➤ Dementia ✓ Most of the Veterans are outside GLA area for State Veteran Home ✓ ED and Inpatient services – no children. ED is at capacity now, can't handle any addition load. Need to increase Inpatient/ED services ✓ OB/GYN to UCLA ✓ Homeless have longer length of stay. Often because there are no transitional services available for them ✓ Have a 54 bed transitional care unit, 2/3 homeless ✓ Post 911 - mental health services increased ✓ Discharge planning meetings include Doctor, Social Worker, Case Manager, Nursing Home Coordinator. Items discussed for discharge: <ul style="list-style-type: none"> ○ Challenges ○ Drug / alcohol use ○ Patient unable to pay or don't want to pay (pension release) ○ Refuse to leave. 20-30 inpatients at any given time 	Information
2	<ul style="list-style-type: none"> • Follow up information <ul style="list-style-type: none"> ✓ Bill Daniel to provide flow chart of how homeless navigate and enter VA system 	
	<ul style="list-style-type: none"> • Attendees <ul style="list-style-type: none"> ✓ VA (2) ✓ HOK (3) 	

END OF DISCUSSION

MEETING MINUTES

SUBJECT: Leadership Group meeting
Meeting Date: July 29, 2015
Meeting Time: 2 pm to 3 pm
Location: VA West LA
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the Leadership Group comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Room Introductions of each Team member and Leadership Group • Leadership Group expressed information, concerns and ideas for the campus <ul style="list-style-type: none"> ✓ North and South division between healthcare and housing is good ✓ Darci Palmer (CORE) comment: Menlo Park, 2 acre site, interim ground lease. Created entity that is the future owner of the affordable housing development 60 units permanent affordable housing. City and County authority. Use of tax credits. What are rents vs VASH? Includes case management from VA. Financial feasibility of housing and support services ✓ Children on campus: <ul style="list-style-type: none"> ○ VA does not do pediatric health, joint commission regulations are different ○ Security ○ Adjacency to schools ○ Many Veterans are registered sex offenders, proximity issues ○ Impaired drivers on campus, off campus supervision ○ No daycare or while receiving care supervision for children ✓ Homeless group that do not have physical or mental issues ✓ Doms are abstinence programs ✓ Bridge housing not on programs, difficult to mix these groups ✓ What is the definition of a neighborhood? ✓ Separate types of issues ✓ Veterans who have family units ✓ B402 is current homeless intake, should this function move to north campus? ✓ Cycle of homeless Veterans: <ul style="list-style-type: none"> ○ Evaluate getting them off the street, bridge housing on campus, Veterans may be using substances ○ Lack of low income housing in IA ○ PIT count majority African American. What can be done to diversity the community? ○ This campus might be more of a way station ○ Resources are not close by ✓ Preference for at risk Veterans 	Information

	<ul style="list-style-type: none"> ✓ Identify range of Veterans. Identify pros and cons ✓ Housing First process: <ul style="list-style-type: none"> ○ Chronically ill, schizophrenia, reduction of harm ○ Transitional program moving toward housing, 1 year ○ Permanent housing, suggest split off from Federal property ○ HUD/VASH vouchers, demand high, availability is high, need HUD/VASH waiting space. The in between people who have nowhere to go More like temporary housing. Something does not require healthcare – VA focus in on healthcare not on urban planning ✓ EUL needs Veteran support 	
	<ul style="list-style-type: none"> • Attendees <ul style="list-style-type: none"> ✓ VA (8) ✓ HOK (2) 	

END OF DISCUSSION

Client: Veteran's Affairs, West Los Angeles Medical Center, CA **Meeting Date:** 29 July 2015
Project Name: New Urban Master Plan & Potential Enhanced Use Lease **Meeting Location:** GLA West LA Campus, Bldg. 257
Project No.: 15.24015.00 **Meeting Time:** 2:00 pm

Meeting Name: Information/data gathering from Medical Services Chief (Dean Norman, MD)

Name	Affiliation	Phone	Email
BILL CRAIG	HOK	[REDACTED]	[REDACTED]
JOHN BOBIS	USGS AEC4 (Ret)	[REDACTED]	[REDACTED]
GAYTHA KEEFE	HOK	[REDACTED]	[REDACTED]
M. Brad Murphy	VA	[REDACTED]	[REDACTED]
SUSAN SHYSHKA	VA	[REDACTED]	[REDACTED]
Chenlu Guo	VA	[REDACTED]	[REDACTED]
Dean Norman	VA	[REDACTED]	[REDACTED]
Maplene Brewster	VA.	[REDACTED]	[REDACTED]
JOE PEREZ	VA	[REDACTED]	[REDACTED]
CHRISTINE GONZALES	VA	[REDACTED]	[REDACTED]

MEETING MINUTES

SUBJECT: Mental Health meeting
Meeting Date: August 6, 2015
Meeting Time: 11 am to 12 pm
Location: VA West LA
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the Mental Health comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Room Introductions of each Team member and Mental Health Group • Mental Health Group expressed information, concerns and ideas for the campus <ul style="list-style-type: none"> ✓ Vulnerable Categories (some who can live independent, some cannot) <ul style="list-style-type: none"> ○ Women ○ Frail ○ Elderly ○ Chronic psychotics ○ Cognitive impaired, physical limitations ✓ Original roots was a Barry Hospital psych buildings. Suggest going back to original charter ✓ Children can be on campus as long as there are no predatory groups ✓ Long term children tenants, may need to address pediatrics ✓ Well published statistics that quantify number of children in a given population ✓ These patients would be using inpatient and mental health services. Subspecialty services located at GLA ✓ Multiple diagnosis, more efficient and patients more likely to attend. Improve access to care for those who will be using it all the time ✓ Create nodes through the property and use shuttle on a loop. Improve access ✓ Bulk of mental health patients are domiciliary. Shifting from dom beds to bridge housing. Dom is part of community care, not part of mental health. Dom is used to discharge hospital patients, highly vulnerable. Component of substance abuse, working on 30 day residential program. Dom used as step down, reduced number is ok ✓ Gateway to services <ul style="list-style-type: none"> ○ Psych ER usually referred by clinician. Admitted for brief time for specific purpose ○ Community provider referral ○ Self referred ○ Homeless through social services ✓ There is no single portal for services <ul style="list-style-type: none"> ○ Part of the problem is that there is no single portal. Inpatient programs consolidated into B500 2nd floor 	Information

	<ul style="list-style-type: none"> ○ Mental health clinic moved to B401, plan is to move all remaining mental health activities in B401 and B402 ○ Most cognitively impaired – services distributed across campus. Optimal location for mental health is B500 once it is vacated. Mental health becomes another ambulatory clinic ✓ Mental health is part of Medicine. Location on north campus would further stigmatize mental health. Need access and adjacencies between mental health and medicine ✓ Mental health and case management is Medicine ✓ Case workers, social services are Housing ✓ Aggressive or predatory group <ul style="list-style-type: none"> ○ Put younger aggressive men/people in HUD VASH rather than concentrate them on campus ✓ Mentally ill young – aggregate housing to young men near CBOCS or at Supulveda. Expand sub specialty services to outlying areas ✓ Each decade of life another organ goes hay wire. Younger Veterans do not have as many physical issues ✓ Do not mix aggressive with vulnerable ✓ Integrate into work force. They want different amenities ✓ Physical disability <ul style="list-style-type: none"> ○ Diabetes is the strongest indicator for dementia – vulnerable ○ Those who have physical disability who have a history of violence should not be here ✓ High 70 to mid 80 percent of homeless have mental illness. Mentally ill homeless are a subset of larger group of mentally ill Veterans ✓ CWT programs: Grounds Keeping, Co-Op, Tree people ✓ North campus focus <ul style="list-style-type: none"> ○ Housing and social services ○ Mitigate traffic as a result of the mix of recommended north campus residents ○ Use parking nodes and inter campus shuttle ✓ South campus focus <ul style="list-style-type: none"> ○ Healthcare, mental health and research ○ Mitigate traffic as staff move to South campus. Consistent within integration of PACT model 	
2	<ul style="list-style-type: none"> • Follow up information from Andy Kim and Kerry DeCourt <ul style="list-style-type: none"> ✓ Disruptive behavior committee ✓ Number of mental health patients who are homeless 	
	<ul style="list-style-type: none"> • Attendees <ul style="list-style-type: none"> ✓ VA (2) ✓ HOK (2) 	

END OF DISCUSSION

Client: Greater Los Angeles VA Medical Center, Los Angeles, CA

Meeting Date: 6 August 2015

Project Name: New Urban Master Plan & Potential Enhanced Use Lease

Meeting Location: VA Welcome Center, Building 257, First Floor Conference Room

HOK Project No.: 15.24015.00

Meeting Time: 11:00 am - 12:00 pm

Meeting Name: DISCUSSION WITH DR. BARRY GUZE, CHIEF OF PSYCHIATRY

Name	Affiliation	Phone	Email
<i>Barry Guze</i>			
<i>Cynthia Grant</i>			
<i>John Doganis</i>			
<i>Craig</i>			

MEETING MINUTES

SUBJECT: Environmental Services meeting
Meeting Date: August 6, 2015
Meeting Time: 9 am to 10 am
Location: VA West LA
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to Environmental Services comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Room Introductions of each Team member and Environmental Services • Environmental Services expressed information, concerns and ideas for the campus <ul style="list-style-type: none"> ✓ Outside contracts <ul style="list-style-type: none"> ○ Arborist ○ Fire Prevention ○ Bio-Waste (Sharps) ○ Hazardous Materials, Safety ✓ Engineering – roads / blacktop ✓ Environmental Services average 220 FTE <ul style="list-style-type: none"> ○ Only preferenced Veterans ○ Veteran in conflict tour ○ 30% disabled ○ WG-2 to WG-6 ✓ All sanitation – inside and out. Trash, cleaning, etc ✓ Exterior maintenance ✓ Signage ✓ Painting ✓ Flooring ✓ Do not maintain: <ul style="list-style-type: none"> ○ DOM rooms ○ B209 (clean own rooms) ○ B207 (Salvation Army) ○ B212, B214, B116 and CA State Home ○ Laundry ○ Landscaping ✓ Use CWT's – live on campus, work off-sets rents ✓ Developer Buildings – analysis of most cost effective way to maintain, case by case. ✓ Primary Warehouse – B297 ✓ Secondary Warehouses <ul style="list-style-type: none"> ○ B210 (basement) ○ B500 ✓ Long Term Signage – South campus is done, North campus still incomplete. VA should have its own sign shop ✓ New buildings should have low water/low maintenance exterior ✓ B209 has 6 Housekeeping Aid Closets 	Information

	<ul style="list-style-type: none">• Attendees<ul style="list-style-type: none">✓ VA (3)✓ HOK (1)	
--	---	--

END OF DISCUSSION

Client: Greater Los Angeles VA Medical Center, Los Angeles, CA

Meeting Date: 6 August 2015

Project Name: New Urban Master Plan & Potential Enhanced Use Lease

Meeting Location: VA Welcome Center, Building 257, First Floor Conference Room

HOK Project No.: 15.24015.00

Meeting Time: 9:00 am - 10:00 am

Meeting Name: DISCUSSION WITH DANNY MCAULEY, ENVIRONMENTAL MANAGEMENT

Name	Affiliation	Phone	Email
JOHN STRAZ	EMS	[REDACTED]	[REDACTED]
DANNY MCAULEY	EMS	[REDACTED]	[REDACTED]
JOHN PEROIS	VIAWA GA	[REDACTED]	[REDACTED]

MEETING MINUTES

SUBJECT: Dietary meeting
Meeting Date: August 12, 2015
Meeting Time: 1:30 pm to 2:30 pm
Location: VA West LA
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the Dietary Services comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Room Introductions of each Team member and Dietary Services • Dietary Team expressed information, concerns and ideas for the campus <ul style="list-style-type: none"> ✓ Building 300 is food production and administration offices ✓ B300 contains IT component ✓ B13 and B210 are former food service buildings ✓ Produce and tray for: GLA, Sepulveda and Long Beach ✓ Cafeteria , tray and made to order ✓ Bulk food service for State Home: 84 bed homeless of total 398 beds ✓ OP mental health Veterans, B206 and B207 dual diagnosis, outpatient day treatment: sack lunches (VA Handbook does not have authority to feed outpatients. Authorization is only for inpatients and outpatient day treatment program. Need to include food service into guidelines or include EUL criteria) ✓ 1.3 million meals per year ✓ VCS does canteen, stores, vending and food trucks ✓ Staffing challenges, more substance abuse and mental health issues ✓ Increase activity on North campus affecting Dietary. Food service employees in transitional housing, living in grant per diem programs, dom and transitional. Drama and tension in the workplace. Treatment in B206 and B207, across the street. Employees wandering into work areas. Not enough security, food safety, physical safety. Staff has too much interaction with transitional housing people ✓ Do not use CWT. Too many challenges. Treatment residents are ok, but those who are not in the treatment are at risk. The employee environment (place) is a trigger ✓ GLA future – room service program requires relocation closer to main hospital and additional space ✓ Long Beach reimburses for food services, cultural and political differences, inefficient ✓ Sepulveda - 35 beds in the CLC, 5 GLA staff located in kitchen on site ✓ State Home – 5 year sharing agreement. Existing kitchen serves 54 residents ✓ Sepulveda New Directions – security challenges ✓ Variety of patient needs, age range increasing, 70% of diets 	Information

	<p>are specialized</p> <ul style="list-style-type: none"> ✓ 1 dietician to 6,000 Veteran outpatients ✓ At capacity in current facility. Not enough storage, refrigeration ✓ Ideal kitchen environment is single level. Current environment is 3 level ✓ Total department size 280 people - nutrition and food services 	
	<ul style="list-style-type: none"> • Attendees <ul style="list-style-type: none"> ✓ VA (4) ✓ HOK (2) 	

END OF DISCUSSION

Client: Greater Los Angeles VA Medical Center, Los Angeles, CA

Meeting Date: 12 August 2015

Project Name: New Urban Master Plan & Potential Enhanced Use Lease

Meeting Location: VA Welcome Center, Building 257, First Floor Conference Room

HOK Project No.: 15.24015.00

Meeting Time: 1:30^{PM} am - 2:30 am

Meeting Name: DISCUSSION WITH JENNIFER WORLEY, DIETARY SERVICES DIRECTOR

Name	Affiliation	Phone	Email
Diane Freyling	Nutrition & Food	[REDACTED]	[REDACTED]
Jennifer Karp	Nutrition & Food	[REDACTED]	[REDACTED]
Jana C. Dorais	NUTRITION HOK	[REDACTED]	[REDACTED]
CYNTHIA KEEFE	HOK	[REDACTED]	[REDACTED]
Jennifer Worley	NFS	[REDACTED]	[REDACTED]

MEETING MINUTES

SUBJECT: Emergency Services meeting
Meeting Date: August 13, 2015
Meeting Time: 3 pm to 4 pm
Location: VA WLA B257 Welcome Center
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the Emergency Services comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Room Introductions of each Team member and Dr Patel • Dr Patel expressed information, concerns and ideas for the campus <ul style="list-style-type: none"> ✓ Largest VA ER in the country and in the VISN ✓ ER is the only off duty care hours available to Veterans ✓ Veterans use ED as primary care provider, underserved population ✓ 35% homeless, tenuous housed Veterans. Census – 28,000 total visits last year. Projecting 30,000 this year ✓ See approximately 28 homeless Veterans per day ✓ Majority of patients come in evening and weekends ✓ 20 bed ED with 2 fast track beds. Open 24/7, 365 days a year ✓ DOM clinic staffed weekdays 8am to 4pm with primary care team in B402 ✓ Capacity to care already to overcapacity. ED renovation in 2016, 14to 24 month renovation schedule. 25 to 30 percent decrease in capacity ✓ Urgent care clinic needed in addition to the ER ✓ 6 to 9 hours wait if moving to inpatient bed – worst in VISN ✓ 5 to 10 ambulance visits per day ✓ Trauma cases are stabilized and transferred to UCLA ✓ Children will be taken to UCLA. Physicians are trained in pediatrics, but staff is not and there is no pediatric equipment available in the ED ✓ Women make up 8% of patients in ER. Predominant issues are not female specific ✓ Homeless come in the North entrance of B500. Veterans stay in lobby until police sweep the area, they then go to the ED ✓ No options for discharge to beds on campus. If beds are available at welcome center, there needs to be a shuttle available 24/7 from ED ✓ Need medical detox unit – 10 beds minumum 	Information
	<ul style="list-style-type: none"> • Attendees <ul style="list-style-type: none"> ✓ VA (2) ✓ Consultants (3) 	

END OF DISCUSSION

MEETING MINUTES

SUBJECT: Patient Advisory meeting
Meeting Date: August 13, 2015
Meeting Time: 10 am to 11 am
Location: VA West LA
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the Patient Advisory Council comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Room Introductions of each Team member and Patient Advisory Group • Patient Advisory Council expressed information, concerns and ideas for the campus <ul style="list-style-type: none"> ✓ State of California on target per NPR report. Ending homelessness by 2015 is difficult due to transient nature of homeless population. Housed one year, may return to homelessness in future. Case load today, 48 beds, 4 case managers. Ranges from 9 to 13 depending on census. Housing families is more difficult in State of California. Single male with substance abuse easier to address because there is more funding. Housing for female Veterans with children. Need to identify mix and number of homeless women Veterans. Because of equal opportunity, certain grants were unavailable. Address issue before construction and target population ahead of time to avoid equal opportunity and fair housing ✓ Womens clinic and Womens Mental Health are good. All in one clinic, need more room ✓ Women feel that they are harassed they are here for medical care, not to buy drugs or pick up a date ✓ Masterplan Drivers <ul style="list-style-type: none"> ○ Housing ○ Safety ○ Separate clinical and recreational facilities for women, separate waiting rooms and entrances ✓ Operational Drivers <ul style="list-style-type: none"> ○ Staff training, specific to women issues ○ Increase primary care ○ Increase continuity of care ✓ In the military, all serve as one. Out of the military, women are not getting the respect they received in the military. Response is that in the military the treatment was biased. This attitude continues at the VA. At VA facility, men are aggressive toward women on campus. There is no accountability in the VA at WLA. Betrayal of trust ✓ Council charter is to make recommendations to provide a sense of well being for Veterans on campus <ul style="list-style-type: none"> ○ Vulnerable Veterans 	Information

	<ul style="list-style-type: none"> ○ TBI ○ Stroke ○ Mental Health ○ Women Elderly ✓ Urgent Care and ED <ul style="list-style-type: none"> ○ Women have problems being seen, any are turned away. Services needed to not align with clinical specialties. Info from MSA. Triage is occurring ○ Veterans go to ED so they have a place to stay ✓ Homeless access through bridge housing, 40% of patients in GMed are people with unstable housing. People who need medical care before they continue treatment. Bridge housing beds without behavioral or medical criteria. Post acute care discharge. 70 to 80% sleeping off site ✓ Comprehensive homeless center, B402. Integrated housing, 100 unique Veterans per day. Most have stable housing, 20 per day looking for housing ✓ Welcome campus for all Veterans. Bridge housing and Welcome Center. Intent is to run 24/7 ✓ Shuttle service between B402 and B257 ✓ Chronic homeless Veterans with complicated medical and psycho social, substance abuse – patients who do not want services. Using housing first model. No interest in coming in for healthcare or housing. Outreach needed. Programs in B257 are available to women, but not well attended. Staff training needed ✓ Goal is to have campus with large DOM patients, substantial programs including, training, vocational rehab, social services ✓ HPAC homeless patient aligned care team increased hours ✓ Women should be able to request escorts from are to clinic. Women have to traverse through a pack of men at DOM and Haven. Need to have safe secure access ✓ Culture at WLA is different. Survey, 25% of women report harassment on VA campus. Build on innovations from other VAs, college campuses, bystander interventions. Culture of hanging out (socializing) is detrimental to creating a safe environment. Is there a zoning solution to empower Veterans. Neighborhood watch, Veterans. It is a place for healthcare and a place for socialization. Focus on South campus as medical center. Need 360 view camera towers or red phone system on campus ✓ Veterans with children – Services on campus are currently lacking. Parameters for healthcare is possible. Population in recovery, need to figure out how to separate women and children geographically etc. Complete separation between women and children. Campus and potential housing, research buildings, turned into children quad. Separate transgender population from convicted sex offenders 	
2	<ul style="list-style-type: none"> • Follow up information and questions <ul style="list-style-type: none"> ✓ % of chronic homeless who are receiving healthcare currently? Highest percentage of women homeless in country ✓ What are the barriers to bringing chronic vulnerable homeless? Target approach to what women and other vulnerable Veterans need Feeling of continued abuse ✓ Security – permanent housing criteria. What about legal substances, medical marijuana and alcohol on campus? 	
	<ul style="list-style-type: none"> • Attendees 	

	✓ VA (7) ✓ HOK (2)	
--	-----------------------	--

END OF DISCUSSION

MEETING MINUTES

SUBJECT: Domiciliary meeting
Meeting Date: August 26, 2015
Meeting Time: 9:30 am to 10:30 am
Location: VA West LA
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the Domiciliary Services comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Room Introductions of each Team member and Domiciliary Services • Domiciliary Team expressed information, concerns and ideas for the campus <ul style="list-style-type: none"> ✓ Domiciliary Services used to report to the President – under Geriatrics and Extended Care, now under Mental Health ✓ More complex needs, mental health residential and treatment programs are still DOM beds. Now doing EB practice, big umbrella for different types of DOM. Different beds depending on type of treatment ✓ DOM categorized by most prevailing criteria ✓ DOM currently in B214 and B217, new building B214 to be converted to bridge housing ✓ CLC, Nursing home B213 and B215 ✓ 4 bed sections – total 296 beds <ul style="list-style-type: none"> ○ 125 beds designated homeless Veterans, all issues, mental illness or displaced Single rooms, 2, 3 and 4 person rooms ○ 62 beds – SA beds, substance abuse ○ 20 beds for Women ○ 32 bridge beds, will increase – different approach, not sobriety requirements. HUD VASH step section was bridge housing. Need to be in stable environment while they find stable housing ○ 109 general beds. Trauma that occurred in the military, MST/PTSD, younger Veterans. Separate men and women ○ 57 remaining DOM beds, need some sort of care ✓ B209 is under the same authority as DOM, focus is work therapy. Veterans are taught to live independently They pay a program fee. Environment is individual focused. DOM is communal living. Continuum of Care ✓ Medical care is considered outpatient, staffing consists of psychologists, therapists, case workers, nursing staff, social workers,, pharmacist, dietitian, recreational therapy, social science techs and assistance, physical therapist vocational therapist. Treatment building within a residential setting ✓ Increased acuity in patients. Medication management. Safe medication management program ✓ Occupancy Rate – 82%. Womens unit is usually 50% full 	Information

	<ul style="list-style-type: none"> ✓ Patients enter through referral in B402. Enter through emergency, social work, HPACT, PACT, Outreach and telehealth. Consults come straight to DOM. Set up patient with face to face screening, working on telehealth screening. Require recent TB screen. Screen is basic health, mental health looking to see if the program can accept, can the program manage the Veteran, does the Veteran want to come into the program. Those who do not meet criteria, may need higher level of care. Physical and mental ability, dementia, effect of drugs - Veterans are referred to board and care, Mental Health. ✓ Veterans do not pay, average length of stay is 5 to 6 months ✓ Older Veterans are assisted to find housing, some go back to families. Increased number of Veterans trying to maintain housing, go back to own home ✓ Backlog – none. Initial contact to consult within a day due to increased hours and evening screening ✓ Program components for each of the beds <ul style="list-style-type: none"> ○ Close to 800 people admitted and discharged each year, 60% Veterans are completing program ○ SA increase in Veterans about to lose housing. Many Veterans in bridge housing want treatment. See an increase in need moving forward ○ Biggest challenge on homeless floors, multiple diagnosis issues. Treatment plan is organized in subset. Need basic money management, interpersonal skills, basic programming ○ Women, many treated for MST, some combat trauma, domestic violence. Cognitive behavior focused treatment. Women with children are not admitted, provide are where children can visit. DOM not appropriate to have children. Refer children into safe or protective custody while Veteran is in treatment ✓ greater presence of legal services on campus needed ✓ DOM wish list <ul style="list-style-type: none"> ○ Staffing ratio; <i>follow up</i> – staffing is not adequate for current need ○ More space to serve mental ill, need more staff to supervise. Patients need direct supervision. If services are centralized, still need staff managing the residential units. ○ Line of sight needed for higher acuity patients ○ Buildings are not configured appropriately, now require more staff because of existing conditions ○ Front entrance, Veterans coming off the street and in treatment, need storage for patient possessions. ○ Communal living requires clinician intervention. Include group rooms space for resident managers ○ Provide for recreational therapy, computer room, library, referral center (community center) ✓ Recommendation – DOM program focused on DOM, separate the Bridge function into a separate program. 	
2	<ul style="list-style-type: none"> • Follow up information from Arzenia Redcross, John Dozois, George <ul style="list-style-type: none"> ✓ How does DOM address transgender Veterans ✓ How many people lived on campus in the mid 70s? ✓ Number of homeless not entering into the Homeless program 	

	✓ Develop flow diagram for Veterans entering campus. Different path for different Veterans, include off campus	
	• Attendees ✓ VA (3) ✓ HOK (4)	

END OF DISCUSSION

Client:

Greater Los Angeles VA Medical Center, Los Angeles, CA

Meeting Date:

26 August 2015

Project Name:

New Urban Master Plan & Potential Enhanced Use Lease

Meeting Location:

VA Welcome Center, Building 257, First Floor Conference Room #126

HOK Project No.: 15.24015.00

Meeting Time:

9:30 am - 10:30 am

Meeting Name: DISCUSSION WITH ARZENIA REDCROSS, DOMICILIARY CHIEF

Name	Affiliation	Phone	Email
<i>Barci</i>			
<i>George</i>			
<i>CYNTHIA</i>			
<i>Blann Smith</i>	<i>AO DOM</i>	[REDACTED]	[REDACTED]
<i>Jacqueline Erwin</i>	<i>Asst. chief, DOM</i>	[REDACTED]	[REDACTED]
<i>Arzenia Redcross</i>	<i>Chief</i>	[REDACTED]	[REDACTED]

MEETING MINUTES

SUBJECT: Outpatient meeting
Meeting Date: August 26, 2015
Meeting Time: 1 pm to 2 pm
Location: VA West LA
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the Outpatient Services comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Room Introductions of each Team member and Outpatient Services • Outpatient Team expressed information, concerns and ideas for the campus <ul style="list-style-type: none"> ✓ Regular Dental Clinic in B500 ✓ Homeless Dental Clinic in basement of B213 located in space not set up for dental, 5 days a week ✓ Limited mental health on the North campus, could be moved to South campus ✓ Set up North campus as residential ✓ Consolidate mental health all in one place ✓ Scheduling patients – staff needs cross training, concern about being on both North and South campus ✓ PACTs on South campus ✓ Possible HPACT on North campus, services can more efficiently be located on South campus ✓ Point of entry for Veterans (including homeless) <ul style="list-style-type: none"> ○ Business office ○ ED ○ B402 referrals ○ NEAR list, new enrollee appointment report. Request for services. Either enrolling only or requesting an appointment. Added to NEAR list if asking for appointment ✓ 24/7 care – dependent on reliable shuttle or pick up service ✓ Roughly 30% of outpatients are homeless ✓ All of primary care providers already are treating homeless ✓ Workload is dropping, expect additional homeless will stabilize workflow. Trying to bring more Veterans back in to the system. Good success, approximately 10% success bringing Veterans into system. Decline in LA County by 50% by 2021, total Veteran decline ✓ Mental intensive case management becomes the link to North campus services ✓ If children are on campus they will go to UCLA. Concerned about families on campus. Children need to be protected from sex offenders. Need to separate money, determine eligibility. Need to not mix utilities etc. ✓ Need services for families, some VA facilities have mental health services, WLA does not 	Information

	<ul style="list-style-type: none"> ✓ OB/GYN paid for in community, not provided on campus ✓ Separate womens clinic ✓ Do not have spinal cord injury, they are at Long Beach ✓ Bariatric surgery is at Loma Linda ✓ Home health services, home based primary care <ul style="list-style-type: none"> ○ Contract agencies ○ Very successful program, will grow in the future ○ VA can provide in home care services. Bottom 3% of patients can be monitored by home telehealth services 	
2	<ul style="list-style-type: none"> • Follow up information from Joy Edleson <ul style="list-style-type: none"> ✓ Purchased home health care services, home telehealth services 	
	<ul style="list-style-type: none"> • Attendees <ul style="list-style-type: none"> ✓ VA (3) ✓ HOK (4) 	

END OF DISCUSSION

Client:

Greater Los Angeles VA Medical Center, Los Angeles, CA

Meeting Date: 26 August 2015

Project Name:

New Urban Master Plan & Potential Enhanced Use Lease

Meeting Location: VA Welcome Center, Building 257, First Floor Conference Room #126

HOK Project No.: 15.24015.00

Meeting Time: 1:00 pm to 2:00 pm

Meeting Name: DISCUSSION WITH DAVID HOLT, OUTPATIENT SERVICES CHIEF

Name	Affiliation	Phone	Email
Karen			
George			
Bill. Craig @ hok.com			
cynthia.keeffe@hok.com			
XXXXXXXXXX			
CHRISTINE GONZALES @ VA.GOV	VA	[REDACTED]	[REDACTED]
DAVE HOLT	VA	[REDACTED]	[REDACTED]
Darryl Joseph	VA	[REDACTED]	[REDACTED]

MEETING MINUTES

SUBJECT: Welcome Center meeting
Meeting Date: August 27, 2015
Meeting Time: 1 pm to 2 pm
Location: VA West LA
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the Welcome Center comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Room Introductions of each Team member and Welcome Center Group • Welcome Center Group expressed information, concerns and ideas for the campus <ul style="list-style-type: none"> ✓ Eligible Veterans – MOA, if individuals come to VA for help and is not eligible for all services, then there should be services on site. VA needs to provide space for non VA services ✓ Legal services ✓ VOA, battle buddy team ✓ County and City services ✓ Not for profit groups ✓ Food ✓ Showers ✓ Computer access ✓ Social services ✓ GPD will grant for up to 24 months. Regulations require that individuals are working their programs. GPD has cap limit does not pay for entire program ✓ Doors will be open for all individuals who have served in some capacity. They will receive information about other non VA services 	Information
	<ul style="list-style-type: none"> • Attendees <ul style="list-style-type: none"> ✓ VA (2) ✓ HOK (2) 	

END OF DISCUSSION

MEETING MINUTES

SUBJECT: Women Veteran Services meeting
Meeting Date: August 27, 2015
Meeting Time: 1:30 pm to 2:30 pm
Location: VA West LA
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the Women Veteran Services comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Room Introductions of each Team member and Women Veteran Services • Renee Andreassen expressed information, concerns and ideas for the campus <ul style="list-style-type: none"> ✓ Data management ✓ Uniques: Veterans who are using services, Veterans not using services ✓ Establishing focus groups ✓ Existing womens clinic <ul style="list-style-type: none"> ○ Too small – needs to be right sized for growth ○ Women have to go through B500, women do not feel safe ○ Not enough consistent medical staff ○ Layout is not user friendly, too many men hang out near entrance ○ Needs: Provide women with their own clinic, with all resources, separate from other clinics. Connect to main hospital. Each exam room should have a bathroom ✓ Master Plan should recognize that campus does provide a safe place for women <ul style="list-style-type: none"> ○ Staff training about sexual harassment needed ○ Need to have staff patrol and break up aggressive behavior ○ Concierge service ○ Cultural change is needed ✓ Men hang out at the canteen ✓ Listening to women, trouble shoot problems ✓ Fastest growing population, now up to 10%. Mens population declining ✓ Housing: Women should be off campus because on campus they are surrounded by men. Women do better with programs off campus. Try to keep women apart from men, provide a buffer. Need to have staff monitor for safety. Provide choice for women, mixed with men or isolated from men. Isolate women from sex offenders ✓ Interface between homeless programs. Triage at B402. Issues include mental health, not wanting to be seen in clinic, MST referrals, housing and money issues, help with 	Information

	<p>appointments</p> <ul style="list-style-type: none"> ○ B402 triage, referred to GPD or temporary transitional or HCHV transitional in community and ultimately a referral to VASH ○ Emergency Department - not a good separation for women in ED ○ No good solution for women needing detox beds on campus. Ideal would be to have a section that Veterans can stay in ○ Easier for men to find temporary housing than women ○ Cannot get into Dom at night ○ Discharge to the streets after hours – what are safety nets? This should not be happening, there should be beds available for women. Beds should be kept open for women and ED staff should be notified ○ Social workers go home at 11pm, suggest 24/7 social work <ul style="list-style-type: none"> ✓ Backlog – it is harder to get a woman to come to the VA until she has run out of resources. Usually by the time they come to the VA they have hit bottom ✓ Outreach – need a women’s outreach team. Women are less likely to take part of services offered, harder to engage ✓ Demographics are different on GLA campus. Transitional housing on campus leads to a street culture. This will become a greater issue as housing is increased. Skid row and WLA similar cultures. At hospital, Veterans are not in a program and behave badly. Prior lifestyle contributes to current behavior ✓ Disenfranchised groups – Transgender <ul style="list-style-type: none"> ○ Central office needs to have training for GLA staff. Housing should be based on gender identification. Provide options for transgender individuals. Shared housing is not appropriate for transgender population ✓ Need to provide for flexibility in housing options 	
2	<ul style="list-style-type: none"> • Follow up information from Renee <ul style="list-style-type: none"> ✓ Data run regarding women Veterans in catchment area ✓ Age group breakdown ✓ Total number of women patients homeless and non-homeless 	
	<ul style="list-style-type: none"> • Attendees <ul style="list-style-type: none"> ✓ VA (2) ✓ HOK (2) 	

END OF DISCUSSION

Client: Greater Los Angeles VA Medical Center, Los Angeles, CA

Meeting Date: 27 August 2015

Project Name: New Urban Master Plan & Potential Enhanced Use Lease

Meeting Location: VA Welcome Center, Building 257, First Floor Conference Room #126

HOK Project No.: 15.24015.00

Meeting Time: 1:30 pm to 2:30 pm

Meeting Name: DISCUSSION WITH RENEE ANDREASSEN, WOMEN VETERAN PROGRAM MANAGER

Name	Affiliation	Phone	Email
BILL CRAIG	HOK		
CYNTHIA KEEFFE			
RENEE ANDREASSEN			
RENEE JOHN DOZENS			

MEETING MINUTES

SUBJECT: Security meeting
Meeting Date: September 2, 2015
Meeting Time: 9 am to 10 am
Location: VA West LA
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the Security comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Room Introductions of each Team member and Home Health Group • Security expressed information, concerns and ideas for the campus <ul style="list-style-type: none"> ✓ Status of VA police: <ul style="list-style-type: none"> ○ 54 staff – all GLA ○ Authorized at 86, may need more ✓ Drop In Camp Issues: <ul style="list-style-type: none"> ○ Investigation / Sub Station ○ Baseline needs for Sub Station: <ul style="list-style-type: none"> ➢ Cameras ➢ Personnel, special security team, uniformed and un-uniformed ➢ Possibly outside group that police oversees ➢ Not all positions need to be armed ➢ VAPD would be armed ➢ Homeless outreach team made up of police officers. Name may be Community Police Force. Training with Santa Monica ➢ Need support from Law Enforcement Training Academy. (LETCE) ➢ How to determine Veterans and non Veterans – need to establish baseline eligibility ➢ Critical missing issue Veterans who go off campus. Cannot stop people from leaving ➢ Big issue is safety – need to zone camp for vulnerable populations ○ Would like to get more women officers ○ Camera systems that work, interface with dispatch system ○ Modular specific to families ○ Staff 24/7 working closely with B257 group ✓ General Campus Issues: <ul style="list-style-type: none"> ○ Separate entrances ○ Incorporate separate sub stations at South and North campus in addition to new sub station ○ Larger main station preferred over separate sub stations. Sub stations need to have containment facilities ○ Need to meet homeland security requirements 	Information

	<ul style="list-style-type: none"> ○ Triage ER area, homeless carry weapons, drugs etc. <ul style="list-style-type: none"> ➤ Patient effects turn in approach ➤ Sepulveda approach, alcohol is allowed in residence ➤ Medical marijuana ➤ What about pets and veterinary? ➤ Children – link to UCLA for healthcare ➤ Families with children, more long term approach needed for family approach,, long term in research quad ○ Good idea to have close circuit TV, license plate readers at all access points ○ Revisit fence line, need to have cameras at the gates for dispatch to pen gates remotely ○ Lighting on campus ○ Need psych response team ○ Need better transportation North / South ○ Existing security systems: <ul style="list-style-type: none"> ➤ Update systems similar to college campus systems ➤ Update server system, computer aided dispatch, add computers to care ➤ CA law enforcement tele communication outdated, will not be able to communicate with LA Sheriff and LAPD, CHPD, FBI ➤ Interface with local – VA Force is a complete jurisdiction, call if outside agency to support, when needed ➤ Outside agencies train with VA officers. Using B224 as training area, simulates a house. Need training station, agencies coming on site because there are not many training areas. Plan for building police station is undersized. Need to add training area. Possibly create a substation at South campus ➤ Regionalization of police officers for CBOCs 	
2	<ul style="list-style-type: none"> ● Follow up information to Charles Leas <ul style="list-style-type: none"> ✓ Need security Plan for: <ol style="list-style-type: none"> 1) baseline needs B257 and B209 online. 2) immediate drop in camp, 6 months. 3) short term, B205, B208, B156, B157, B158 ✓ Structure needs to be in place, incremental addition through <ol style="list-style-type: none"> 4) mid term – long term. 5) South campus – metro station location and bus stop 	
	<ul style="list-style-type: none"> ● Attendees <ul style="list-style-type: none"> ✓ VA (5) ✓ HOK (2) 	

END OF DISCUSSION

MEETING MINUTES

SUBJECT: Home Health meeting
Meeting Date: September 16, 2015
Meeting Time: 10 am to 11 am
Location: VA West LA
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the Home Health comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Room Introductions of each Team member and Home Health Group • Home Health Group expressed information, concerns and ideas for the campus <ul style="list-style-type: none"> ✓ Groups priority – intensive assistance Operation Enduring Freedom Operation (OEFOIF Veterans) ✓ Jo Everlson oversees: <ul style="list-style-type: none"> ○ Veterans who are placed in the community ○ Home based primary care ○ Adult daycare, where Veterans are enrolled ○ Community nursing home (5 nurses) ○ Matrix with medical social work program, work with Veterans and meet with them monthly ✓ Cathy Higgins oversees: <ul style="list-style-type: none"> ○ West LA campus and Sepulveda ○ Home based primary care people, staff works where patients are located ○ Contracts with community ✓ Programs <ul style="list-style-type: none"> ○ Home based primary care <ul style="list-style-type: none"> ➢ Multi disciplinary team sees complex patients ➢ Primary care clinic, see patients in their home environment ➢ Difficulty getting to care or care is not working ➢ Manage medically complex patients ➢ Reduce emergency room care ➢ Increased access ➢ Long terms, or when patients go to LTC ➢ All VA staff ➢ Over 200 patients and growing, limited by staff held up by leadership ➢ Generates reimbursement dollars for the program from Central office ➢ Fluid wait list, 25-35 patients ○ Purchased skilled home care <ul style="list-style-type: none"> ➢ VA staff RNs who receive consults from outside sources. VA provides clinical authorization receive information and then contract with outside sources for skilled care 	Information

	<ul style="list-style-type: none"> ➤ Short term care ➤ Controversy about where funds come from, how vendors are selected, national structure is needed ○ Homemaker, health aid, HHA <ul style="list-style-type: none"> ➤ VA nursing and social worker, non-skilled care, coordinated with outside vendor ➤ Long term care ➤ Veterans with 50 to 100% service related disability are prioritized ➤ Currently there is a wait list ○ ADHC Sepulveda <ul style="list-style-type: none"> ➤ In B99, LTC, about 80 Veterans participate in program. M-F program. Authorized or 2 to 3 days per week , based on need ➤ Enables Veterans to stay at home ➤ Veterans use access or are transported to ADHC by assisted living facility ➤ Bathing and showering ➤ Program manager is social worker, nursing provides staff ➤ Wait list ○ Wound care <ul style="list-style-type: none"> ➤ Partner with podiatry, many are homeless, need follow up treatment. Need a space to see these patients on a follow up care – identify in transition zone. Add wound care clinic, little urgent and maintenance clinic ○ Community Nursing Program <ul style="list-style-type: none"> ➤ 259 Veterans in community nursing homes, majority are SNFs, some are locked IMD intensive mental disability. Some are locked facilities for cognitively impaired. See program growing. Hospice in nursing home. Need 70% service connected disability unless it is hospice care. LTC patients with less than 70%, VA tries to get them enrolled in Medicare or medical. Need for skilled care ✓ Homeless among Veterans is a top priority. Concerns about an open campus are the programs to get off drugs and alcohol ✓ Veterans do not want to get car in the community ✓ It is a lifelong connection and a social experience when they get care ✓ Veterans prefer to be on a waiting list ✓ Safety net ✓ Goal is to keep Veteran at home for as long as possible ✓ Community is eager to engage the Veterans and Veterans re not eager to engage the community ✓ The best way for the community to engage is to volunteer ✓ Campus Needs: <ul style="list-style-type: none"> ○ Need to include ADHC program on WLA campus ○ Need recreation therapy, basketball, surfing, skiing connected to physical rehab and public relations department ○ Need vocational ○ B213 geriatric clinic 	
--	---	--

	○ Need rehab on north campus	
2	<ul style="list-style-type: none"> • Follow up information <ul style="list-style-type: none"> ✓ Stop codes for wound care 142 ✓ Should VA address Veterans who need nursing home, SNF for Veterans who have less than 70% disability? Can the land meet the need? How much is the VA providing to the Veterans? This is a policy issue 	
	<ul style="list-style-type: none"> • Attendees <ul style="list-style-type: none"> ✓ VA (3) ✓ HOK (4) 	

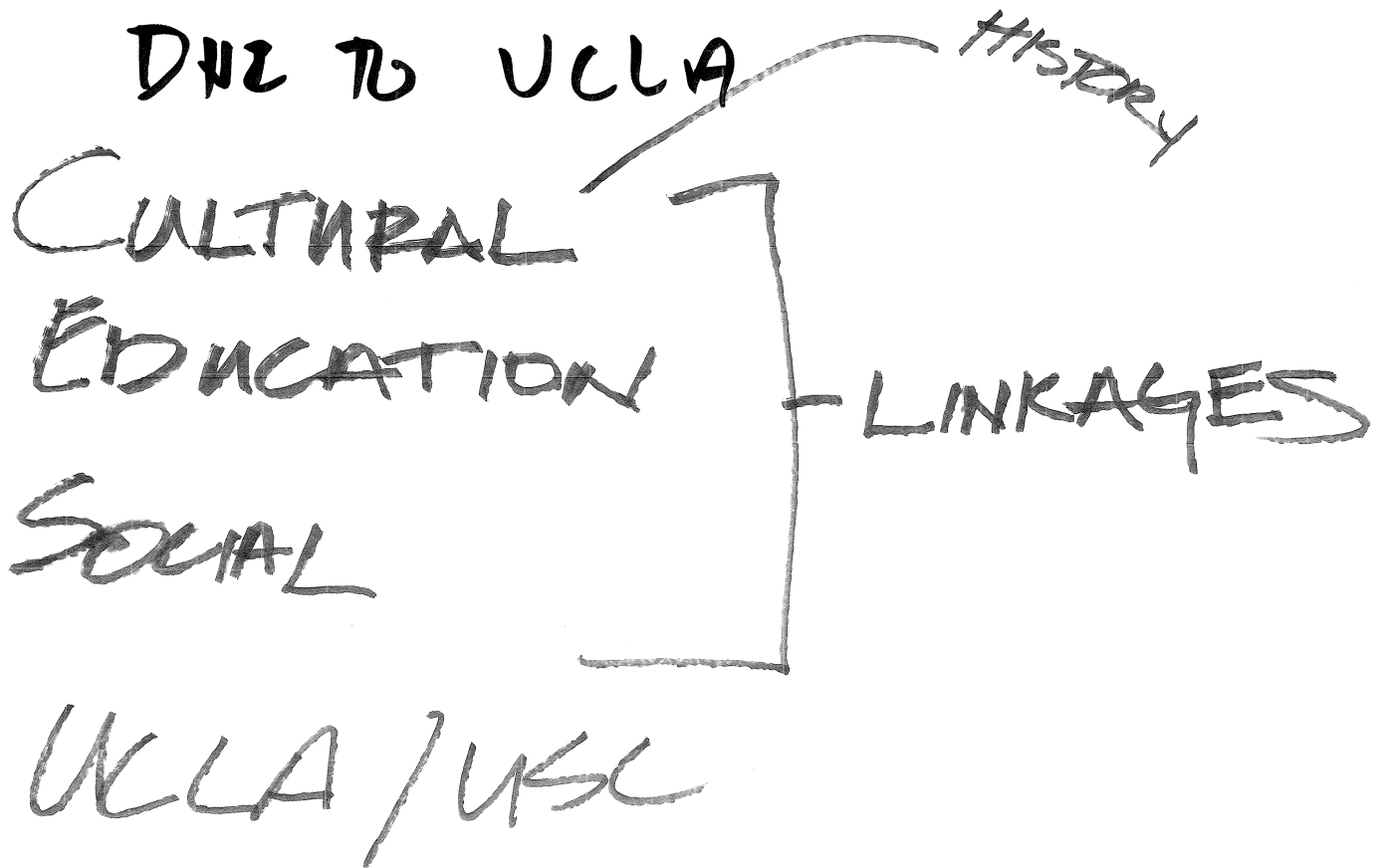
END OF DISCUSSION

TODAY'S AGENDA

- WELCOME / INTRODUCTION
- GOALS + OBJECTIVES
- KEY PRINCIPLES
- 'PARKWAY' FRAMEWORK
- OVERALL VISION,
- CONNECTIVITY,
- ACTIVITY + NODES
- CHARACTER + CONTEXT

- TOPOGRAPHY + WATER MANAGEMENT
- LANDSCAPE GUIDELINES
- OCT 15 DEADLINE
- HOW DO WE DISINCENTIVIZE SPEED THROUGH
- WHY NOT HAVE GUARDED GATES AT ALL ENTRIES?
- SIMILAR TO AIBOUR, CYCLISTS GOING TOO FAST, ENDANGERING VETERANS

- WILSHIRE TRAFFIC:
 - ACCESS:
 - CONTROL ACCESS
 - SHOW A PARCEL MAP.
- TRAFFIC: NO WESTWOOD FROM WILSHIRE TO SUNSET DUE TO UCLA



HELP HOUSE LAVETS.COM

- TABLE 2

- CONCERN ABOUT SECURITY FOR WOMAN'S AREA! MOST WOMEN DON'T HAVE CHILDREN
- 150-4,000 UNITS OVER TIME
- AT HUB BY CANTREAN - VETERAN OWNED
REVENUE GENERATION \$\$\$
- COMPUTER CENTER / GYM / POOL / THEATER
- NEED FOR SOCIAL SUP.
 - CLOTHES COLLECTION
 - DOLLAR STORE
 - VOCATIONAL TRAINING
 - CHILDREN'S SPACE
 - RECREATION
- MAKE ALL LAWD AVAILABLE!
- WE NEED TO RENOVATE THE CHAPEL!
- WE SHOULDN'T DEVOTE TOO MUCH LAWD + ATTENTION ON THE AUTOMOBILE
- DEPRIORITIZE PRIORITIZE PED/BIKE ACCESS!

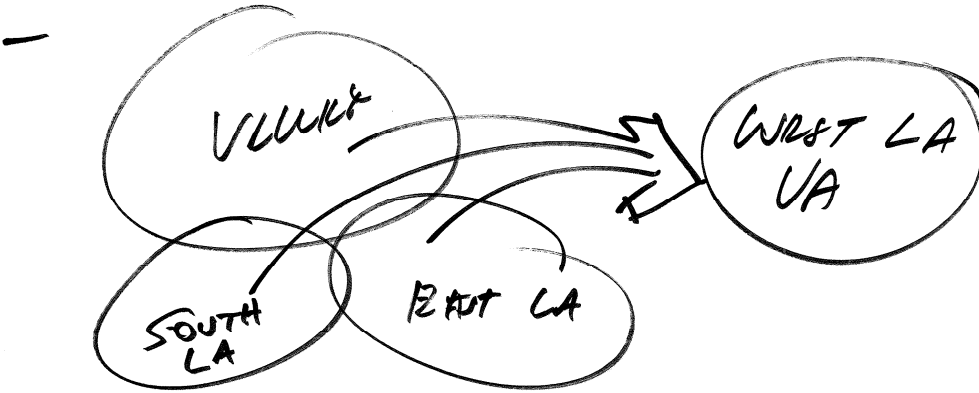
- TABLE 3:

- LRT'S NOT 'WALL' OURSELVES OFF.
 - CONNECTIONS BRING IN RESOURCES/CULTURE, EDU.
 - WHAT ABOUT A CARLESS COMMUNITY?
 - WHAT ABOUT ON SITE POWER/WATER GENERATION
 - WHERE IS OUR WELLNESS INSTITUTE?
 - WELL-BRINGING!
-

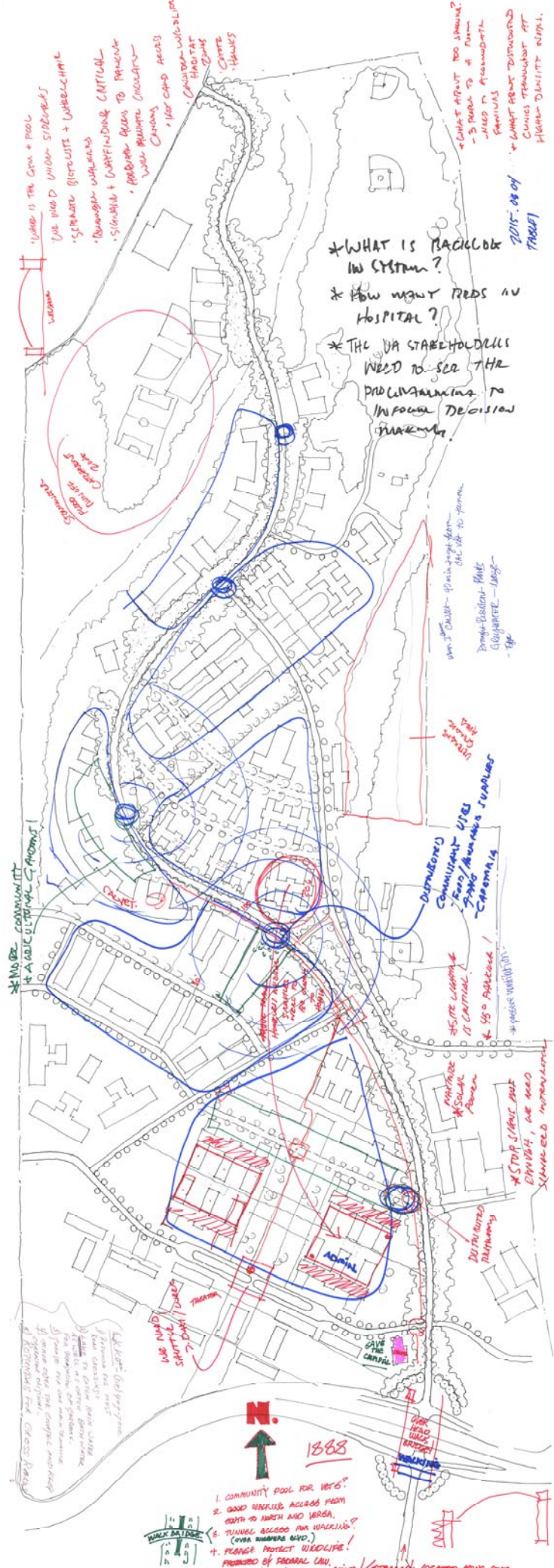
- TABLE 4:

- + WE NEED TO FOCUS ON BODY + MIND
 - THEATER, SILK SCREEN SHOP, KITCHEN,
- + MASS TRANSIT TO SITE IS POOR: WE NEED MORE TRANSIT ACCESS TO AN EN SITE.
- + WE NEED COMMUNITY CENTERS.
- + WHAT SHOPS DO WE NEED ONSITE VS. OFFSITE?
 - THE VA/APHS ALLOWS LOWER PRICE + THAT FREE GOODS. WE CAN ALSO BRING ON STARBUCKS, BUT REQUIRE ALL VA EMPLOYEES.

- OUR RETAIL SHOULD BE VETERAN OWNED/OPERATED.
- WE NEED TO USE APPS/NEWS TO INCREASE COMMUNICATION BETWEEN VETERAN GROUPS.



- WHAT IS THE DIFF. BTWN LA VETS + VETS WHO CAME TO LA? - WE ARE A NATIONAL HOME FOR VETS!
- PLEASE INCREASE PAPERING!



*WALK TO THE GYM + POOL
 (FOR MORE VISION STAIRS)
 *STAIRS BETWEEN + INTERSECTION
 *BAMBOO WALLS
 *SIGNAGE + WAYFINDING CRITICAL
 *ADULT ACCESS TO PARKING
 *WALKWAY THROUGH COURTYARD
 *FOR CAPS ACCESS
 *COMMUNITY CENTER
 *HEALTHY
 *GYM
 *CHANGING ROOMS
 *SHOWERS

*WHAT IS PROBLEM IN SYSTEM?
 *HOW MANY FEEDS IN HOSPITAL?
 *THE VA STAKEHOLDERS NEED TO SEE THE PROLONGING TO INFLOW DECISION MAKING.

2015. 08. 04
 PAGES 1

*NO. OF COMMUNITY
 IF A GIVE UP THE GIVE UP

*WALKWAY - MAIN STAIRS -
 (FOR THE VA FORM)
 *BAMBOO WALLS -
 *GLASSWALL -
 *TYPE

*DISTRIBUTION
 *COMMUNITY USES
 *FIND / MANAGE / JOURNAL
 *EXPOSURE

*SITE LAYOUT
 *CRITICAL
 *VA 150 ACCESS
 *PARKING

*ADULT
 *SCHOOL
 *PARKING
 *STOP SIGN AND
 *EDUCATION, WE NEED
 *STANDARD INFORMATION

*WE NEED
 *SPORTS
 *TRUCKS
 *TRUCKS



1388



1. community pool for vets?
2. good walking access from east to north and south?
3. tunnel access for walking? (over main road)
4. please protect landscape! presence of formal lawn
5. restroom entrance along side! (stranded) located along road

TABLE 2
2015/16/17



PRIORITIES

SAFETY/SECURITY

- Crime prevention
- Security of buildings
- Security of grounds
- Security of vehicles
- Security of people
- Security of information
- Security of assets
- Security of reputation
- Security of environment
- Security of community
- Security of services
- Security of operations
- Security of maintenance
- Security of compliance
- Security of risk management
- Security of business continuity
- Security of disaster recovery
- Security of incident response
- Security of crisis management
- Security of public relations
- Security of media relations
- Security of stakeholder relations
- Security of regulatory relations
- Security of legal relations
- Security of financial relations
- Security of human resources
- Security of information technology
- Security of facilities management
- Security of procurement
- Security of marketing
- Security of sales
- Security of customer service
- Security of employee relations
- Security of health and safety
- Security of environmental management
- Security of social responsibility
- Security of corporate governance
- Security of ethics
- Security of diversity and inclusion
- Security of equality of opportunity
- Security of accessibility
- Security of sustainability
- Security of innovation
- Security of research and development
- Security of intellectual property
- Security of data protection
- Security of information security
- Security of cyber security
- Security of network security
- Security of cloud security
- Security of mobile security
- Security of IoT security
- Security of AI security
- Security of blockchain security
- Security of quantum security
- Security of space security
- Security of maritime security
- Security of aviation security
- Security of nuclear security
- Security of border security
- Security of maritime security
- Security of cyber security
- Security of information security
- Security of network security
- Security of cloud security
- Security of mobile security
- Security of IoT security
- Security of AI security
- Security of blockchain security
- Security of quantum security
- Security of space security
- Security of maritime security
- Security of aviation security
- Security of nuclear security
- Security of border security





2015.09.25

Tag 04 4



TABLE 3
2017.08.04

LA. LIBRARY?
VETERANS VILLAGE
BBQ
JAZZ

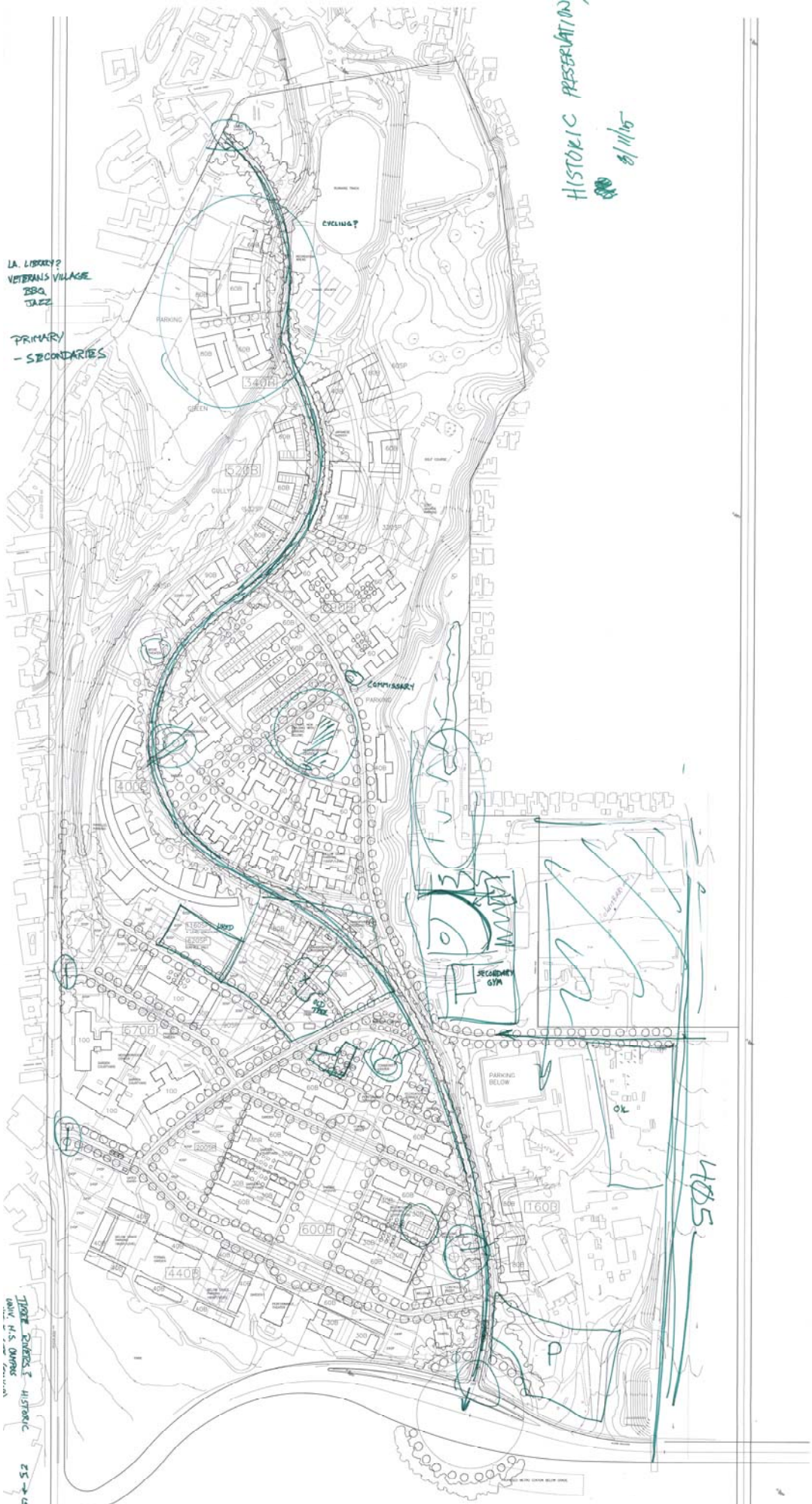
PRIMARY
- SECONDARIES

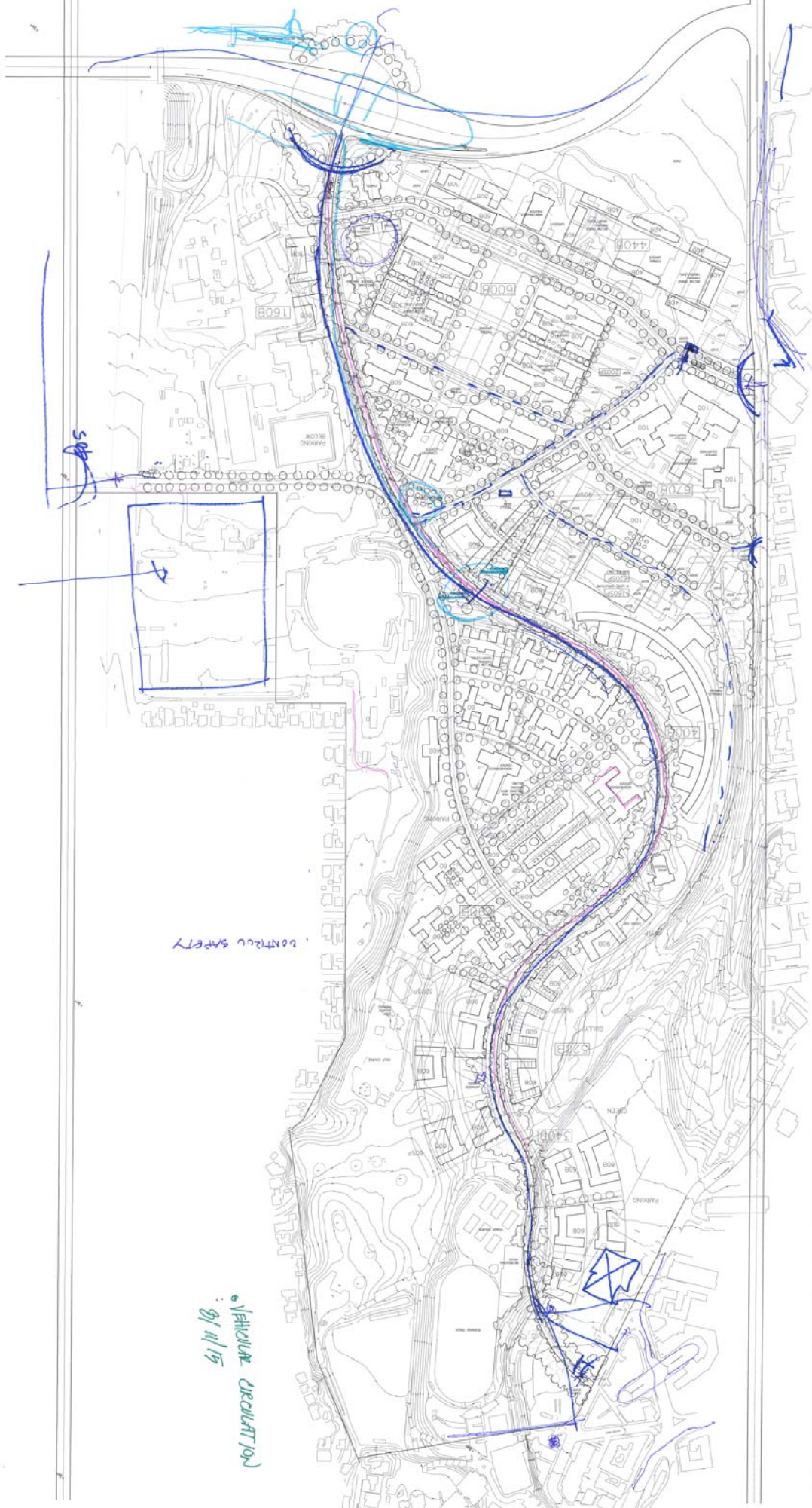
THOMAS DENNIS I - HISTORIC
NAME: H.S. DENNIS

25 - 45 MIN

HISTORIC PRESERVATION

8/1/15





CONTRADICTORY SAFETY

Vertical Circulation
9/11/15



HISTORIC PRESERVATION

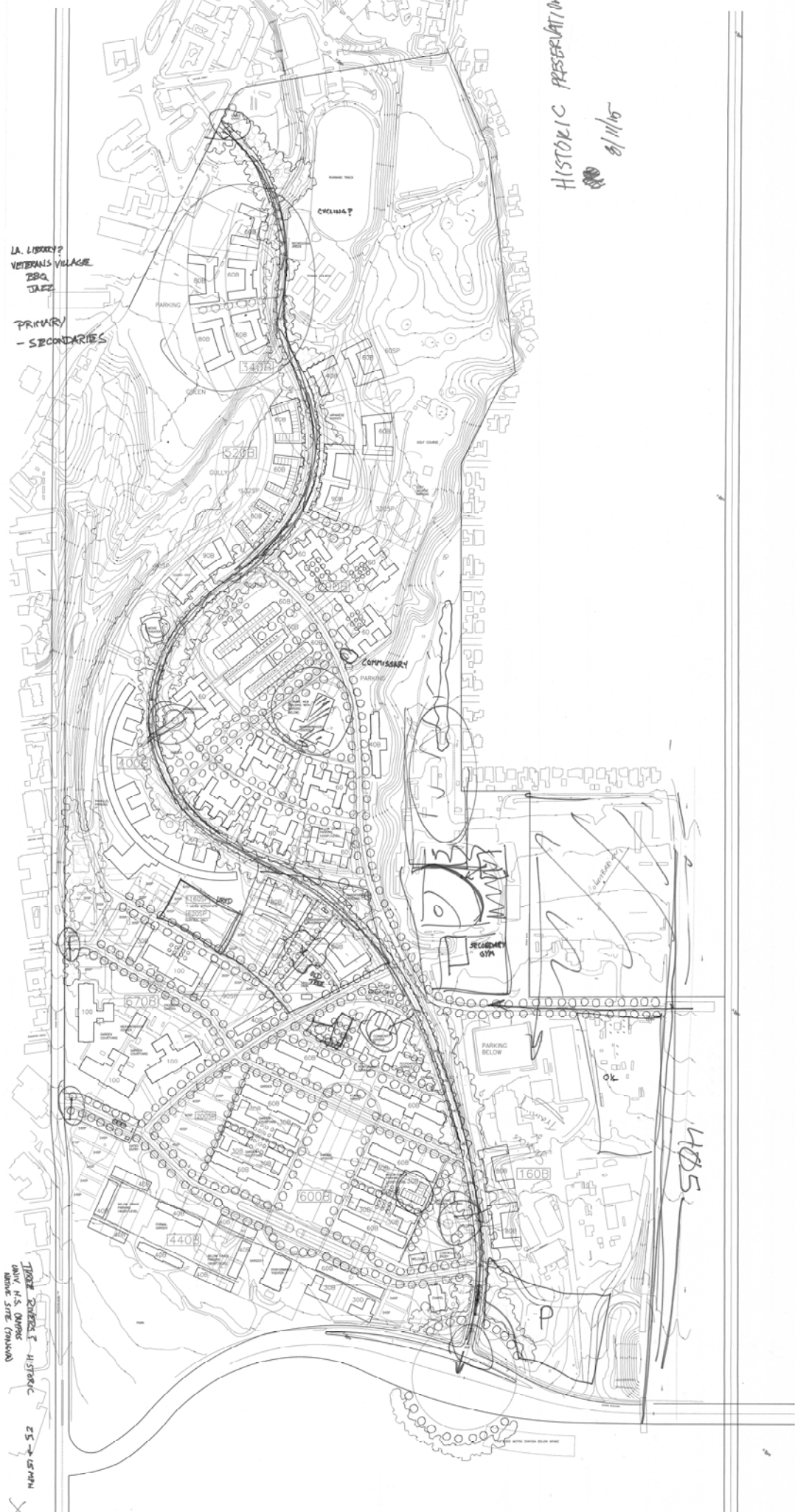
8/11/65

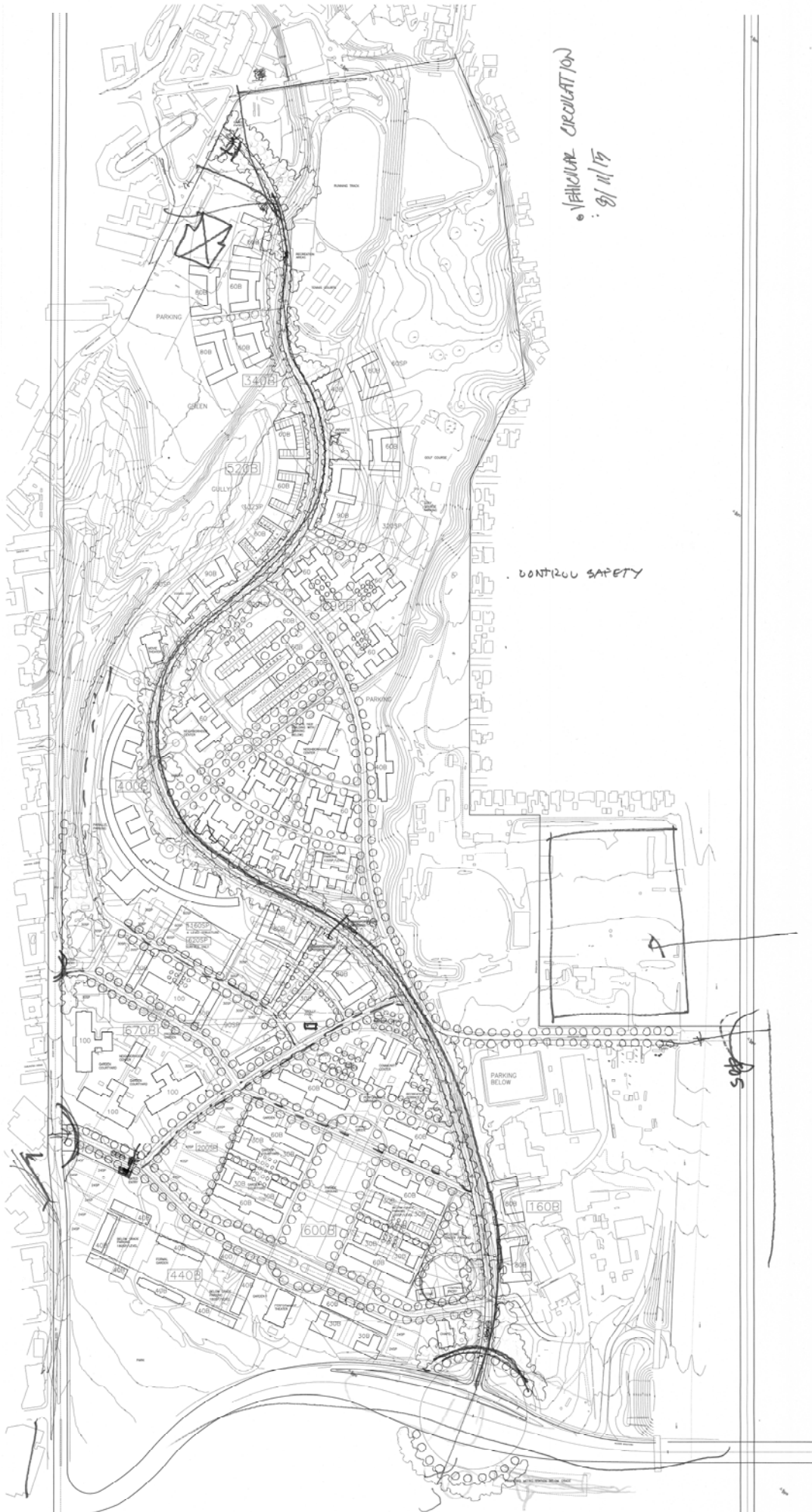
LA. LIBRARY?
VETERANS VILLAGE
BBQ
JAZZ

PRIMARY
- SECONDARIES

THOSE OWNERS & HISTORIC
AND N.S. OWNERS
HURD SITE (FRANK)

25 - 40' MIN

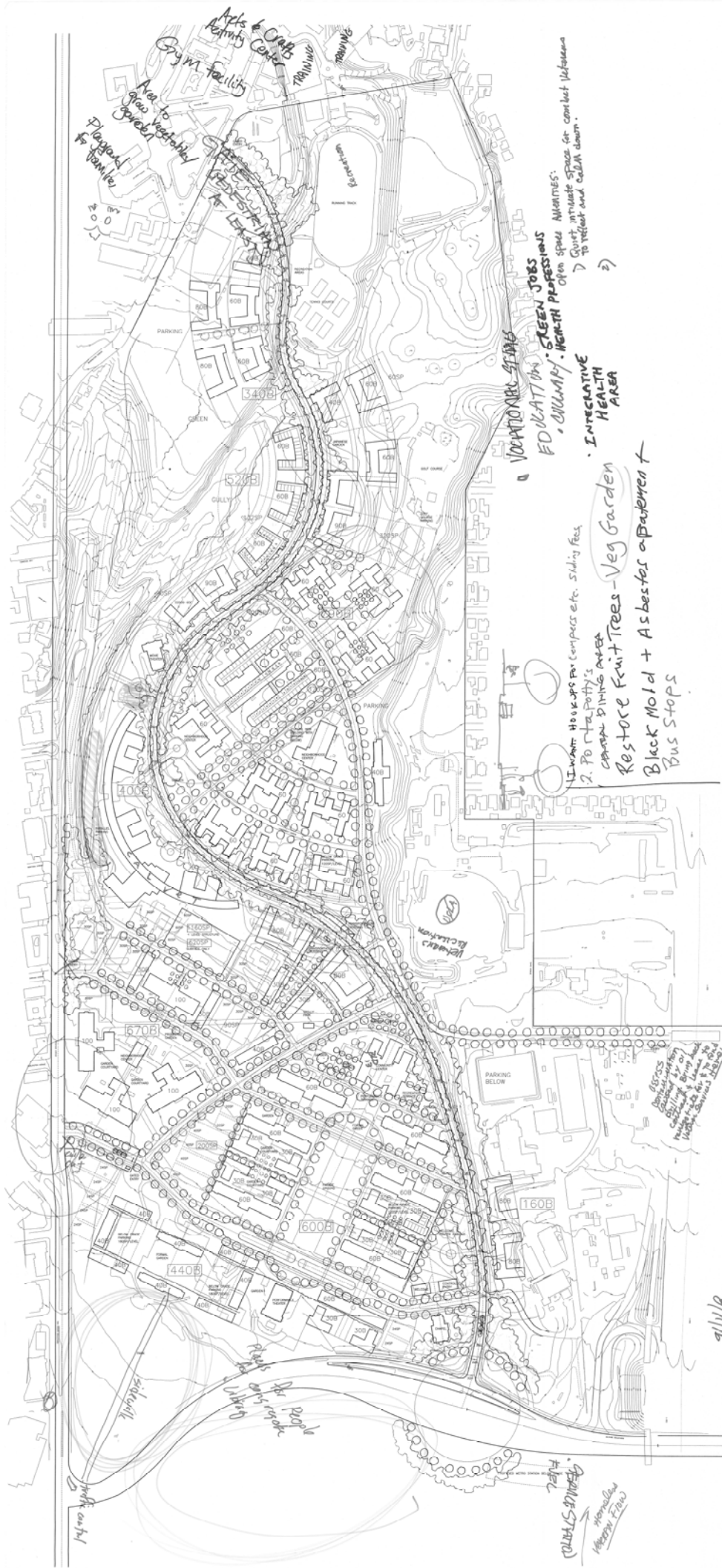




• VEHICLE CIRCULATION
: 9/11/17

CONTROL SAFETY

AS



AMENITIES + OPEN SPACE

8/11/15

EXH MEDICAL CENTER

THE SHAW FOUNDATION
MURRI, CA
SERVICE ZONE
LIBRARY CENTER
HISTORICAL
CRUISE
IN-PROCESSING
VSOs
TEXT-10-PLAN

REAR TRAIL OF CENTER TRAIL

VISION ZONE

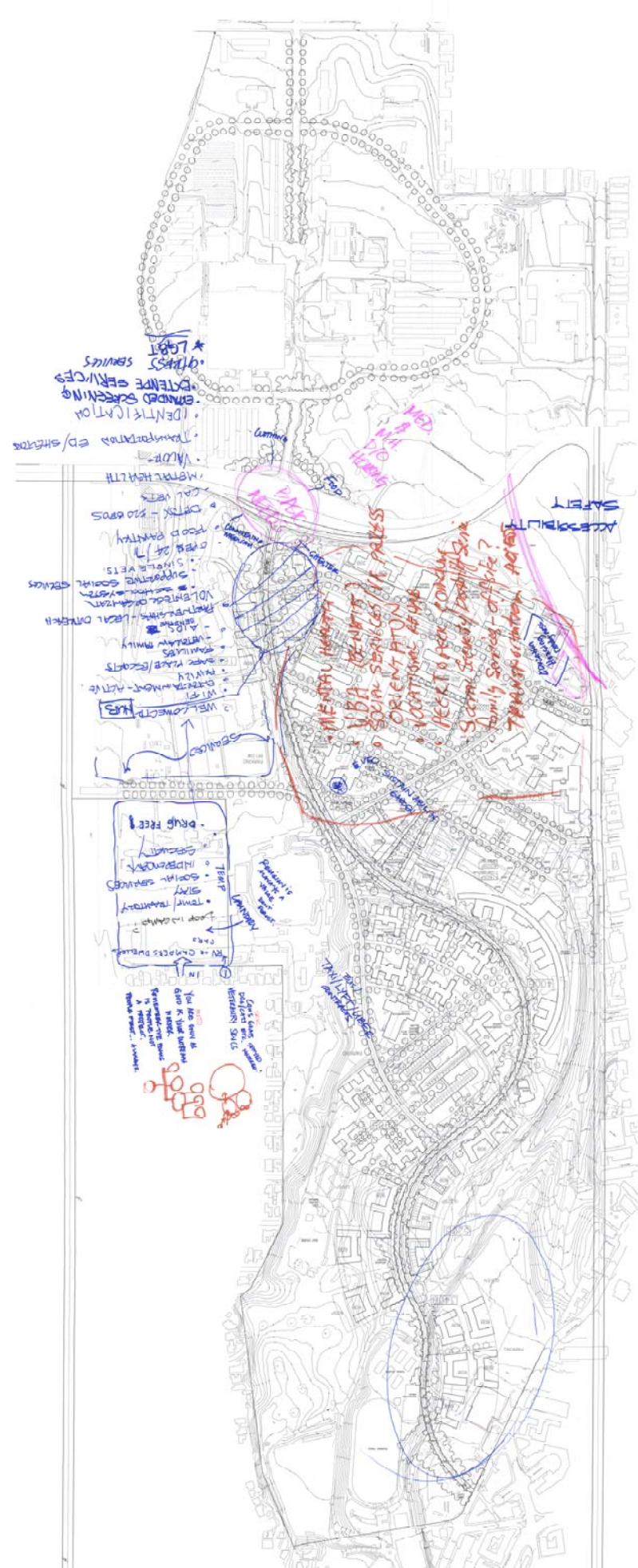
Might Women Center
for children
management
mission
of history

Franklin

FRANKLIN MARKET

COOP





- (DENTRIC) MATION
- EXTENDED SCREENING
- * LIGHT SERVICES
- TRANSPORTATION ED/STREETS
- VALUE-
- MENTAL HEALTH
- COL VETS
- OFFICE - PRO EPS
- FOOD PANTRY
- 0 REAL OF 7
- SIMILE VETS
- SUPPORTIVE SOCIAL SERVICES
- VOLUNTEER CENTER
- PROBLEMS - LEGAL CENTER
- A.P.S. CENTER
- INTERVIEW FAMILY
- SOCIAL PLACES/RESORTS
- TRAVEL
- STATIONARY - ACTIVE
- WELL-COME DURS

MIDWAY MARKET
 LIBRARY (RE-NOTES)
 SOCIAL SERVICES (RE-PROCES)
 ORIENTS PATRON
 VOLUNTEER CENTER
 PECK TO PECK FOUNDATION
 SCARLETT SOCIETY (PROBLY) SCARLETT
 FAMILY SERVICES - OFFICE?
 TRANSPORTATION CENTER

SAFETY
 ACCESSIBILITY
 TRANSPORTATION CENTER

DRUG FREE!
 TEMP
 HIBERNATION
 SOCIAL SERVICES
 TEMP TREATMENT
 LOCK IN CAMPUS
 CAMPUS
 RV - CONTACTS BUSINESSES
 CAMPUS

You also want to
 give a good impression
 of your organization
 and your staff
 and your organization
 and your staff
 and your organization
 and your staff





Why Are the Old Buildings Being Demolished?
The old buildings are being demolished because they are not suitable for the new program.

A segment of 20 units Retirement Supportive Housing for post-care & high-care vets

Housing Reduction Program

No Mech. Plant - 15-20 units? New Term?

RV - temporary site - include food - separate service

Nid activities

Garage / Car repair (not open)

Operations - human resources

Human Resources - facilities

Block access

Single parents?

Facilities for cooking classes in association with the Southern Va. Hort. program, targeting would less 2-3 acre lands.



TOWN HALL MEETINGS

Town Hall #1	June 23, 2015
Town Hall #2	July 23, 2015
Town Hall #3	August 20, 2015
Town Hall #4	September 17, 2015

COMMUNITY MEETINGS

Plaintiff	June 17, 2015
VSO	July 14, 2015
Mr Rosbrock	July 17, 2015
Westwood	July 21, 2015
West LA	July 22, 2015
Pacific Palisades	July 23, 2015
Brentwood	July 28, 2015
Homeless Summit	August 19, 2015

ELECTED OFFICIALS MEETINGS

Congressman Lieu	July 14, 2015
LA Mayor Garcetti	July 28, 2015

OPEN HOUSES

Open House #1	July 21, 2015
Open House #2	July 28, 2015
Open House #3	August 4, 2015
Open House #4	August 11, 2015
Open House #5	August 18, 2015
Open House #6	August 25, 2015

USER GROUP MEETINGS

Outreach and Community Planning	June 24, 2015
Building 209	July 1, 2015
New Directions	July 8, 2015
Blue Butterfly	July 9, 2015
Inpatient	July 28, 2015
Leadership Group	July 29, 2015
Mental Health	August 6, 2015
Environmental Services	August 6, 2015
Dietary	August 12, 2015
Emergency Services	August 13, 2015
Patient Advisory Council	August 13, 2015
Domiciliary	August 26, 2015
Outpatient	August 26, 2015
Welcome Center	August 27, 2015

Women's Veteran Services
Security
Home Health

August 27, 2015
September 2, 2015
September 16, 2015

Community Kick Off Meeting Minutes
 Date: June 23, 2015
 Location: West Los Angeles VA

VA Greater Los Angeles Healthcare System
 Urban Master Plan
 VA Project Number: VA101CFM-P-0043
 Date: June 29, 2015

MEETING MINUTES

SUBJECT: Community Kick Off
Meeting Date: June 23, 2015
Meeting Time: 6 pm to 8 pm
Location: VA WLA Wadsworth Theatre
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

Panel Participants:

Name	Title	Contact
Marie Weldon	VA Director Pacific Healthcare Network	[REDACTED]
Michael Murphy	Acting Director VA GLA	[REDACTED]
Vincent Kane	Director Department of Veterans Affairs	[REDACTED]
Cynthia Keeffe	Project Director - HOK	[REDACTED]
Steve Morton	Planning Director - HOK	[REDACTED]
Willie Nishizawa	Landscape Architect - HOK	[REDACTED]
Andrea Campbell	Community Outreach - Consensus	[REDACTED]
Chris Neale	Veteran Housing – The Core Companies	[REDACTED]
Michael Zari	Walsh Construction	[REDACTED]
Donald Wetzel	Walsh Investors	[REDACTED]
Karen Wise	Behavioral Health - Anka	[REDACTED]
Jason Smith	Environmental Assessment – Castle Rose	[REDACTED]
Diana Skidmore	Traffic Studies – Crain and Associates	[REDACTED]
Robert Chattel	Historic Preservation – Chattel	[REDACTED]
Steve Downs	Civil – Michael Baker International	[REDACTED]
Ian Slight	Cost Estimator – Saylor	[REDACTED]

If this report does not agree with your records or understanding of the meeting, or if there are any questions, please advise the writer in writing within 5 working days of issuance; otherwise we will consider the comments to be correct.

The purpose of this session was to introduce the Urban Master Planning Team.

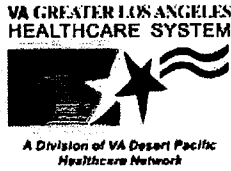
Item	Discussion	Action
1	<ul style="list-style-type: none"> • Introductions of the offices of: Senate, Congressman/woman, State Senators, Assembly members, LA County Supervisors, LA Mayor, LA City Council, Dr. Jonathan Sherin, Matt Collier • Pledge of Allegiance • Rules of the Evening: Be polite and courteous, speak one at a time, no personal information revealed • Introduction of VISN 22 Director Marie Weldon • Introduction of Acting Director GLA Michael Murphy • Introduction of Director Vince Kane – provided an overview of the action the VA is taking to address homeless issues announced award of Urban Master Plan to the HOK/Walsh/Core Team 	Information
2	<ul style="list-style-type: none"> • Introduction of Cynthia Keeffe – HOK <ul style="list-style-type: none"> ○ Thanked Veterans for their service and making sure they are a part of the process ○ Explained how the process will unfold with opportunities for housing, health, and social components ○ Explained that each Team Member has experience with the WLA Campus ○ Introduced the HOK Design Team – Steve Morton and Willie Nishizawa ○ Introduced the Walsh Team – Michael Zari and Donald Wetzel • Introduction of Karen Wise - Anka <ul style="list-style-type: none"> ○ Explained their experience with behavioral health for Veterans ○ Their role is to advise and provide input for the design to help benefit Veterans • Introduction of Robert Chattel - Chattel <ul style="list-style-type: none"> ○ Explained their experience on the WLA campus and role providing historical input for the urban design • Introduction of Jason Smith – Castle Rose (SDVOSB) <ul style="list-style-type: none"> ○ Explained that their role is to determine any environmental impact with the new urban design • Introduction of Andrea Campbell - Consensus <ul style="list-style-type: none"> ○ Their job is community outsource – to find ways to engage entire community, including Veterans, campus neighbors, and interested parties • Introduction of Steve Downs – Michael Baker International <ul style="list-style-type: none"> ○ Explained they would be responsible for the archival civil scope and input to the Urban Master Planning Team • Introduction of Diane Skidmore – Crain and Associates <ul style="list-style-type: none"> ○ Responsible for traffic and parking studies ○ Experience on the West LA campus, Healthcare and VA facilities ○ Existing Space Utilization Plan provides all parking information and they will be updating changes to the existing Plan • Introduction of Hinman – Physical Security (WOSB) <ul style="list-style-type: none"> ○ <i>Not represented at this meeting</i> • Introduction of Ian Slight – Saylor Consulting (DVBE) <ul style="list-style-type: none"> ○ Will be responsible for the cost estimating 	Information

	<ul style="list-style-type: none"> • Cynthia Keeffe – HOK <ul style="list-style-type: none"> ○ The Team is not starting this project with any preconceived ideas ○ There will be community meetings each month ○ A live video stream will be available ○ Several meeting with key Stakeholders – Veterans are the #1 Stakeholder ○ Visioning sessions – what is the vision of the Veteran for the campus ○ What services are needed ○ What is the population of the Campus ○ Develop an operational program – what type of housing is needed ○ Integrate services on Campus <ul style="list-style-type: none"> ✓ Home Health ✓ TeleHealth ✓ Primary Care ✓ Acute Care ✓ Emergency Department ○ Identify goals – filter decisions for final Master Plan • Steve Morton and Willie Nishizawa – HOK <ul style="list-style-type: none"> ○ Discussed the master planning process – 6 stages of work for basis of decisions <ul style="list-style-type: none"> ✓ Work Stage 1 – Project Initiation and Kick Off, 4 weeks ✓ Work Stage 2 – Data Collection, Site Visit and Site Analysis, 4 weeks ✓ Work Stage 3 – Master Plan Frameworks and Case Studies, 3 weeks ✓ Work Stage 4 – Preferred Master Plan and Diagrams, 3 weeks ✓ Work Stage 5 - Final Master Plan and Diagrams, 2 weeks ✓ Work Stage 6 – Final Master Plan Report, 1-2 weeks • Donald Wetzel and Michael Zari - Walsh <ul style="list-style-type: none"> ○ Discussed the goals of enhanced use lease approach <ul style="list-style-type: none"> ✓ Get the money for 150 units as in initial start ✓ Build the affordable housing – permanent long term housing ✓ 75 year lease ✓ Will help decide the number and type of units to be built ✓ There is an assumption that legislation will be in place to move forward ✓ Will explain the complexity of the financing, understanding the goals ✓ Will be a public/private collaboration • Cynthia Keeffe – HOK <ul style="list-style-type: none"> ○ Thanked everyone, introduced Michael Huff who led questions and comments 	
3	<ul style="list-style-type: none"> • Michael Huff – Communications for VA <ul style="list-style-type: none"> ○ Started the list of participants that wished to speak • John Keaveny <ul style="list-style-type: none"> ○ Campus is a dark place to come, wants the Chapel to be the first item refurbished ○ 3,000 Veterans need permanent housing ○ Self-sustaining community 	

- Does not like the enhanced lease
- Wants Veterans to have veto power on all items
- Job program
- Earl Grissiom
 - Church must be a priority
- Joe Adaminski
 - Who is the veteran community? Individual vets? Service groups?
 - ✓ Vince Kane responded – all of the above, feedback from everyone and relayed back to everyone
 - Get the Veterans off the street
- Mike McClain
 - Chapel is very important
 - He was homeless, can relate to the Vets out there
- John Aaron
 - Disturbed by the lack of emergency housing, food and healthcare for Veterans
 - Why not have temporary facilities now?
 - Enhanced use lease could be illegal
- Aretta Gottke
 - Inclusion is key
 - Need to have women, single parent families input
 - No sense of trust yet, need actual engagement from teams
 - B209 is seriously problematic for wheelchair people
 - Teams should think about hiring Veterans
 - Communication
- Elizabeth Shaddix
 - Swimming pool for water therapy
 - Safety – lights, emergency phones, etc
- Francisco Juarez
 - Applauds the team that has been put together
 - Veterans need to be included, want to be at the table
 - Veterans are all together on this project
 - Veterans Board of Governors should oversee the process
- Ernie Hilger
 - The land must be used for Veterans as intended
 - Annenberg Paper – design team needs to review
 - Ask the Veteran – practical common sense issues that the Vet faces
 - Thick out of the box
 - To Jason Smith – are you aware of the oil being pumped on this campus? Get educated.
- Ernest Cowell
 - Hearing questions to the panel, but no answers
 - All talk, no action
 - Where did all the lease money go from car rental, bus rental, etc?
 - ✓ Vince Kane responded – VA is addressing leases, if not part of the master plan they will be leaving. It is process
- Mitchell Martin
 - Accessibility is non-existent on the Campus now
 - *Issues not related to the Urban Master Plan*
 - ✓ *Vince Kane responded – We say Veterans first, but opportunities get missed*
- Watson

	<ul style="list-style-type: none"> ○ <i>Issues not related to the Urban Master Plan</i> <ul style="list-style-type: none"> ✓ <i>Vince Kane responded – Will be addressed first thing in the morning</i> ● Charlotte <ul style="list-style-type: none"> ○ Nothing about immediate relief housing for the homeless/disabled ○ Veteran owned contractor should do the project building ○ What is the timeline? ○ <i>Issues not related to the Urban Master Plan</i> <ul style="list-style-type: none"> ✓ <i>Vince Kane responded – Tonight was to introduce the Team, not go thru problems of the homeless</i> ● Michael Gannon <ul style="list-style-type: none"> ○ More Veterans involved in the process ○ Veterans hired by Team ○ Look into the Helmets into Hardhats program ● Robert Rosebrock <ul style="list-style-type: none"> ○ <i>Issues not related to the Urban Master Plan, referred to VA personnel</i> ● Salvatore Grammatico <ul style="list-style-type: none"> ○ Make an environmental impact study ○ Address nuclear dump ○ Address homeless problem as a whole ○ Money should go to VA, not a developer ● Vince Kane - VA <ul style="list-style-type: none"> ○ Heard loud and clear that VA needs to address the urgency of the homelessness ○ Tonight was to make introductions and start the process ○ Thank you for coming 	
	<ul style="list-style-type: none"> ● Attendees <ul style="list-style-type: none"> ○ Community Members (117) ○ Veterans (10) ○ Elected Official Staff (12) ● Speakers <ul style="list-style-type: none"> ○ Community Members (18) ○ Veterans (10) 	

END OF DISCUSSION



West Los Angeles Urban Master Plan
Contractor Community Kick-off
Tuesday, June 23, 2015

SIGN - IN
Elected Officials

Name	Organization	Address	Phone	E-mail
Joseph Camp	CD11 - Councilmember Bonin's Office	[REDACTED] #475, Los Angeles	[REDACTED]	[REDACTED]
PATRICIA PUGLIESE	CSL			
Gemma Jimenez	Congressman Becerra	[REDACTED] LA CA 90017		[REDACTED]
Sharon Shapiro	City of LA - Councilman Bonin			[REDACTED]
Trevor Daley State Director	US Senator Dianne Feinstein	[REDACTED] Los Angeles, CA 90025		[REDACTED]
Nicolas Rodriguez	Senator Boxer	[REDACTED]		[REDACTED]
Kristine Hase	District 8013	[REDACTED] LA		[REDACTED]

Joseph Chicas Mayor Garcetti's office

[REDACTED]



West Los Angeles Urban Master Plan
Contractor Community Kick-off
Tuesday, June 23, 2015

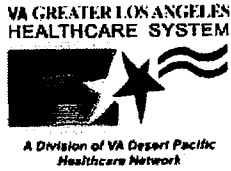
SIGN - IN
Elected Officials

Name	Organization	Address	Phone	E-mail
Janet Turner	Congressman Ted Lieu		[REDACTED]	[REDACTED]
Joan Kelico	COUNCILMAN PAUL KORETZ	CITY HALL	[REDACTED]	[REDACTED]
ANTONIO CHAPA	LA COUNTY VETERANS' ADVISORY COMMISSIONER 1ST DISTRICT		[REDACTED]	[REDACTED]
Norman Kulla	Councilman Mike Romo	[REDACTED] Los Angeles, CA 90025	[REDACTED]	[REDACTED]
Sarah Scott	City of Santa Monica	City hall	[REDACTED]	[REDACTED]
Brian Clavidia	Congressman Tony Cardenas	[REDACTED]	[REDACTED]	[REDACTED]
Brian Campbell	Rancho Palms Vcapps	[REDACTED] Rancho Palos Verdes, 90275	[REDACTED]	[REDACTED]

West Los Angeles Urban Master Plan
Contractor Community Kick-off
Tuesday, June 23, 2015

SIGN - IN
General

Name	Organization	Address	Phone	E-mail
David Huder	CSH	[REDACTED]	[REDACTED]	[REDACTED]
LARRY WILLIAMS	New Directions	[REDACTED]	[REDACTED]	
Laura Lake	Coalition for Veterans Care Muller House	[REDACTED] LA 91024	[REDACTED]	
Flora Gil Kristoff	public	[REDACTED] LA 90049	[REDACTED]	[REDACTED]
Whitney Howard	Pathways National	[REDACTED] CA		
DAVID BISCHOFF	N/A	[REDACTED] LA 90048	[REDACTED]	[REDACTED]
Judy Leonard	Vet	[REDACTED] MDR, CA 90292	[REDACTED]	



West Los Angeles Urban Master Plan
Contractor Community Kick-off
Tuesday, June 23, 2015

SIGN - IN
General

Name	Organization	Address	Phone	E-mail
Lanell Garrett	MSA-VA Union-Rep.	[REDACTED] Lancaster CA 93535	[REDACTED] [REDACTED]	[REDACTED]
DAMI Olufowoshe	City Lab	[REDACTED] 90036	[REDACTED]	[REDACTED]
Eric Greier	Metro	[REDACTED] LA, CA 90036	[REDACTED]	[REDACTED]
Carolyn Williams	Business Office	WLA GREATER LA VA	[REDACTED]	[REDACTED]
VERSHEL COSBY	Domiciliary SUC	[REDACTED] L.A. 90073	[REDACTED]	[REDACTED]
MEHRDAD FARIVAR	-	[REDACTED] [REDACTED] LA 90017	[REDACTED]	[REDACTED]

West Los Angeles Urban Master Plan
Contractor Community Kick-off
Tuesday, June 23, 2015

SIGN - IN
General

Name	Organization	Address	Phone	E-mail
MITCHELL MARTIN	USA	[REDACTED] L.A. CA 90073	[REDACTED]	[REDACTED]
SANDY BROWN	HOLMBY WESTWOOD, POA	[REDACTED] LA 90024	[REDACTED]	[REDACTED]
RICHARD BANDINI JOHNSON	BANDINI FD	[REDACTED] AGOURA HILLS, CA 91301	[REDACTED]	[REDACTED]
FRANK FRAZIE	SANTA MONICA EIKS 906	[REDACTED] SANTA MONICA 90405	[REDACTED]	[REDACTED]
Michelle Hickey	VA	GLA	[REDACTED]	[REDACTED]
MICHAEL F. ROSS	BRENTWOOD GREEN HOMEOWNER	[REDACTED] LA CA 90049	[REDACTED]	[REDACTED]
Nicole Deid	VASH	Huela	[REDACTED]	[REDACTED]



Defining
EXCELLENCE
in the 21st Century

West Los Angeles Urban Master Plan
Contractor Community Kick-off
Tuesday, June 23, 2015

SIGN - IN
General

Name	Organization	Address	Phone	E-mail
Jack Godwin	citizen			[REDACTED]
ERNE Hilge	DAV Chapter 13	[REDACTED] NORTH Hills CA 91343	[REDACTED]	[REDACTED]
STEVE MCCLINTOCK	MEMBERS OWNER OF BREWWOOD VILLAGE	[REDACTED] LOS ANGELES, CA 90048	[REDACTED]	[REDACTED]
Sierra deSousa	UCLA Daily Bruin	[REDACTED] Glendale, CA 91201	[REDACTED]	[REDACTED]
Bob Pratt	UOA LA	[REDACTED] LA 90010	[REDACTED]	[REDACTED]
FRANK COWELL	LANC AL Post 283	[REDACTED] 90292-7212	[REDACTED]	[REDACTED]
Carolina Barrie				

West Los Angeles Urban Master Plan
Contractor Community Kick-off
Tuesday, June 23, 2015

SIGN - IN
General

Name	Organization	Address	Phone	E-mail
Hopson D Hernandez	American GE Forum	[REDACTED] Wtb 90640	[REDACTED]	[REDACTED]
Kathleen Hadfield	longtime westside resident	[REDACTED] LOS Angeles, CA 90025	[REDACTED]	[REDACTED]
SUSAN Blacker		[REDACTED] L.A., CA 90034	[REDACTED]	[REDACTED]
Robert Rojas	Veteran	[REDACTED] LOS Angeles, Ca	[REDACTED]	[REDACTED]
Tazmin Bolanos	VA	[REDACTED] L.A. - Ca. 90073	[REDACTED]	[REDACTED]
Alex Shueby	Vet	[REDACTED]	[REDACTED]	[REDACTED]
ISAAC CARROLL	VA	[REDACTED]	[REDACTED]	[REDACTED]

West Los Angeles Urban Master Plan
Contractor Community Kick-off
Tuesday, June 23, 2015

SIGN - IN
General

Name	Organization	Address	Phone	E-mail
Elizabeth Shaddix	4018 Alhambra Street ACB Vol 147 YFW Amvets 2 DAV # 123	[Redacted] Los Angeles, CA 90004	[Redacted]	[Redacted]
CHAPLAIN DOV COHEN	VIP Post 1	[Redacted] LA CA 90049	[Redacted]	[Redacted]
David Hoff	GLA	Wilshire	[Redacted]	[Redacted]
Timothy Duff	VPC	Casha	[Redacted]	[Redacted]
Jim & Constance Demerise	Bandini Foundation	Heroes Golf Course	[Redacted]	[Redacted]
Kay Messers	VA	[Redacted] Granada Hills CA	[Redacted]	[Redacted]
Reece Rosen	BANDINI FOUNDATION HEROES GOLF COURSE	[Redacted] PAL PAL, CA 90272	[Redacted]	[Redacted]

[Redacted]
LA 90004

West Los Angeles Urban Master Plan
Contractor Community Kick-off
Tuesday, June 23, 2015

SIGN - IN
General

Name	Organization	Address	Phone	E-mail
JAMES MADDOX	VIETNAM VETERANS OF AMERICA	[REDACTED] PASADENA, CA	[REDACTED]	[REDACTED]
CHARLES KIBBY	PRESERVATION Arts	[REDACTED] L.A. 90034	[REDACTED]	[REDACTED]
LISA [REDACTED]	VA		[REDACTED]	[REDACTED]
HY ARNETHY	SEWIS W.W. AMERICAN LEGION	[REDACTED]	[REDACTED]	
Frank [REDACTED]				
David [REDACTED]				
Adrian [REDACTED]	Brentwood School			

West Los Angeles Urban Master Plan
Contractor Community Kick-off
Tuesday, June 23, 2015

SIGN - IN
General

Name	Organization	Address	Phone	E-mail
Jonathan Castillo	PATH	[REDACTED] LA 90004	[REDACTED]	[REDACTED]
Scott Kafman	BHA	[REDACTED]	[REDACTED]	[REDACTED]
Pilar Buelna	The Salvation Army	[REDACTED] Long Beach, CA	[REDACTED]	[REDACTED]
Arcenia Redcross	VIA	VAMC Los Angeles CA	[REDACTED]	[REDACTED]
Ryan Lyden-Mysore	VIA	[REDACTED]	[REDACTED]	[REDACTED]
Katie Viventi	New Directions for Veterans	[REDACTED] LA, CA	[REDACTED]	[REDACTED]
SALVATORE GRAMMATICO	[REDACTED]	[REDACTED] CA CA 90230	[REDACTED]	[REDACTED]

West Los Angeles Urban Master Plan
Contractor Community Kick-off
Tuesday, June 23, 2015

SIGN - IN
General

Name	Organization	Address	Phone	E-mail
Jean Sedillos	Bobby Shneider rep.			[REDACTED]
William Daniels	VA			[REDACTED]
Niti Anand	VA			[REDACTED]
RICHARD DAVIS	UNITED NATIONS BERKELEY HILLS		[REDACTED]	[REDACTED]
PERRY DILLER	1888 FUND		[REDACTED]	[REDACTED]
J. Post	VA		[REDACTED]	
CAM GORE Chore	VA		[REDACTED]	

West Los Angeles Urban Master Plan
Contractor Community Kick-off
Tuesday, June 23, 2015

SIGN - IN
General

Name	Organization	Address	Phone	E-mail
Shirley Hsu		[Redacted] CA 90042		
Nancy Polier	Barrington Pl. Group LLC	[Redacted]		[Redacted]
Keith Tarkenton	W.VA Facility	[Redacted]	[Redacted]	[Redacted]
Paul Puzan Ghoro	TEAM.E.D.	[Redacted]	[Redacted]	[Redacted]
MIKE METCALFE	WESTWOOD COMMUNITY COUNCIL	[Redacted]	[Redacted]	[Redacted]
Chandler McCay	—	[Redacted] Beverly Hills CA 90210		[Redacted]
Kirk Rose	HMC Architects	[Redacted] LA, CA 90071	[Redacted]	[Redacted]
JULIAN MANALO	CAL VET WEST LA	[Redacted]		[Redacted]

West Los Angeles Urban Master Plan
Contractor Community Kick-off
Tuesday, June 23, 2015

SIGN - IN

Name	Organization	Address	Phone	E-mail
Michael J. Medina	Veterans Advocacy Group	Lo A. CA 90066	[Redacted]	[Redacted]
Rex Kern	National Cemetery Administration	Los Angeles CA 90099	[Redacted]	[Redacted]
JOHN AARON	self Vietnam-era veteran	LA CA 90049	[Redacted]	[Redacted]
Francisco Juarez	veteran at LARGE	SM CA 90405	[Redacted]	[Redacted]
Hector Ortiz	AECOM	N. Hollywood, CA 91602	[Redacted]	[Redacted]
Dirk Littlesome		[Redacted] 90272	[Redacted]	[Redacted]
Scott Selby		[Redacted] LA CA 90069	[Redacted]	[Redacted]

West Los Angeles Urban Master Plan
Contractor Community Kick-off

Tuesday, June 23, 2015

S. Call

general public

SIGN - IN

Electoral Officials

Name	Organization	Address	Phone	E-mail
Arela Gottke	GLA, VA, HCS WOMEN VETERAN PATIENT ADVISORY COUNCIL	GLA VA	[REDACTED]	[REDACTED]
JAN [REDACTED]		VETERAN ADVISORY	[REDACTED]	[REDACTED]
Patricia K. Call			[REDACTED]	[REDACTED]
Bridget Stermer	Veteran Advocate, Inc	Sh. Oaks, CA 91423	[REDACTED]	[REDACTED]
WATSON	VA Patient	CA, CA	[REDACTED]	[REDACTED]
B. Guze	V/A	GLA	[REDACTED]	[REDACTED]
S. Resnick	WHA	[REDACTED], LA 90024	[REDACTED]	[REDACTED]
O'MEARA, Emmet	VBA	[REDACTED]	[REDACTED]	[REDACTED]

West Los Angeles Urban Master Plan
Contractor Community Kick-off
Tuesday, June 23, 2015

SIGN - IN
General

Name	Organization	Address	Phone	E-mail
Ben Rosen	Mercy Housing	[REDACTED] LA, CA 90019	[REDACTED]	[REDACTED]
Ed Holder	"	"	[REDACTED]	[REDACTED]
Joan Abrahamson	Jefferson Institute	[REDACTED] LA 90077	[REDACTED]	[REDACTED]
Sue Santon	UCLA	[REDACTED] LA, CA 90077	[REDACTED]	[REDACTED]
Julie Freeman	Coalition for Veterans Lands	[REDACTED] LA 90024	[REDACTED]	[REDACTED]
Sam Kemgens	Vet	[REDACTED]	[REDACTED]	[REDACTED]
Chris Joyce	VA	[REDACTED]	[REDACTED]	[REDACTED]

West Los Angeles Urban Master Plan
Contractor Community Kick-off
Tuesday, June 23, 2015

SIGN - IN
General

Name	Organization	Address	Phone	E-mail
Andrew Carrillo	Bandini Foundation	[Redacted]	[Redacted]	[Redacted]
Karen Perea Gannon	Community Veteran Family	[Redacted] Sherman Oaks CA 91411	[Redacted]	[Redacted]
Michael Gannon	Community Veteran Family	[Redacted] Sherman Oaks CA 91411	[Redacted]	[Redacted]
Jennifer Karp	VA GLA	[Redacted]	[Redacted]	[Redacted]
DAN SWENTON	CFM	[Redacted] Vallejo, CA 94592	[Redacted]	[Redacted]
Curtis Mack	VPC	[Redacted] Los Angeles 90049	[Redacted]	[Redacted]
Wendy-Sue Rosen	Brentwood Residents Coalition	[Redacted] LA CA 90049	[Redacted]	[Redacted]

West Los Angeles Urban Master Plan
Contractor Community Kick-off
Tuesday, June 23, 2015

SIGN - IN
General

Name	Organization	Address	Phone	E-mail
Erin Gray	UCLA	[REDACTED]	[REDACTED]	[REDACTED]
Scott MALSIN	SYTH AD	[REDACTED] CULVER CITY, CA 90230	[REDACTED]	[REDACTED]
Norman Abrams	UCLA	[REDACTED] Los Angeles, 90095	[REDACTED]	[REDACTED]
[REDACTED]	Self	[REDACTED] 90241	[REDACTED]	[REDACTED]
Anna Scully	SM Corp SM (Inkles)	[REDACTED]	[REDACTED]	[REDACTED]
Mike Page	Westside Breakers	[REDACTED] Pacific Palisades, CA 90272	[REDACTED]	[REDACTED]
JOE ADAMS/ER	UAS INC.	[REDACTED] JA CA 90066	[REDACTED]	[REDACTED]

West Los Angeles Urban Master Plan
Contractor Community Kick-off
Tuesday, June 23, 2015

SIGN - IN
General

Name	Organization	Address	Phone	E-mail
Teck Hayes	/	[REDACTED] Venice, 90291	[REDACTED]	[REDACTED]
Kyle Orlemann	CITY OF HAWTHORNE VET. AFFAIRS COMM AVVA - So Bay Liaison	[REDACTED] HAWTHORNE, CA 90250	[REDACTED]	[REDACTED]
Anthony Chia	Cervell ASSOC.	[REDACTED] LA, CA 90004	[REDACTED]	[REDACTED]
Bob Friedman	VA	[REDACTED] LA-CA 90073	[REDACTED]	[REDACTED]
Joe				
Claire Bowlin	Los Angeles Dept of City Planning	[REDACTED]	[REDACTED]	[REDACTED]
Stephane Reich	resident	[REDACTED] LA CA 90044	[REDACTED]	[REDACTED]

West Los Angeles Urban Master Plan
Contractor Community Kick-off
Tuesday, June 23, 2015

SIGN - IN
General

Name	Organization	Address	Phone	E-mail
JOSHUA GREEN	MANDEVILLE FOUNDATION	[REDACTED] LA 90049	[REDACTED]	[REDACTED]
Rochelle Felt	Metabolic Studio	[REDACTED] LA, CA 90012	[REDACTED]	[REDACTED]
Gary Clouse	Westside Breakers	[REDACTED] LA 90045	[REDACTED]	[REDACTED]
MILO PEINGMANN	NDVETS	[REDACTED]	[REDACTED]	[REDACTED]
Kyle Smith	Salvation Army	[REDACTED] Long Beach CA 90802	[REDACTED]	[REDACTED]
MARTIN K. LEE	MERCY HOUSING	[REDACTED]	[REDACTED]	[REDACTED]
Susan Heldman	[REDACTED]	[REDACTED] 90049	[REDACTED]	[REDACTED]



Defining
EXCELLENCE
in the 21st Century

West Los Angeles Urban Master Plan
Contractor Community Kick-off
Tuesday, June 23, 2015

SIGN - IN
General

Name	Organization	Address	Phone	E-mail
Joseph Cuevas	Mayor Garcetti's office	-		[REDACTED]
MICHELLE	UCLA	WEST LA VA.		
Audrey Lind				[REDACTED]
ANABEL SANCHEZ	ORINATION ARMY HAVEN	WEST LA VA	[REDACTED]	[REDACTED]
ISAAC CALHOUN			[REDACTED]	[REDACTED]
BRIAN WILKINSON				



West Los Angeles Urban Master Plan
Contractor Community Kick-off
Tuesday, June 23, 2015

General

SIGN - IN

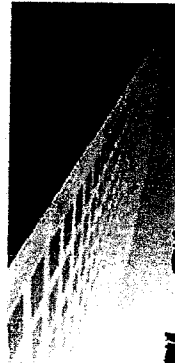
Media

Name	Organization	Address	Phone	E-mail
Daniel Halper	LA City	[REDACTED]		[REDACTED]
Dreamer				

West Los Angeles Urban Master Plan
Contractor Community Kick-off
Tuesday, June 23, 2015

SIGN - IN
General

Name	Organization	Address	Phone	E-mail
Toni Reinis		Westwood HDR		toni@hdr.com
SBO Hall	Brentwood News		310-206-1111	shall@brentwoodnews.com
Anthony Almas	POS REP		310-206-1111	anthony@posrep.com

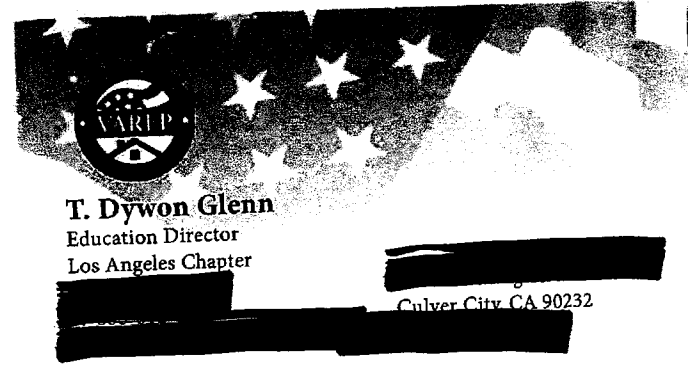


BC Urban + LLC

Commercial Real Estate Brokerage + Advisory
Services

Brian T Campbell
Managing Partner

DVBE CA Certified
SDVOSB Federally Verified



T. Dywon Glenn
Education Director
Los Angeles Chapter

Culver City, CA 90232

[Redacted]
Los Angeles, CA
90012-2952

metro.net

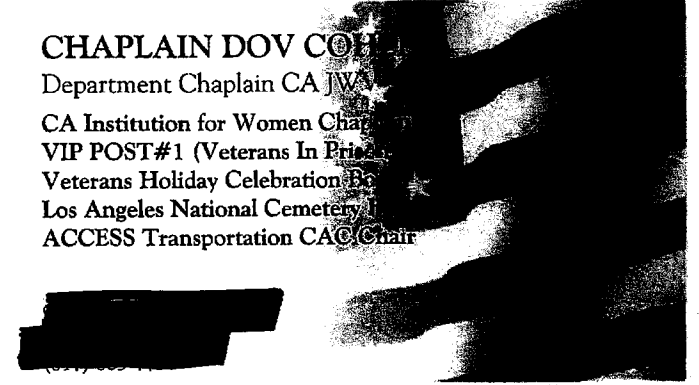
Eric Geier
Community Relations Manager



Los Angeles County
Metropolitan Transportation Authority



CHAPLAIN DOV COV
Department Chaplain CA JWV
CA Institution for Women Chap
VIP POST#1 (Veterans In Prison)
Veterans Holiday Celebration Ba
Los Angeles National Cemetery
ACCESS Transportation CAC Chair



All of us serving you



The Salvation Army

Southern California Divisional Headquarters

Pilar Buelna, MSW / LCSW
Executive Director of Social Services

[Redacted]
Long Beach, CA 90802-4709
[Redacted]
Long Beach, CA 90809-9355
[Redacted]

U.S. Bank Home Mortgage
[Redacted]
Santa Monica, CA 90405

T. Dywon Glenn
Mortgage Loan Originator



usbank.com



MEETING MINUTES

SUBJECT: Community #2 meeting
Meeting Date: July 23, 2015
Meeting Time: 1:30 pm to 3:30 pm
Location: VA Sepulveda Campus
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the Community comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Introduction of the Master Plan Team <ul style="list-style-type: none"> ✓ Vince Kane, VA ✓ Jon Sherin, Plaintiff Representative ✓ Dr Dean Norman, VA ✓ Michael Huff, VA ✓ Cynthia Keeffe, HOK ✓ Michael Murphy, VA ✓ Theresa DiMaggio, VA ✓ Charles Green, VA • Michael Murphy introduced himself as the acting director of the GLA system, explained what the campus is doing for the homeless – open B209 and B257, making it easier to get help • Vince Kane explained what the VA is doing for the homeless <ul style="list-style-type: none"> ✓ Street outreach ✓ Transitional housing ✓ The desire to get everyone into permanent housing ✓ Addition of bridge / emergency beds • Jon Sherin explained the new VA outlook, the new direction GLA is moving. The collaboration of VA and local housing agencies and the chance to give Veterans education legal information, etc • Cynthia Keeffe explained the Master Plan process 	Information
2	<ul style="list-style-type: none"> • Opened up the floor for comments and questions from the Community <ul style="list-style-type: none"> ✓ How will the VA help with permanent move in – bad credit, etc? <ul style="list-style-type: none"> ○ Vince response: VA is helping with deposits, getting legal resources to help ✓ How will the VA maintain the Veteran after bringing them off the street, what will keep them from ending up back on the street? <ul style="list-style-type: none"> ○ Vince response: VA has added employment specialists to the team ✓ How will you get young Veterans out of the campus housing, support? <ul style="list-style-type: none"> ○ Vince response: Education, training, recreation ○ Dr Norman response: Medical services, yoga, etc ○ Jon response: VA must create opportunities for the Veterans – not just services or training ✓ What is the percentage of Veterans hired by the VA? What is 	Information

	<p>the oversight of the service organizations?</p> <ul style="list-style-type: none"> ○ Vince response: 30% overall Veteran employees, service providers do not get paid until service is rendered ✓ Is the best way to engage with the Master Plan team the open house? ✓ What are some of the educational programs going to be, Masters etc. ✓ Need more Veteran centers on college campuses <ul style="list-style-type: none"> ○ Charles response: VA has an outreach program for all college campuses ✓ Landlords need to respect the Veterans money ✓ Actors Veterans Action Alliance <ul style="list-style-type: none"> ○ Acting for suicide prevention ○ Outreach to homeless ✓ Clear the field of non-profit services that are not performing. Should have legal services collaboration with UCLA, USC, etc. like the medical side of the VA ✓ Provide safe housing for women away from other population ✓ Female Veterans need help – treat the women Veteran differently from other Veterans. Women need tailored specific treatment ✓ VA needs to prepare out coming Veterans better ✓ Where is the money, reports ect. For the non-profits? <ul style="list-style-type: none"> ○ Vince response: Grant program has oversight by VA ✓ Why not help the Veteran before they are homeless? <ul style="list-style-type: none"> ○ Vince response: VA is building support systems to keep Veterans from being homeless ✓ Are there after hours services available? Is there a way to match homeless Veterans without identity paperwork to someone that can help? Is there some way the Veteran can get help doing resumes – access to computers etc? <ul style="list-style-type: none"> ○ Dr Norman response: There are people and phone numbers available. The welcome center will be 24/7 and the outreach has been ramped up ✓ Create a way to get ALL Veterans to come to the campus. Engage brands like Gold’s Gym, USAA, etc. Provide co-lodging facility ✓ How can the community / neighborhoods help? <ul style="list-style-type: none"> ○ Vince response: talk to your Representatives, etc 	
	<ul style="list-style-type: none"> • Speakers <ul style="list-style-type: none"> ✓ Community Members (12) ✓ Veterans (10) 	

END OF DISCUSSION

MEETING MINUTES

SUBJECT: Community #3 meeting
Meeting Date: August 20, 2015
Meeting Time: 6 pm to 8:30 pm
Location: El Monte
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the El Monte Community comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Charles Green introduced key dignitaries and the Master Plan Team <ul style="list-style-type: none"> ✓ Andre Quintero, Mayor ✓ Hilda Solis, LA County Supervisor ✓ Ruth Wong, LA County Department of Veterans and Military Affairs ✓ Danielle Hannel, Homeless Services ✓ Michael Murphy, GLA ✓ Vince Kane, VA ✓ Jon Sherin, Plaintiff Representative ✓ Cynthia Keeffe, HOK • Michael Murphy welcomed everyone, introduced his staff members that were attending the meeting • Andre Quintero spoke about honoring Veterans • Hilda Solis spoke about homeless Veterans, the San Gabriel Veterans and what LA County is doing for the Veterans • Ruth Wong spoke about what the county Veterans and Military Affairs does for Veterans and their families • Danielle Hannel spoke on continuum of care for Veterans, ending homelessness • Jon Sherin spoke about the VA changing how they take care of the Veteran, everyone must participate in the process • Vince Kane introduced the Master Plan process and what the VA is doing to revitalize the Campus • Cynthia Keeffe explained what the Master Plan is and how HOK is engaging the community and Veterans 	Information
2	<ul style="list-style-type: none"> • Opened up the floor for comments and questions from the El Monte Community <ul style="list-style-type: none"> ✓ How can service organizations get lists / names of homeless to the VA? <ul style="list-style-type: none"> ○ Danielle gave speaker her name and number ✓ The problem with the Master Plan is we don't live in West LA, we live in the San Gabriel Valley ✓ The Master Plan team has their hearts in the right place – how do the Veterans get to the services? ✓ What are the entities involved in the Master Plan? ✓ What are the checks and balances for the Master Plan? ✓ Have you reached out to the Veteran organizations? <ul style="list-style-type: none"> ○ Vince response: Team has met with all Veteran organizations in reference to the change in the VA 	Information

	<ul style="list-style-type: none"> ✓ Why are there no Veteran owned entities involved? ✓ The Veterans here do not have the UStream like Brentwood to view the meetings and plan progress ✓ Thank you for taking Veteran ideas for the Master Plan – make campus only for Veterans and closed to neighboring communities ✓ Veterans want all the west side amenities brought to the San Gabriel Valley ✓ VSO wants to continue their influence after the Master Plan is complete ✓ VA Long Beach and GLA need to communicate better ✓ Outside providers are not giving good care <ul style="list-style-type: none"> ○ Vince response: An audit will be done to make sure all providers give the Veterans quality care ✓ Veterans care needs to be the start of this change process – the VA medical system is broken ✓ Does UCLA get to keep the ballpark? ✓ How many on the panel are doing outreach? <ul style="list-style-type: none"> ○ Vince response: The team is doing outreach every day ✓ How is the VA going to bring the Veterans in for Housing? No services are available late night and on weekends <ul style="list-style-type: none"> ○ Vince response: The VA is ramping up to have bridge / emergency housing 24/7 ✓ Veterans need resources in the San Gabriel Valley ✓ VA should be 24/7 – being homeless on the weekend is a bad thing ✓ Partner with Metro to let Veterans use empty seats to get to West LA ✓ As long as the pattern of mistrust exists, nothing will change <ul style="list-style-type: none"> ○ Vince response: Understood, hopefully moving forward, the trust can be rebuilt ✓ Need housing for women, women with children, families with children, programs to put Veterans back to work, get Veterans certification for skills (electricians, construction, etc) ✓ How do you get people to respond to calls at service organization? ✓ Will there be an arts program in the Master Plan? A gallery for Veterans to show their artwork <ul style="list-style-type: none"> ○ Cynthia response: It is up to the Veterans if they want to have art programs and galleries to show their work ✓ What will the policy be for visitors to the campus visiting Veterans living there? ✓ Veterans need housing in El Monte ✓ Veterans must get involved 	
	<ul style="list-style-type: none"> • Speakers <ul style="list-style-type: none"> ✓ Veterans (24) ✓ Community (1) 	

END OF DISCUSSION

MEETING MINUTES

SUBJECT: Community #4 meeting
Meeting Date: September 17, 2015
Meeting Time: 4:30 pm to 6 pm
Location: Long Beach
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Plan to Secretary McDonald and receive comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Private Meeting with Secretary McDonald, Marie Weldon, Dan Sweinton, John Dozois, Jon Sherin, GLA and HOK team members • Cynthia Keeffe briefed the Secretary on the Master Plan status and the plan to complete the submittal • Secretary McDonald responded with the following comments: <ul style="list-style-type: none"> ✓ The relationships with UCLA and USC are very important ✓ For all Veterans, a one-stop shop for all information is essential ✓ The Master Plan should have several mission statements <ul style="list-style-type: none"> ➢ Medical ➢ The Disabled ➢ The Homeless ➢ Etc ✓ UCLA medical is critical, USC to perhaps add more to the VA in the future <ul style="list-style-type: none"> ➢ Research ➢ Students becoming VA Residences ✓ How much of each kind of housing does the VA need? ✓ Include all of the VA entities in the report; Health, Benefits, Cemetery, etc. ✓ The plaintiff partners are equal partners with the VA – HOK must engage them in the process ✓ Veterans can teach at Brentwood School / Brentwood School can teach Veteran children 	Information
2	<ul style="list-style-type: none"> • Town Hall starts with Rich Beam hosting • Louise Oliver welcomed everyone and explained what Century Villages at Cabrillo is about • Brian D'Andrea discussed the collaborations with others that help the Villages work • Brenda Threatt spoke on the collaborations that will help the homeless Veteran. US Vets is a one-stop shop organization • Long Beach Mayor Robert Garcia thanked the VA for helping the City of Long Beach with the homeless population • Sarah Mahin reported on the progress on ending Veteran homelessness in LA County <ul style="list-style-type: none"> ✓ 300 Veterans off the street each month ✓ Collaborations being used ✓ Bridge housing ✓ Community entry events 	Information

	<ul style="list-style-type: none"> ✓ Stand down scheduled ✓ Using data to ensure best resources are being used • Peter Lynn discussed the continuum of care – getting everyone connected to the people that can help. Targeting ineligible Veterans so they can receive housing • Secretary McDonald spoke about the Los Angeles homeless Veteran help is key to helping the entire country with the Veteran homelessness <ul style="list-style-type: none"> ✓ 5 Strategies for improvement <ul style="list-style-type: none"> ➢ Provide a better Veteran experience ➢ Provide a better employee experience ➢ Improve internal support services ➢ Change the culture ➢ Strategic partnerships • Greg Spiegel reported about the LA Mayor's office working to help end homelessness for Veterans 	
3	<ul style="list-style-type: none"> • Opened up the floor for comments and questions <ul style="list-style-type: none"> ✓ How can you let the public know the VA is working and helping the Veterans, stopping the negative publicity that is occurring? ✓ Help women Veterans to have their own space and be respected, better privacy for housing ✓ Once Veterans are in the programs, they are neglected ✓ Dental care is non-existent. Why won't anyone help with dental care? 	Information

END OF DISCUSSION

Plaintiff Meeting Minutes
 Date: June 17, 2015
 Location: Los Angeles

VA Greater Los Angeles Healthcare System
 Urban Master Plan
 VA Project Number: VA101CFM-P-0043
 Date: June 17, 2015

MEETING MINUTES

SUBJECT: Plaintiff meeting
Meeting Date: June 17, 2015
Meeting Time: 12 pm to 1 pm
Location: Los Angeles
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the Plaintiff's comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Room Introductions of each Team member and Plaintiff Group • JLL Scope: <ul style="list-style-type: none"> ✓ BURR and capital asset management ✓ Support HOK team, QA role – vetting VA information • Stakeholders: Veteran centric VA, what are the efforts <ul style="list-style-type: none"> ✓ Homeless Veterans with disabilities, how do we listen? ✓ Who are the decision makers? ✓ Talk to current lease holders ✓ Align opportunities and constraints, does it align with opportunities ✓ Fix this problem, authorized by Secretary McDonald ✓ Prop 41 funding cycle ✓ Projected needs for Veterans, homeless Veterans, female housing ✓ Stakeholders within the VA and outside of VA ✓ EUL is not legal on the campus, scenarios must address change in legislation as well as no change ✓ Authority to raise funds to restore structures 	Information
	<ul style="list-style-type: none"> • Attendees <ul style="list-style-type: none"> ✓ VA (10) ✓ Plaintiff (7) ✓ Consultants (4) 	

END OF DISCUSSION

MEETING MINUTES

SUBJECT: VSO meeting
Meeting Date: July 14, 2015
Meeting Time: 10 am to 11 am
Location: VA WLA B257 Welcome Center
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the VSO comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Room Introductions of each Team member and all participating VSO members • Vince Kane introduced the process of the Master Planning • Vince explained that we are in the data gathering phase <ul style="list-style-type: none"> ✓ Physical data ✓ Veteran and stakeholder data and input 	Information
2	<ul style="list-style-type: none"> • Introduction of Cynthia Keeffe – HOK <ul style="list-style-type: none"> ✓ Cynthia explained how HOK is looking at the physical components of the site and design, not any of the legal items that are part of the settlement • Introduction of Abraham Mercado – Consensus <ul style="list-style-type: none"> ✓ Abraham explained what Consensus will be doing during the Planning process <ul style="list-style-type: none"> ○ Website ○ Social media ○ Hot lines ○ Responsible for the Public Outreach 	Information
3	<ul style="list-style-type: none"> • Opened up the floor for comments and questions from the VSO participants <ul style="list-style-type: none"> ✓ Has money been set aside for the implementation of the plan? <ul style="list-style-type: none"> ○ Vince explained how the budget process works. Phases submitted to Congress for funding of each Fiscal Year ✓ Needs to be a location of service organizations central to campus so Veterans can do a “one stop shop” for their questions and needs ✓ Wayfinding is very important – need to keep Veterans from getting lost on the large campus ✓ There is a need for long term care (24 hour nursing) near the Veterans home and support ✓ Hoteling for families ✓ The Planning Team needs to take into consideration using all the areas: Brentwood School, all recreation spaces, Salvation Army area, drilling zones ✓ There is a need and want for a pool ✓ Can there be affordable housing for Staff? The State Home cannot keep staff because of the high cost of living on the west side 	

	<ul style="list-style-type: none"> ✓ Permanent housing is a must ✓ Housing for the disabled and chronic homeless housing is necessary ✓ Veterans with no other choice of housing need to be included in on campus living ✓ This land is for Veterans only – no place for civilians (Brentwood, UCLA, etc) ✓ Veterans are in charge of their land – citizen soldiers ✓ Need a women’s center on campus <ul style="list-style-type: none"> ○ Gender specific facilities ○ Far north quadrant would be a good place for the women’s area ✓ Continuance of the implementation is important – should be a committee to be the watchdog ✓ Educational / vocational services – certifications ✓ Clothing – area for donations, retail space for display ✓ Park settings with paths ✓ Community gardens ✓ Mini mall concept – farmers market ✓ Entrance to campus should be welcoming and calming <p>Remember the past – Plan the present – Enhance the future</p>	
	<ul style="list-style-type: none"> • Attendees <ul style="list-style-type: none"> ✓ Veterans (8) ✓ VA (3) ✓ Representative’s Staff (2) ✓ Consultants (6) 	

END OF DISCUSSION

West Los Angeles Urban Master Plan
Meeting with VSO Coalition
Tuesday, July 14, 2015

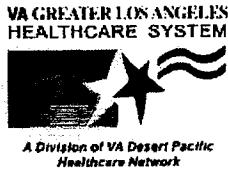
SIGN - IN

Name	Organization	Address	Phone	E-mail
* MAREC THUSION	JEWISH WAR VETERANS COMMUNICABLE ACCIDENTED VSO	[REDACTED] N. HILLS, CA 91343	[REDACTED]	[REDACTED]
SAMUEL WARNER	JEWISH WAR VET 138	[REDACTED] Castaño, CA 91784-4774	[REDACTED]	[REDACTED]
* Howard Hernandez	AGEF	[REDACTED] Montebello, CA 90640	[REDACTED]	[REDACTED]
CINDY BAGNELL	RAC	[REDACTED] PASADENA CA 91104	[REDACTED]	[REDACTED]
Abraham Morales	Consensus Inc.	[REDACTED] Los Angeles, CA 90007	[REDACTED]	[REDACTED]
Jon Sherin	VA, Inc		[REDACTED]	[REDACTED]
- Janet Turner Lisa Pinto	Rep Ted Lieu		[REDACTED]	[REDACTED]

West Los Angeles Urban Master Plan
Meeting with VSO Coalition
Tuesday, July 14, 2015

SIGN - IN

Name	Organization	Address	Phone	E-mail
★ MARC JENKINS	LACC AMERICAN LEGION	[REDACTED] SIMI VA 93065	[REDACTED]	[REDACTED]
- FRANCISCO JUAREZ	AMVETS, CA CA VA Land-USE	[REDACTED] Santa Monica, CA 90405	[REDACTED]	[REDACTED]



Defining
EXCELLENCE
in the 21st Century

West Los Angeles Urban Master Plan
Meeting with VSO Coalition
Tuesday, July 14, 2015

SIGN - IN

Name	Organization	Address	Phone	E-mail
* RAY Delgado	AMUW's	[REDACTED] Inglewood Ca	[REDACTED]	[REDACTED]
Richard Valdez	DAV	[REDACTED]	[REDACTED]	[REDACTED]
* ERNIE Nilger	DDV	[REDACTED] NORTH HILLS, CA 91343	[REDACTED]	[REDACTED]
STEVEN CHRISTIAN	HOK	[REDACTED] CULVER CITY, CA 90232	[REDACTED]	[REDACTED]
WILLIE NISTOZKA	HOK	[REDACTED] CULVER CITY CA 90232	[REDACTED]	[REDACTED]

West Los Angeles Urban Master Plan
Meeting with VSO Coalition
Tuesday, July 14, 2015

SIGN - IN

Name	Organization	Address	Phone	E-mail
John D'Agos	VA-WLA		[REDACTED]	[REDACTED]
Charles Green	GLA		[REDACTED]	[REDACTED]
VINCE KANE				
John SHERIN				
CHRISTINA KEEFE				

MEETING MINUTES

SUBJECT: Bob Rosebrock meeting
Meeting Date: July 17, 2015
Meeting Time:
Location: VA WLA B500
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to Bob Rosebrock and Ted Hager comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Room Introductions of each Team member and Bob Rosebrock, Ted Hager • Bob Rosebrock made a few statements regarding his thoughts as a Veteran <ul style="list-style-type: none"> ✓ There are more homeless veterans on the street than was killed in the Vietnam war ✓ A soldiers duty is never done ✓ It would be nice if the team could come to the 5th annual Summer Celebration on Aug 1, 2015 – Tribute to Vietnam Veterans • Bob Rosebrock expressed his ideas for the campus <ul style="list-style-type: none"> ✓ Don't restore old buildings, they look like asylums ✓ The mansion on the south campus should be a grand space – restaurant, etc a place where Veterans can bring guests ✓ Accessibility to the bus stops must be improved ✓ Chapel restored, not the first thing, but part of the Master Plan ✓ Welcome center at the front gate ✓ A place for an eternal flame ✓ B257 is not a good reception center, the building has bad history ✓ Include a bed and breakfast style home by the meditation gardens for Veterans and families ✓ Introduce a "big brother" concept for homeless Veterans to reach out to ✓ Include a hospitality center to provide shower, bed, food, clothes ✓ Need a sense of military ✓ Gardens for Veterans to work ✓ Focus on severely disabled and mental health of Veterans ✓ Don't leave anyone behind – bring Veterans to the campus 	Information
	<ul style="list-style-type: none"> • Attendees <ul style="list-style-type: none"> ✓ Veterans (2) ✓ VA (3) ✓ Consultants(3) 	

END OF DISCUSSION

MEETING MINUTES

SUBJECT: Westwood Community meeting
Meeting Date: July 21, 2015
Meeting Time: 7 pm to 9 pm
Location: Westwood
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the Westwood Community comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Lisa Pinto introduced the Master Plan Team <ul style="list-style-type: none"> ✓ Vince Kane, VA ✓ Jon Sherin, Plaintiff Representative ✓ Dr Sam Tsemberis, Housing First ✓ Michael Huff, VA ✓ Cynthia Keeffe, HOK ✓ Abraham Mercado, Consensus • Vince Kane explained what the status is of the parts of the lawsuit • Cynthia Keeffe explained the Master Plan process • Jon Sherin explained how the VA needs the input from everyone to make the campus better • Dr Tsemberis discussed the Housing First Model <ul style="list-style-type: none"> ✓ Since starting there has been a 36% reduction in homelessness nationwide 	Information
2	<ul style="list-style-type: none"> • Opened up the floor for comments and questions from the Westwood Community <ul style="list-style-type: none"> ✓ How many homeless veterans are in LA? ✓ Include children, schools, recreation ✓ Landscape / farming ✓ Drop-in Center ✓ Chapel restoration ✓ Are supportive services part of the plan? ✓ MTA stops ✓ Have community involvement – professors, businessmen, etc ✓ No long term leasing or selling land ✓ Take the numbers off the buildings – have names instead ✓ Better signage ✓ Address the traffic ✓ VA is not an island unto itself – community needs to be invited in, not just for the Veteran ✓ Are you going to prevent access to the public? ✓ Are you following the Davis Bacon Act? ✓ VA should refocus on Veteran housing ✓ Will there be construction next to neighborhoods? ✓ Build kitchens ✓ Include benches, water fountains ✓ Provide trade training – plumbing, electrical ✓ What is the funding? ✓ Why are Veterans afraid to go on campus? 	Information

	<ul style="list-style-type: none"> ✓ Provide services for legal issues for Veterans ✓ Will there be a large investment in infrastructure? ✓ Are there wetlands? ✓ Provide safety for women and families ✓ Is there a Veteran court on campus? ✓ Student Center – just like college ✓ Rehab the old buildings ✓ Enhanced Use – what does it mean? ✓ Public Private Partnership – what does it mean? ✓ Include a ware history museum ✓ Use the Wadsworth and Brentwood Theaters ✓ What is the use of Post Office, Ballpark, School? ✓ History plaques at important areas ✓ If drugs, etc are not cleaned up first, what will happen when more Veterans come on campus? ✓ The homeless on perimeter need help ✓ Get women help ✓ Civilian caregivers need a place to learn the VA system ✓ Training for caregivers 	
--	---	--

END OF DISCUSSION

MEETING MINUTES

SUBJECT: West LA Neighborhood meeting
Meeting Date: July 22, 2015
Meeting Time: 7 pm to 9 pm
Location: West LA
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the West LA Community comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Lisa Pinto introduced the Master Plan Team <ul style="list-style-type: none"> ✓ Vince Kane, VA ✓ Jon Sherin, Plaintiff Representative ✓ Dr Sam Tsemberis, Housing First ✓ Michael Huff, VA ✓ Cynthia Keeffe, HOK ✓ Abraham Mercado, Consensus • Vince Kane explained what the status is on the parts of the lawsuit • Cynthia Keeffe explained the Master Plan process • Jon Sherin explained how the VA needs the input from everyone to make the campus better • Dr Tsemberis discussed the Housing First Model <ul style="list-style-type: none"> ✓ Since starting there has been a 36% reduction in homelessness nationwide 	Information
2	<ul style="list-style-type: none"> • Opened up the floor for comments and questions from the West LA Community <ul style="list-style-type: none"> ✓ Provide VA loans so Veterans can buy their own homes ✓ VA needs to hire Veterans coming out of college ✓ Focus shouldn't just be on single parent – many single women Veterans are living below poverty level ✓ Is the campus changing policy of only clean and sober? ✓ Where does the homeless data come from? ✓ How will the VA prove they will do what they are saying they will do ✓ Why is there not a VA representative on the neighborhood council. The council asked 10 years ago, VA said they could not participate. Just have a representative speak once a month <ul style="list-style-type: none"> ○ VA to respond with a point of contact ✓ Need to do better outreach ✓ What is the budget? ✓ How many units will there be? ✓ How can you keep the campus clean and sober and have regular Veterans housed there? ✓ Don't let UCLA use the land ✓ Low income housing in the city should go to the Veterans ✓ There are not very many Veterans at this meeting, are you listening to the Veteran? ✓ Worried that the culture at the VA has not changed 	Information

	<ul style="list-style-type: none">✓ When will this plan take effect✓ It would be inhuman putting Veterans into tents or trailers – only thing worse is on the street in a cardboard box✓ What is the VA going to do with homeless Veterans today?✓ VA should put your Veterans on your property	
--	--	--

END OF DISCUSSION

MEETING MINUTES

SUBJECT: Pacific Palisades Community Council meeting
Meeting Date: July 23, 2015
Meeting Time: 7 pm to 9 pm
Location: Pacific Palisades
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the Pacific Palisades Community comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Lisa Pinto introduced the Master Plan Team <ul style="list-style-type: none"> ✓ Vince Kane, VA ✓ Jon Sherin, Plaintiff Representative ✓ Michael Huff, VA ✓ Cynthia Keeffe, HOK ✓ Abraham Mercado, Consensus • Vince Kane explained what the status is on the parts of the lawsuit • Cynthia Keeffe explained the Master Plan process • Jon Sherin explained how the VA needs the input from everyone to make the campus better • Abraham Mercado discussed the outreach effort 	Information
2	<ul style="list-style-type: none"> • Opened up the floor for comments and questions from the Pacific Palisades Community <ul style="list-style-type: none"> ✓ Don't play backroom politics ✓ Is the VA working with the LA mayor? ✓ What is the funding? ✓ Use the existing buildings ✓ Need to include the columbarium annex ✓ Temporary housing – what is the plan? ✓ Will any of the leases be extended? ✓ How is the VA making the campus more interesting for younger Veterans? ✓ What are the requirements for Veterans to be in the housing? ✓ Will spaces be used for Veterans that are "non-focused" spaces? ✓ How does the VASH voucher fit into the VA plan? ✓ Should the community send homeless Veterans to non-profits or the VA? ✓ What is the status of Veteran records – what happens if the Veteran does not have their paperwork? ✓ What are the protections for the surrounding communities? <ul style="list-style-type: none"> ○ Traffic ○ Additional people ✓ Will there be dental services available? ✓ Will the traffic study be complete before ground is broken? ✓ Will the Master Plan be transparent? ✓ Will the VA provide a point of contact for contacting VA for getting homeless off the street? 	Information

	<ul style="list-style-type: none">✓ Funding is also needed for non-veteran homeless✓ The VA will be missing a big opportunity if the community is not involved	
--	---	--

END OF DISCUSSION

MEETING MINUTES

SUBJECT: Brentwood Community meeting
Meeting Date: July 28, 2015
Meeting Time: 7 pm to 9 pm
Location: Brentwood
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the Brentwood Community comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Introduction of the Master Plan Team <ul style="list-style-type: none"> ✓ Vince Kane, VA ✓ Jon Sherin, Plaintiff Representative ✓ Michael Huff, VA ✓ Cynthia Keeffe, HOK ✓ Andrea Campbell, Consensus • Vince Kane explained what the status is on the parts of the lawsuit • Cynthia Keeffe explained the Master Plan process • Jon Sherin explained how the VA needs the input from everyone to make the campus better • Andrea Campbell discussed the outreach effort 	Information
2	<ul style="list-style-type: none"> • Opened up the floor for comments and questions from the Brentwood Community <ul style="list-style-type: none"> ✓ How will this be funded? ✓ What is the input you want from the Veterans? ✓ Bring the meetings to the San Gabriel valley to talk to Veterans there ✓ Is the VA working with all congressmen? ✓ How is the VA updating people on the input from the community and Veterans? ✓ Does the data gathering for operations end in October? ✓ How will the confluence of number of Veterans be handled at the campus? ✓ What can we do as a community? ✓ Is the VA reaching out to outside Veteran groups? ✓ Westside Food Pantry wants to expand their services moving forward with the new Master Plan ✓ Provide nutrition classes ✓ Is the VA providing space for single women with children? ✓ What make the VA think they will be successful when others have not been successful? ✓ How can the VA make the government make this happen? ✓ What is going on with the EUL's? ✓ Has the VA gotten any push back from people not wanting homeless Veterans around? ✓ Can the community build recreation places? ✓ What is the maximum amount of people that can be housed? ✓ Can the gates be reopened for the surrounding communities to use? 	Information

	<ul style="list-style-type: none"> ✓ If a Veteran has a RV, can there be a KOA type area for them to park? ✓ If every community acts and brings in the Veteran homeless, we can end homelessness immediately ✓ There is no information for these meetings on the campus ✓ What is the need for fixing the chapel when people in the hospital can't get care? ✓ Community should volunteer and talk with the Veterans ✓ Community wants to see the plan – how can they give feedback without seeing what is designed? ✓ Is the VA looking to just take and not give back? Why can't the community cut through the campus? ✓ Will there be opportunity to give feedback on real plans? ✓ Battle Buddy model is the best way to get homeless Veterans help ✓ The closed gates are indicative of the VA closed mind set ✓ This meeting is premature – there is nothing to respond to 	
	<ul style="list-style-type: none"> • Speaker Participants <ul style="list-style-type: none"> ✓ Westside Food Bank (1) ✓ Veterans Advocacy Service (1) ✓ Community member (5) ✓ Veteran (1) ✓ VA Volunteer (1) ✓ San Gabriel Valley Veterans (1) ✓ Old Veterans Guard (2) ✓ Vet to Vet (1) ✓ BCC (1) 	

END OF DISCUSSION

MEETING MINUTES

SUBJECT: Homeless Summit meeting
Meeting Date: August 19, 2015
Meeting Time: 1 pm to 3 pm
Location: Los Angeles
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to discuss the VA campus Urban Master Plan with participants providing comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • 3 P concept, provide kennels for Veterans with pets • Make campus wheelchair accessible and bike friendly • Bike share system • The campus has slopes. Fix slopes to public transportation at Wilshire. Provide a bridge across Wilshire. Improve and increase internal shuttle bus service. Partner with providers who will provide services at low or no cost. Need to provide space • Provide community gardens, access to grow and make their own food. Provide for public art created by Veterans • Permanent supportive housing, most difficult to reach Veterans. How to create a safe environment where Veterans do not feel judged. Housing First model • New Directions, female program. Medical services for females are lacking. Need separate facilities. Women are surrounded by men in B500. Urgent care and ER, beds are not available for women, filled by men • Nurse transitional health. Need respite care in WLA for older Veterans. Need intermediate care facility for pot acute care short stay until Veterans can be placed at home or in permanent care situation • Network homeless coordinator. Green home model homes. Gap in housing for 55 to 75 year range. Need housing, but not ready for nursing home. Some monitoring available with green home model • LA campus already a community, keep a theme of safe and secure facility like on base. For many Veterans, being in the service was the safest time of their life. Parking, roads, open space should be considered. Neighborhood feeling needs to be enhanced with signage • Affordable housing developer, consider mixed use. Facilities for stores, low and fixed incomes with reduced cost structure for necessities • Outreach, first contact. Low income and GR income. Need life skills classes. Veterans move into housing and pitch tent in their living room. Need help understanding utility bills • GPD program. Flexibility to address changes in Veteran needs. Multipurpose facilities that can change over time • Building on campus focused on mental health services. Single point of contact. Too many hoops for Veterans to jump through become a barrier to receiving help 	Information

	<ul style="list-style-type: none"> • Move Welcome Center close to Wilshire, provide better signage and campus navigation • Library and computer lab • Post office for homeless to have their own mailbox / address (drop in center) • Provide showers and salons for Veterans who are preparing for interviews • Employment center • Partner with local community colleges to provide classes on campus, skills and trade workshop. Education and training center • West Side Food Bank envisions a wellness center and food pantry run by Veterans. Expansion of gardens to grow produce. Culinary training program, provide clubhouse restaurants. Make space for people to learn how to cook healthy • Provide a sports facility. Basketball hoops • Revitalize theaters on campus, outreach to Hollywood community to host writing, performance and theatrical opportunities • Incorporate covered bus and shuttle stops • HC provider perspective. Provide healthy food • Need a swimming pool for exercise • Khoi pond and Zen garden • New Directions, 2 housing facilities on Sepulveda, blended sobriety model not a high acuity model. It has transitioned as a housing first, high acuity model. Tough transition for VA community that is rules driven. HPAC has saved lives. Resources of VA combined with programs is a great opportunity. Masterplan should think big. Expect high acuity on the WLA campus. Provide HPAC unit • 95% men 5% women constraint with studio units. Think about modular units that can flex with changes on campus • Health and wellbeing. Veteran group concern about the campus being a safe place, a place of healing. Core concept of reintegration into society. Parts of the campus can be open parts can be closed. Need to change culture of VA police to address community housing standards not enforce VA regulations • Housing first model with lease structure. Need to understand financing structures • West side of campus are great locations to place women and families, less institutional • On Sepulveda campus, it is very hard for Veterans to get health food. No complaints from community off campus. Only complaints have been from staff on campus related to work flow. Downside of being in the middle of the campus is that it is a fish bowl. Constant rumors about behavior. Need to trace back to find the truth. Reality is that chronically homeless population do have issues and the VA needs to change their culture to expect and deal with realities • Keep Veterans in the middle of every conversation. Dialog between long time providers and Veterans • Implementing change that transforms a medical campus to a home is a long term activity • Free laundry facilities for Veterans. Opportunity and safe access to clean clothes • Space for DMH to be on campus so that there is an opportunity for Veterans who are not eligible for healthcare can find resources • Interconnectivity of rooms can provide flexibility • Childcare center with affordable childcare, also parent training 	
--	--	--

	<p>opportunities</p> <ul style="list-style-type: none"> • Address transgender populations • Sports complex with pool, basketball courts, YMCA • Rehab facility with OT/PT for geriatric facility, Home health and aid services • Partner with rescue organizations to provide opportunities for Veterans to interface with animals • Provide wellness center for staff, after hours work out areas • Career development, training kitchen with multi use function, classroom • Transportation to and on campus. LBVA uses golf carts driven by Veterans transport visitors. Wonderful resource, Veterans feel useful. Make shuttle service ore user friendly • Art – have opportunities for Veterans to provide • Space for providers social security, DPP etc • Provide a dog park • Difficult for homeless Veterans to transition, provide a campground for temporary outreach 	
--	---	--

END OF DISCUSSION

MEETING MINUTES

SUBJECT: Congressman Lieu meeting
Meeting Date: July 14, 2015
Meeting Time:
Location: VA WLA B257 Welcome Center
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the Congressman Lieu Representatives comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Room Introductions of each Team member and all participating Representatives • Abraham Mercado asked about stakeholder inclusion list • Janet Turner brought stakeholder reports with comments <ul style="list-style-type: none"> ✓ Smaller group meetings with people that are key persons • Vince Kane recapped the process of the Master Planning • Vince explained that we are in the data gathering phase <ul style="list-style-type: none"> ✓ Physical data, drawings, demographics, etc. ✓ Community engagement <ul style="list-style-type: none"> ○ Elected officials ○ VSO's, etc. ○ Web page ○ Social media ✓ Roll out ideas • Jon Sherin asked how do we create an army to get all the information <ul style="list-style-type: none"> ✓ Key town hall meetings ✓ Spread the word to come and participate • Abraham Mercado asked if Congressman Lieu's people can help get the word out about the Master Plan to key persons <ul style="list-style-type: none"> ✓ Website – www.helphouseLAvets.com ✓ Online tool kit so people can send information to others ✓ Monthly meetings • Janet Turner went over upcoming community meetings in July that would be participating in the Master Plan updates • Cynthia Keeffe suggested creating a steering committee for the bridge between plan and implementation of the Master Plan <ul style="list-style-type: none"> ✓ Janet Turner said there has been past community committees / advisory panels that worked, but who would decide which community persons will be on the panel ✓ Vince Kane stated there would be not community committee for the design process or implementation. The team will document all feedback and use information as input to the design process 	Information
	<ul style="list-style-type: none"> • Attendees <ul style="list-style-type: none"> ✓ Representative's Staff (2) ✓ VA (1) ✓ Consultants (4) 	

END OF DISCUSSION

Name	Organization	Contact
Cynthia Keefe	HOK	cynthia.keefe@hok.com
Lisa Pinto	Rep Lieu	[REDACTED]
Jon Sherin	Consultant (T-)	[REDACTED]
Vince Kane	VA	[REDACTED]
Janet Turner	Rep Lieu	[REDACTED]
CINDY BAGNELL	RAC	[REDACTED]
Abraham Mercado	Consensus Inc.	[REDACTED]
<u>Phone</u>		
Michael Huff	VA	

MEETING MINUTES

SUBJECT: LA Mayor meeting
Meeting Date: July 28, 2015
Meeting Time: 10 am to 11 am
Location: Los Angeles
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the LA Mayor Office comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Room Introductions of each Team member and LA Mayor Office • LA Mayor Office expressed information, concerns and ideas for the campus <ul style="list-style-type: none"> ✓ How will the project be phased? ✓ Establish goals, existing conditions ✓ Parallel process of operational and physical study ✓ Bridge housing, transitional housing on and off campus. Converting low barrier and low demand housing. Approximately 180 units converted to low demand. Right now approximately 750 Veterans living on campus ✓ What is the goal for the number of bridge housing? 300 <i>bridge housing on and off campus</i> ✓ Housing First approach ✓ Create a thriving community ✓ Magnetic for Veterans ✓ 21st century VA ✓ Mayor's office is strongly supportive of direction of providing permanent supportive housing. Need enhanced use lease authority, 75 year leases. Need support services authority ✓ Key decision makers – current Secretary of VA, State of California, Governor's Office. Now an HCD entity, housing department ✓ Existing leases – campus deeded to Veterans and will be used for Veteran direct benefit. Veteran centric activities will be on the campus, Non Veteran centric activities will not be on the campus 	Information
2	<ul style="list-style-type: none"> • Follow up information <ul style="list-style-type: none"> ✓ Need numbers on low barrier demand beds on campus ideas for converting ✓ Need number of permanent supportive housing goal on campus ✓ What is the number of vulnerable Veterans? ✓ Copy of EUL language ✓ Prop 41 funding cannot be given to VA site without EUL authorization. Ask Vince Kane about conversations about Prop 41 – need written report ✓ HUD special pvb, CalVet – aske Sara M ✓ MHSA Prop 63 money? ✓ Brentwood Community Plan, San Vincente Corridor Plan. For 	

	land use concepts ✓ If state or city money is used, does it trigger CEQA? ✓ Masterplan process will help inform leases moving forward. City would like to be notified of direction on leases	
--	---	--

END OF DISCUSSION

Open House #1 Meeting Minutes
 Date: July 21, 2015
 Location: West Los Angeles VA

VA Greater Los Angeles Healthcare System
 Urban Master Plan
 VA Project Number: VA101CFM-P-0043
 Date: July 21, 2015

MEETING MINUTES

SUBJECT: Open House #1
Meeting Date: July 21, 2015
Meeting Time: 1:30 pm to 4:30 pm
Location: VA WLA B257 Welcome Center
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the community comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Open House Topic – Vehicular and Pedestrian Circulation 	
2	<ul style="list-style-type: none"> • Discussions with community – questions, comments and ideas <ul style="list-style-type: none"> ✓ The Pedestrian Tunnel under Wilshire is still there, condition is unknown – possible new path of travel ✓ Metro Station Status is still unknown. The Metro preferred location on Wilshire has been sent to DC awaiting a comment from the Secretary of VA. John D. and Vince K. are going to try and find out the status and give the Planning Team an update ✓ Open up the gates at the east and west entrances, have guardhouse type entry ✓ Include emergency call boxes ✓ Include a community center in the Recreation Area 	Information
	<ul style="list-style-type: none"> • Attendees <ul style="list-style-type: none"> ✓ Veterans (1) ✓ Community Members (3) 	

END OF DISCUSSION

MEETING MINUTES

SUBJECT: Open House #2
Meeting Date: July 28, 2015
Meeting Time: 1:30 pm to 4:30 pm
Location: VA WLA B257 Welcome Center
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Teams designs and listen to the community comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Open House Topic – Opportunities and Constraints Mapping, Planners responded to comments and questions from open house attendees in response to exhibits shown 	
2	<ul style="list-style-type: none"> • Discussions with community – questions, comments and ideas <ul style="list-style-type: none"> ✓ Needs to be clear access on and off of campus for Veterans that live on campus ✓ Basketball courts should be near the housing. Don't make the Veteran go to a "recreation" area for everything ✓ Redesign the road next to the Chapel, it is too close to the church and trucks have hit and damaged the edge of the church ✓ The north end of the North Campus is too far for Veterans to walk to for recreation space ✓ The Master Plan should be based on a net zero campus, focus on it being a healing center – include <ul style="list-style-type: none"> ○ Personal care ○ Housing ○ Vocational training ○ Garden ○ Bio-swales ○ Dense living area transitioning to vast meadow like areas ○ Native landscape ✓ Discussed concept diagrams with stakeholders <ul style="list-style-type: none"> ○ Circulation diagrams including concepts of developing around green space, moving parking to the edges of the campus and focusing internal on pedestrian and shuttle circulation ○ Access diagrams including concepts of gated /guard entrances at North campus. Residents would have automatic or card access, non residents would need to demonstrate reason to enter VA property ○ Proposed MTA station location and alternate station location diagrams. ○ Phased development zones within historic overlay district ○ Immediate term housing solutions include bridge housing 	Information

	<ul style="list-style-type: none"> ○ Short term options including renovation of existing buildings 205/208 and 156/157/158. ○ Short term options including proposed locations for new construction. ○ Mid and long term options for services and amenities 	
	<ul style="list-style-type: none"> • Attendees <ul style="list-style-type: none"> ✓ Veterans (1) ✓ Community Members (12) 	

END OF DISCUSSION

Name	Organization	Contact
AVIVA Kraus	Heroes Golf Course Bandini Found'n	[REDACTED]
Andrew Carrillo	Bandini Foundation	[REDACTED]
PETER HENDRICKSON	UCLA	[REDACTED]
Bruce Rosen	Bandini Foundation Heroes Golf Course	[REDACTED]
Peter Capone-Newton	VA homeless programs	[REDACTED]
Gene Anderson	The Sanberg Group, Inc.	[REDACTED]
Steven Keeney	veteran	[REDACTED]
JIM SINNEMA	MICHAEL BAKER	[REDACTED]
KYLE ORLEMANN (HAMILTON)	CITY OF HAWTHORNE VET. AFF. COMMISSION VA/ADVA 53	[REDACTED]
DEAN R MEYER	CFM / VA	[REDACTED]
DONNA VACCARINO, AIA	palisades Beaufort	[REDACTED]
KELVIN PARSON	GLA ENGINEER	[REDACTED]
Pamela L Richardson	absolutely none	[REDACTED]

MEETING MINUTES

SUBJECT: Open House #3
Meeting Date: August 4, 2015
Meeting Time: 1:30 pm to 4:30 pm
Location: VA WLA B257 Welcome Center
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Teams designs and listen to the community comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Open House Topic – “Spine” Concept, Planners responded to comments and questions from open house attendees in response to exhibits shown 	
2	<ul style="list-style-type: none"> • Discussions with community – questions, comments and ideas <ul style="list-style-type: none"> ✓ Self-sustaining water catchment ✓ Gated community – guarded gates ✓ Keep out outside bicycles - non veteran pass thru ✓ Don't build a big wall around the property, it would feel like a POW camp ✓ Find a way to get through the campus for the surrounding community ✓ Have tags for campus residences on cars, bikes, etc. to get through the gated entrance ✓ Pay a “toll” to get onto campus if you are not a Veteran ✓ <i>Veterans took a vote</i> – Do not let community cut through the campus ✓ Do not open the side gates ✓ Have “Hubs” at certain intervals along the spine for restrooms, café, services i.e. pharmacy, etc ✓ Remove Director’s housing at south campus use as homeless intake, condense services to one area ✓ Need women’s area with security ✓ Daycare center ✓ At “Hubs” have veteran owned businesses – coffee shops, boutique shops, library, bowling, swimming, gym ✓ Food pantry, clothes collection and distribution area ✓ Recondition the chapel ✓ Should this design center around the auto? <ul style="list-style-type: none"> ○ Change focus to pedestrian ✓ Center for wellness / well being ✓ Veterans to create a committee to put together a list of wanted items on the campus ✓ Athletic complex ✓ Print shop – communication among Veterans on campus ✓ Improve access for Veteran in wheelchairs, etc. ✓ Spaces for small building / community meetings ✓ Retail elements 	Information

	✓ Expand the commissary	
	<ul style="list-style-type: none">• Attendees<ul style="list-style-type: none">✓ Veterans (11)✓ Community Members (17)	

END OF DISCUSSION

Name	Organization	Contact
Sue Pascoe	Post 283 News	[REDACTED]
F. Kay & Dei	CAL VET HOME VETERAN	[REDACTED]
NICHOLAS MASTROMARTEO	CAL VET.	[REDACTED]
SHAWN DOENHECKER	VETERAN	[REDACTED]
Sol Liebster	VA Volunteer	[REDACTED]
EDWARD COLLINS	CALVET.	[REDACTED]
Stu Kenny	VET	[REDACTED]
RICKY LANE	HAVEN1	HAVEN1
Barry Livingston	CAL VET	CALVET
Jack Godwin	So. Brentwood Residents. Assoc.	[REDACTED]
Maria Barne		[REDACTED]
David Mosier	SP Pasadena	calvet
CARI MCNEILL	CAL VET	[REDACTED]
Joseph Adams	VA Veterans Advocacy Society	[REDACTED]
Mike McClai	VA	[REDACTED]
MARC THURSTON	JEWISH WAR VETS	[REDACTED]
ARNOLD WARNER	JEWISH	[REDACTED]
The Senter	UCLA	[REDACTED]
LOU PESCE	METABOLIC STUDIO	[REDACTED]
Bruce Rankin	Westside Food Bank	bruce [REDACTED]
Peter Capone - Newton	VA	[REDACTED]
Howard Heinsuder	AGIF	[REDACTED]
Donna Vaccarino	Pasadena Branch	donna [REDACTED]

MEETING MINUTES

SUBJECT: Open House #4
Meeting Date: August 11, 2015
Meeting Time: 1:30 pm to 8 pm
Location: VA WLA B257 Welcome Center
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Teams designs and listen to the community comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Open House Topic – Access and “Neighborhood” amenities, Planners responded to comments and questions from open house attendees in response to exhibits shown 	
2	<ul style="list-style-type: none"> • Discussions with community – questions, comments and ideas <ul style="list-style-type: none"> ✓ Separate the men and women Veterans ✓ RV hook ups ✓ Bring in a Haz Mat team to check all toxic areas ✓ Team should go to Skid Row ✓ Open the campus to the community, don’t close the campus to surrounding areas ✓ Add a driving range to the golf course ✓ Better signage at campus entrances ✓ Provide arts and crafts ✓ Provide vegetable gardens ✓ Bring the landscape character back to the original ravine planting ✓ Address grey water usage ✓ Make all Veterans welcome, not just Veterans living on the campus ✓ Design site so there is no access to outside community. No one can get on north campus unless you are a Veteran ✓ Veterans are here for recovery – when they are ready to integrate, they will go into the community ✓ Provide Veteran and caregiver housing ✓ Provide areas of refuge “turn outs” for Veterans to rest at steep grades ✓ There is no need for vocational services on campus. If Veterans are using the education benefits, they are not on campus 	Information
	<ul style="list-style-type: none"> • Attendees <ul style="list-style-type: none"> ✓ Veterans (11) ✓ Community Members (19) 	

END OF DISCUSSION

Name	Organization	Contact
EARL L. GARDNER	Psyche	[REDACTED]
ROBERT MARTIN	PURPLE HEART ^{CAMP 2}	[REDACTED]
LARRY VAN KUDEN	American Legion	[REDACTED]
Ron Delgado	AMUETS	[REDACTED]
LARRY WILLIAMS	AMUETS	[REDACTED]
MARC JENKINS	AM LEGION	[REDACTED]
ART SHERMAN	WINGS OVER WOODS	[REDACTED]
Gary Clouse	Westside Breakers	[REDACTED]
SHAWN DORNHEKER	SHAWN@UCLA.EDU	[REDACTED]
PATRICK HART	PLHART22@GMAIL.COM	[REDACTED]
Stevie Keeney	self	[REDACTED]
JESSICA BROWN-MASON	SALVATION ARMY	[REDACTED]
ANABEL SANCHEZ	SALVATION ARMY	[REDACTED]
Joan Abrahamson	Jefferson Institute	[REDACTED]
Mangui Afia	VEMEC/VA	[REDACTED]
Arlyne Elliot		[REDACTED]
Howard Hernandez	ACIF	[REDACTED]
Henry Watts	Brentwood CC	[REDACTED]
LOU PESCE	Metabolic Studies	[REDACTED]
JOHN ISMAY	SOUTHERN CALIFORNIA PUBLIC RADIO	[REDACTED]
BANDINI FD		

A search 3/6

RICARDO BANDINI JOHNSON

MEETING MINUTES

SUBJECT: Open House #5
Meeting Date: August 18, 2015
Meeting Time: 1:30 pm to 4:30 pm
Location: VA WLA B257 Welcome Center
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Teams designs and listen to the community comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Open House Topic – Housing, supportive services, activity nodes, Planners responded to comments and questions from open house attendees in response to exhibits shown 	
2	<ul style="list-style-type: none"> • Discussions with community – questions, comments and ideas <ul style="list-style-type: none"> ✓ Separate the men and women Veterans ✓ RV hook ups ✓ Provide vegetable gardens ✓ Make all Veterans welcome, not just Veterans living on the campus ✓ Design site so there is no access to outside community. No one can get on north campus unless you are a Veteran ✓ Veterans are here for recovery – when they are ready to integrate, they will go into the community ✓ There is need for vocational services on campus ✓ Drop in / outreach camp located off of Constitution ✓ Continuum of care applied to services and circulation ✓ Greater controlled access on North Campus, less so at South Campus ✓ Align housing types with population subgenres ✓ Align housing financing options with housing types ✓ Consider long term lease and purchase options to own home ✓ Provide safe and secure areas for vulnerable population without the feeling of confinement ✓ Provide one stop shop at Welcome Center near entrance to North Campus ✓ Link North and South Campus with scheduled shuttle service ✓ Improve connection between North and South Campus – pedestrian and vehicular ✓ Vision: provide permanent supportive housing exclusively for the homeless Veteran 	Information
	<ul style="list-style-type: none"> • Attendees <ul style="list-style-type: none"> ✓ Veterans (13) ✓ Community Members (25) 	

END OF DISCUSSION

Name	Organization	Contact
Shawn Donatello	veteran	[REDACTED]
Orlyne Ellett		[REDACTED]
SAMUEL WARNER	Jewish war vet	[REDACTED]
Francisco Suarez McElyea	VSO Coalition Brentwood	[REDACTED]
Claire Lawless	IAVA	[REDACTED]
BRANDON WEXLER	VET/IAVA	[REDACTED]
THEODORE BAILEY	VA	[REDACTED]
Mz Boutyht-Sin		[REDACTED]
MILO PEINEMANN	NDVES	[REDACTED]
Katie VIVENTI	NDVES	[REDACTED]
Kristine Hesse	National veterans Foundation	[REDACTED]
Chuck Kahn	BCC	[REDACTED]
Scott Malsin	OFFICE OF ASM. RIDLEY-THOMAS	[REDACTED]
Rockelle FSS	Metabolic Studio	[REDACTED]
VU PESC	METABOLIC STUDIO	[REDACTED]
CAROLE MAGNUSON	Westwood Hills Prop. Owners Assn	[REDACTED]
CHARLES MAGNUSON	W HOA	[REDACTED]
RICHARD HAHN	EMERGENCY VOL-VALLA DEPT	[REDACTED]
David Mosuer	LA LGBT	[REDACTED]
Jose de Jesus Ortiz Barrios	LA LGBT	[REDACTED]
Joe Halper	JWV-LA LEGION	[REDACTED]
PATRICIA JACKSON-KELLY	County of LA American Legion	[REDACTED]

Name	Organization	Contact
Waldo Tapia	Inner City Law Center	[REDACTED]
LAUREN DUNCAN	American Red Cross - Los Angeles	[REDACTED]
Rosalyn J. Petty	VA	[REDACTED]
ATHENA NOWAK		[REDACTED]
Laeta Lake	Coalition for Veterans' Health	[REDACTED]
Margui Afie	VENECA	[REDACTED]
Lidia Nahuel	Veterans Resource Corp	[REDACTED]
Olivia Valentine	City of Hawthorne	[REDACTED]
PETER HENDRICKSON	UCLA	[REDACTED]
Sue Santon	UCLA	[REDACTED]
Doug McCormick	Pac. Patis. Task Force	[REDACTED]
MARC JENKINS	AMERICAN LEGION	[REDACTED]
JULIO CASIRO		[REDACTED]
Mike Stajura	UCLA Westwood	[REDACTED]
PAMELA RODRIGUEZ	LA Golf Academy	[REDACTED]
SHAYNE KALEO	Anka BHI	[REDACTED]

MEETING MINUTES

SUBJECT: Open House # 6
Meeting Date: August 25, 2015
Meeting Time: 1:30 pm to 8 pm
Location: VA WLA B257 Welcome Center
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Teams designs and listen to the community comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Open House Topic – Overall Concept, Planners responded to comments and questions from open house attendees in response to exhibits shown 	
2	<ul style="list-style-type: none"> • Discussions with community – questions, comments and ideas <ul style="list-style-type: none"> ✓ Enhanced pedestrian access ✓ Kennel facilities for pets ✓ Families – for Veterans with children ✓ Options for housing for Veterans going to college ✓ Offer internships ✓ Harm reduction facilities ✓ PX – reduced prices ✓ Blue light 24/7 safety system ✓ Improved lighting ✓ Wheelchair charging stations ✓ Signage needs improvement ✓ Address most vulnerable first <ul style="list-style-type: none"> ○ Phase development to address the in need first ✓ Address homeless first <ul style="list-style-type: none"> ○ Get homeless off the street now, let’s think about tents, rapid deployment dwellings, field showers ✓ Campus needs to be welcoming <ul style="list-style-type: none"> ○ Visitor center / welcome center locations key, should be 24/7, near campus entry, campus map and orientation ✓ Recognize alternative transportation <ul style="list-style-type: none"> ○ Homeless rely much more on bus and bicycle ✓ Connectivity is critical <ul style="list-style-type: none"> ○ 4 gates with controlled access ✓ Campus for Veterans, not cars <ul style="list-style-type: none"> ○ Regional garages, 2-5 min from units ○ 24/7 shuttle loop ✓ Housing variety is key <ul style="list-style-type: none"> ○ Provide a range of housing types ✓ Site restoration and remediation <ul style="list-style-type: none"> ○ “healing people and the land” ✓ Distribute services <ul style="list-style-type: none"> ○ Clinics, commissary, library, computer lab, fitness center, restrooms 	Information

	<ul style="list-style-type: none"> ✓ Storytelling and sharing <ul style="list-style-type: none"> ○ Expression, connection, oral history – VA newspaper ○ History museum, interactive center 	
	<ul style="list-style-type: none"> • Attendees <ul style="list-style-type: none"> ✓ Veterans (27) ✓ Community Members (43) 	

END OF DISCUSSION

Name	Organization	Contact
Shann Dornhecker	VETERAN	[REDACTED]
CHAPLAIN DOV COHEN	VETERAN	[REDACTED]
Hiroko Robertson		[REDACTED]
Dave Mosier	VETERAN	[REDACTED]
Gary Blasi	UCLA	[REDACTED]
Keri Kollenberg	Resident	[REDACTED]
Orlyne Elliott		[REDACTED]
Dr. Robert Karamanlyan	INFRAGARD-LA	[REDACTED]
MARC JENKINS	VETERAN	[REDACTED]
ALFRED AKEYAN	ARMY Vet	[REDACTED]
BARBARA CHASE	VA	[REDACTED]
Xochitl Munillo	CA State Assembly AD53 Assemblymember Miguel Santiago	[REDACTED]
charles Horton	Navy	[REDACTED]
Donna Ames	VA medical doctor	[REDACTED]
DAMI OLUKUNJU SHE	city LAB (UCLA)	[REDACTED]
HY ARNESTY	JEWISH WAR VET AMERICAN LEGION	[REDACTED]
MARSHALL H. ROES	VETERAN	[REDACTED]
Peter Cupone-Newton	VA	[REDACTED]
Paul Zwickler	PRRC	[REDACTED]
Tom Helder	VA social worker	[REDACTED]
Stu King	cal-vet	[REDACTED]
Doyle Gray	Veteran	[REDACTED]
Nick Perdomo	Leandras Am Legion Post	[REDACTED]

Name	Organization	Contact
------	--------------	---------

Martin Lesak	UTA	[REDACTED]
CARL LEWIS	VA	[REDACTED]
DON PAGELEZ	UBH	[REDACTED]
Nancy Intermall	UBH	[REDACTED]
FRAN CLEVERDON	NONE	[REDACTED]
Dr.	MICHAEL MASTROMATTEO	[REDACTED]
	Myna@earthlink.net - Ecologic Design - Wet (Water Environment Technologies)	[REDACTED]
Noah B. Jacobsen	Aguerre Technologies	[REDACTED]
Dolores Heffernan	Brentwood Homeowner former employee, Veteran's widow	[REDACTED]
Sam Moon	POINTMAN INTERLUKE	[REDACTED]
HENRY NIETO	pointman	[REDACTED]
Daniel Hernandez	POINTMAN	[REDACTED]
Rudy Aguirre	Point man	[REDACTED]
Lidia Nahuel	Veteran Resource Corp	[REDACTED]
Julio Castro	Dept. of Veteran Affairs	[REDACTED]
PASTOR Joe Enriquez	POINTMAN	[REDACTED]
Herb Kyle Under	VET	[REDACTED]
Sylvia Rodin	Community	[REDACTED]
DAVID BISCHOFF		[REDACTED]
Ken FLANDERS		[REDACTED]
A. [unclear]		[REDACTED]
Perry Goldberg	Thrive LA	[REDACTED]

Name	Organization	Contact
DONALD & KELLER	BMA	[REDACTED]
Mareen Smith		[REDACTED]
Kim Kovacs		[REDACTED]
MIKE METCALFE	WSTWD HOMEOWNERS	[REDACTED]
JOHN KEAVENEY	VETERANS ADVOCACY SERVICES	[REDACTED]
JOE ADAMCZ	UAS INC.	[REDACTED]
Sarah Scott	City of Santa Monica	[REDACTED]
Arlene Glazman	Citizen	[REDACTED]
SAMUEL WARD	SWISS WAR VET	[REDACTED]
Mary Shelton		[REDACTED]
Patricia Jackson-Kella	County of LA	[REDACTED]
Michelle Fess	Freddie Shiro	[REDACTED]
Richard Valdez	DAV	[REDACTED]
LOU PEECE		[REDACTED]
Carla Cavafie	Women Veterans Round Table WESTSIDE	[REDACTED]
ERIKA WILLHITE		[REDACTED]
JIM BURNS	JET TO VET	[REDACTED]
CHRISTINA SILVA	CRS Productions Media Platform Educating Our Veterans CRSONATROCOM	[REDACTED]
Monica Marta	Cong. Kevin McCortley	[REDACTED]
TABIE L. BRUNTON	Cal-Vet	[REDACTED]
STEVE MCCLINTOCK	BREYWOOD VILLAGE	[REDACTED]
PETER HENDRICKSON	HOLA	[REDACTED]
Megan Rodriguez	State Senate	[REDACTED]

NAME	ORGANIZATION	CONTACT
CHARLES VIDES	News Frugo	[REDACTED]
MAT MILLER	Jewish War Vets	[REDACTED]
Steve Rich	U.S. VETS	[REDACTED]

NAME

ORGANIZATION

CONTACT

CHARLES VIDES

News Frugo

[REDACTED]

MAT MILLER

Jewish War Vets

[REDACTED]

Steve Rich

U.S. VETS

[REDACTED]

MEETING MINUTES

SUBJECT: Outreach and Communications Planning meeting
Meeting Date: June 24, 2015
Meeting Time: 2 pm to 3 pm
Location: VA West LA
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was decide the outreach and communications that will take place for the duration of the Urban Master Plan project.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Debrief <ul style="list-style-type: none"> ✓ Connect immediate need to Masterplan process which is future oriented ✓ Separate homeless issues from Masterplan issues ✓ Campus is enriched environment, focus on top percentage of high risk population, move to campus ✓ Agenda, needs to put issue in context. Balance between update on what we are doing here and now in addition to the Masterplan process <ul style="list-style-type: none"> ○ Update legislative action, operational and services issues related to homelessness ○ Update progress on historical buildings, especially Wadsworth Chapel ○ Update on Masterplan ✓ VA needs to have staff cover the town hall. Mental Health, Health Services and Prosthetics ✓ Better communication about purpose of town hall ✓ EUL – simplify message. Focus on housing and care needs ✓ Explain what EUL is. One tool in the toolbox, communicate public private aspect. Need to be careful about how we describe financing, developing and building. Use examples, land is committed to Veteran care and will always be owned by Veteran Administration. Tie back to local properties, specific examples that show that leases can be good • Messaging <ul style="list-style-type: none"> ✓ Stakeholders are diverse ✓ Consensus will develop draft Q/A ✓ Update staff at GLA ✓ GLA stakeholders <ul style="list-style-type: none"> ○ Leadership ○ Medical Services ○ PACT Teams ○ Mental Health Services ○ Dietary ○ Security ○ Engineering ○ EMS ✓ Veteran Groups stakeholders <ul style="list-style-type: none"> ○ Women 	Information

	<ul style="list-style-type: none"> ○ Children ○ Disabled ○ Mental Health ○ Single ○ LGBT ✓ Congress, State,, County, City stakeholders ✓ Academic stakeholders <ul style="list-style-type: none"> ○ Matt Collier – special assistant to the Secretary to get contact information ○ UCLA – Sue Santon ○ USC – Anthony Hassan, Joe Beck, John Soffa ✓ Local Neighbors stakeholders – Jon Sherin ✓ Business Leaders stakeholders – Jon Sherin ✓ Hold special event for media ✓ Summer of Service – kick off week from today – Theresa DiMaggio will send details to Cynthia Keeffe (HOK). Focus on the good news. Theresa DiMaggio will talk with VA leadership ✓ Veteran oriented event with food and drinks, work with VA to provide refreshments then follow up with meeting • Outcomes <ul style="list-style-type: none"> ✓ Transparency ✓ Feedback ✓ Establish level of trust ✓ Information from the Veterans ✓ Go beyond the homeless, talk about the healthcare • B256 Welcome Center - pip up and meeting space, traveling meeting space, B402, B500 Lobby • Data base management - Consensus 	
2	<ul style="list-style-type: none"> • Follow up information <ul style="list-style-type: none"> ✓ Identify % of homeless Veterans who are most vulnerable ✓ Marc Waddell will develop Q/A based information to be uploaded to website ✓ Review Phil Thomas Masterplan ✓ Why is this Masterplan different from past Masterplans, speaks to short term/mid term/long term ✓ How do you restore trust? Actions need to follow the words ✓ Develop short term solution and have Jon Sherin deliver, stand side by side with Veterans ✓ Darci Palmer (CORE) will run point on the housing list 	
	<ul style="list-style-type: none"> • Attendees <ul style="list-style-type: none"> ✓ VA (6) ✓ CONSULTANTS (5) 	

END OF DISCUSSION

MEETING MINUTES

SUBJECT: B209 Residents Group meeting
Meeting Date: July 1, 2015
Meeting Time: 5 pm to 6 pm
Location: VA West LA
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the B209 Residents Group comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • B209 Group expressed information, concerns and ideas for the campus, explained how their program works <ul style="list-style-type: none"> ✓ Most of the residents came from B242 ✓ B209 is surrounded by dilapidated buildings ✓ The whole place (campus) needs a change ✓ B209 is an impressive building given the state of decay that other buildings are in ✓ Thrilled not to have room mates ✓ Residents like having a kitchen – they enjoy coming home ✓ All of the residents are working on campus – laundry, shops, etc ✓ B205 and B208 are in design currently. Looking for funding at eh beginning of the year. 18 months construction ✓ Input about what is working and what is not: <ul style="list-style-type: none"> ○ John Dozois – labor of love. Proud of building ○ A pool would facilitate aqua therapy ○ Need full size refrigerators ○ Residents have been in the space for 1 month ○ Cell phone reception is very bad in B209, concrete structure – also need a cell tower on the campus ○ Need grocery store on site, no grocery within walking distance. Plan for B205 is to include a grocery store run by the Veteran canteen service ○ Would like more closet space, desk is wide, difficult to hang longer clothes. Plenty of drawer space, need more hanger space ○ Every bedroom should have a wardrobe ○ Need more lighting in the bathrooms ○ Future buildings need a quiet space for men as well as women ○ Would like a bbq area ○ Need more laundry facilities ○ Hood fans over the range not ducted to exterior, this causes odors to travel from room to room ○ Plumbing and pipe fitting, electrical running below piping and may cause a maintenance problem ○ Veterans would like bathtubs, men and women ○ Area for guest, area on second floor is not sufficient ○ Signage, parking places for guests 	Information

- Open ceiling is not a desired look.
- Like in unit cooking and unit design. Kitchens are too small, but functional. Appropriate for one person. Would like a central location where people can get together to cook
- Light at night coming in above the doors. Would like to install translucent film to help block light
- ✓ B220 will start to teach yoga classes
- ✓ Provide a community kitchen
- ✓ Include a Whole Foods, Starbucks, etc
- ✓ Challenges of converting historic buildings and accommodating contemporary mechanical and plumbing systems in ceiling system
- ✓ Integrate wellness, walking trails, dry saunas or steam, recreation room, lockers
- ✓ Health is important, need a gym. Something like the outdoor exterior poly trauma
- ✓ Bike share program on campus
- ✓ Electronic information sign programs. Expand healthnet currently rolling out in B500. Library on mezzanine floor B209, elevator lobbies B500
- ✓ Space for family to visit,, Fisher House or Hoptel
- ✓ Identify different cohorts, single parents, families
- ✓ Costly surprises during construction – mechanical issues, structural clashes.
- ✓ Coring all of the beams, changing ceiling heights to accommodate infrastructure, steam, low voltage network on campus nets expansion. Biggest issue is electrical capacity. 1 to 1-1/2 years to expand system (California Edison). All systems are at capacity
- ✓ Many women get HUD/VASH vouchers and do not need to come into transitional housing
- ✓ Intent was to create small corridors to create neighborhoods. Dwelling is you house, the in between areas are where the neighbors get together
- ✓ Like the idea of more housing available on the campus. Need programs like this, not as strict as the DOM, but with structure
- ✓ Concern about standard being reduced. Want program requirement to enter B209 to stay strict
- ✓ Concern about bringing Veterans onto campus
- ✓ Permanent housing is desirable
- ✓ Continuum of residence, start in the DOM, move to B209, then move to permanent housing
- ✓ Would like to stay connected, but want to move on
- ✓ CalVets long term. Place to get on track
- ✓ Pride of ownership for house
- ✓ Occupational training is desirable. Need to train Veterans to work in desired fields. Live nearby work and school
- ✓ Provide life skills training
- ✓ If there is hope, then there is a ray of light
- ✓ 1 year time frame for staying at B209
- ✓ Photos of Veterans in their rooms along with their story. Story of where Veterans came from, how they feel and where they are going
- ✓ Tents on campus, not a good idea
- ✓ Connecting program to housing is important
- ✓ Need stability, shelter

	<ul style="list-style-type: none"> ✓ People who come straight off the streets have to be closely regulated. Bringing the elements with them , habits ✓ Provide ambassadors, walk through programs. Designated section for a stand down, tents, sleeping bags, shower, education, medical, food ✓ System in place seems to be working ✓ Have a 60 or 90 day stay facility – PTSD, drugs etc ✓ One person had not been anywhere else. Homeless, truck, stand downs. Met person at stand down who introduced program. Tired and need help, wanted to get well. Working the program. New chapter of his life, wants to make it count ✓ Family is important ✓ HUD/VASH is low income, not in good areas. Not safe ✓ Would lie permanent housing in an area like WLA campus. Want to be connected, connected on the campus, connection to resources ✓ Want to graduate from B209 to real neighborhood ✓ Building a community ✓ Connecting housing to discipline and programs, otherwise people will go back to the streets ✓ Expect military conduct, some people are not ready to get better ✓ Accountability ✓ Mentoring ✓ Need more than a dwelling ✓ B209 mimics life ✓ New Directions at WLA is very different than Sepulveda – no structure 	
	<ul style="list-style-type: none"> • Attendees <ul style="list-style-type: none"> ✓ VA (5) ✓ HOK (1) 	

END OF DISCUSSION

MEETING MINUTES

SUBJECT: New Directions meeting
Meeting Date: July 8, 2015
Meeting Time: 3 pm to 4 pm
Location: Los Angeles
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the New Directions Group comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • New Directions Group expressed information, concerns and ideas for the campus, explained how their program works <ul style="list-style-type: none"> ✓ Medical services, initial assessment ✓ 90 day medical assessment, wellness assessment ✓ No walk-in services in Sepulveda ✓ Veterans have to go to B500 in WLA for medical services ✓ Unusual opportunities of being on campus should be utilized ✓ Homeless Patient Aligned Care Team HPACT on campus ✓ High risk behavior refusal to accept medical help ✓ Managers and staff meet with HPACT team ✓ HPACT Team – VA created a separate unit and hired people who had street experience ✓ 2 years of training for police ✓ HPACT teams developing relationships ✓ Connect to the campus ✓ Security – police need to operate differently than medical. Private residence, need support. When you call 911, who comes? Police need to be trained to deal with mental health issues ✓ Complaints about residents on campus from VA staff. Biggest problem is gossip ✓ Property managers need control, but need to have police support to deliver message ✓ 5150 authority. Need to have a conversation with mental health people ✓ 20 to 1 resident / staff ratio ✓ Services <ul style="list-style-type: none"> ○ Community building ○ Structured engagement ○ Tied to best practice goals ○ Connecting to medical services ○ Connecting to community ○ Activities ○ Support groups ○ Movie nights ○ Coffee night ○ Active space ✓ Build trust and relationships, so Veteran can deal with stress an change 	Information

	<ul style="list-style-type: none">✓ People in the building know how to hide behavior. Need to move people along✓ Permanent housing, turnover is 10% per year. Source of people leaving is incarceration. Usually tied to constraints in the system, no available rehab beds for example. Number of people have had their benefits restored✓ Focus on outcome, don't want it to be not ok for the type of people/behaviors to be in the facility✓ Flexible funding✓ Revitalize the campus✓ Issues that restrict development<ul style="list-style-type: none">○ Regulatory○ Financial○ Infrastructure✓ Building a community for Veterans by Veterans	
--	--	--

END OF DISCUSSION

MEETING MINUTES

SUBJECT: Blue Butterfly meeting
Meeting Date: July 9, 2015
Meeting Time: 10 am to 11 am
Location: Los Angeles
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the Blue Butterfly comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Blue Butterfly Group expressed information, concerns and ideas for the campus, explained how their program works <ul style="list-style-type: none"> ✓ Veterans not eligible for VA benefits not eligible for VASH ✓ Some Veterans qualify for Section 8 ✓ Can provide mixture of Veterans Section 8 and VASH ✓ Land needs to have a Veterans only restriction on the land ✓ Prop 41 funding can serve less than honorable discharge ✓ Outreach efforts challenge, non eligible Veterans ✓ DMH, department of mental health. DVMSC preference ✓ Design can drive the division of housing type population. Neighborhood concept. Avoid long corridors, pods are better. Learn from senior housing. Richard Niemeyer, architect, can provide information about rehab ✓ Blue Butterfly has 73 leasable units, 3 units used as supportive services office. 9-1/2 acres. On site manager, maintenance, support. Minimum household size based on 2 bedroom, 1 bath; have to be 2 or 3 residents. Need to lease up to meet tax credit requirements. 3 to 4 weeks to complete lease up. Recommend 2 bedroom, 2 bath units, double master for unsubsidized ✓ Grant per diem program, transitional for 2 years. Existing programs will be funded, no new programs anticipated. 2% vacancy rate for rental housing in LA difficult to find low income units to move to ✓ Working with the VA to define who provides case management services. Has to do with case management dollars and control. Ratio of 1 to 25 case management. Best option is to have VA subcontract, second best is to have 1 case manager assigned a property ✓ Security 24/7 ✓ Many homeless have vehicles ✓ Outreach strategies – Relationships with WLA and Long Beach VA. Community partners ✓ VSO outreach based on existing relationships 	Information
2	<ul style="list-style-type: none"> • Follow up information <ul style="list-style-type: none"> ✓ How many grant per diem residents are there in LA County? ✓ How many units does LA County plan to build in the next 1, 5, 10 years? ✓ Can case management dollars be subcontracted to operation 	

	entity?	
--	---------	--

END OF DISCUSSION

MEETING MINUTES

SUBJECT: Inpatient meeting
Meeting Date: July 30, 2015
Meeting Time: 10 am to 11 am
Location: VA West LA
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the Inpatient Group comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Room Introductions of each Team member and Inpatient Group • Dr Li expressed information, concerns and ideas for the campus <ul style="list-style-type: none"> ✓ 2nd Quarter 2015 – 600+ admits rom homeless group. 300+ at ED ✓ Recent data projections – 900+ increase in ED ✓ Skilled nursing – additional 190 (State Veterans Home). 4-5 ED/daily <ul style="list-style-type: none"> ○ Total of 600 beds with 3 levels of care <ul style="list-style-type: none"> ➢ Assisted living ➢ SNF ➢ Dementia ✓ Most of the Veterans are outside GLA area for State Veteran Home ✓ ED and Inpatient services – no children. ED is at capacity now, can't handle any addition load. Need to increase Inpatient/ED services ✓ OB/GYN to UCLA ✓ Homeless have longer length of stay. Often because there are no transitional services available for them ✓ Have a 54 bed transitional care unit, 2/3 homeless ✓ Post 911 - mental health services increased ✓ Discharge planning meetings include Doctor, Social Worker, Case Manager, Nursing Home Coordinator. Items discussed for discharge: <ul style="list-style-type: none"> ○ Challenges ○ Drug / alcohol use ○ Patient unable to pay or don't want to pay (pension release) ○ Refuse to leave. 20-30 inpatients at any given time 	Information
2	<ul style="list-style-type: none"> • Follow up information <ul style="list-style-type: none"> ✓ Bill Daniel to provide flow chart of how homeless navigate and enter VA system 	
	<ul style="list-style-type: none"> • Attendees <ul style="list-style-type: none"> ✓ VA (2) ✓ HOK (3) 	

END OF DISCUSSION

Client: Veteran's Affairs, West Los Angeles Medical Center, CA

Meeting Date:

¹²⁰ July 2015

Project Name: New Urban Master Plan & Potential Enhanced Use Lease

Meeting Location:

GLA West LA Campus, Bldg. 257

Project No.: 15.24015.00

Meeting Time:

~~10:00 AM~~ 10:00 AM

Meeting Name: Information/data gathering from ~~INPATIENT~~ Services Chief ~~DR. LI~~ (MD)

Name	Affiliation	Phone	Email
Dr. Li			spring@me
John			Dr. Li
Dave			Dr. Li
George			
Paul			

Dr. Li
Inpatient Services

MEETING MINUTES

SUBJECT: Leadership Group meeting
Meeting Date: July 29, 2015
Meeting Time: 2 pm to 3 pm
Location: VA West LA
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the Leadership Group comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Room Introductions of each Team member and Leadership Group • Leadership Group expressed information, concerns and ideas for the campus <ul style="list-style-type: none"> ✓ North and South division between healthcare and housing is good ✓ Darci Palmer (CORE) comment: Menlo Park, 2 acre site, interim ground lease. Created entity that is the future owner of the affordable housing development 60 units permanent affordable housing. City and County authority. Use of tax credits. What are rents vs VASH? Includes case management from VA. Financial feasibility of housing and support services ✓ Children on campus: <ul style="list-style-type: none"> ○ VA does not do pediatric health, joint commission regulations are different ○ Security ○ Adjacency to schools ○ Many Veterans are registered sex offenders, proximity issues ○ Impaired drivers on campus, off campus supervision ○ No daycare or while receiving care supervision for children ✓ Homeless group that do not have physical or mental issues ✓ Doms are abstinence programs ✓ Bridge housing not on programs, difficult to mix these groups ✓ What is the definition of a neighborhood? ✓ Separate types of issues ✓ Veterans who have family units ✓ B402 is current homeless intake, should this function move to north campus? ✓ Cycle of homeless Veterans: <ul style="list-style-type: none"> ○ Evaluate getting them off the street, bridge housing on campus, Veterans may be using substances ○ Lack of low income housing in IA ○ PIT count majority African American. What can be done to diversity the community? ○ This campus might be more of a way station ○ Resources are not close by ✓ Preference for at risk Veterans 	Information

	<ul style="list-style-type: none"> ✓ Identify range of Veterans. Identify pros and cons ✓ Housing First process: <ul style="list-style-type: none"> ○ Chronically ill, schizophrenia, reduction of harm ○ Transitional program moving toward housing, 1 year ○ Permanent housing, suggest split off from Federal property ○ HUD/VASH vouchers, demand high, availability is high, need HUD/VASH waiting space. The in between people who have nowhere to go More like temporary housing. Something does not require healthcare – VA focus in on healthcare not on urban planning ✓ EUL needs Veteran support 	
	<ul style="list-style-type: none"> • Attendees <ul style="list-style-type: none"> ✓ VA (8) ✓ HOK (2) 	

END OF DISCUSSION

MEETING MINUTES

SUBJECT: Mental Health meeting
Meeting Date: August 6, 2015
Meeting Time: 11 am to 12 pm
Location: VA West LA
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the Mental Health comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Room Introductions of each Team member and Mental Health Group • Mental Health Group expressed information, concerns and ideas for the campus <ul style="list-style-type: none"> ✓ Vulnerable Categories (some who can live independent, some cannot) <ul style="list-style-type: none"> ○ Women ○ Frail ○ Elderly ○ Chronic psychotics ○ Cognitive impaired, physical limitations ✓ Original roots was a Barry Hospital psych buildings. Suggest going back to original charter ✓ Children can be on campus as long as there are no predatory groups ✓ Long term children tenants, may need to address pediatrics ✓ Well published statistics that quantify number of children in a given population ✓ These patients would be using inpatient and mental health services. Subspecialty services located at GLA ✓ Multiple diagnosis, more efficient and patients more likely to attend. Improve access to care for those who will be using it all the time ✓ Create nodes through the property and use shuttle on a loop. Improve access ✓ Bulk of mental health patients are domiciliary. Shifting from dom beds to bridge housing. Dom is part of community care, not part of mental health. Dom is used to discharge hospital patients, highly vulnerable. Component of substance abuse, working on 30 day residential program. Dom used as step down, reduced number is ok ✓ Gateway to services <ul style="list-style-type: none"> ○ Psych ER usually referred by clinician. Admitted for brief time for specific purpose ○ Community provider referral ○ Self referred ○ Homeless through social services ✓ There is no single portal for services <ul style="list-style-type: none"> ○ Part of the problem is that there is no single portal. Inpatient programs consolidated into B500 2nd floor 	Information

	<ul style="list-style-type: none"> ○ Mental health clinic moved to B401, plan is to move all remaining mental health activities in B401 and B402 ○ Most cognitively impaired – services distributed across campus. Optimal location for mental health is B500 once it is vacated. Mental health becomes another ambulatory clinic ✓ Mental health is part of Medicine. Location on north campus would further stigmatize mental health. Need access and adjacencies between mental health and medicine ✓ Mental health and case management is Medicine ✓ Case workers, social services are Housing ✓ Aggressive or predatory group <ul style="list-style-type: none"> ○ Put younger aggressive men/people in HUD VASH rather than concentrate them on campus ✓ Mentally ill young – aggregate housing to young men near CBOCS or at Supulveda. Expand sub specialty services to outlying areas ✓ Each decade of life another organ goes hay wire. Younger Veterans do not have as many physical issues ✓ Do not mix aggressive with vulnerable ✓ Integrate into work force. They want different amenities ✓ Physical disability <ul style="list-style-type: none"> ○ Diabetes is the strongest indicator for dementia – vulnerable ○ Those who have physical disability who have a history of violence should not be here ✓ High 70 to mid 80 percent of homeless have mental illness. Mentally ill homeless are a subset of larger group of mentally ill Veterans ✓ CWT programs: Grounds Keeping, Co-Op, Tree people ✓ North campus focus <ul style="list-style-type: none"> ○ Housing and social services ○ Mitigate traffic as a result of the mix of recommended north campus residents ○ Use parking nodes and inter campus shuttle ✓ South campus focus <ul style="list-style-type: none"> ○ Healthcare, mental health and research ○ Mitigate traffic as staff move to South campus. Consistent within integration of PACT model 	
2	<ul style="list-style-type: none"> • Follow up information from Andy Kim and Kerry DeCourt <ul style="list-style-type: none"> ✓ Disruptive behavior committee ✓ Number of mental health patients who are homeless 	
	<ul style="list-style-type: none"> • Attendees <ul style="list-style-type: none"> ✓ VA (2) ✓ HOK (2) 	

END OF DISCUSSION

Client: Greater Los Angeles VA Medical Center, Los Angeles, CA

Meeting Date: 6 August 2015

Project Name: New Urban Master Plan & Potential Enhanced Use Lease

Meeting Location: VA Welcome Center, Building 257, First Floor Conference Room

HOK Project No.: 15.24015.00

Meeting Time: 11:00 am - 12:00 pm

Meeting Name: DISCUSSION WITH DR. BARRY GUZE, CHIEF OF PSYCHIATRY

Name	Affiliation	Phone	Email
<i>Cynthia Part</i>			
<i>John Douglas</i>			
<i>Craig</i>			

MEETING MINUTES

SUBJECT: Environmental Services meeting
Meeting Date: August 6, 2015
Meeting Time: 9 am to 10 am
Location: VA West LA
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to Environmental Services comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Room Introductions of each Team member and Environmental Services • Environmental Services expressed information, concerns and ideas for the campus <ul style="list-style-type: none"> ✓ Outside contracts <ul style="list-style-type: none"> ○ Arborist ○ Fire Prevention ○ Bio-Waste (Sharps) ○ Hazardous Materials, Safety ✓ Engineering – roads / blacktop ✓ Environmental Services average 220 FTE <ul style="list-style-type: none"> ○ Only preferenced Veterans ○ Veteran in conflict tour ○ 30% disabled ○ WG-2 to WG-6 ✓ All sanitation – inside and out. Trash, cleaning, etc ✓ Exterior maintenance ✓ Signage ✓ Painting ✓ Flooring ✓ Do not maintain: <ul style="list-style-type: none"> ○ DOM rooms ○ B209 (clean own rooms) ○ B207 (Salvation Army) ○ B212, B214, B116 and CA State Home ○ Laundry ○ Landscaping ✓ Use CWT's – live on campus, work off-sets rents ✓ Developer Buildings – analysis of most cost effective way to maintain, case by case. ✓ Primary Warehouse – B297 ✓ Secondary Warehouses <ul style="list-style-type: none"> ○ B210 (basement) ○ B500 ✓ Long Term Signage – South campus is done, North campus still incomplete. VA should have its own sign shop ✓ New buildings should have low water/low maintenance exterior ✓ B209 has 6 Housekeeping Aid Closets 	Information

	<ul style="list-style-type: none">• Attendees<ul style="list-style-type: none">✓ VA (3)✓ HOK (1)	
--	---	--

END OF DISCUSSION

MEETING MINUTES

SUBJECT: Dietary meeting
Meeting Date: August 12, 2015
Meeting Time: 1:30 pm to 2:30 pm
Location: VA West LA
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the Dietary Services comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Room Introductions of each Team member and Dietary Services • Dietary Team expressed information, concerns and ideas for the campus <ul style="list-style-type: none"> ✓ Building 300 is food production and administration offices ✓ B300 contains IT component ✓ B13 and B210 are former food service buildings ✓ Produce and tray for: GLA, Sepulveda and Long Beach ✓ Cafeteria , tray and made to order ✓ Bulk food service for State Home: 84 bed homeless of total 398 beds ✓ OP mental health Veterans, B206 and B207 dual diagnosis, outpatient day treatment: sack lunches (VA Handbook does not have authority to feed outpatients. Authorization is only for inpatients and outpatient day treatment program. Need to include food service into guidelines or include EUL criteria) ✓ 1.3 million meals per year ✓ VCS does canteen, stores, vending and food trucks ✓ Staffing challenges, more substance abuse and mental health issues ✓ Increase activity on North campus affecting Dietary. Food service employees in transitional housing, living in grant per diem programs, dom and transitional. Drama and tension in the workplace. Treatment in B206 and B207, across the street. Employees wandering into work areas. Not enough security, food safety, physical safety. Staff has too much interaction with transitional housing people ✓ Do not use CWT. Too many challenges. Treatment residents are ok, but those who are not in the treatment are at risk. The employee environment (place) is a trigger ✓ GLA future – room service program requires relocation closer to main hospital and additional space ✓ Long Beach reimburses for food services, cultural and political differences, inefficient ✓ Sepulveda - 35 beds in the CLC, 5 GLA staff located in kitchen on site ✓ State Home – 5 year sharing agreement. Existing kitchen serves 54 residents ✓ Sepulveda New Directions – security challenges ✓ Variety of patient needs, age range increasing, 70% of diets 	Information

	<p>are specialized</p> <ul style="list-style-type: none"> ✓ 1 dietician to 6,000 Veteran outpatients ✓ At capacity in current facility. Not enough storage, refrigeration ✓ Ideal kitchen environment is single level. Current environment is 3 level ✓ Total department size 280 people - nutrition and food services 	
	<ul style="list-style-type: none"> • Attendees <ul style="list-style-type: none"> ✓ VA (4) ✓ HOK (2) 	

END OF DISCUSSION

Client: Greater Los Angeles VA Medical Center, Los Angeles, CA

Meeting Date:

12 August 2015

Project Name: New Urban Master Plan & Potential Enhanced Use Lease

Meeting Location:

VA Welcome Center, Building 257, First Floor Conference Room

HOK Project No.: 15.24015.00

Meeting Time: 1:30 ^{PM} am - 2:30 ^{PM} am

Meeting Name: DISCUSSION WITH JENNIFER WORLEY, DIETARY SERVICES DIRECTOR

Name	Affiliation	Phone	Email
Diane Freyling	Nutrition & Food	[REDACTED]	[REDACTED]
Jennifer Karp	Nutrition & Food	[REDACTED]	[REDACTED]
Jana C. Doers	NUTRITION MGR	[REDACTED]	[REDACTED]
SYNTHIA KEEFER	HOK	[REDACTED]	[REDACTED]
Jennifer Worley	NFS	[REDACTED]	[REDACTED]

MEETING MINUTES

SUBJECT: Emergency Services meeting
Meeting Date: August 13, 2015
Meeting Time: 3 pm to 4 pm
Location: VA WLA B257 Welcome Center
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the Emergency Services comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Room Introductions of each Team member and Dr Patel • Dr Patel expressed information, concerns and ideas for the campus <ul style="list-style-type: none"> ✓ Largest VA ER in the country and in the VISN ✓ ER is the only off duty care hours available to Veterans ✓ Veterans use ED as primary care provider, underserved population ✓ 35% homeless, tenuous housed Veterans. Census – 28,000 total visits last year. Projecting 30,000 this year ✓ See approximately 28 homeless Veterans per day ✓ Majority of patients come in evening and weekends ✓ 20 bed ED with 2 fast track beds. Open 24/7, 365 days a year ✓ DOM clinic staffed weekdays 8am to 4pm with primary care team in B402 ✓ Capacity to care already to overcapacity. ED renovation in 2016, 14to 24 month renovation schedule. 25 to 30 percent decrease in capacity ✓ Urgent care clinic needed in addition to the ER ✓ 6 to 9 hours wait if moving to inpatient bed – worst in VISN ✓ 5 to 10 ambulance visits per day ✓ Trauma cases are stabilized and transferred to UCLA ✓ Children will be taken to UCLA. Physicians are trained in pediatrics, but staff is not and there is no pediatric equipment available in the ED ✓ Women make up 8% of patients in ER. Predominant issues are not female specific ✓ Homeless come in the North entrance of B500. Veterans stay in lobby until police sweep the area, they then go to the ED ✓ No options for discharge to beds on campus. If beds are available at welcome center, there needs to be a shuttle available 24/7 from ED ✓ Need medical detox unit – 10 beds minumum 	Information
	<ul style="list-style-type: none"> • Attendees <ul style="list-style-type: none"> ✓ VA (2) ✓ Consultants (3) 	

END OF DISCUSSION

MEETING MINUTES

SUBJECT: Patient Advisory meeting
Meeting Date: August 13, 2015
Meeting Time: 10 am to 11 am
Location: VA West LA
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the Patient Advisory Council comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Room Introductions of each Team member and Patient Advisory Group • Patient Advisory Council expressed information, concerns and ideas for the campus <ul style="list-style-type: none"> ✓ State of California on target per NPR report. Ending homelessness by 2015 is difficult due to transient nature of homeless population. Housed one year, may return to homelessness in future. Case load today, 48 beds, 4 case managers. Ranges from 9 to 13 depending on census. Housing families is more difficult in State of California. Single male with substance abuse easier to address because there is more funding. Housing for female Veterans with children. Need to identify mix and number of homeless women Veterans. Because of equal opportunity, certain grants were unavailable. Address issue before construction and target population ahead of time to avoid equal opportunity and fair housing ✓ Womens clinic and Womens Mental Health are good. All in one clinic, need more room ✓ Women feel that they are harassed they are here for medical care, not to buy drugs or pick up a date ✓ Masterplan Drivers <ul style="list-style-type: none"> ○ Housing ○ Safety ○ Separate clinical and recreational facilities for women, separate waiting rooms and entrances ✓ Operational Drivers <ul style="list-style-type: none"> ○ Staff training, specific to women issues ○ Increase primary care ○ Increase continuity of care ✓ In the military, all serve as one. Out of the military, women are not getting the respect they received in the military. Response is that in the military the treatment was biased. This attitude continues at the VA. At VA facility, men are aggressive toward women on campus. There is no accountability in the VA at WLA. Betrayal of trust ✓ Council charter is to make recommendations to provide a sense of well being for Veterans on campus <ul style="list-style-type: none"> ○ Vulnerable Veterans 	Information

	<ul style="list-style-type: none"> ○ TBI ○ Stroke ○ Mental Health ○ Women Elderly ✓ Urgent Care and ED <ul style="list-style-type: none"> ○ Women have problems being seen, any are turned away. Services needed to not align with clinical specialties. Info from MSA. Triage is occurring ○ Veterans go to ED so they have a place to stay ✓ Homeless access through bridge housing, 40% of patients in GMed are people with unstable housing. People who need medical care before they continue treatment. Bridge housing beds without behavioral or medical criteria. Post acute care discharge. 70 to 80% sleeping off site ✓ Comprehensive homeless center, B402. Integrated housing, 100 unique Veterans per day. Most have stable housing, 20 per day looking for housing ✓ Welcome campus for all Veterans. Bridge housing and Welcome Center. Intent is to run 24/7 ✓ Shuttle service between B402 and B257 ✓ Chronic homeless Veterans with complicated medical and psycho social, substance abuse – patients who do not want services. Using housing first model. No interest in coming in for healthcare or housing. Outreach needed. Programs in B257 are available to women, but not well attended. Staff training needed ✓ Goal is to have campus with large DOM patients, substantial programs including, training, vocational rehab, social services ✓ HPAC homeless patient aligned care team increased hours ✓ Women should be able to request escorts from are to clinic. Women have to traverse through a pack of men at DOM and Haven. Need to have safe secure access ✓ Culture at WLA is different. Survey, 25% of women report harassment on VA campus. Build on innovations from other VAs, college campuses, bystander interventions. Culture of hanging out (socializing) is detrimental to creating a safe environment. Is there a zoning solution to empower Veterans. Neighborhood watch, Veterans. It is a place for healthcare and a place for socialization. Focus on South campus as medical center. Need 360 view camera towers or red phone system on campus ✓ Veterans with children – Services on campus are currently lacking. Parameters for healthcare is possible. Population in recovery, need to figure out how to separate women and children geographically etc. Complete separation between women and children. Campus and potential housing, research buildings, turned into children quad. Separate transgender population from convicted sex offenders 	
2	<ul style="list-style-type: none"> • Follow up information and questions <ul style="list-style-type: none"> ✓ % of chronic homeless who are receiving healthcare currently? Highest percentage of women homeless in country ✓ What are the barriers to bringing chronic vulnerable homeless? Target approach to what women and other vulnerable Veterans need Feeling of continued abuse ✓ Security – permanent housing criteria. What about legal substances, medical marijuana and alcohol on campus? 	
	<ul style="list-style-type: none"> • Attendees 	

	✓ VA (7) ✓ HOK (2)	
--	-----------------------	--

END OF DISCUSSION

MEETING MINUTES

SUBJECT: Domiciliary meeting
Meeting Date: August 26, 2015
Meeting Time: 9:30 am to 10:30 am
Location: VA West LA
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the Domiciliary Services comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Room Introductions of each Team member and Domiciliary Services • Domiciliary Team expressed information, concerns and ideas for the campus <ul style="list-style-type: none"> ✓ Domiciliary Services used to report to the President – under Geriatrics and Extended Care, now under Mental Health ✓ More complex needs, mental health residential and treatment programs are still DOM beds. Now doing EB practice, big umbrella for different types of DOM. Different beds depending on type of treatment ✓ DOM categorized by most prevailing criteria ✓ DOM currently in B214 and B217, new building B214 to be converted to bridge housing ✓ CLC, Nursing home B213 and B215 ✓ 4 bed sections – total 296 beds <ul style="list-style-type: none"> ○ 125 beds designated homeless Veterans, all issues, mental illness or displaced Single rooms, 2, 3 and 4 person rooms ○ 62 beds – SA beds, substance abuse ○ 20 beds for Women ○ 32 bridge beds, will increase – different approach, not sobriety requirements. HUD VASH step section was bridge housing. Need to be in stable environment while they find stable housing ○ 109 general beds. Trauma that occurred in the military, MST/PTSD, younger Veterans. Separate men and women ○ 57 remaining DOM beds, need some sort of care ✓ B209 is under the same authority as DOM, focus is work therapy. Veterans are taught to live independently They pay a program fee. Environment is individual focused. DOM is communal living. Continuum of Care ✓ Medical care is considered outpatient, staffing consists of psychologists, therapists, case workers, nursing staff, social workers,, pharmacist, dietitian, recreational therapy, social science techs and assistance, physical therapist vocational therapist. Treatment building within a residential setting ✓ Increased acuity in patients. Medication management. Safe medication management program ✓ Occupancy Rate – 82%. Womens unit is usually 50% full 	Information

	<ul style="list-style-type: none"> ✓ Patients enter through referral in B402. Enter through emergency, social work, HPACT, PACT, Outreach and telehealth. Consults come straight to DOM. Set up patient with face to face screening, working on telehealth screening. Require recent TB screen. Screen is basic health, mental health looking to see if the program can accept, can the program manage the Veteran, does the Veteran want to come into the program. Those who do not meet criteria, may need higher level of care. Physical and mental ability, dementia, effect of drugs - Veterans are referred to board and care, Mental Health. ✓ Veterans do not pay, average length of stay is 5 to 6 months ✓ Older Veterans are assisted to find housing, some go back to families. Increased number of Veterans trying to maintain housing, go back to own home ✓ Backlog – none. Initial contact to consult within a day due to increased hours and evening screening ✓ Program components for each of the beds <ul style="list-style-type: none"> ○ Close to 800 people admitted and discharged each year, 60% Veterans are completing program ○ SA increase in Veterans about to lose housing. Many Veterans in bridge housing want treatment. See an increase in need moving forward ○ Biggest challenge on homeless floors, multiple diagnosis issues. Treatment plan is organized in subset. Need basic money management, interpersonal skills, basic programming ○ Women, many treated for MST, some combat trauma, domestic violence. Cognitive behavior focused treatment. Women with children are not admitted, provide are where children can visit. DOM not appropriate to have children. Refer children into safe or protective custody while Veteran is in treatment ✓ greater presence of legal services on campus needed ✓ DOM wish list <ul style="list-style-type: none"> ○ Staffing ratio; <i>follow up</i> – staffing is not adequate for current need ○ More space to serve mental ill, need more staff to supervise. Patients need direct supervision. If services are centralized, still need staff managing the residential units. ○ Line of sight needed for higher acuity patients ○ Buildings are not configured appropriately, now require more staff because of existing conditions ○ Front entrance, Veterans coming off the street and in treatment, need storage for patient possessions. ○ Communal living requires clinician intervention. Include group rooms space for resident managers ○ Provide for recreational therapy, computer room, library, referral center (community center) ✓ Recommendation – DOM program focused on DOM, separate the Bridge function into a separate program. 	
2	<ul style="list-style-type: none"> • Follow up information from Arzenia Redcross, John Dozois, George <ul style="list-style-type: none"> ✓ How does DOM address transgender Veterans ✓ How many people lived on campus in the mid 70s? ✓ Number of homeless not entering into the Homeless program 	

Client: Greater Los Angeles VA Medical Center, Los Angeles, CA

Meeting Date: 26 August 2015

Project Name: New Urban Master Plan & Potential Enhanced Use Lease

Meeting Location: VA Welcome Center, Building 257, First Floor Conference Room #126

HOK Project No.: 15.24015.00

Meeting Time: 9:30 am - 10:30 am

Meeting Name: DISCUSSION WITH ARZENIA REDCROSS, DOMICILIARY CHIEF

Name	Affiliation	Phone	Email
Darci			
George			
CYNTHIA			
Diana Smith	AO DOM	[REDACTED]	[REDACTED]
Jacqueline Grwin	Asst. Chief, DOM	[REDACTED]	[REDACTED]
Arzenia Redcross	Chief	[REDACTED]	[REDACTED]

MEETING MINUTES

SUBJECT: Outpatient meeting
Meeting Date: August 26, 2015
Meeting Time: 1 pm to 2 pm
Location: VA West LA
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the Outpatient Services comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Room Introductions of each Team member and Outpatient Services • Outpatient Team expressed information, concerns and ideas for the campus <ul style="list-style-type: none"> ✓ Regular Dental Clinic in B500 ✓ Homeless Dental Clinic in basement of B213 located in space not set up for dental, 5 days a week ✓ Limited mental health on the North campus, could be moved to South campus ✓ Set up North campus as residential ✓ Consolidate mental health all in one place ✓ Scheduling patients – staff needs cross training, concern about being on both North and South campus ✓ PACTs on South campus ✓ Possible HPACT on North campus, services can more efficiently be located on South campus ✓ Point of entry for Veterans (including homeless) <ul style="list-style-type: none"> ○ Business office ○ ED ○ B402 referrals ○ NEAR list, new enrollee appointment report. Request for services. Either enrolling only or requesting an appointment. Added to NEAR list if asking for appointment ✓ 24/7 care – dependent on reliable shuttle or pick up service ✓ Roughly 30% of outpatients are homeless ✓ All of primary care providers already are treating homeless ✓ Workload is dropping, expect additional homeless will stabilize workflow. Trying to bring more Veterans back in to the system. Good success, approximately 10% success bringing Veterans into system. Decline in LA County by 50% by 2021, total Veteran decline ✓ Mental intensive case management becomes the link to North campus services ✓ If children are on campus they will go to UCLA. Concerned about families on campus. Children need to be protected from sex offenders. Need to separate money, determine eligibility. Need to not mix utilities etc. ✓ Need services for families, some VA facilities have mental health services, WLA does not 	Information

	<ul style="list-style-type: none"> ✓ OB/GYN paid for in community, not provided on campus ✓ Separate womens clinic ✓ Do not have spinal cord injury, they are at Long Beach ✓ Bariatric surgery is at Loma Linda ✓ Home health services, home based primary care <ul style="list-style-type: none"> ○ Contract agencies ○ Very successful program, will grow in the future ○ VA can provide in home care services. Bottom 3% of patients can be monitored by home telehealth services 	
2	<ul style="list-style-type: none"> • Follow up information from Joy Edleson <ul style="list-style-type: none"> ✓ Purchased home health care services, home telehealth services 	
	<ul style="list-style-type: none"> • Attendees <ul style="list-style-type: none"> ✓ VA (3) ✓ HOK (4) 	

END OF DISCUSSION

Client: Greater Los Angeles VA Medical Center, Los Angeles, CA

Meeting Date: 26 August 2015

Project Name: New Urban Master Plan & Potential Enhanced Use Lease

Meeting Location: VA Welcome Center, Building 257, First Floor Conference Room #126

HOK Project No.: 15.24015.00

Meeting Time: 1:00 pm to 2:00 pm

Meeting Name: DISCUSSION WITH DAVID HOLT, OUTPATIENT SERVICES CHIEF

Name	Affiliation	Phone	Email
Karen <i>via phone</i>			
George			
Bill.Craig@hok.com			
cynthia.keeffe@hok.com			
██████████			
CHRISTINE GONZALES@VA.GOV	VA	██████████	██████████
DAVE HOLT	VA	██████████	██████████
Darryl Joseph	VA	██████████	██████████

MEETING MINUTES

SUBJECT: Welcome Center meeting
Meeting Date: August 27, 2015
Meeting Time: 1 pm to 2 pm
Location: VA West LA
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the Welcome Center comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Room Introductions of each Team member and Welcome Center Group • Welcome Center Group expressed information, concerns and ideas for the campus <ul style="list-style-type: none"> ✓ Eligible Veterans – MOA, if individuals come to VA for help and is not eligible for all services, then there should be services on site. VA needs to provide space for non VA services ✓ Legal services ✓ VOA, battle buddy team ✓ County and City services ✓ Not for profit groups ✓ Food ✓ Showers ✓ Computer access ✓ Social services ✓ GPD will grant for up to 24 months. Regulations require that individuals are working their programs. GPD has cap limit does not pay for entire program ✓ Doors will be open for all individuals who have served in some capacity. They will receive information about other non VA services 	Information
	<ul style="list-style-type: none"> • Attendees <ul style="list-style-type: none"> ✓ VA (2) ✓ HOK (2) 	

END OF DISCUSSION

MEETING MINUTES

SUBJECT: Women Veteran Services meeting
Meeting Date: August 27, 2015
Meeting Time: 1:30 pm to 2:30 pm
Location: VA West LA
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the Women Veteran Services comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Room Introductions of each Team member and Women Veteran Services • Renee Andreassen expressed information, concerns and ideas for the campus <ul style="list-style-type: none"> ✓ Data management ✓ Uniques: Veterans who are using services, Veterans not using services ✓ Establishing focus groups ✓ Existing womens clinic <ul style="list-style-type: none"> ○ Too small – needs to be right sized for growth ○ Women have to go through B500, women do not feel safe ○ Not enough consistent medical staff ○ Layout is not user friendly, too many men hang out near entrance ○ Needs: Provide women with their own clinic, with all resources, separate from other clinics. Connect to main hospital. Each exam room should have a bathroom ✓ Master Plan should recognize that campus does provide a safe place for women <ul style="list-style-type: none"> ○ Staff training about sexual harassment needed ○ Need to have staff patrol and break up aggressive behavior ○ Concierge service ○ Cultural change is needed ✓ Men hang out at the canteen ✓ Listening to women, trouble shoot problems ✓ Fastest growing population, now up to 10%. Mens population declining ✓ Housing: Women should be off campus because on campus they are surrounded by men. Women do better with programs off campus. Try to keep women apart from men, provide a buffer. Need to have staff monitor for safety. Provide choice for women, mixed with men or isolated from men. Isolate women from sex offenders ✓ Interface between homeless programs. Triage at B402. Issues include mental health, not wanting to be seen in clinic, MST referrals, housing and money issues, help with 	Information

	<p>appointments</p> <ul style="list-style-type: none"> ○ B402 triage, referred to GPD or temporary transitional or HCHV transitional in community and ultimately a referral to VASH ○ Emergency Department - not a good separation for women in ED ○ No good solution for women needing detox beds on campus. Ideal would be to have a section that Veterans can stay in ○ Easier for men to find temporary housing than women ○ Cannot get into Dom at night ○ Discharge to the streets after hours – what are safety nets? This should not be happening, there should be beds available for women. Beds should be kept open for women and ED staff should be notified ○ Social workers go home at 11pm, suggest 24/7 social work ✓ Backlog – it is harder to get a woman to come to the VA until she has run out of resources. Usually by the time they come to the VA they have hit bottom ✓ Outreach – need a women’s outreach team. Women are less likely to take part of services offered, harder to engage ✓ Demographics are different on GLA campus. Transitional housing on campus leads to a street culture. This will become a greater issue as housing is increased. Skid row and WLA similar cultures. At hospital, Veterans are not in a program and behave badly. Prior lifestyle contributes to current behavior ✓ Disenfranchised groups – Transgender <ul style="list-style-type: none"> ○ Central office needs to have training for GLA staff. Housing should be based on gender identification. Provide options for transgender individuals. Shared housing is not appropriate for transgender population ✓ Need to provide for flexibility in housing options 	
2	<ul style="list-style-type: none"> • Follow up information from Renee <ul style="list-style-type: none"> ✓ Data run regarding women Veterans in catchment area ✓ Age group breakdown ✓ Total number of women patients homeless and non-homeless 	
	<ul style="list-style-type: none"> • Attendees <ul style="list-style-type: none"> ✓ VA (2) ✓ HOK (2) 	

END OF DISCUSSION

Client: Greater Los Angeles VA Medical Center, Los Angeles, CA

Meeting Date: 27 August 2015

Project Name: New Urban Master Plan & Potential Enhanced Use Lease

Meeting Location: VA Welcome Center, Building 257, First Floor Conference Room #126

HOK Project No.: 15.24015.00

Meeting Time: 1:30 pm to 2:30 pm

Meeting Name: DISCUSSION WITH RENEE ANDREASSEN, WOMEN VETERAN PROGRAM MANAGER

Name	Affiliation	Phone	Email
BILL CRAIG	HOK		
CYNTHIA KEEFFE			
RENEE ANDREASSEN			
RENEE ANDREASSEN JOHN DOZENS			

MEETING MINUTES

SUBJECT: Security meeting
Meeting Date: September 2, 2015
Meeting Time: 9 am to 10 am
Location: VA West LA
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the Security comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Room Introductions of each Team member and Home Health Group • Security expressed information, concerns and ideas for the campus <ul style="list-style-type: none"> ✓ Status of VA police: <ul style="list-style-type: none"> ○ 54 staff – all GLA ○ Authorized at 86, may need more ✓ Drop In Camp Issues: <ul style="list-style-type: none"> ○ Investigation / Sub Station ○ Baseline needs for Sub Station: <ul style="list-style-type: none"> ➢ Cameras ➢ Personnel, special security team, uniformed and un-uniformed ➢ Possibly outside group that police oversees ➢ Not all positions need to be armed ➢ VAPD would be armed ➢ Homeless outreach team made up of police officers. Name may be Community Police Force. Training with Santa Monica ➢ Need support from Law Enforcement Training Academy. (LETCE) ➢ How to determine Veterans and non Veterans – need to establish baseline eligibility ➢ Critical missing issue Veterans who go off campus. Cannot stop people from leaving ➢ Big issue is safety – need to zone camp for vulnerable populations ○ Would like to get more women officers ○ Camera systems that work, interface with dispatch system ○ Modular specific to families ○ Staff 24/7 working closely with B257 group ✓ General Campus Issues: <ul style="list-style-type: none"> ○ Separate entrances ○ Incorporate separate sub stations at South and North campus in addition to new sub station ○ Larger main station preferred over separate sub stations. Sub stations need to have containment facilities ○ Need to meet homeland security requirements 	Information

	<ul style="list-style-type: none"> ○ Triage ER area, homeless carry weapons, drugs etc. <ul style="list-style-type: none"> ➤ Patient effects turn in approach ➤ Sepulveda approach, alcohol is allowed in residence ➤ Medical marijuana ➤ What about pets and veterinary? ➤ Children – link to UCLA for healthcare ➤ Families with children, more long term approach needed for family approach,, long term in research quad ○ Good idea to have close circuit TV, license plate readers at all access points ○ Revisit fence line, need to have cameras at the gates for dispatch to pen gates remotely ○ Lighting on campus ○ Need psych response team ○ Need better transportation North / South ○ Existing security systems: <ul style="list-style-type: none"> ➤ Update systems similar to college campus systems ➤ Update server system, computer aided dispatch, add computers to care ➤ CA law enforcement tele communication outdated, will not be able to communicate with LA Sheriff and LAPD, CHPD, FBI ➤ Interface with local – VA Force is a complete jurisdiction, call if outside agency to support, when needed ➤ Outside agencies train with VA officers. Using B224 as training area, simulates a house. Need training station, agencies coming on site because there are not many training areas. Plan for building police station is undersized. Need to add training area. Possibly create a substation at South campus ➤ Regionalization of police officers for CBOCs 	
2	<ul style="list-style-type: none"> ● Follow up information to Charles Leas <ul style="list-style-type: none"> ✓ Need security Plan for: <ol style="list-style-type: none"> 1) baseline needs B257 and B209 online. 2) immediate drop in camp, 6 months. 3) short term, B205, B208, B156, B157, B158 ✓ Structure needs to be in place, incremental addition through <ol style="list-style-type: none"> 4) mid term – long term. 5) South campus – metro station location and bus stop 	
	<ul style="list-style-type: none"> ● Attendees <ul style="list-style-type: none"> ✓ VA (5) ✓ HOK (2) 	

END OF DISCUSSION

Client: Greater Los Angeles VA Medical Center, Los Angeles, CA

Meeting Date: 2 September 2015

Project Name: New Urban Master Plan & Potential Enhanced Use Lease

Meeting Location: VA Welcome Center, Building 257, First Floor Conference Room #126

HOK Project No.: 15.24015.00

Meeting Time: 9:00 am to 10:00 am

Meeting Name: DISCUSSION WITH CHARLES LEAS, CHIEF OF VA POLICE

Name	Affiliation	Phone	Email
CHIEF CHARLES LEAS	VA PD	[REDACTED]	[REDACTED]
CAPTAIN KATHY TREARWELL	VA PD	[REDACTED]	[REDACTED]
CAPTAIN ANDRES CENTENO	VA PD	[REDACTED]	[REDACTED]
Karen			
George K.			
John D.			
Cynthia.			

MEETING MINUTES

SUBJECT: Home Health meeting
Meeting Date: September 16, 2015
Meeting Time: 10 am to 11 am
Location: VA West LA
Project: Urban Master Plan
Project Number: VA101CFM-P-0043

The purpose of this session was to introduce the Urban Master Planning Team and listen to the Home Health comments, questions, concerns and input.

Item	Discussion	Action
1	<ul style="list-style-type: none"> • Room Introductions of each Team member and Home Health Group • Home Health Group expressed information, concerns and ideas for the campus <ul style="list-style-type: none"> ✓ Groups priority – intensive assistance Operation Enduring Freedom Operation (OEFOIF Veterans) ✓ Jo Everlson oversees: <ul style="list-style-type: none"> ○ Veterans who are placed in the community ○ Home based primary care ○ Adult daycare, where Veterans are enrolled ○ Community nursing home (5 nurses) ○ Matrix with medical social work program, work with Veterans and meet with them monthly ✓ Cathy Higgins oversees: <ul style="list-style-type: none"> ○ West LA campus and Sepulveda ○ Home based primary care people, staff works where patients are located ○ Contracts with community ✓ Programs <ul style="list-style-type: none"> ○ Home based primary care <ul style="list-style-type: none"> ➢ Multi disciplinary team sees complex patients ➢ Primary care clinic, see patients in their home environment ➢ Difficulty getting to care or care is not working ➢ Manage medically complex patients ➢ Reduce emergency room care ➢ Increased access ➢ Long terms, or when patients go to LTC ➢ All VA staff ➢ Over 200 patients and growing, limited by staff held up by leadership ➢ Generates reimbursement dollars for the program from Central office ➢ Fluid wait list, 25-35 patients ○ Purchased skilled home care <ul style="list-style-type: none"> ➢ VA staff RNs who receive consults from outside sources. VA provides clinical authorization receive information and then contract with outside sources for skilled care 	Information

	<ul style="list-style-type: none"> ➤ Short term care ➤ Controversy about where funds come from, how vendors are selected, national structure is needed ○ Homemaker, health aid, HHA <ul style="list-style-type: none"> ➤ VA nursing and social worker, non-skilled care, coordinated with outside vendor ➤ Long term care ➤ Veterans with 50 to 100% service related disability are prioritized ➤ Currently there is a wait list ○ ADHC Sepulveda <ul style="list-style-type: none"> ➤ In B99, LTC, about 80 Veterans participate in program. M-F program. Authorized or 2 to 3 days per week , based on need ➤ Enables Veterans to stay at home ➤ Veterans use access or are transported to ADHC by assisted living facility ➤ Bathing and showering ➤ Program manager is social worker, nursing provides staff ➤ Wait list ○ Wound care <ul style="list-style-type: none"> ➤ Partner with podiatry, many are homeless, need follow up treatment. Need a space to see these patients on a follow up care – identify in transition zone. Add wound care clinic, little urgent and maintenance clinic ○ Community Nursing Program <ul style="list-style-type: none"> ➤ 259 Veterans in community nursing homes, majority are SNFs, some are locked IMD intensive mental disability. Some are locked facilities for cognitively impaired. See program growing. Hospice in nursing home. Need 70% service connected disability unless it is hospice care. LTC patients with less than 70%, VA tries to get them enrolled in Medicare or medical. Need for skilled care ✓ Homeless among Veterans is a top priority. Concerns about an open campus are the programs to get off drugs and alcohol ✓ Veterans do not want to get car in the community ✓ It is a lifelong connection and a social experience when they get care ✓ Veterans prefer to be on a waiting list ✓ Safety net ✓ Goal is to keep Veteran at home for as long as possible ✓ Community is eager to engage the Veterans and Veterans re not eager to engage the community ✓ The best way for the community to engage is to volunteer ✓ Campus Needs: <ul style="list-style-type: none"> ○ Need to include ADHC program on WLA campus ○ Need recreation therapy, basketball, surfing, skiing connected to physical rehab and public relations department ○ Need vocational ○ B213 geriatric clinic 	
--	---	--

	<ul style="list-style-type: none"> ○ Need rehab on north campus 	
2	<ul style="list-style-type: none"> • Follow up information <ul style="list-style-type: none"> ✓ Stop codes for wound care 142 ✓ Should VA address Veterans who need nursing home, SNF for Veterans who have less than 70% disability? Can the land meet the need? How much is the VA providing to the Veterans? This is a policy issue 	
	<ul style="list-style-type: none"> • Attendees <ul style="list-style-type: none"> ✓ VA (3) ✓ HOK (4) 	

END OF DISCUSSION



VA West Los Angeles Master Plan updated their cover photo.

Published by Andrea Campbell · August 3 ·



193 people reached

Boost Post



Like Comment Share

Ron Jones, Annette Gutierrez, Russell Silber and 3 others like this. Most Recent

1 share



Tina Whitley Thank God for the VA in West Los Angeles and the community that supports veterans here.

Like · Reply · September 13 at 8:20am



VA West Los Angeles Master Plan Thank you for your comment Tina! We'd appreciate your feedback on Master Plan. Please fill out this short questionnaire, thanks!

<http://www.helphouselavets.com/survey>



Help House LA Vets

The Master Plan is an action to help end homelessness among veterans in Los Angeles...

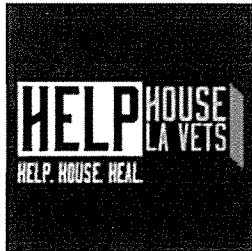
HELPHOUSELAVETS.COM

Like · Reply · Remove Preview · Commented on by Andres Ramos · September 15 at 5:47pm



VA West Los Angeles Master Plan updated their profile picture.

Published by Andrea Campbell · August 3 ·



173 people reached

Boost Post



Like Comment Share

Ron Jones, Russell Silber and Isabel Santiago like this. Most Recent

1 share



Mary Randall ·

Like · Reply · August 5 at 2:03pm



Write a comment...





VA West Los Angeles Master Plan

Published by Andrea Campbell (?) · August 5 · 🌐

Want to engage with us in-person? Here is a schedule of upcoming events. <http://www.helphouselavets.com/eventscalendar> <http://bit.ly/1IpLQMq> #helphouselavets



Events & Meetings

Share Your Vision for Veterans Housing in LA. Your West LA VA Master Plan #HelpHouseLAVets

OPEN HOUSE FLYER

HELPHOUSELAVETS.COM

1,698 people reached

Like Comment Share

Beverly McFadden, Kausar Bashir, Felicia Gomez Verdin and 29 others like this.

4 shares

Lawrence Jones Be encouraged
Like · Reply · August 6 at 6:09am

Stacey Staples no c
Like · Reply · August 6 at 7:36am

VA West Los Angeles Master Plan We understand there are questions about the outreach being conducted. In addition to engagement via digital channels we are also reaching out to veterans through boots on the ground via community based organizations, meetings and focus groups with Vets... See More

Like · Reply · Commented on by Andrea Campbell (?) · August 6 at 12:56pm · Edited

Write a comment...

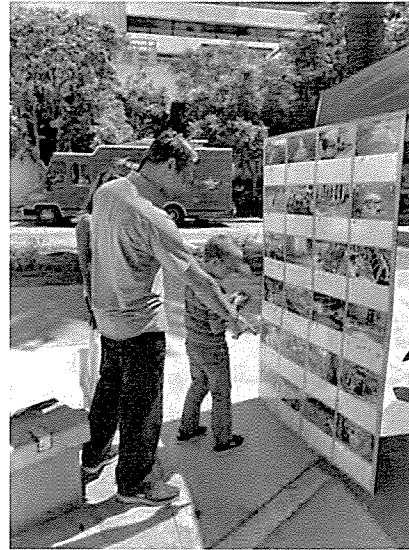
Boosted



VA West Los Angeles Master Plan

Published by Andres Ramos (?) · August 5 · 🌐

Engagement going strong. In the picture, a veteran and his family giving us some great ideas!



540 people reached

Boost Post

Like Comment Share

Darlene C. Matthews, Martha Elena Michel, Beverly McFadden and 8 others like this.

1 share



VA West Los Angeles Master Plan #helphouselavets

Like · Reply · Commented on by Andrea Campbell (?) · August 5 at 2:34pm



Darlene C. Matthews Are there to be more helps for those with disability without substance abuse? The substance abuse programs are unfriendly and in other ways not accessible or safe for us.

Like · Reply · August 24 at 1:02pm



Darlene C. Matthews How can you help OC veterans who dont' want to live in a big city?

Like · Reply · August 24 at 1:03pm



VA West Los Angeles Master Plan Thank you for your comments. Currently, the plan's main focus is housing homeless veterans and fixing the environmental infrastructure. The team is working hard to craft the Master Plan with members of the public. To learn more about what this phase of the plan covers, check out the Learn More page on our website. <http://www.helphouselavets.com/learnmore>

if Los Angeles VA Master Plan Press



About the West Los Angeles VA Master Plan

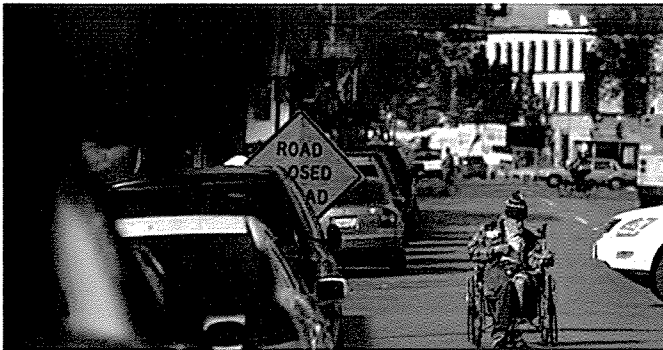
HELPHOUSELAVETS.COM



VA West Los Angeles Master Plan

Published by Andres Ramos · August 6 ·

Breaking News: Senator Barbara Boxer Senator Dianne Feinstein Rep. Ted Lieu propose legislation to #helphouselavets at the West LA VA campus. The legislation would grant the VA authority to enter into partnerships with local governments and nonprofit groups to help shelter and provide services to the over 4,400 chronically homeless veterans in LA County.



Boxer, Feinstein back plan to move homeless vets to VA campus

California's two U.S. senators will propose legislation Thursday that would move some of the thousands of veterans living in makeshift encampments across the...

LATIMES.COM | BY LOS ANGELES TIMES

1,895 people reached

Boost Post

Like Comment Share

Martha Elena Michel, Elyse Adele Vitiello, Bella Boc and 28 others like this. Most Recent -

17 shares



Bob Baker It's about time.

Unlike · Reply · August 6 at 11:04am



Nora Edwards Immediately!!

Unlike · Reply · August 6 at 12:17pm



Bobby Irula Tony George Cecilia Gonzalez

Like · Reply · August 6 at 1:52pm



Judith Moser McGavin No, they need to go to boxers and feinsteins homes!

Like · Reply · August 6 at 10:34pm



Krisianna Trager Awesome!!!

Like · Reply · August 7 at 8:06am



Elizabeth Hernandez About time!

Like · Reply · August 7 at 9:02pm



Write a comment...

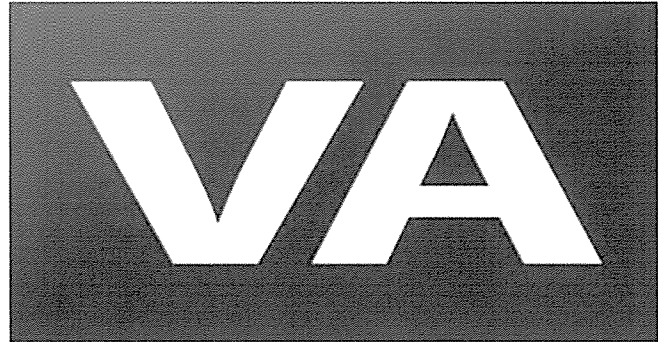


VA West Los Angeles Master Plan

Published by Andres Ramos · August 13 ·

If you were unable able to attend the weekly design open house on Tuesday 8/11 or were having trouble accessing the live stream here is the recorded webcast <http://www.ustream.tv/channel/gla-press-room>

After you watch, make sure to participate in the online questionnaire! <http://www.helphouselavets.com/survey>



GLA Press room

VAGLAHS is one component of the VA Desert Pacific Healthcare Network (VISN22) offering services to Veterans residing in Southern California. VAGLAHS consists of three ambulatory care centers, a tertiary care facility and eight...

USTREAM.TV

584 people reached

Boost Post

Like Comment Share

James Johnson, Alice Ward, Karla Gutierrez and 5 others like this. Most Recent -

1 share



Audrey Alo Pay attention to the content. The land was deeded in 1888 to benefit Veteran's only. Not the public, or 1%, or VA administrator's. If it is not truly benefitting Veteran's then it is not pono. You are being bamboozled.

Like · Reply · August 16 at 11:08pm



VA West Los Angeles Master Plan Thanks for your input Audrey! We'd really appreciate you taking your engagement one step further by participating in our survey: <http://www.helphouselavets.com/survey> Or maybe you can share with friends? Either way thanks again for commenting.



Take the Questionnaire

Lorem ipsum dolor sit amet, eruditi conceptam abhorreant ne nec, sed cu equidem splendide...

HELPHOUSELAVETS.COM

USE. HEAL.

Like · Reply · Remove Preview · Commented on by Andres Ramos ·

August 17 at 3:25pm



VA West Los Angeles Master Plan

Published by Andres Ramos [?] · August 18 · 🌐

Join us! Today is the weekly design open house at the West LA VA Campus from 1:30pm to 4:30pm. Details can be found on our website, see you there!



Weekly Design Open House

West Los Angeles VA Master Plan

USE. HEAL.

HELPHOUSELAVETS.COM

251 people reached

Boost Post

Like Comment Share

Julio Castro and Theresa Hiney like this.

Most Recent

Kim Ramos Julie Gonzales
Like · Reply · August 20 at 4:46pm

Write a comment



VA West Los Angeles Master Plan

Published by Janet Ouch · August 20 · 🌐

The Master Plan Design team met with roughly 200 homeless service providers from throughout the region, who serve a majority of our local Veterans. Read our blog for more details and tell us your thoughts! Agree? Disagree? Have something to add? Tell us in the comments below! #HelpHouseLAVets



Service Providers for Homeless Veterans Weigh In on Housing Needs

West Los Angeles VA Master Plan

HELPHOUSELAVETS.COM

988 people reached

Boost Post

Like Comment Share

Julio Castro, Miles Toth, Carole Ford-Shepherd and 21 others like this. Most Recent

25 shares

Roquel Elisheva Haqer Duh
Like · Reply · August 21 at 12:48am

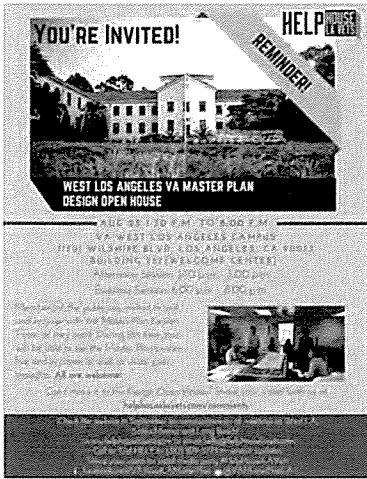
Carrie Nowocin LOL
Like · Reply · August 22 at 12:22am



VA West Los Angeles Master Plan

Published by Andres Ramos · August 24 ·

Please join us tomorrow 8/25 for the Design Open House. Drop by any time during the afternoon session from 1:30pm to 5pm or the evening session 6pm to 8pm. As always we would greatly appreciate your input. Hope to see you there!



2,060 people reached

Boost Post

Like Comment Share

Veteran Cruz, Carol Price, Rita Simonian and 3 others like this. Most Recent

23 shares



Darlene C. Matthews can we find out the tentative plans before coming in so we can comment ?
Like · Reply · August 24 at 1:04pm



VA West Los Angeles Master Plan The project team is actively working on the Master Plan. The Master Plan should be available in the next coming weeks. We encourage you to continue to participate and give us your feedback on how to improve the Master Plan at the VA West Los Angeles Campus. Please take our quick survey and share your thoughts <http://www.helphouselavets.com/survey>.



We Want to Hear From You!
The Master Plan is an action to help end homelessness among veterans in Los Angeles. As part of that goal,

Like · Reply · Remove Preview · 1 · Commented on by Andres Ramos · August 24 at 4:14pm

Darlene C. Matthews Uh oh how cna i get my First response off there i did not understand you would be posting how i know about west la.
Like · Reply · August 24 at 6:34pm

VA West Los Angeles Master Plan Darlene C. Matthews your comment was removed as requested.
Like · Reply · Commented on by Andrea Campbell · August 24 at 9:27pm

Darlene C. Matthews Thanks.
Like · Reply · August 24 at 9:28pm



VA West Los Angeles Master Plan

Published by Andrea Campbell · September 8 at 10:47am ·

The VA Greater Los Angeles Healthcare System Women Veteran Patient Advisory Council will host the first Women Warrior Freedom Fest this Friday, September 11 from 10:00 a.m. - 4:00 p.m. We'll be there from 10a-2p hosting a pop-up workshop on the Master Plan. For details and to RSVP directly with the event hosts visit the link.



"Women Warrior Freedom Fest" September 11, 2015

Greater Los Angeles (GLA) Veterans Administration (VA) Health Care System (HCS) Women Veteran Patient Advisory Council Presents: "Women Warrior Freedom Fest" * September 11, 2015 * 10 am to 4pm Rose Garden GLA VA...

EVENTBRITE.COM

277 people reached

Boost Post

Like Comment Share

VA West Los Angeles Master Plan, Roquel Elisheva Haqer, Amy Edwards and 2 others like this. Most Recent

2 shares

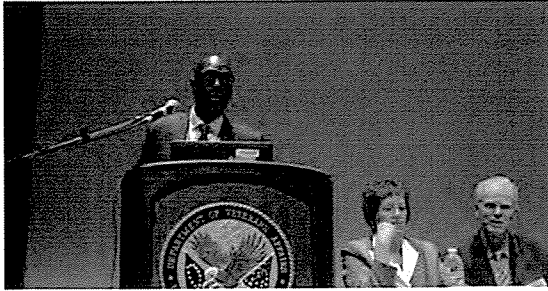


Debbie Barajas-lopez Sheena Lene
Like · Reply · September 9 at 1:55am



Write a comment...

VA West Los Angeles Master Plan created an event.
September 11 at 6:09pm · ↗



17 Homeless Veterans Town Hal...
SEP Thu 5 PM · Century Villages at ... **Going** :
by VA West Los Angeles Maste...

2,044 people reached

Like Comment Share

Tom Fields, Randall Ott, Denise Galindo Prewitt and 51 others like this.

Russell Silber Same here they lost my records. And it's my fault. You got to love it .
September 11 at 8:45pm · Like · ↕ 1

Bernice Duncombe Sterling Ok great start for helping our military people
September 12 at 10:41am · Like

Russell Silber No in Long Beach.It's the Brentwood campus
September 12 at 12:03pm · Like

Frank Marco Manzi What about the Military housing, at the former MCAS in Irvine! Could house a lot of homeless!
September 14 at 8:58pm · Like

Frank Marco Manzi I hand carried My records to the Long Beach, Veteran's Hospital! I received a receipt for the records! I had no problem and still do not! I have only one complaint about the Long Beach VA! The Parking Lot is Always Full! Charlie Team, is Great!



September 14 at 9:06pm · Like

Russell Silber Good for you just don't jump that's a Long Beach history check it out
September 14 at 9:09pm · Like

Denise Galindo Prewitt I'm a service member that lives in Long Beach. I went from active duty--to military spouse--to reservist-- to active reservist. One thing that the military does is teach young men and women how to be disciplined and strong; however, it also takes aw... See More
September 16 at 11:12pm · Edited · Like

VA West Los Angeles Master Plan shared their event.

Published by Andres Ramos · September 24 at 2:02pm · Edited · ↗

Join us Wednesday, October 7 for a Master Plan Town Hall. This will likely be the last town hall before the draft master plan is released in mid October. Come share your ideas with us, we want to hear from you!



07 Master Plan Town Hall (West LA)
OCT Wed 6 PM · Wadsworth Theatre - West LA VA Camp...
by VA West Los Angeles Master Plan

+ Join

425 people reached

Boost Post

Like Comment Share

Tith Chansreypao, Sherrie Bukshpan, Roberto Ramirez Gonzalez and 16 others like this. Most Recent

Avery Rawls Health accessibility, their soul,ie emotions has injury. phyc, Spiritual truth,the HOLY SPIRIT IS OUR TEACHER.
JOHN CH14VS26.
Like · Reply · September 24 at 4:06pm · Edited

Robin Gudmundson Can't happen soon enough.It's about time
Like · Reply · September 24 at 5:16pm

VA West Los Angeles Master Plan We look forward to seeing you there!
Like · Reply · Commented on by Andres Ramos · September 24 at 5:19pm

Write a comment...



Jill Volat · VA West Los Angeles Master Plan

August 3 · Los Angeles, CA · 🌐

I would like to help with edible gardens...



Edible Gardens

Take a tour of the farm...right here in the city!

FARMISTALA.COM



👍 Like 💬 Comment ➦ Share



Christine Clayburg · VA West Los Angeles Master Plan

August 17 · 🌐

If you are going to DO this on PRIME WEST LA REAL ESTATE PLEASE PLEASE PLEASE don't promote yet another homeless vet stereotype to raise \$ for this. Call it #VetsRising and have two buildings..one for those recovering from homelessness and one for vets pursuing post-duty careers in LA who need a place to sleep in LA to AVOID becoming homeless! There is NO BRIDGE for us. NONE. I've looked.

I currently know of a 6+ retired Army Ranger chaplain and award winning screenwriter who sleeps on the floor at the USO once a week when he flies in from Colorado to attend the Writers Guild Foundation Veterans Writing Retreat 2015. Another drives from San Francisco EVERY WEEK and crashes on couches. My West VA counselor doesn't want me to drive an hour and a half to home at midnight after seeing her here and then going to the WGA until 10- but there is NOWHERE for #VetsRising to go to sleep in this town as we re-build our careers. STOP THE STIGMA. NO VET coming home can afford to live or stay in LA for an opportunity, but that doesn't mean we are homeless. We don't need a long term solution, just a quick professional place to check in and check out, in a safe area in la, for less than \$300/night. Leaving us out of the equations perpetuates the stereotype and isolates the homeless.



👍 Like 💬 Comment ➦ Share



Rebecca Johnson Branham · VA West Los Angeles Master Plan

August 4 · 🌐

i think yhr govenment owes these vets lots but they no longer care about what the vets have done to keep freedom. they are helping other countries but not the vets the forget the courage and sacrifices these wonderful people have gave.. thank you all veterans.your are the best



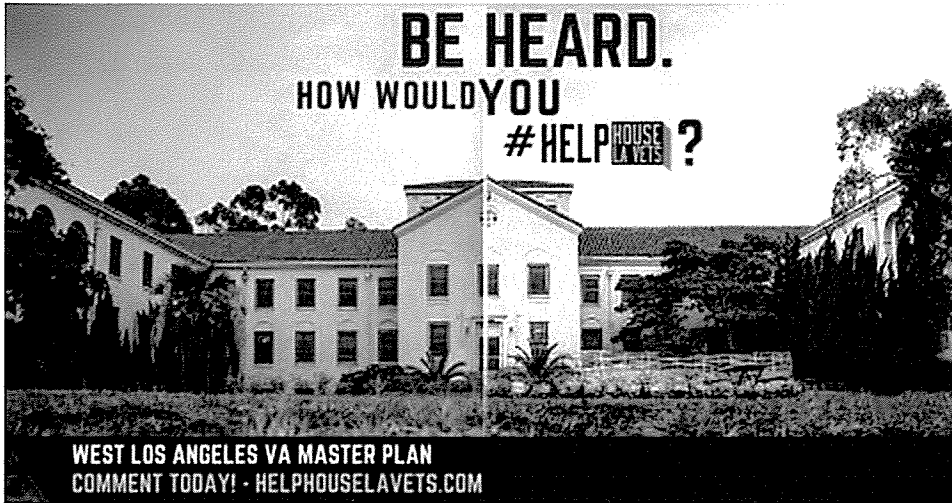
👍 Like 💬 Comment ➦ Share



VA West Los Angeles Master Plan

Written by Andrea Campbell [?] · September 29 at 7:00pm · 🌐

Comment today to help house LA's homeless Veterans.



Help LA's Homeless Veterans

WWW.HELPHOUSELAVETS.COM

12,876 people reached



Boost Post



Like Comment Share

Nelly Haro, Jurline Redeaux, Lea Ross and 53 others like this.

Most Recent ▾

13 shares



Lawrence Jones Be encouraged!

Unlike · Reply · 1 · September 29 at 7:54pm



WJ Bellamy This neglect has go to stop

Unlike · Reply · 1 · September 29 at 10:41pm



Martin Zarate Please help this Heroes.

Unlike · Reply · 1 · September 29 at 11:39pm



Zenaida Loreto About time... better late than never

Unlike · Reply · 1 · September 30 at 7:07am



Eleanor Scott Good, let work began to help the homeless.

Unlike · Reply · 1 · September 30 at 7:12am



DuckBill Maggie Cooper-Harris Tra Cooper-Harris

Unlike · Reply · 2 · September 30 at 8:13am



William Scales That is great please help!!! This is building 556.Wasworth

Unlike · Reply · 1 · September 30 at 12:36pm



James Stukes MY question is " why does the WLA VA lease land to organizations like UCLA while there are so many homeless veterans here?". Homeless people tend to need the most Medical attention because of their environment

Ending their homelessness might actually ease the load at the hospital.

Unlike · Reply · 1 · September 30 at 1:53pm



VA West Los Angeles Master Plan Thank you for participating. Please excuse the long post but your question is an important one. Through the ongoing Master Planning process, we are evaluating the best use of the campus to ensure it is Veteran focused moving forward. The Principles Agr... See More

Like · Reply · Commented on by Andrea Campbell (?) · 38 mins



Jean Clinton Good question James Stukes

Unlike · Reply · 1 · September 30 at 4:01pm



Alice Venegas Help our Veterans! !

Unlike · Reply · 1 · September 30 at 4:55pm



VA West Los Angeles Master Plan Thanks all for your interest. Please be sure to comment on <http://www.helpouselavets.com/survey>. Your input is needed.



Help House LA Vets

The Master Plan is an action to help end homelessness among veterans in Los Angeles. As part of that goal,...

HELPHOUSELAVETS.COM

Unlike · Reply · Remove Preview · 1 · Commented on by Andrea Campbell (?) · September 30 at 5:54pm · Edited



Kava US Are you sure help ?

Like · Reply · September 30 at 9:20pm



Kawika David Muca When do I move in..in about to be homeless. .lol

Like · Reply · Yesterday at 8:30am



Parker Lydia Work with them,help them get back on track.

Like · Reply · 16 hrs



Rodney Rowe All good. Should be the decision of the veteran, not some panel of WLA citizens who have an agenda that some pushes the veterans to the side.

Like · Reply · 15 hrs



Rosemarie Lorraine Ranallo Please help our homeless Veterans .

Like · Reply · 15 hrs



L Hernandez Esp Please 'please help the veterans - have a heart

Like · Reply · 5 hrs



Write a comment..



VA Master Plan LA Retweeted



Sheila Kuehl [redacted] · Aug 3

Share your vision for the West Los Angeles VA campus and #HelpHouseLAVets - kueh.ly/LAVets

🔄 2 ★ 2 ...

VA Master Plan LA Retweeted



Francisco [redacted] · Aug 4

Sign up for updates on the West LA VA Master Plan. I just joined. Let's #HelpHouseLAVets! helphouselavets.com/join?recruiter...

🔄 1 ★ 1 ...

VA Master Plan LA Retweeted



S Debra Evans [redacted] · Aug 3

House'm All!! RT @SheilaKuehl: Share your vision for the West Los Angeles VA campus and #HelpHouseLAVets - kueh.ly/LAVets

🔄 2 ★ 2 ...

VA Master Plan LA Retweeted



John Ismay [redacted] · Sep 1

LA Mayor @ericgarcetti says city won't end veteran homelessness by 2016 scpr.org/news/2015/09/0... cc @LAHomeless @VAMasterPlanLA @HomeForGoodLA

🔄 4 ★ 2 ...

[View summary](#)

VA Master Plan LA Retweeted



Westside Today [redacted] · Aug 7

. @SenFeinstein @SenatorBoxer & @RepTedLieu are calling for additional #veteran housing: ow.ly/QDg6O @VAMasterPlanLA

🔄 1 ★ 1 ...

VA Master Plan LA Retweeted



Aspiration [redacted] Aug 5

Critical work being done here in LA to address Veteran homeless:
helphouselavets.com #HelpHouseLAVets #Veterans



TOWN HALL MEETINGS

Town Hall #1	June 23, 2015
Town Hall #2	July 23, 2015
Town Hall #3	August 20, 2015
Town Hall #4	September 17, 2015

COMMUNITY MEETINGS

Plaintiff	June 17, 2015
VSO	July 14, 2015
Mr Rosbrock	July 17, 2015
Westwood	July 21, 2015
West LA	July 22, 2015
Pacific Palisades	July 23, 2015
Brentwood	July 28, 2015
Homeless Summit	August 19, 2015

ELECTED OFFICIALS MEETINGS

Congressman Lieu	July 14, 2015
LA Mayor Garcetti	July 28, 2015

OPEN HOUSES

Open House #1	July 21, 2015
Open House #2	July 28, 2015
Open House #3	August 4, 2015
Open House #4	August 11, 2015
Open House #5	August 18, 2015
Open House #6	August 25, 2015

USER GROUP MEETINGS

Outreach and Community Planning	June 24, 2015
Building 209	July 1, 2015
New Directions	July 8, 2015
Blue Butterfly	July 9, 2015
Inpatient	July 28, 2015
Leadership Group	July 29, 2015
Mental Health	August 6, 2015
Environmental Services	August 6, 2015
Dietary	August 12, 2015
Emergency Services	August 13, 2015
Patient Advisory Council	August 13, 2015
Domiciliary	August 26, 2015
Outpatient	August 26, 2015
Welcome Center	August 27, 2015

Women's Veteran Services
Security
Home Health

August 27, 2015
September 2, 2015
September 16, 2015



Defining
EXCELLENCE
in the 21st Century

Urban Master Plan Contractor Community Kick Off

COMMENTS

Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to info@WestLAVAMasterPlan.com or by calling the project hotline at (310) 494-0116.

1. What is your preferred method of contact?

- Text Message Phone Call All of the above
 Mail Email

2. I am one of the following:

- Elected Official General Public **STAKEHOLDER**
 Veteran Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s)?

ONE OF THE MEMBERS OF THE BRENTWOOD VILLAGE COMMERCIAL DISTRICT. (A PROPERTY OWNER.)

4. Comments/feedback (continue on other side, if needed):

IF THE VA PARKING LOT IN THE 200 BLOCK OF SOUTH BARRINGTON PLACE IS CLOSED TO THE PUBLIC THE BRENTWOOD VILLAGE COMMERCIAL DISTRICT WILL COLLAPSE. IF WE ARE ALLOWED TO SURVIVE I THINK WE CAN PROVIDE A VETERAN-FRIENDLY ATMOSPHERE TO OUR WOUNDED WARRIORS.

Please fill out the contact information below:

Name: STEPHEN H. MCCINTOCK

Organization/Company (if any): PROPERTY OWNER

Address: [REDACTED]

City/State/Zip Code: LOS ANGELES, CA 90048

Phone: [REDACTED] Email: [REDACTED]

Urban Master Plan Contractor Community Kick Off

COMMENTS

Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to info@WestLAVAMasterPlan.com or by calling the project hotline at (310) 494-0116.

1. What is your preferred method of contact?

- Text Message Phone Call All of the above
 Mail Email

2. I am one of the following:

- Elected Official General Public
 Veteran Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s)?

P/S DREAMER THE BARBER IS MEAN AS HELL KICK HIM OUT
 NEW DIRECTIONS BLDG 116 IS CHICKEN SHIT ASS HOLES
 VIET NAM 2 HONORABLE DISCHARGES
 CU BA I HAVE EXTREME PAIN FROM COMBAT
 SEAL I AM NOW HOMELESS ON THE STREET @ 72 YEARS OLD
 SNIPER THE FIRE THE BLACK SUPERVISOR

4. Comments/feedback (continue on other side, if needed):

NEW DIRECTIONS 3RD FLOOR PROGRAM SHOULD BE SHOT DOWN, I WAS WAITING FOR VASH HOUSING, THEY KICKED ME OUT

Please fill out the contact information below:

Name: BRIAN WILKINSON 813 / 231ST WEST
 Organization/Company (if any): SLEEPING IN THE DESERT
 Address: [REDACTED]
 City/State/Zip Code: LANCASTER, CA 93534
 Phone: [REDACTED] Email: [REDACTED]

Urban Master Plan Contractor Community Kick Off

COMMENTS

Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to info@WestLAVAMasterPlan.com or by calling the project hotline at (310) 494-0116.

1. What is your preferred method of contact?

Text Message

Phone Call

All of the above

Mail

Email

2. I am one of the following:

Elected Official

General Public

Veteran

Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process?
If so, which one(s)?

NO

4. Comments/feedback (continue on other side, if needed):

I AM a young veteran. I want to speak. I need help. PTSD therapy. I almost killed myself yesterday. Why won't anyone help me? The life of a veteran is more important ~~than~~ than a dilapidated church!!

Please fill out the contact information below:

Name:

Robert Rojas

Organization/Company (if any):

Veteran

Address:

City/State/Zip Code:

Los Angeles, CA ~~40551~~ 90073

Phone:

Email:

Urban Master Plan Contractor Community Kick Off

COMMENTS

Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to info@WestLAVAMasterPlan.com or by calling the project hotline at (310) 494-0116.

1. What is your preferred method of contact?

Text Message Phone Call All of the above

Mail Email

2. I am one of the following:

Elected Official General Public

Veteran Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s)?

not at this time

4. Comments/feedback (continue on other side, if needed):

Can we have meetings with no time limits on our views. 30 seconds is not enough,

Name: REX Kern Please fill out the contact information below:

Organization/Company (if any): _____

Address: _____

City/State/Zip Code: Marina Del Rey CA 90292

Phone: _____

Email: _____

Urban Master Plan Contractor Community Kick Off

COMMENTS

Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to info@WestLAVAMasterPlan.com or by calling the project hotline at (310) 494-0116.

1. What is your preferred method of contact?

Text Message

Phone Call

All of the above

Mail

Email

2. I am one of the following:

Elected Official

General Public

Veteran

Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s)?

Kto

UCLA Daily Bruin

4. Comments/feedback (continue on other side, if needed):

Contact information of Vince Cane and Cynthia from HOK.

Please fill out the contact information below:

Name:

Sierra deSouza

Organization/Company (if any):

UCLA Daily Bruin Reporter

Address:

[Redacted]

City/State/Zip Code:

Glendale, CA 91201

Phone:

[Redacted]

Email:

[Redacted]



Defining
EXCELLENCE
in the 21st Century

Urban Master Plan Contractor Community Kick Off

COMMENTS

Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to info@WestLAVAMasterPlan.com or by calling the project hotline at (310) 494-0116.

1. What is your preferred method of contact?

- Text Message Phone Call All of the above
 Mail Email

2. I am one of the following:

- Elected Official General Public
 Veteran Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s)?

Fisher House - ?

4. Comments/feedback (continue on other side, if needed):

*WHAT IS THE STATUS OF
THE UCLA BASEBALL FIELD,
PARKING LOTS NEAR POST OFFICE,
BRENTWOOD SCHOOL + DOG PARK. ??*

Please fill out the contact information below:

Name:

Scott Schaffer

Organization/Company (if any):

Address:

[Redacted]

City/State/Zip Code:

LA CA 90049

Phone:

[Redacted]

Email:

[Redacted]

*↓
please
response?*

Urban Master Plan Contractor Community Kick Off

COMMENTS

Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to info@WestLAVAMasterPlan.com or by calling the project hotline at (310) 494-0116.

1. What is your preferred method of contact?

- Text Message Phone Call All of the above
 Mail Email

2. I am one of the following:

- Elected Official General Public
 Veteran Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s)?

4. Comments/feedback (continue on other side, if needed):

The Campus Barber - the freedom Barber talks to these folks everyday 700 haircuts a month. Trying to do good things - He would like to offer his help to communicate w/ the Veterans - Insight - from his point of view they are more forthcoming w/ him.

Please fill out the contact information below:

Name: Dreamer
Organization/Company (if any): Trailer - Freedom
Address: _____
City/State/Zip Code: _____
Phone: [REDACTED] Email: _____

Urban Master Plan Contractor Community Kick Off

COMMENTS

Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to info@WestLAVAMasterPlan.com or by calling the project hotline at (310) 494-0116.

1. What is your preferred method of contact?

- Text Message Phone Call All of the above
 Mail Email

2. I am one of the following:

- Elected Official General Public
 Veteran Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process?
If so, which one(s)?

In working for CM Bonin, several community groups are vocalizing interest in veteran home business, etc.

4. Comments/feedback (continue on other side, if needed):

• would be helpful to have power point & other handouts online for scoping purposes - timelines future meetings, etc. also helpful for greater community reach & input

Please fill out the contact information below:

Name: Sharon Shapiro

Organization/Company (if any): Councilman Mike Bonin

Address: _____

City/State/Zip Code: _____

Phone: _____ Email: _____

Urban Master Plan Contractor Community Kick Off

COMMENTS

Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to info@WestLAVAMasterPlan.com or by calling the project hotline at (310) 494-0116.

1. What is your preferred method of contact?

- Text Message Phone Call All of the above
 Mail Email

2. I am one of the following:

- Elected Official General Public
 Veteran Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s)?

Westside Breakers
FC Los Angeles Soccer Clubs

4. Comments/feedback (continue on other side, if needed):

We are willing to discuss ways to help veterans with ~~the~~ recreational opportunities.

Please fill out the contact information below:

Name: Mike Page
Organization/Company (if any): Westside Breakers + FC Los Angeles Soccer Clubs
Address: [REDACTED]
City/State/Zip Code: Pacific Palisades, CA 90272
Phone: [REDACTED] Email: [REDACTED]

Urban Master Plan Contractor Community Kick Off

COMMENTS

Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to info@WestLAVAMasterPlan.com or by calling the project hotline at (310) 494-0116.

1. What is your preferred method of contact?

- Text Message Phone Call All of the above
 Mail Email

2. I am one of the following:

- Elected Official General Public
 Veteran Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s)?

4. Comments/feedback (continue on other side, if needed):

Please fill out the contact information below:

Name: Carolina M. Barrie

Organization/Company (if any): _____

Address: _____

City/State/Zip Code: Pacific Palisades, Ca. 90272

Phone: _____ Email: _____

Urban Master Plan Contractor Community Kick Off

COMMENTS

Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to info@WestLAVAMasterPlan.com or by calling the project hotline at (310) 494-0116.

1. What is your preferred method of contact?

- Text Message Phone Call All of the above
 Mail Email

213-505-7742

2. I am one of the following:

- Elected Official General Public
 Veteran Media

*CHIEF OF STAFF
CM KORETZ
SDS*

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s)?

*Want to be engaged and involved on behalf of
Councilman / city of LA. Will form committee to
help w/ outreach and Vet needs.*

4. Comments/feedback (continue on other side, if needed):

*Presentation - well done. Restore Chapel first, will
show good faith
(no pun intended)
Listening to Vets is Key.*

**Please get Mr. Frank Station a new wheelchair.*

Please fill out the contact information below:

Name: JOAN PELICO

Organization/Company (if any): CDS TO CM KORETZ

Address: [REDACTED]

City/State/Zip Code: L.A. CA

Phone: [REDACTED] Email: [REDACTED]



Defining
EXCELLENCE
in the 21st Century

Urban Master Plan Contractor Community Kick Off

COMMENTS

Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to info@WestLAVAMasterPlan.com or by calling the project hotline at (310) 494-0116.

1. What is your preferred method of contact?

- Text Message Phone Call All of the above
 Mail Email

2. I am one of the following:

- Elected Official General Public
 Veteran Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s)?

Veterans Preservation Corps

4. Comments/feedback (continue on other side, if needed):

Please fill out the contact information below:

Name: *Timothy John Duffy*

Organization/Company (if any): *Preservation ARTS*

Address: *[Redacted]*

City/State/Zip Code: *Los Angeles, CA 90034*

Phone: *[Redacted]* Email: *[Redacted]*

Urban Master Plan Contractor Community Kick Off

COMMENTS

Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to info@WestLAVAMasterPlan.com or by calling the project hotline at (310) 494-0116.

1. What is your preferred method of contact?

- Text Message Phone Call All of the above
 Mail Email

2. I am one of the following:

- Elected Official General Public
 Veteran Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s)?

LA Veterans Collaborative - USC facilitated
211 LA County - 24/7 information & referral non profit
City of LA Mayor's Advisory Council

4. Comments/feedback (continue on other side, if needed):

Outreach & communication for engagement needs to be robust! I found out about this last minute - nothing circulated by general/regular notification channels to community

Please fill out the contact information below:

Name: Maribel Marin

Organization/Company (if any): 211 LA County

Address: [REDACTED]

City/State/Zip Code: San Gabriel CA 91776

Phone: [REDACTED] Email: [REDACTED]

Urban Master Plan Contractor Community Kick Off

COMMENTS

Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to info@WestLAVAMasterPlan.com or by calling the project hotline at (310) 494-0116.

1. What is your preferred method of contact?

- Text Message Phone Call All of the above
 Mail Email

2. I am one of the following:

- Elected Official General Public
 Veteran Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s)?

Veterans Service Org. - LOCAL & STATE
Community Grp - Hollywood, W LA, Culver City, etc
VA Group - Patient VSO, Other
AL., Amvets, DAV, VFW

4. Comments/feedback (continue on other side, if needed):

Fix problems & begin finding how it can be done soon

Please fill out the contact information below:

Name: Elizabeth Shaddix

Organization/Company (if any): 40/8 - Calif VAHS Director

Address: [REDACTED]

City/State/Zip Code: LA, CA 90004

Phone: [REDACTED] Email: [REDACTED]

Urban Master Plan Contractor Community Kick Off

COMMENTS

Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to info@WestLAVAMasterPlan.com or by calling the project hotline at (310) 494-0116.

1. What is your preferred method of contact?

Text Message

Phone Call

All of the above

Mail

Email

2. I am one of the following:

Elected Official

General Public

Veteran

Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process?
If so, which one(s)?

V.S.C. VETERANS COLLABORATIVE

4. Comments/feedback (continue on other side, if needed):

Please fill out the contact information below:

Name:

Herschel Cosby

Organization/Company (if any):

WLA DOMICILIARY SFC

Address:

City/State/Zip Code:

Los Angeles, CA 90073

Phone:

Email:

Urban Master Plan Contractor Community Kick Off

COMMENTS

Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to info@WestLAVAMasterPlan.com or by calling the project hotline at (310) 494-0116.

1. What is your preferred method of contact?

- Text Message Phone Call All of the above
 Mail Email

2. I am one of the following:

- Elected Official General Public
 Veteran Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s)?

4. Comments/feedback (continue on other side, if needed):

Information concerning Townhall meetings
should be presented much sooner.
Time, Date and place

Please fill out the contact information below:

Name: CAROLYN T. WILLIAMS

Organization/Company (if any): Dept of Veterans Affairs WLA VA

Address: [REDACTED]

City/State/Zip Code: L.A. CA. 90073

Phone: [REDACTED] Email: [REDACTED]



Defining
EXCELLENCE
in the 21st Century

Urban Master Plan Contractor Community Kick Off

COMMENTS

Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to info@WestLAVAMasterPlan.com or by calling the project hotline at (310) 494-0116.

1. What is your preferred method of contact?

- Text Message Phone Call All of the above
 Mail Email

2. I am one of the following:

- Elected Official General Public
 Veteran *Staff* Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s)?

Community members + Rep Ted Lieu's constituents

4. Comments/feedback (continue on other side, if needed):

Name: Lisa Pinto Please fill out the contact information below:

Organization/Company (if any): Rep. Ted Lieu

Address: [REDACTED]

City/State/Zip Code: Los Angeles

Phone: [REDACTED] Email: [REDACTED]

Urban Master Plan Contractor Community Kick Off

COMMENTS

Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to info@WestLAVAMasterPlan.com or by calling the project hotline at (310) 494-0116.

1. What is your preferred method of contact?

- Text Message Phone Call All of the above
 Mail Email

2. I am one of the following:

- Elected Official General Public
 Veteran Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process?
If so, which one(s)?

Yes!
AMERICAN Legion
FLYBY RESERVE ASSN
L.A. NATIONAL CEMETERY

DOB - 896R
NAVY LEAGUE

4. Comments/feedback (continue on other side, if needed):

Please fill out the contact information below:

Name: ERNEST S. COWELL

Organization/Company (if any): Alto Post 283

Address: [REDACTED]

City/State/Zip Code: MARINA DEL REY, CA, 90292-7212

Phone: [REDACTED] Email: [REDACTED]

Urban Master Plan Contractor Community Kick Off

COMMENTS

Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to info@WestLAVAMasterPlan.com or by calling the project hotline at (310) 494-0116.

1. What is your preferred method of contact?

Text Message

Phone Call

All of the above

Mail

Email

2. I am one of the following:

Elected Official

General Public

Veteran

Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s)?

AMVETS, VVA

4. Comments/feedback (continue on other side, if needed):

Please fill out the contact information below:

Name: LARRY WILLIAMS

Organization/Company (if any): NEW DIRECTIONS

Address: [REDACTED]

City/State/Zip Code: 90066

Phone: [REDACTED] Email: [REDACTED]

Urban Master Plan Contractor Community Kick Off

COMMENTS

Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to info@WestLAVAMasterPlan.com or by calling the project hotline at (310) 494-0116.

1. What is your preferred method of contact?

- Text Message Phone Call All of the above
 Mail Email

2. I am one of the following:

- Elected Official General Public
 Veteran Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s)?

VAREP
Veteran Association Real Estate Professionals

4. Comments/feedback (continue on other side, if needed):

Ready to Engage

Please fill out the contact information below:

Name: T. Duwon Glenn

Organization/Company (if any): U.S. Bank + VAREP

Address: _____

City/State/Zip Code: _____

Phone: _____ Email: _____

Urban Master Plan Contractor Community Kick Off

COMMENTS

Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to info@WestLAVAMasterPlan.com or by calling the project hotline at (310) 494-0116.

1. What is your preferred method of contact?

Text Message

Phone Call

All of the above

Mail

Email

2. I am one of the following:

Elected Official

General Public

Veteran

Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s)?

no

4. Comments/feedback (continue on other side, if needed):

Please fill out the contact information below:

Name:

FREDERICK MALCOLM

Organization/Company (if any):

VET

Address:

[REDACTED]

City/State/Zip Code:

[REDACTED]

Phone:

[REDACTED]

Email:

[REDACTED]

Urban Master Plan Contractor Community Kick Off

COMMENTS

Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to info@WestLAVAMasterPlan.com or by calling the project hotline at (310) 494-0116.

1. What is your preferred method of contact?

- Text Message Phone Call All of the above
 Mail Email

2. I am one of the following:

- Elected Official General Public
 Veteran Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process?
If so, which one(s)?

UNITED NATIONS ASSOCIATIONS - BEVERLY HILLS CHAPTER

4. Comments/feedback (continue on other side, if needed):

WE WERE ONLY NOTIFIED 5 DAYS PRIOR TO THIS MTG. (UNACCEPTABLE)
WE ARE WATCHING VERY CLOSELY. PLEASE MAKE US PROUD.

Please fill out the contact information below:

Name: Richard Davis

Organization/Company (if any): UNITED NATIONS ASSOC BEVERLY HILLS

Address: [REDACTED]

City/State/Zip Code: LOS ANGELES CA 90049

Phone: [REDACTED] Email: [REDACTED]

Urban Master Plan Contractor Community Kick Off

COMMENTS

Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to info@WestLAVAMasterPlan.com or by calling the project hotline at (310) 494-0116.

1. What is your preferred method of contact?

- Text Message Phone Call All of the above
 Mail Email

2. I am one of the following:

- Elected Official General Public
 Veteran Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process?
If so, which one(s)?

AM VET Post II Culver City
DAV

4. Comments/feedback (continue on other side, if needed):

Please fill out the contact information below:

Name: SALVATORE GRAMMATICO
Organization/Company (if any): AM VET Post II
Address: [REDACTED]
City/State/Zip Code: Culver City Ca 90230
Phone: _____ Email: _____



Defining
EXCELLENCE
in the 21st Century

Urban Master Plan Contractor Community Kick Off

COMMENTS

Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to info@WestLAVAMasterPlan.com or by calling the project hotline at (310) 494-0116.

1. What is your preferred method of contact?

- Text Message Phone Call All of the above
 Mail Email

2. I am one of the following:

- Elected Official General Public VA employee
 Veteran Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s)?

4. Comments/feedback (continue on other side, if needed):

- please provide pens along with comment sheets for those who don't have them... but do have comments
- More marketing in the future - seemed like lots of stakeholders had not heard of event

Please fill out the contact information below: **UNTIL LAST MINUTE**

Name: _____

Organization/Company (if any): _____

Address: _____

City/State/Zip Code: _____

Phone: _____ Email: _____

Urban Master Plan Contractor Community Kick Off

COMMENTS

Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to info@WestLAVAMasterPlan.com or by calling the project hotline at (310) 494-0116.

1. What is your preferred method of contact?

- Text Message Phone Call All of the above
 Mail Email

2. I am one of the following:

- Elected Official General Public
 Veteran Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s)?

Westside Breakers Soccer Club
F.C.L.A. Soccer Club

4. Comments/feedback (continue on other side, if needed):

We have leased Macarthur Field for our non-profit soccer organization for 14+ years. We would like to be included in the planning process and offer any help possible.

Please fill out the contact information below:

Name: Gary Clouse
Organization/Company (if any): Westside Breakers Soccer Club
Address: [REDACTED]
City/State/Zip Code: Los Angeles 90045
Phone: [REDACTED] Email: [REDACTED]

Urban Master Plan Contractor Community Kick Off

COMMENTS

Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to info@WestLAVAMasterPlan.com or by calling the project hotline at (310) 494-0116.

1. What is your preferred method of contact?

Text Message

Phone Call

All of the above

Mail

Email

2. I am one of the following:

Elected Official

General Public

Veteran

Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s)?

4. Comments/feedback (continue on other side, if needed):

Please fill out the contact information below:

Name: Wally Lofty

Organization/Company (if any): DAV

Address: [REDACTED]

City/State/Zip Code: LA / CA 90073

Phone: [REDACTED] Email: [REDACTED]



Defining
EXCELLENCE
in the 21st Century

Urban Master Plan Contractor Community Kick Off

COMMENTS

Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to info@WestLAVAMasterPlan.com or by calling the project hotline at (310) 494-0116.

1. What is your preferred method of contact?

- Text Message
 Phone Call
 All of the above
 Mail
 Email

2. I am one of the following:

- Elected Official
 General Public
 Veteran
 Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s)?

Anka Behavioral Health

4. Comments/feedback (continue on other side, if needed):

Significant issues need to be addressed to meet the housing, medical and psychological needs of the veterans represented in this area.

Please fill out the contact information below:

Name: Don Windham

Organization/Company (if any): Anka Bhi. Org

Address: [REDACTED]

City/State/Zip Code: _____

Phone: [REDACTED] Email: [REDACTED]



Defining
EXCELLENCE
in the 21st Century

Urban Master Plan Contractor Community Kick Off

COMMENTS

Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to info@WestLAVAMasterPlan.com or by calling the project hotline at (310) 494-0116.

1. What is your preferred method of contact?

- Text Message Phone Call All of the above
 Mail Email

2. I am one of the following:

- Elected Official General Public
 Veteran Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s)?

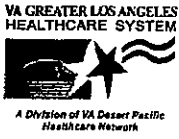
yes, I'm the supervisor of the Disabled American Veterans.

4. Comments/feedback (continue on other side, if needed):

I think this was a good beginning.

Please fill out the contact information below:

Name: Thomas Wendel
 Organization/Company (if any): Disabled American Veterans
 Address: [REDACTED]
 City/State/Zip Code: Los Angeles, CA 90024
 Phone: [REDACTED] Email: [REDACTED]



Defining
EXCELLENCE
in the 21st Century

Urban Master Plan Contractor Community Kick Off

COMMENTS

Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to info@WestLAVAMasterPlan.com or by calling the project hotline at (310) 494-0116.

1. What is your preferred method of contact?

- Text Message Phone Call All of the above
 Mail Email

2. I am one of the following:

- Elected Official General Public
 Veteran Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s)?

4. Comments/feedback (continue on other side, if needed):

when addressing homeless vets its important to prioritize those who are chronically homeless and most vulnerable & provide permanent supportive housing.

Please fill out the contact information below:

Name: _____

Organization/Company (if any): _____

Address: _____

City/State/Zip Code: _____

Phone: _____ Email: _____

Urban Master Plan Contractor Community Kick Off

COMMENTS

Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to info@WestLAVAMasterPlan.com or by calling the project hotline at (310) 494-0116.

1. What is your preferred method of contact?

- Text Message Phone Call All of the above
 Mail Email

2. I am one of the following:

- Elected Official General Public
 Veteran Media

Brentwood News, a local paper.

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s)?

As editor and publisher of the Brentwood News, I've been covering local VA issues for decades. Though I don't belong to any particular groups, I've talked to almost everyone involved and understand the different positions.

4. Comments/feedback (continue on other side, if needed):

I think there are a lot of compromises and tradeoffs that can be achieved that will be of the "win-win" variety. Everyone can come out ahead here. I applaud the new direction and wish you luck. I would love to help if you would find that helpful. I hope

Name: Jeff Hall Please fill out the contact information below: *you will call me.*

Organization/Company (if any): Brentwood News

Address: _____

City/State/Zip Code: 90049

Phone: [REDACTED] Email: [REDACTED]

Urban Master Plan Contractor Community Kick Off

COMMENTS

Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to info@WestLAVAMasterPlan.com or by calling the project hotline at (310) 494-0116.

1. What is your preferred method of contact?

- Text Message Phone Call All of the above
 Mail Email

2. I am one of the following:

- Elected Official General Public
 Veteran Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process?
If so, which one(s)?

YES, DISABLED AMERICAN VETERANS, DEPARTMENT OF CALIFORNIA
LEGISLATIVE DIRECTOR.

4. Comments/feedback (continue on other side, if needed):

AS VINCE KRANE INDICATED FUTURE TOWN HALLS TO BE OF A MORE
FOCUSED GROUP BASED.

Please fill out the contact information below:

Name: RICHARD A. VALDEZ

Organization/Company (if any): DISABLED AMERICAN VETERANS

Address: [REDACTED]

City/State/Zip Code: HIGHLAND, CA 92346

Phone: [REDACTED] Email: [REDACTED]

Urban Master Plan Contractor Community Kick Off

COMMENTS

Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to info@WestLAVAMasterPlan.com or by calling the project hotline at (310) 494-0116.

1. What is your preferred method of contact?

- Text Message Phone Call All of the above
 Mail Email

2. I am one of the following:

- Elected Official General Public
 Veteran Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s)?

DAV - Chapter 13, Camp Kearney Van Nuys
(Serving and protecting Veterans for 91 years)

Valley Forge Director

OLG Seg - Old Granada Hills Residents Group - Granada Hills South
Neighborhood Council

4. Comments/feedback (continue on other side, if needed):

Approach the Master Plan with out preconceived notions -
Do your own research -
IMMEDIATE ACTIONS - - -
Interim - Actions - - -
Long term - Actions - - -

Please fill out the contact information below:

Name: ERNEST HILG

Organization/Company (if any): DAV Chapter 13 Van Nuys EPS

Address: [REDACTED]

City/State/Zip Code: NOVATO HILLS, CA 91345

Phone: [REDACTED] Email: [REDACTED]

Urban Master Plan Contractor Community Kick Off

COMMENTS

Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to info@WestLAVAMasterPlan.com or by calling the project hotline at (310) 494-0116.

1. What is your preferred method of contact?

- Text Message Phone Call All of the above
 Mail Email

2. I am one of the following:

- Elected Official General Public
 Veteran Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s)?

Calif American GI Forum; EHA - American Legion Adjutant;
~~Service~~ Disabled Veterans Business Enterprises
 Advisory Council; National Education Advocacy
 and Training

4. Comments/feedback (continue on other side, if needed):

Please fill out the contact information below:

Name: Howard Hernandez

Organization/Company (if any): AGIF; NEAT

Address: [REDACTED]

City/State/Zip Code: Manteca, CA 90640

Phone: [REDACTED] Email: [REDACTED]

Urban Master Plan Contractor Community Kick Off

COMMENTS

Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to info@WestLAVAMasterPlan.com or by calling the project hotline at (310) 494-0116.

1. What is your preferred method of contact?

- Text Message *OR* Phone Call *OR* All of the above
 Mail Email

2. I am one of the following:

- ~~Elected Official~~ ^{APPOINTED} General Public WIFE / FULL-TIME CAREGIVER TO
 VETERAN AFFAIRS COMMISSION ^{300% S/C DISABLED VETERAN}
 Veteran Media ASSOC. OF VIETNAM VETERANS OF AMERICA - SA BAY LIAISON

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s)?

- 1) CITY OF HAWTHORNE VETERANS AFFAIRS COMMISSION
~~2) NUMEROUS ONLINE GROUPS FOR VETERAN CAREGIVERS~~
 3) ASSOC. OF VIETNAM VETERANS OF AMERICA SPOUSES

4. Comments/feedback (continue on other side, if needed):

A. THERE SHOULD BE AN ON-SITE TRAINING FACILITY FOR SERVICE DOGS - USE FORMER MWD TRAINERS/HANDERS WORKING WITH CERTIFIED SERVICE DOG TRAINERS TO TRAIN DOGS FOR MOBILITY, MEDICAL ALERT, PTSD, ETC. - USE LONG-TERM RESIDENTS TO SOCIALIZE THE DOGS, ETC. WHICH WILL ENHANCE THE VETERANS' RECOVERY AS WELL AS TEACH THEM A TRADE. FULLY TRAINED/CERTIFIED →

Please fill out the contact information below:

Name: KYLE ORLEMANN
 Organization/Company (if any): HAWTHORNE VETERANS AFFAIRS COMMISSION, AVVA
 Address: [REDACTED]
 City/State/Zip Code: HAWTHORNE, CA, 90250
 Phone: [REDACTED] Email: [REDACTED]

SERVICE DOGS CAN THEN BE PLACED WITH VETERANS BEING TREATED ON THIS CAMPUS. THIS WILL ELIMINATE THE CURRENT PROBLEMS WITH @ 5 YEAR WAIT LISTS TO GET A SERVICE DOG, AND ENHANCE QUALITY CONTROL OF THE DOGS AND THEIR ^{TRAINING} VETERAN HANDLER TEAM BUILDING. THIS WOULD ALSO ~~FACILITATE~~ ^{FACILITATE} RESEARCH ON THE HUGE BENEFITS OF MATCHING DISABLED VETS W/ SERVICE DOGS -

BRING THIS WHOLE PROCESS ON-CAMPUS

B. THERE IS A NEED FOR A CENTER WHERE "VA #101" WOULD BE TAUGHT. MANY ^{CIVILIAN} SPOUSES, PARENTS, SIBLINGS, ETC. COME HERE FOR THE FIRST TIME WITH NO KNOWLEDGE WHATSOEVER OF THE MILITARY OR THE VA SYSTEM. IT IS INTIMIDATING, AND IT TAKES YEARS TO LEARN WITHOUT GUIDANCE; IN THE MEANTIME, THEIR VETERAN GOES WITHOUT NEEDED SERVICES BECAUSE OF IGNORANCE ON THEIR CAREGIVERS' PART. THE FAMILY MEMBERS MUST BECOME PART OF THE CARE TEAM! THAT WILL ENHANCE FAMILY RELATIONSHIPS & DECREASE SUICIDE & HOMELESSNESS. A FAMILY CENTER, STAFFED BY EXPERIENCED PEOPLE WHO SPEAK "CIVILIAN" WOULD TRULY HELP TO EDUCATE THOSE OF US WHO CARE FOR OUR VETS, BUT HAVE NO KNOWLEDGE OF THIS SYSTEM. TEACH US!

Urban Master Plan Contractor Community Kick Off

COMMENTS

Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to info@WestLAVAMasterPlan.com or by calling the project hotline at (310) 494-0116.

1. What is your preferred method of contact?

- Text Message Phone Call All of the above
 Mail Email

2. I am one of the following:

- Elected Official General Public
 Veteran Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process?
If so, which one(s)?

Yes

4. Comments/feedback (continue on other side, if needed):

Women too
vet
Recognition

focus on needs of women veterans
women focus facilities away from
men.

Please fill out the contact information below:

Name: Judy Leonard

Organization/Company (if any): _____

Address: _____

City/State/Zip Code: Making Del Rey

Phone: _____ Email: _____

Neglected

1000s

Woman focus facilities

Cramped.

no extra space

Woman vet advisor on master plan

Urban Master Plan Contractor Community Kick Off

COMMENTS

Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to info@WestLAVAMasterPlan.com or by calling the project hotline at (310) 494-0116.

1. What is your preferred method of contact?

- Text Message Phone Call All of the above
 Mail Email

2. I am one of the following:

- Elected Official General Public
 Veteran Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s)?

Brentwood BID
 Brother is 6 year Navy Vet
 We spend a lot of time at the VA
 Brother has mental & physical disabilities

4. Comments/feedback (continue on other side, if needed):

Even though our veterans have been harshly neglected, we hope the VA planners and officials will be understanding of and respectful of the 50+ year history the VA has had with the surrounding community, and that provisions can be incorporated to enable us to keep our parking lot (270+ cars) as our business district which serves the larger community will collapse. Veterans are my first concern. see #3 above. one more idea for your meetings: separate →

Please fill out the contact information below:

Name: Marcie Poler Swartz

Organization/Company (if any): Barrington Pl. Group LLC

Address: [REDACTED]

City/State/Zip Code: Los Angeles, CA

Phone: [REDACTED] Email: [REDACTED]

The meetings for the community. They are so hurt and angry (the vets) (justifiably so) but we did not feel comfortable speaking in the face of their pain.

Best,

Maurice P. Sandy



Defining
EXCELLENCE
in the 21st Century

6/23/15

(Not for public posting.)

Urban Master Plan Contractor Community Kick Off

COMMENTS

Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to info@WestLAVAMasterPlan.com or by calling the project hotline at (310) 494-0116.

1. What is your preferred method of contact?

- Text Message Phone Call All of the above
 Mail Email

2. I am one of the following:

- Elected Official General Public
 Veteran Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s)?

- Please also review the San Vicente Scenic Corridor Design Review for compatibility considerations.

4. Comments/feedback (continue on other side, if needed)

Have previously participated on the ^{two} master planning and CARES planning processes as a community leader and Chair of the Brentwood Community Council. Please review the most recent WLA VA master plan that was developed with veteran and community input. Important mitigation measures were identified.

Please fill out the contact information below:

Name: Flora Gil Krisiloff

Organization/Company (if any): community member

Address: [REDACTED]

City/State/Zip Code: Los Angeles, CA 90049

Phone: [REDACTED] Email: [REDACTED]

Thank you for this transparent and inclusive process!!



HELP. HOUSE. HEAL.

West Los Angeles VA Master Plan

COMMENTS

Your comments will help us collect the data we need to draft the plan with stakeholder input. Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to help@houselavets.com or by calling the project hotline at (310) 879-5773.

1. What is your preferred method of contact?

- Text Message Phone Call All of the above
- Mail Email

2. I am one of the following:

- Elected Official General Public
- Veteran Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s)? NO

4. We want to hear from you. Please share your comments and ideas for the Master Plan. What needs would you like considered in plans for new housing? What services and amenities for Veterans would you like to see incorporated? What needs to be improved? What will make this property an even more welcoming and supportive place for our Veterans in the future? (continue on other side, if needed):

In house Re-Careering Program for Veterans and homeless Vets. New trades that are in demand in the IT Field. Also, resources or transitional apartments that have some income, but stuck beaws of the red tape not qualifying for HUDVASH or RAPID REHOUSING. I am the guy stuck in the middle. Currently homeless and some of us just need a leg up.

Please fill out the contact information below:

Name: David Bustos

Organization/Company (if any): _____

Address: _____

City/State/Zip Code: Cudahy, CA 90201

Phone: _____ Email: _____

**Veterans Homeless Town Hall Co-
Hosted by the Honorable Hilda
Solis -8/20/15**

El Monte Community Center 3130 N Tyler Ave. El
Monte, CA 91731



HELP. HOUSE. HEAL.

West Los Angeles VA Master Plan

COMMENTS

Your comments will help us collect the data we need to draft the plan with stakeholder input. Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to help@houselavets.com or by calling the project hotline at (310) 879-5773.

1. What is your preferred method of contact?

- Text Message
- Phone Call
- All of the above
- Mail
- Email

2. I am one of the following:

- Elected Official
- General Public
- Veteran
- Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process?

If so, which one(s): *Veterans of Foreign Wars (VFW), Team RWB, The Mission Continues, IAVA, Veterans in Film & Television, Am Legion Post 631, Paralyzed Veterans of America,*

4. We want to hear from you. Please share your comments and ideas for the Master Plan. What needs would you like considered in plans for new housing? What services and amenities for Veterans would you like to see incorporated? What needs to be improved? What will make this property an even more welcoming and supportive place for our Veterans in the future? (continue on other side, if needed):

Housing for female veterans w/ male children over 12, LGBT Veterans community center, Fitness Center for all veterans, regardless of their limitations, pool computer center, job center to help veterans become computer competent, job ready, Wi-Fi available throughout the campus, garden/nature center/park, holistic classes for management of physical, emotional, & spiritual well-being, 1-2 night bed 4 veterans that are traveling thru area/here for appointments, housing for veterans who are battling addiction/substance or alcohol abuse

Please fill out the contact information below:

Name: Tracey L. Cooper-Harris

Organization/Company (if any): _____

Address: _____

City/State/Zip Code: Los Angeles / CA / 90041

Phone: _____ Email: _____



HELP. HOUSE. HEAL.

West Los Angeles VA Master Plan

COMMENTS

Your comments will help us collect the data we need to draft the plan with stakeholder input. Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to help@houselavets.com or by calling the project hotline at (310) 879-5773.

1. What is your preferred method of contact?

- Text Message Phone Call All of the above
- Mail Email

2. I am one of the following:

- Elected Official General Public
- Veteran Media

Mental Health.

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s)?

Non profit CMHC California Mental Health Connection

4. We want to hear from you. Please share your comments and ideas for the Master Plan. What needs would you like considered in plans for new housing? What services and amenities for Veterans would you like to see incorporated? What needs to be improved? What will make this property an even more welcoming and supportive place for our Veterans in the future? (continue on other side, if needed):

- 1- the importance of connect to appropriate services
- 2- My step father is a veteran; we will provide mental health services in the San Gabriel area to Veterans in need.
- 3- We will donate windows, doors & things for Veterans homes.

Please fill out the contact information below:

Name: Elisa K. Jimenez

Organization/Company (if any): California Mental Health Connection

Address: [Redacted]

City/State/Zip Code: Baldwin Park CA 91706

Phone: [Redacted] Email: [Redacted]



HELP. HOUSE. HEAL.

West Los Angeles VA Master Plan

COMMENTS

Your comments will help us collect the data we need to draft the plan with stakeholder input. Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to help@houselavets.com or by calling the project hotline at (310) 879-5773.

1. What is your preferred method of contact?

- Text Message Phone Call All of the above
- Mail Email

2. I am one of the following:

- Elected Official General Public
- Veteran Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s)?

AMERICAN Legion Post 631 L.A

4. We want to hear from you. Please share your comments and ideas for the Master Plan. What needs would you like considered in plans for new housing?. What services and amenities for Veterans would you like to see incorporated? What needs to be improved? What will make this property an even more welcoming and supportive place for our Veterans in the future? (continue on other side, if needed):

1-2 + 3 Bedroom housing "FOR VETERANS"
 MAKE OR FEMALE
 A REAL TRAUMA CENTER FOR MST
 Male or Female!! SETTLE CLAIMS
 We were NOT SICK when we RAISED our hands!

Please fill out the contact information below:

Name: RUTH HARRIS

Organization/Company (if any): L.A. Womens Post 631

Address: [REDACTED]

City/State/Zip Code: Inglewood, CA 90305

Phone: [REDACTED] Email: [REDACTED]



HELP. HOUSE. HEAL.

West Los Angeles VA Master Plan

COMMENTS

Your comments will help us collect the data we need to draft the plan with stakeholder input. Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to help@houselavets.com or by calling the project hotline at (310) 879-5773.

1. What is your preferred method of contact?

- Text Message
- Phone Call
- All of the above
- Mail
- Email

2. I am one of the following:

- Elected Official
- General Public
- Veteran
- Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s)?

Amerk Legion 631

4. We want to hear from you. Please share your comments and ideas for the Master Plan. What needs would you like considered in plans for new housing? What services and amenities for Veterans would you like to see incorporated? What needs to be improved? What will make this property an even more welcoming and supportive place for our Veterans in the future? (continue on other side, if needed):

CAN THE VA ALLOW THE MONIES FOR VETERANS FOR GRANTS TO BE USED BY VET/CIVILIAN TO ASSIST VETERANS ON THE VA PROPERTY IN VARIOUS WAYS.

Please fill out the contact information below:

Name: Jeffalyn Giles

Organization/Company (if any): Amerk LEGION

Address: [REDACTED]

City/State/Zip Code: LA CA 90043

Phone: [REDACTED] Email: [REDACTED]



HELP. HOUSE. HEAL.

West Los Angeles VA Master Plan

COMMENTS

Your comments will help us collect the data we need to draft the plan with stakeholder input. Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to help@houselavets.com or by calling the project hotline at (310) 879-5773.

1. What is your preferred method of contact?

- Text Message Phone Call All of the above
- Mail Email

2. I am one of the following:

- Elected Official General Public
- Veteran Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s): AMERICAN LEGION

4. We want to hear from you. Please share your comments and ideas for the Master Plan. What needs would you like considered in plans for new housing? What services and amenities for Veterans would you like to see incorporated? What needs to be improved? What will make this property an even more welcoming and supportive place for our Veterans in the future? (continue on other side, if needed):

HOW IS H.O.K. GOING TO SUPPORT THE BUILD'G OF/ON VA PROPERTY FOR US/VETS EFFECTIVELY IF THERE IS NO DISCLOSURE OF FINANCES, WHEN THE V.A. SETTLED WITH THE COURT. IT'S NO FULL DISCLOSURE? WHEN PROBLEMS OCCUR, HOW/WHEN WILL H.O.K. SUPPORT BLDG MATTERS AFTER ^{STRUCTURAL} COMPLETION

Please fill out the contact information below:

Name: JEFFALYN GILES

Organization/Company (if any): Amer Legion

Address: [REDACTED]

City/State/Zip Code: Los Angeles CA 90043

Phone: [REDACTED] Email: [REDACTED]



HELP. HOUSE. HEAL.

West Los Angeles VA Master Plan

COMMENTS

Your comments will help us collect the data we need to draft the plan with stakeholder input. Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to help@houselavets.com or by calling the project hotline at (310) 879-5773.

1. What is your preferred method of contact?

- Text Message Phone Call All of the above
- Mail Email

2. I am one of the following:

- Elected Official General Public
- Veteran Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s)?:

would love to volunteer

4. We want to hear from you. Please share your comments and ideas for the Master Plan. What needs would you like considered in plans for new housing?. What services and amenities for Veterans would you like to see incorporated? What needs to be improved? What will make this property an even more welcoming and supportive place for our Veterans in the future? (continue on other side, if needed):

Please fill out the contact information below:

Name: Martha C. Leone

Organization/Company (if any): _____

Address: [REDACTED]

City/State/Zip Code: _____

Phone: [REDACTED] Email: [REDACTED]



HELP. HOUSE. HEAL.

West Los Angeles VA Master Plan

COMMENTS

Your comments will help us collect the data we need to draft the plan with stakeholder input. Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to help@houselavets.com or by calling the project hotline at (310) 879-5773.

1. What is your preferred method of contact?

- Text Message Phone Call All of the above
- Mail Email

2. I am one of the following:

- Elected Official General Public
- Veteran Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s)?:

4. We want to hear from you. Please share your comments and ideas for the Master Plan. What needs would you like considered in plans for new housing? What services and amenities for Veterans would you like to see incorporated? What needs to be improved? What will make this property an even more welcoming and supportive place for our Veterans in the future? (continue on other side, if needed):

I believe they should have at least a 1 bedroom unit instead of small studios.

Have a swimming pool, and store.

Please fill out the contact information below:

Name: Rossana Sierra

Organization/Company (if any): _____

Address: _____

City/State/Zip Code: Long Beach CA 90810

Phone: _____ Email: _____



HELP. HOUSE. HEAL.

West Los Angeles VA Master Plan

COMMENTS

Your comments will help us collect the data we need to draft the plan with stakeholder input. Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to help@houselavets.com or by calling the project hotline at (310) 879-5773.

1. What is your preferred method of contact?

- Text Message
- Phone Call
- All of the above
- Mail
- Email

2. I am one of the following:

- Elected Official
- General Public
- Veteran
- Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s)?:

4. We want to hear from you. Please share your comments and ideas for the Master Plan. What needs would you like considered in plans for new housing? What services and amenities for Veterans would you like to see incorporated? What needs to be improved? What will make this property an even more welcoming and supportive place for our Veterans in the future? (continue on other side, if needed):

Chapel: City wide competition to submit remodeling ideas (Engineers & architecture firms.) (Pro Bono only) Let's vote on the one they like the most. Thanks

Please fill out the contact information below:

Name: Alex Sheehy

Organization/Company (if any): VOAVA & Women's Pt Board

Address: _____

City/State/Zip Code: Santa Monica, CA

Phone: [REDACTED] Email: [REDACTED]



HELP. HOUSE. HEAL.

West Los Angeles VA Master Plan

COMMENTS

Your comments will help us collect the data we need to draft the plan with stakeholder input. Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to help@houselavets.com or by calling the project hotline at (310) 879-5773.

1. What is your preferred method of contact?

- Text Message Phone Call All of the above
- Mail Email

2. I am one of the following:

- Elected Official General Public
- Veteran Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s)?:

4. We want to hear from you. Please share your comments and ideas for the Master Plan. What needs would you like considered in plans for new housing? What services and amenities for Veterans would you like to see incorporated? What needs to be improved? What will make this property an even more welcoming and supportive place for our Veterans in the future? (continue on other side, if needed):

I believe there is need for temporary medical board and care for assisting placement-housing needs that would teach veterans about their diagnosis, how to fill med planners, stay connected to care and learn skills to achieve least restrictive housing environment. This should be a transitional program on WLA campus.

Please fill out the contact information below:

Name: Pamela Harris

Organization/Company (if any): Mar Vista Neighborhood Association

Address: [REDACTED]

City/State/Zip Code: Los Angeles, CA 90066

Phone: [REDACTED] Email: _____



HELP. HOUSE. HEAL.

West Los Angeles VA Master Plan

COMMENTS

Your comments will help us collect the data we need to draft the plan with stakeholder input. Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to help@houselavets.com or by calling the project hotline at (310) 879-5773.

1. What is your preferred method of contact?

- Text Message
- Mail
- Phone Call
- Email
- All of the above

2. I am one of the following:

- Elected Official
- Veteran
- General Public
- Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s)?:

YES, Womens Veterans

4. We want to hear from you. Please share your comments and ideas for the Master Plan. What needs would you like considered in plans for new housing?. What services and amenities for Veterans would you like to see incorporated? What needs to be improved? What will make this property an even more welcoming and supportive place for our Veterans in the future? (continue on other side, if needed):

500 More security in the lobby of to discourage female Vets from being harrassed.

Please fill out the contact information below:

Name: NIA

Organization/Company (if any): _____

Address: _____

City/State/Zip Code: _____

Phone: _____ Email: _____



HELP. HOUSE. HEAL.

West Los Angeles VA Master Plan

COMMENTS

Your comments will help us collect the data we need to draft the plan with stakeholder input. Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to help@houselavets.com or by calling the project hotline at (310) 879-5773.

1. What is your preferred method of contact?

- Text Message
- Phone Call
- All of the above
- Mail
- Email

2. I am one of the following:

- Elected Official
- General Public
- Veteran
- Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s):

Yes Military women in need
~~Dees~~ Vets90511

4. We want to hear from you. Please share your comments and ideas for the Master Plan. What needs would you like considered in plans for new housing? What services and amenities for Veterans would you like to see incorporated? What needs to be improved? What will make this property an even more welcoming and supportive place for our Veterans in the future? (continue on other side, if needed):

Female Housing (Non-Treatment)

Please fill out the contact information below:

Name: _____

Organization/Company (if any): _____

Address: _____

City/State/Zip Code: _____

Phone: _____ Email: _____



HELP. HOUSE. HEAL.

West Los Angeles VA Master Plan

COMMENTS

Your comments will help us collect the data we need to draft the plan with stakeholder input. Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to help@houselavets.com or by calling the project hotline at (310) 879-5773.

1. What is your preferred method of contact?

- Text Message Phone Call All of the above
- Mail Email

2. I am one of the following:

- Elected Official General Public
- Veteran Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s)?:

4. We want to hear from you. Please share your comments and ideas for the Master Plan. What needs would you like considered in plans for new housing? What services and amenities for Veterans would you like to see incorporated? What needs to be improved? What will make this property an even more welcoming and supportive place for our Veterans in the future? (continue on other side, if needed):

MWR, a real gym, beauty salon,
~~restaurant~~, small grocery store,
 restaurant, Swimming pool
 fresh veggies and fruit

Please fill out the contact information below:

Name: Rebecca Boyd

Organization/Company (if any): Domiciliary

Address: _____

City/State/Zip Code: _____

Phone: [REDACTED] Email: [REDACTED]



HELP. HOUSE. HEAL.

West Los Angeles VA Master Plan

COMMENTS

Your comments will help us collect the data we need to draft the plan with stakeholder input. Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to help@houselavets.com or by calling the project hotline at (310) 879-5773.

1. What is your preferred method of contact?

- Text Message Phone Call All of the above
- Mail Email

2. I am one of the following:

- Elected Official General Public
- Veteran Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s)?:

4. We want to hear from you. Please share your comments and ideas for the Master Plan. What needs would you like considered in plans for new housing? What services and amenities for Veterans would you like to see incorporated? What needs to be improved? What will make this property an even more welcoming and supportive place for our Veterans in the future? (continue on other side, if needed):

Want a restaurant in Building 13 *
 MWR, Small food store → ^{fresh} veggie, fruits,
 Swimming pool, building gym, bus services
 off campus, regular shuttle

Please fill out the contact information below:

Name: Lidia Nahuel

Organization/Company (if any): Veterans Resources Corps

Address: _____

City/State/Zip Code: _____

Phone: [REDACTED] Email: _____



HELP. HOUSE. HEAL.

West Los Angeles VA Master Plan

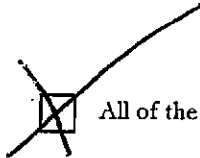
COMMENTS

Your comments will help us collect the data we need to draft the plan with stakeholder input. Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to help@houselavets.com or by calling the project hotline at (310) 879-5773.

1. What is your preferred method of contact?

Text Message

Phone Call



All of the above

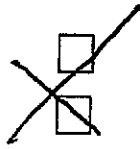
Mail

Email

2. I am one of the following:

Elected Official

General Public



Veteran

Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s)?:

4. We want to hear from you. Please share your comments and ideas for the Master Plan. What needs would you like considered in plans for new housing? What services and amenities for Veterans would you like to see incorporated? What needs to be improved? What will make this property an even more welcoming and supportive place for our Veterans in the future? (continue on other side, if needed):

WE NEED AN OLYMPIC SIZE SWIMMING POOL SO ALL OF OUR INJURED VETS CAN HAVE QUALITY PHYSICAL THERAPY

Please fill out the contact information below:

Name: KAREN GOATFELLOW

Organization/Company (if any): LA VETS

Address: [REDACTED]

City/State/Zip Code: LOS ANGELES, CA 90073

Phone: [REDACTED] Email: [REDACTED]



HELP. HOUSE. HEAL.

West Los Angeles VA Master Plan

COMMENTS

Your comments will help us collect the data we need to draft the plan with stakeholder input. Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to help@houselavets.com or by calling the project hotline at (310) 879-5773.

1. What is your preferred method of contact?

- Text Message Phone Call All of the above
- Mail Email

2. I am one of the following:

- Elected Official General Public
- Veteran Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s)? *NO*

4. We want to hear from you. Please share your comments and ideas for the Master Plan. What needs would you like considered in plans for new housing? What services and amenities for Veterans would you like to see incorporated? What needs to be improved? What will make this property an even more welcoming and supportive place for our Veterans in the future? (continue on other side, if needed):

MORE OPPORTUNITIES FOR HOUSING, TEMPORARY HOUSING AND SERVICES, NAVY CREDIT UNION + SIMILAR VETERAN SPECIFIC RESOURCES AVAILABLE ALL IN ONE PLACE

Please fill out the contact information below:

Name: VICTORIA PAISLEY BROWN

Organization/Company (if any): VETSOURCE

Address: [REDACTED]

City/State/Zip Code: LA, CA 90073

Phone: [REDACTED] Email: [REDACTED]



HELP. HOUSE. HEAL.

West Los Angeles VA Master Plan

COMMENTS

Your comments will help us collect the data we need to draft the plan with stakeholder input. Your comments are important to us! Please return this sheet to the comment box or any staff member. You can also submit a comment via email to help@houselavets.com or by calling the project hotline at (310) 879-5773.

1. What is your preferred method of contact?

- Text Message Phone Call All of the above
- Mail Email

2. I am one of the following:

- Elected Official General Public
- Veteran Media

3. Do you participate in any community groups, veterans service organizations, non-profits that should be engaged in this process? If so, which one(s)?

Yes. Volunteers of America (Program manager)
Ride 2 Recovery

4. We want to hear from you. Please share your comments and ideas for the Master Plan. What needs would you like considered in plans for new housing? What services and amenities for Veterans would you like to see incorporated? What needs to be improved? What will make this property an even more welcoming and supportive place for our Veterans in the future? (continue on other side, if needed):

I would like to see:

- 1) Designated building for female vets for PTSD, MST, DV, CAR. Vets ^{Housing & shelters} PTSD
- 2) Out of the Box therapy approaches for MST, DV!!
Call me I have a few ideas
- 3) A lot of Adventure therapy as ~~the~~ Alternative holistic treatments.

Please fill out the contact information below:

Name: Krishna America Flores ~~XXXXXX~~

Organization/Company (if any): Volunteers of America B Veteran

Address: [REDACTED]

City/State/Zip Code: Sylmar CA 91342

Phone: _____ Email: [REDACTED]

GLA VA HCS Women Veteran Patient Advisory Council Health Services/Programs Survey

YES NO

1. Better GLA VA Campus Safety with better security, call boxes, lighting and stopping the abuse toward Women Veterans throughout the campus.

123 Yes, 6 No, 2 NR (94% Yes)

2. More Veteran Primary Care Physicians in the Women's Clinic, Clinicians, Nurses, PT, OT, Social Workers and staff. Better Continuity of Care having same Primary Care Physician instead of a new doctor each visit.

118 yes, 8 No, 5 NR (90% Yes)

3. Larger Clinic with better equipment, more/better staff, more programs and services for Women Veterans. OB/GYN at all Women's Clinics.

125 Yes, 4 No, 2 NR (95% Yes)

4. More well-trained Veteran centered Mental Health Care professionals who are better equipped to address specific needs to Women Veterans.

120 Yes, 7 No, 4 NR (92% Yes)

5. Retraining of all GLA VA Hospital/Campus staff on quality care and appropriate treatment specific to Women Veteran related issues.

120 Yes, 7 No, 4 NR (92% Yes)

6. Separate Women's Clinic and Women's Facilities with a separate entrance directly to the Women's Clinic now.

101 Yes, 25 No, 5 NR (77% Yes)

Original Health Care Survey Questions
From the GLA VA HCS Women Veteran Patient Population
Gathered by the GLA VA HCS, WOVPAC
From May 2015 to August 2015.

1. More Primary Care Physicians
2. Better understanding of issues affecting Women Veterans
3. Mental Health complete overhaul
4. Replace all corrupt staff
5. House Homeless Women Veterans
6. Veteran Benefits
7. Veteran Doctors
8. Primary Care needs more awareness
9. Get better doctors
10. More awareness of events, activities and resources for Women Veterans with children
11. Entertainment which is inclusive for Women Veterans
12. Women exclusive buildings
13. Veterans with children facilities and family focused Activities.
14. Recreational Therapy specified for Women and children
15. Community Integration Services for Women
16. Shelters for families
17. Segregation of services on Inpatient Mental Health
18. Emergency housing
19. More programs for Women Veterans and families
20. Better clinics
21. Better doctors
22. More respect
23. Women Veteran specific substance abuse Outpatient Program
24. Land use Housing: Women Veterans, Men Veterans and Disabled
25. Writer's Workshop
26. Workout program
27. Emergency shelters (tents)
28. Housing for Women Veterans and Children
29. Valets
30. Fix Choice Programs

Original Health Care Survey Questions
Cont.

31. Not enough doctors
32. More training regarding Women Veterans Healthcare
33. More Primary Care
34. Better Mental Health – Bad doctors
35. Safety – stop harassment by male Veterans
36. Wait times are too long.
37. Better communications with doctors.
38. QTC exams
39. Attending QTC exams w/o retaliation
40. Better info flow
41. Accessibility
42. Accountability
43. Tai Chi/exercise classes visible from main streets.
44. Photo poster in lab (2 bathrooms) on “How to collect a clean catch urine sample that is specific to Women’s anatomy.”
45. Shelves in the bathrooms for Women Veterans to place their purses.
46. More golf carts to pick up injured/disabled patients in the parking lot and bring them to the front door.
47. More Physical Therapists
48. Prenatal Care
49. Women’s Clinic should assign same physician to see high-risk patients. (enhanced continuity of care)
50. Women Program Manager needs to be a clinically trained Veteran Nurse.
51. Weight Watchers Program for Women Veterans and staff
52. Secure permanent location for clothing donated for Women Veterans with published days and times that area is opened.
53. More space in Women’s Clinic.
54. Free clothing room for Women Veterans
55. Transportation to and from medical center
56. Open door nearest to Women’s Clinic Entrance
57. More housing on GLA VA grounds specific to Women Veterans.
58. Cleanliness of facilities

Original Health Care Survey Questions
Cont.

59. Disabled bathrooms: functioning toilets, locking stalls, equipped for closure by physically challenged Veterans.
60. Women's Health Program Manager: Women Veteran only
61. Women Veterans hair styling services
62. More appropriate Mental Health Care Services.
63. More Integrative Health
64. Animal Therapy
65. Women Specific entrance to Women's Clinic.
66. Safety – in and around hospital and grounds.
67. More/better qualified Primary Care Physicians.
68. DOD Background checks of all personnel living, working and receiving Housing Vouchers.
69. More Services: PTSD, MST, Spine Injury, Mental Health, Cardiac care, Cancer, and TBI.
70. Empathy training for all doctors and staff.
71. There is a large disconnect with communication between staff and Veterans.
72. Continuity of Care
73. Same Primary Care physician
74. Advance notice if being treated by a male physician. No more surprise treatments.
75. All programs/personnel must be highly vetted before being allowed to go near Veterans.
76. No more Patient Robocalls or emails sent through the VA Hospital to send Veterans to Non-profits, or local personnel who abuse/exploit Veterans.
77. No more hourly bed checks at the Domiciliary, Haven or Exodus. It is against the law, harmful to regenerative cellular health, harmful to trauma victims and oppressive to some of our most Vulnerable Veterans.
78. Ask men to wait out in the lobby area for Women Veteran Patients unless they are Caregivers.
79. Women Veteran Social Workers, staff, doctors etc....
80. Full-time OBGYN on staff in the Women's Clinic

Original Health Care Survey Questions
Cont.

81. Better privacy training and Women Veteran specific needs including Pharmacy, PACC, blood and x-ray/MRI.
82. Learn how to catheterize Women Veterans.
83. Better urgent care and ER care for Women Veterans.
84. All types of Training/Educational programs for Veterans.
85. Permanent list of frequent offenders and banning from all Veterans Administration Facilities.
86. Change qualifications for HUD/VASH
87. Change definition of housing for HUD/VASH.
88. Homelessness is a symptom of a greater problem.
89. Recognize that not everyone has substance abuse or mental health issues.
90. Better Prosthetics Department with full-time prosthetics personnel.

Urban Master Plan Design Survey Questions
From the GLA VA HCS Women Veteran Patient Population
Gathered by the GLA VA HCS, WOVPAC
From May 2015 to August 2015.

1. Immediate Temporary Housing
2. Family Housing
3. Single units
4. Home Ownership
5. Separate entrances for Women Veterans and men Veterans.
6. Emergency Call Boxes campus wide. Security checkpoints at entrances.
7. Better lighting
8. Safe areas for Women Veterans for entertainment/education.
9. Grocery store on campus/Shopping on campus.
10. Military Credit Unions on campus e.g. Navy Federal
11. Food Court areas with nutritious food.
12. Education/Training for Veterans including art and science.
13. Entrepreneurship
14. Legal Clinics and legal services the same as the hospital format.
15. Training for Paralegals
16. Fix traffic around GLA VA. Limit gate access from surrounding neighborhoods.
17. Remove school buses from VA grounds
18. Gym with ozonation and salinization unit in the pool.
19. Haven Domiciliary, Exodus should be made to shut down on every campus.
20. Library
21. Emergency Phone towers with camera and panic button
22. Outside water fountain feature on campus.
23. Outdoor weight room.
24. Secure VA 24-7.
25. Accessibility throughout campus
26. Easier ascents and descents for Veterans with physical challenges.
27. Repair/replace broken sidewalks/railings and sloping roads/sidewalks.
28. Repair/replace broken disabled bathrooms, toilets, stalls, doors and sinks.
29. More grab bars on the walls
30. Clean/repair indoor/outdoor handrails on an on-going basis.

Urban Master Plan Design Survey Questions
Cont.

31. Create smoother transition plates: smoother and safer for easier/safer/smooth transition so that Veterans don't launch out of their wheelchairs through the doorways either propelling forward or backward.
32. Separate work out facilities for Women Veterans from Men Veterans/men staff.
33. No observation decks above or around pool, basketball, racquet ball or gym areas.

	yes	no	no respons	yes+no	maybe
Health Services					
1. campus safety	123	6	2		
2. more providers and staff	118	8	5		
3. larger clinic with better equipment	125	4	2		
4. MH professionals	120	7	4		
5. Retraining staff	120	7	4		1
6. Separate entrance	101	25	5		
Urban Master plan survey					
1. better safety/training	125	6			
2. more equipment	118	12	1		
3. safe housing	129	2			
4. accessibility	124	6	1		
5. women zones	120	8	3		
6. gym	122	3	5		1

One month sample (targeted n=450-470)

Cafeteria or front entrance (public area)

Asked 135 to complete, 131 completed (98% response)

GLA VA HCS Women Veteran Patient Advisory Council Urban Master Plan Survey

YES NO

1. Better Safety/training throughout the GLA VA Campus complete with more Women Veteran Police/Security. Security towers, better lighting, better-trained Security/Police on specific Women Veteran issues. Better protection of Women Veterans, Disabled Veterans, Vulnerable Veteran populations and staff in or around the campus. DOD Background checks for anyone living or working on the GLA VA Campus.

125 Yes, 6 No (95% Yes)

2. Separate Larger Women Specific Medical facilities/Programs and entrances throughout the campus. Better equipment, more/better trained staff, more programs and services. OB/GYN facilities, Prenatal Care, Labor and Delivery.

118 Yes, 12 No, 1 NR (90% Yes)

3. Safe Housing now for Homeless Women Veterans, Disabled Veterans and Vulnerable Veteran populations on the GLA VA Campus. Women Veteran specific housing areas and housing ownership on GLA VA campus grounds.

129 Yes, 2 No (98% Yes)

4. Accessibility throughout the entire GLA VA Campus smooth sidewalks, curbs, entrances, egresses, easier transitions on ascents and descending areas. Smooth transition threshold plates for safer transitions between doorways. Larger doorway openings.

124 Yes, 6 No, 1 NR (95% Yes)

5. Women Veteran specific zones for safety, recreation and relaxation GLA VA Campus wide.

120 Yes, 8 No, 3 NR (92% Yes)

6. Gym 5 am open to 9 pm close with separation of Women and Men Veterans weight lifting, cross-fit training and Jacuzzi/Steam/Sauna in locker rooms. Co-ed basketball Courts, Pool, Racquetball Courts with varying hours of use for Women and Men availability. No observation decks.

122 Yes, 3 No, 5 NR, 1 Yes+No (93% Yes)



Vets Advocacy

SURVEY DATA

October 6, 2015

1064

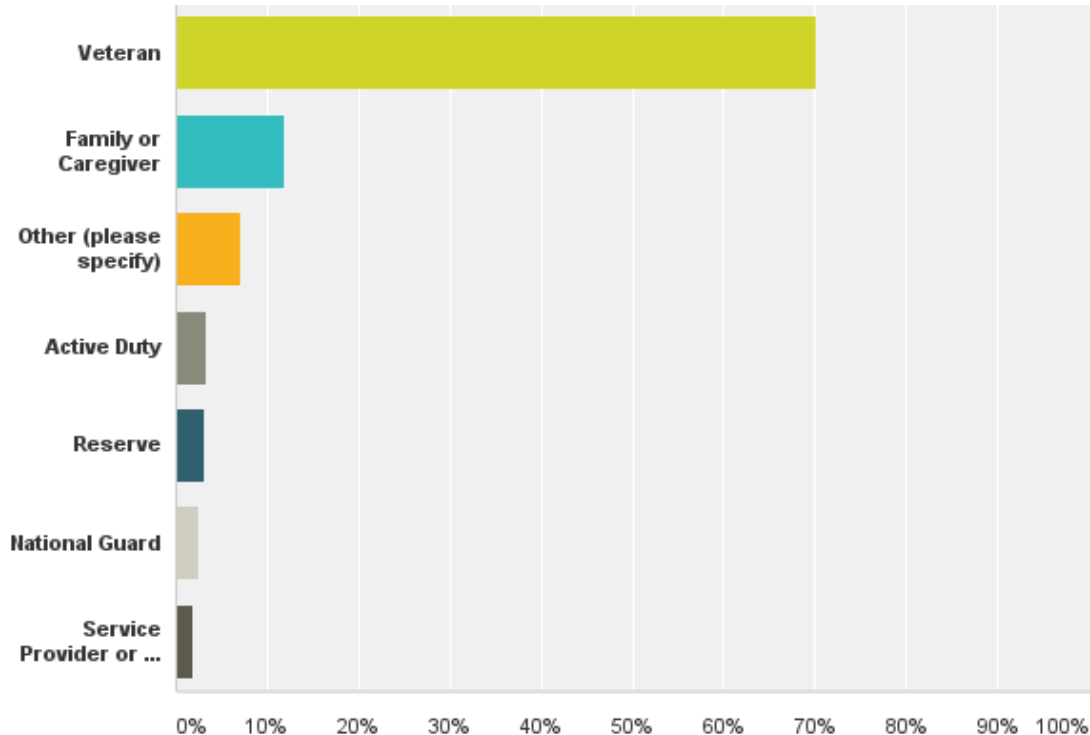
Total Responses

Date Created: Tuesday, September 08, 2015

Complete Responses: 935

Q1: Please indicate your primary affiliation to the Military Veteran community:

Answered: 1,060 Skipped: 4



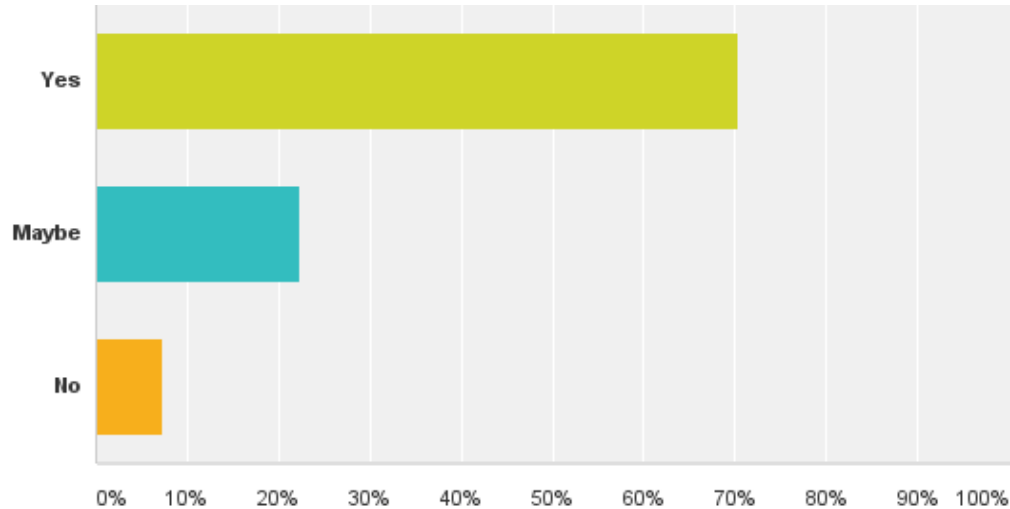
Q1: Please indicate your primary affiliation to the Military Veteran community:

Answered: 1,060 Skipped: 4

Answer Choices	Responses
Veteran	70.19% 744
Family or Caregiver	11.89% 126
Other (please specify)	7.17% 76
Active Duty	3.30% 35
Reserve	3.11% 33
National Guard	2.45% 26
Service Provider or VA Staff	1.89% 20
Total	1,060

Q2: Do you think Veterans would like living in a neighborhood on a VA campus designed as a vibrant Veteran community?

Answered: 1,052 Skipped: 12



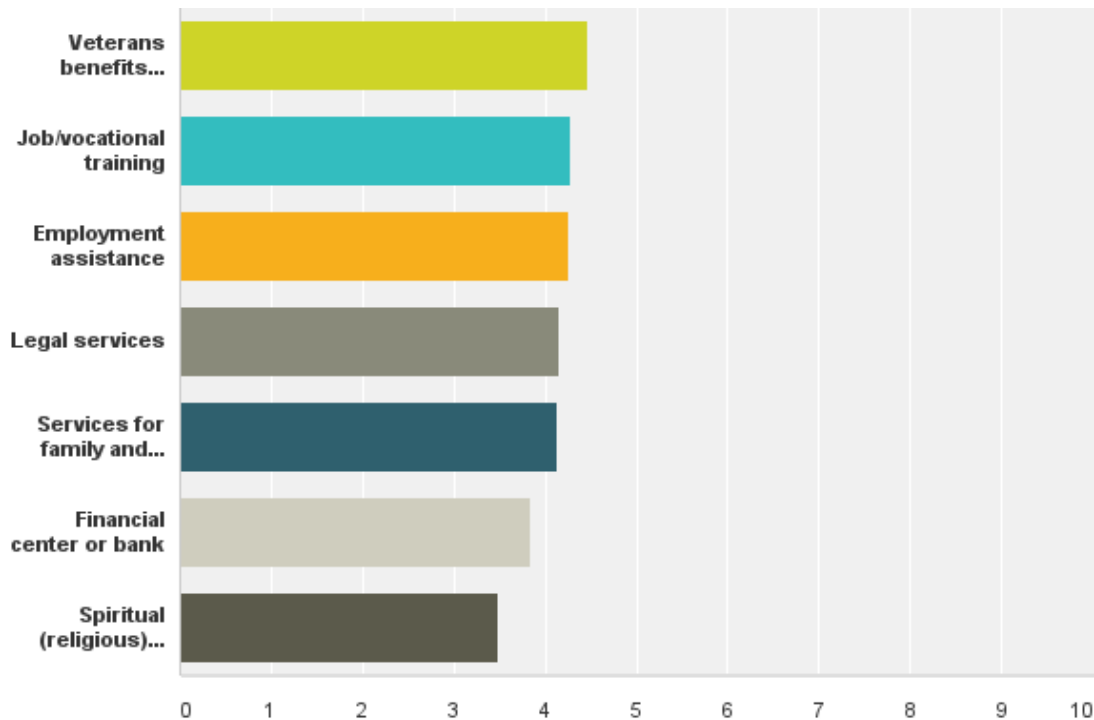
Q2: Do you think Veterans would like living in a neighborhood on a VA campus designed as a vibrant Veteran community?

Answered: 1,052 Skipped: 12

Answer Choices	Responses
Yes	70.44% 741
Maybe	22.24% 234
No	7.32% 77
Total	1,052

Q3: How likely would Veterans be to use the following services if hosted on a VA campus?

Answered: 1,015 Skipped: 49



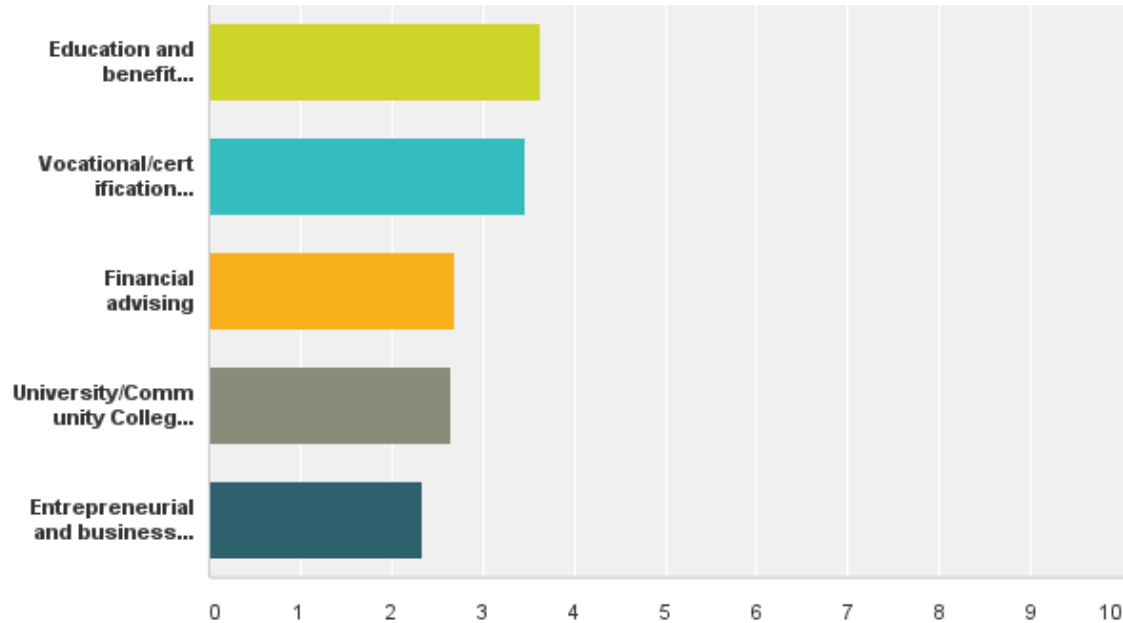
Q3: How likely would Veterans be to use the following services if hosted on a VA campus?

Answered: 1,015 Skipped: 49

	Extremely unlikely	Unlikely	Undecided	Likely	Extremely likely	Total	Weighted Average
Veterans benefits assistance	5.36% 54	1.09% 11	2.68% 27	23.91% 241	66.96% 675	1,008	4.46
Job/vocational training	5.67% 57	1.89% 19	5.57% 56	31.31% 315	55.57% 559	1,006	4.29
Employment assistance	5.45% 55	2.28% 23	5.45% 55	35.94% 363	50.89% 514	1,010	4.25
Legal services	5.89% 59	2.40% 24	7.79% 78	38.06% 381	45.85% 459	1,001	4.16
Services for family and children	6.24% 63	3.27% 33	10.80% 109	30.72% 310	48.96% 494	1,009	4.13
Financial center or bank	6.40% 64	5.70% 57	17.60% 176	38.00% 380	32.30% 323	1,000	3.84
Spiritual (religious) forums	6.50% 65	8.30% 83	34.80% 348	30.60% 306	19.80% 198	1,000	3.49

Q4. Rank the following education and training opportunities you think would be most helpful for Veterans if hosted on a VA campus (1 = most helpful, 5 = least helpful).

Answered: 968 Skipped: 96



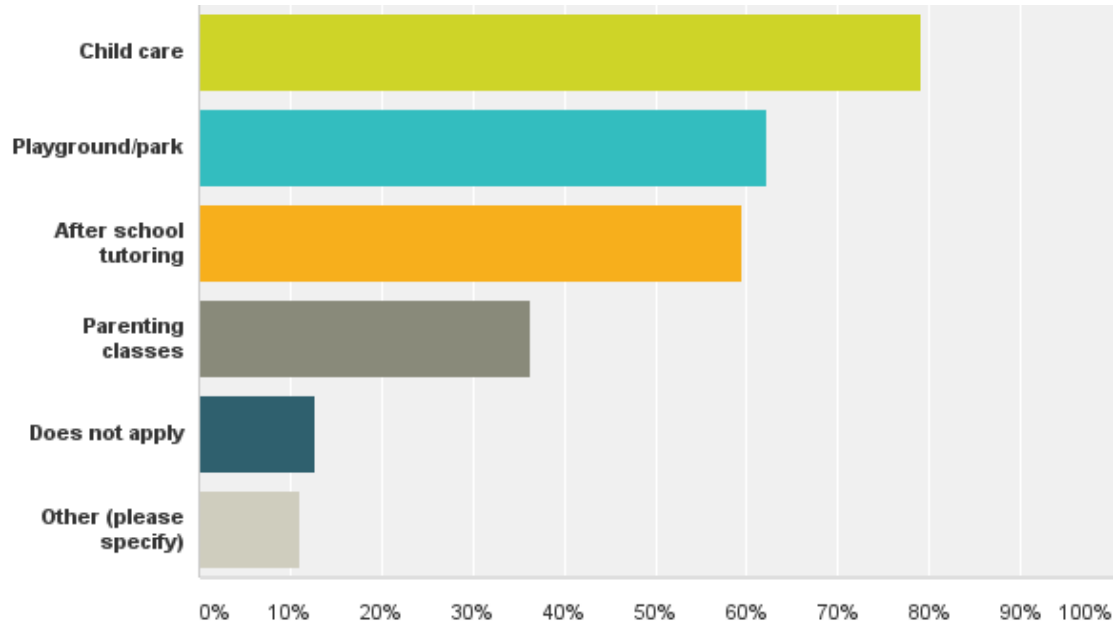
Q4. Rank the following education and training opportunities you think would be most helpful for Veterans if hosted on a VA campus (1 = most helpful, 5 = least helpful).

Answered: 968 Skipped: 96

	1	2	3	4	5	Total	Score
Education and benefit guidance	39.04% 310	22.92% 182	13.85% 110	11.59% 92	12.59% 100	794	3.64
Vocational/certification training	25.81% 208	29.03% 234	21.46% 173	14.02% 113	9.68% 78	806	3.47
Financial advising	10.04% 80	17.19% 137	25.60% 204	25.85% 206	21.33% 170	797	2.69
University/Community College extension classes	13.99% 130	13.89% 129	22.71% 211	23.04% 214	26.37% 245	929	2.66
Entrepreneurial and business coaching	8.88% 75	13.37% 113	16.80% 142	24.85% 210	36.09% 305	845	2.34

Q5: If offered, which of the following Veteran family services would Veterans be likely to use? (choose all that apply)

Answered: 970 Skipped: 94



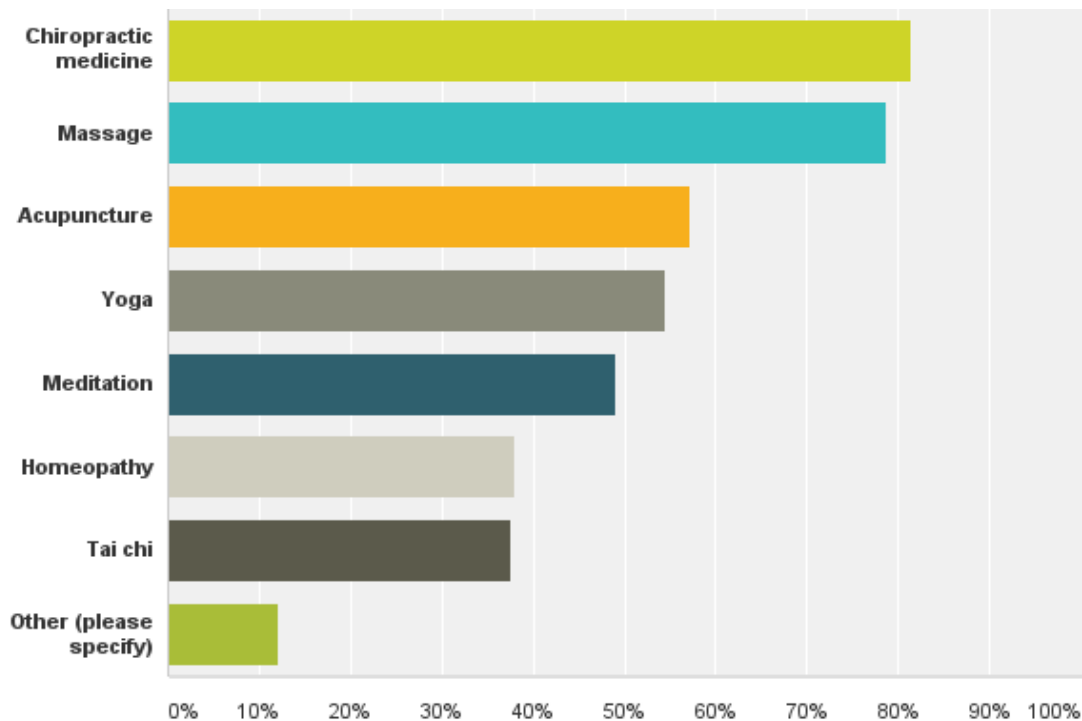
Q5: If offered, which of the following Veteran family services would Veterans be likely to use? (choose all that apply)

Answered: 970 Skipped: 94

Answer Choices	Responses	
Child care	79.18%	768
Playground/park	62.16%	603
After school tutoring	59.48%	577
Parenting classes	36.39%	353
Does not apply	12.68%	123
Other (please specify)	11.13%	108
Total Respondents: 970		

Q6. Which of the following non-traditional care and/or alternative medicines would Veterans use if provided on a VA campus? (choose all that apply)

Answered: 955 Skipped: 109



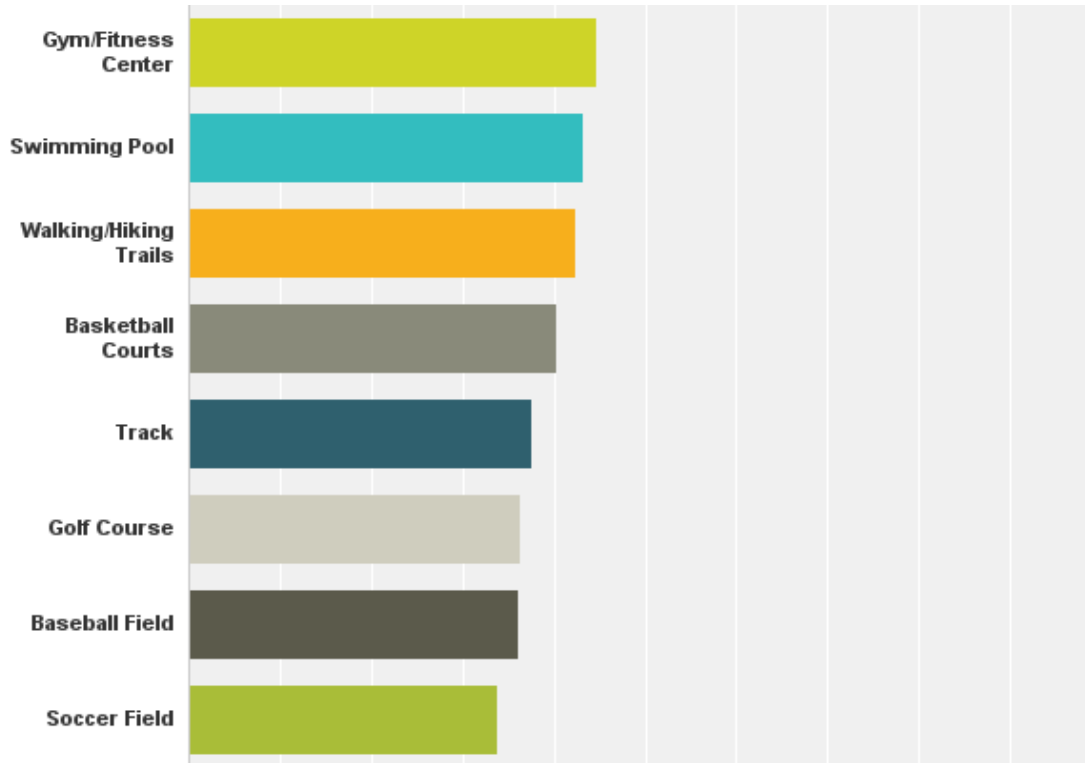
Q6. Which of the following nontraditional care and/or alternative medicines would Veterans use if provided on a VA campus? (choose all that apply)

Answered: 955 Skipped: 109

Answer Choices	Responses	
Chiropractic medicine	81.47%	778
Massage	78.64%	751
Acupuncture	57.17%	546
Yoga	54.55%	521
Meditation	49.01%	468
Homeopathy	37.91%	362
Tai chi	37.49%	358
Other (please specify)	12.15%	116
Total Respondents: 955		

Q7: How likely would Veterans use the following recreational facilities located on a VA campus?

Answered: 955 Skipped: 109



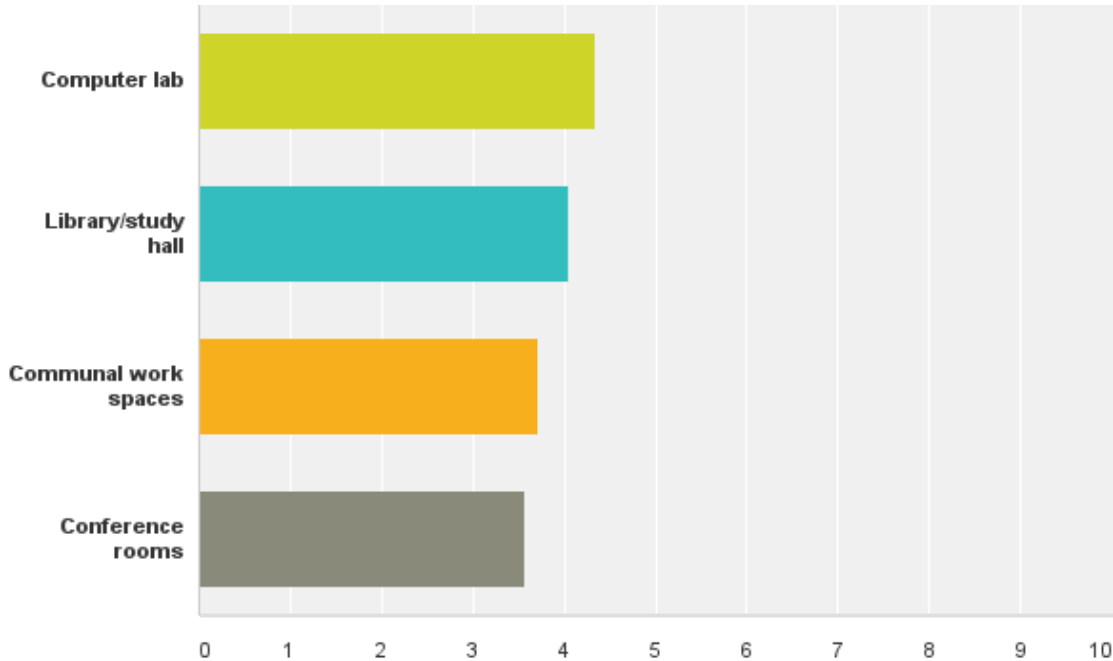
Q7: How likely would Veterans use the following recreational facilities located on a VA campus?

Answered: 955 Skipped: 109

	Extremely unlikely	Unlikely	Undecided	Likely	Extremely likely	Total	Weighted Average
Gym/Fitness Center	2.63% 25	1.05% 10	3.47% 33	32.07% 305	60.78% 578	951	4.47
Swimming Pool	3.06% 29	2.00% 19	5.37% 51	38.15% 362	51.42% 488	949	4.33
Walking/Hiking Trails	3.18% 30	2.01% 19	8.47% 80	40.78% 385	45.55% 430	944	4.24
Basketball Courts	3.07% 29	5.08% 48	13.24% 125	43.43% 410	35.17% 332	944	4.03
Track	3.97% 37	7.08% 66	23.39% 218	39.81% 371	25.75% 240	932	3.76
Golf Course	7.26% 68	10.25% 96	21.99% 206	32.12% 301	28.39% 266	937	3.64
Baseball Field	4.72% 44	9.23% 86	25.75% 240	39.59% 369	20.71% 193	932	3.62
Soccer Field	6.16% 57	14.47% 134	30.78% 285	32.07% 297	16.52% 153	926	3.38

Q8: How likely would Veterans utilize the following work environments located on a VA campus?

Answered: 948 Skipped: 116



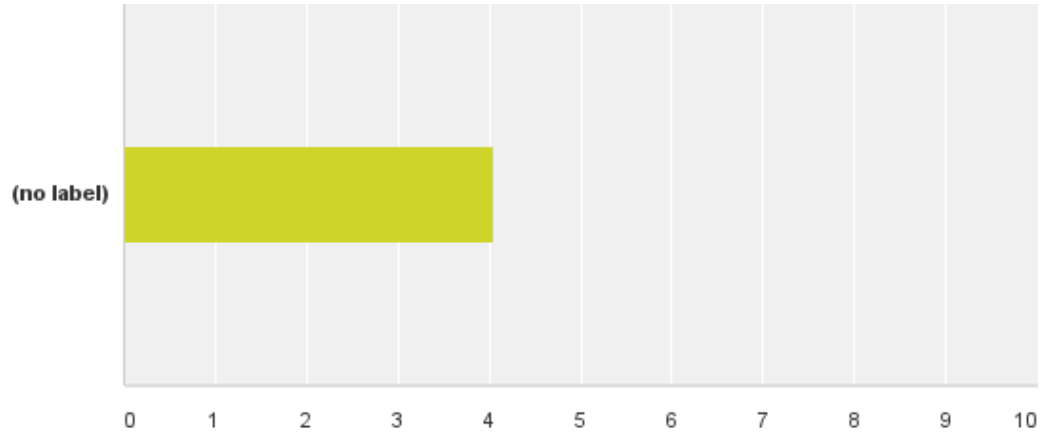
Q8: How likely would Veterans utilize the following work environments located on a VA campus?

Answered: 948 Skipped: 116

	Extremely unlikely	Unlikely	Undecided	Likely	Extremely likely	Total	Weighted Average
Computer lab	3.17% 30	2.22% 21	5.71% 54	34.99% 331	53.91% 510	946	4.34
Library/study hall	2.75% 26	4.02% 38	14.90% 141	43.13% 408	35.20% 333	946	4.04
Communal work spaces	3.31% 31	7.15% 67	26.36% 247	40.13% 376	23.05% 216	937	3.72
Conference rooms	3.22% 30	12.00% 112	30.33% 283	33.12% 309	21.33% 199	933	3.57

Q9: How likely would Veterans shop at retail and/or dining outlets located on VA campuses?

Answered: 957 Skipped: 107



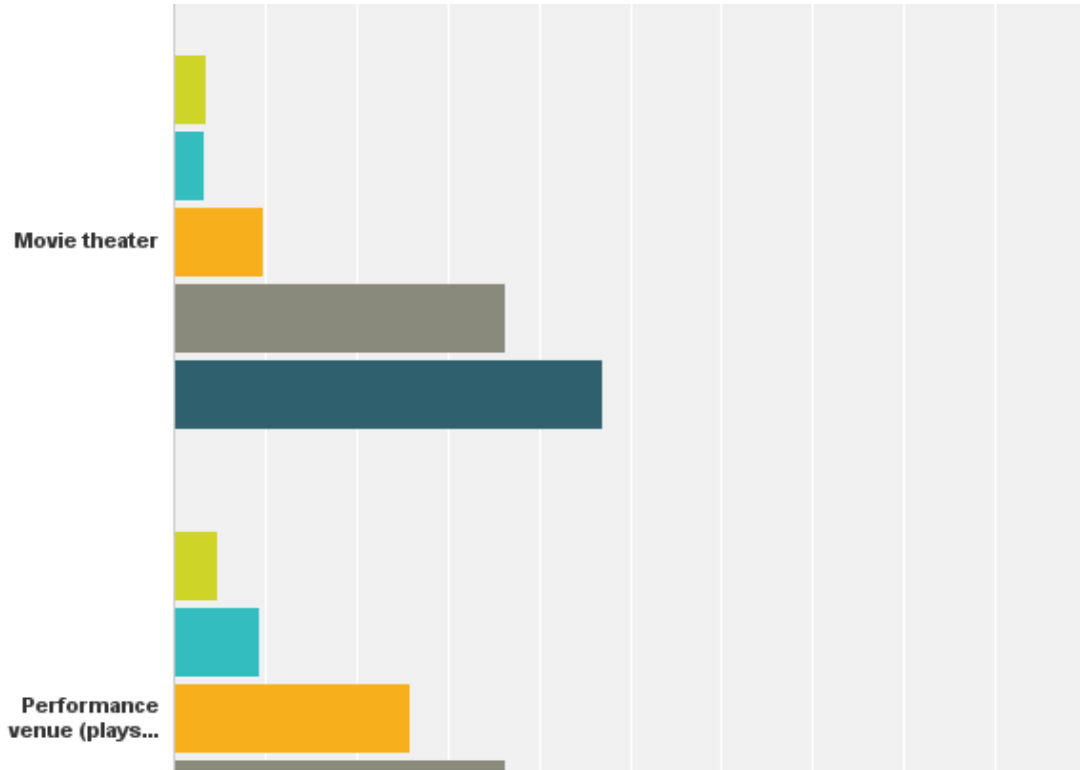
Q9: How likely would Veterans shop at retail and/or dining outlets located on VA campuses?

Answered: 957 Skipped: 107

	Extremely unlikely	Unlikely	Undecided	Likely	Extremely likely	Total	Weighted Average
(no label)	3.45% 33	4.81% 46	14.21% 136	36.89% 353	40.65% 389	957	4.06

Q10: How likely would Veterans utilize the following entertainment, arts and hobby spaces if hosted on a VA campus?

Answered: 945 Skipped: 119



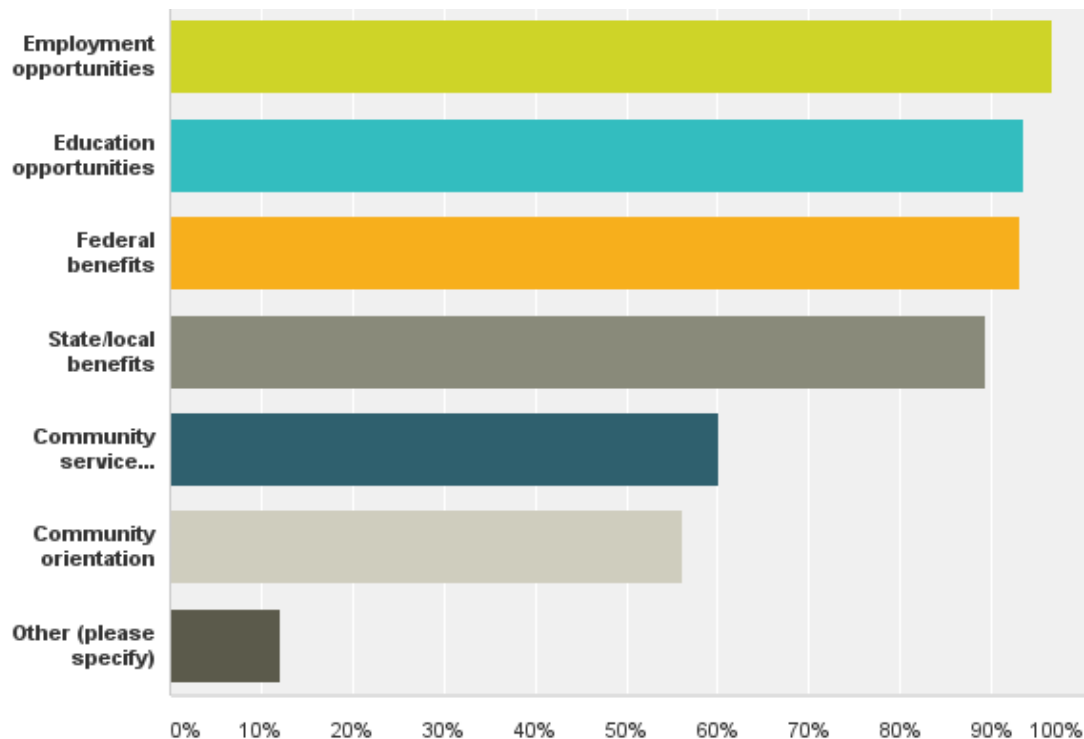
Q10: How likely would Veterans utilize the following entertainment, arts and hobby spaces if hosted on a VA campus?

Answered: 945 Skipped: 119

	Extremely unlikely	Unlikely	Undecided	Likely	Extremely likely	Total
Movie theater	3.63% 34	3.31% 31	9.83% 92	36.32% 340	46.90% 439	936
Performance venue (plays, concerts, town hall meetings, etc.)	4.71% 44	9.42% 88	25.80% 241	36.40% 340	23.66% 221	934
Creative art space (painting, photography, multimedia center, etc.)	3.83% 36	7.35% 69	24.39% 229	39.19% 368	25.24% 237	939
Hobbyist (woodworking, 3D-printing, etc.)	2.44% 23	3.19% 30	13.60% 128	45.59% 429	35.18% 331	941
Community gardening	4.27% 40	10.90% 102	29.17% 273	33.33% 312	22.33% 209	936
Auto garage	2.67% 25	2.46% 23	9.41% 88	40.64% 380	44.81% 419	935

Q11: Ideally, what services do Veterans need in a transition center located on a VA campus? (choose all that apply)

Answered: 945 Skipped: 119



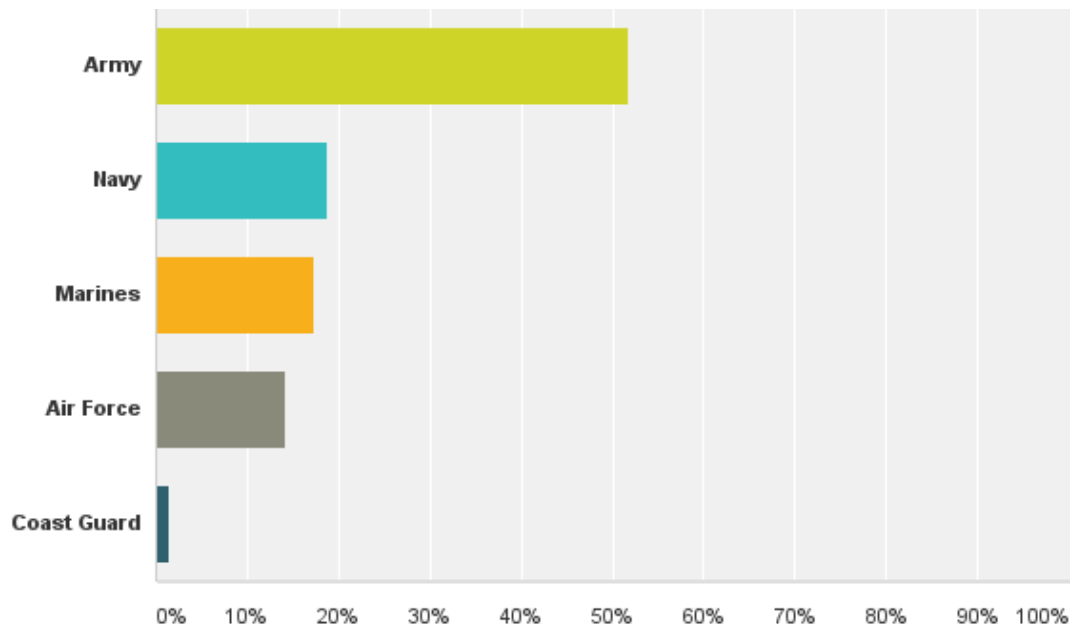
Q11: Ideally, what services do Veterans need in a transition center located on a VA campus? (choose all that apply)

Answered: 945 Skipped: 119

Answer Choices	Responses	
Employment opportunities	96.61%	913
Education opportunities	93.44%	883
Federal benefits	93.02%	879
State/local benefits	89.31%	844
Community service opportunities	60.21%	569
Community orientation	56.19%	531
Other (please specify)	12.17%	115
Total Respondents: 945		

Q12: If Servicemember or Veteran, please select Branch of Service:

Answered: 802 Skipped: 262



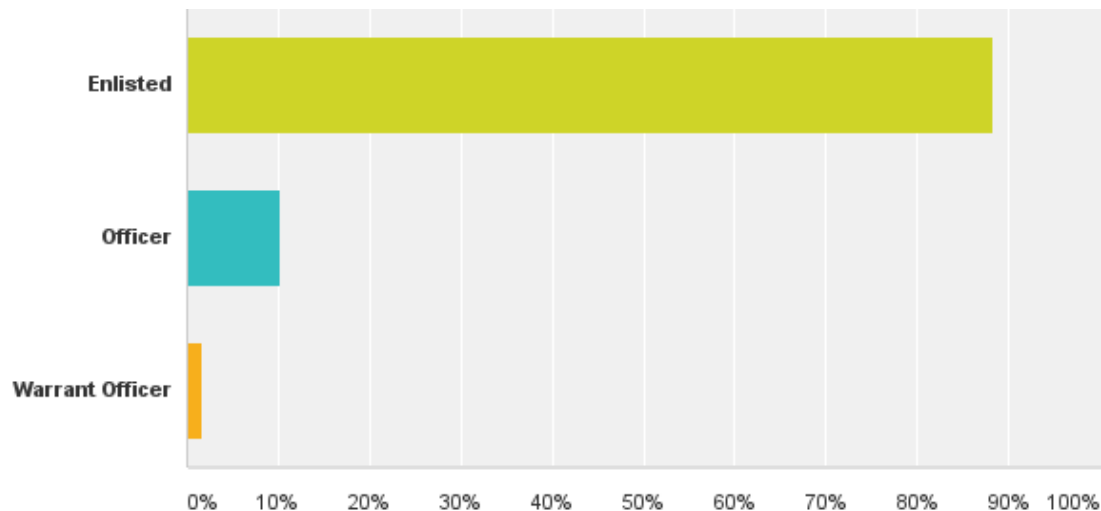
Q12: If Servicemember or Veteran, please select Branch of Service:

Answered: 802 Skipped: 262

Answer Choices	Responses	
Army	51.75%	415
Navy	18.83%	151
Marines	17.33%	139
Air Force	14.21%	114
Coast Guard	1.37%	11
Total Respondents: 802		

Q13: If Servicemember or Veteran, please select highest Grade achieved:

Answered: 797 Skipped: 267



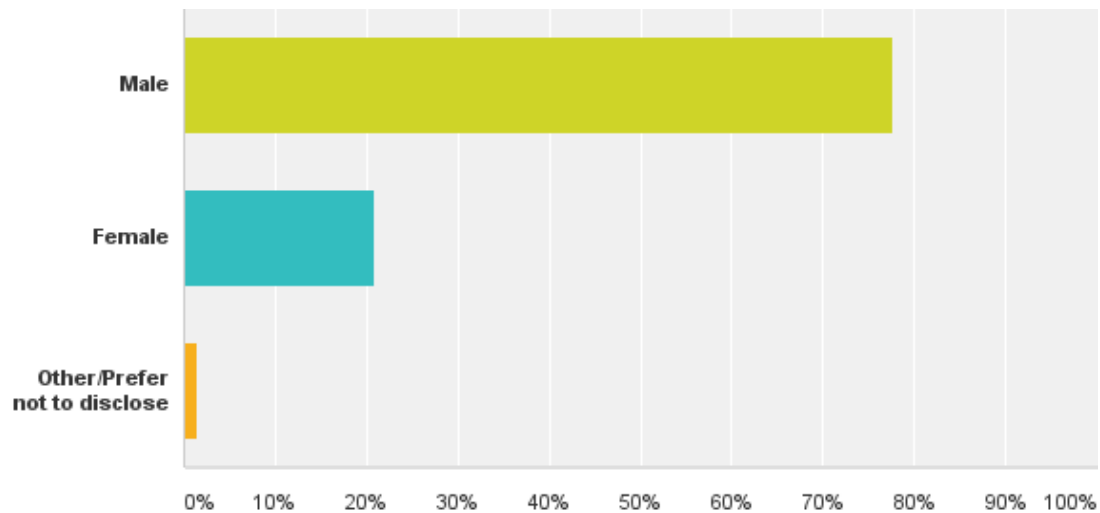
Q13: If Servicemember or Veteran, please select highest Grade achieved:

Answered: 797 Skipped: 267

Answer Choices	Responses
Enlisted	88.21% 703
Officer	10.16% 81
Warrant Officer	1.63% 13
Total	797

Q14: Gender

Answered: 899 Skipped: 165



Q14: Gender

Answered: 899 Skipped: 165

Answer Choices	Responses
Male	77.75% 699
Female	20.80% 187
Other/Prefer not to disclose	1.45% 13
Total	899

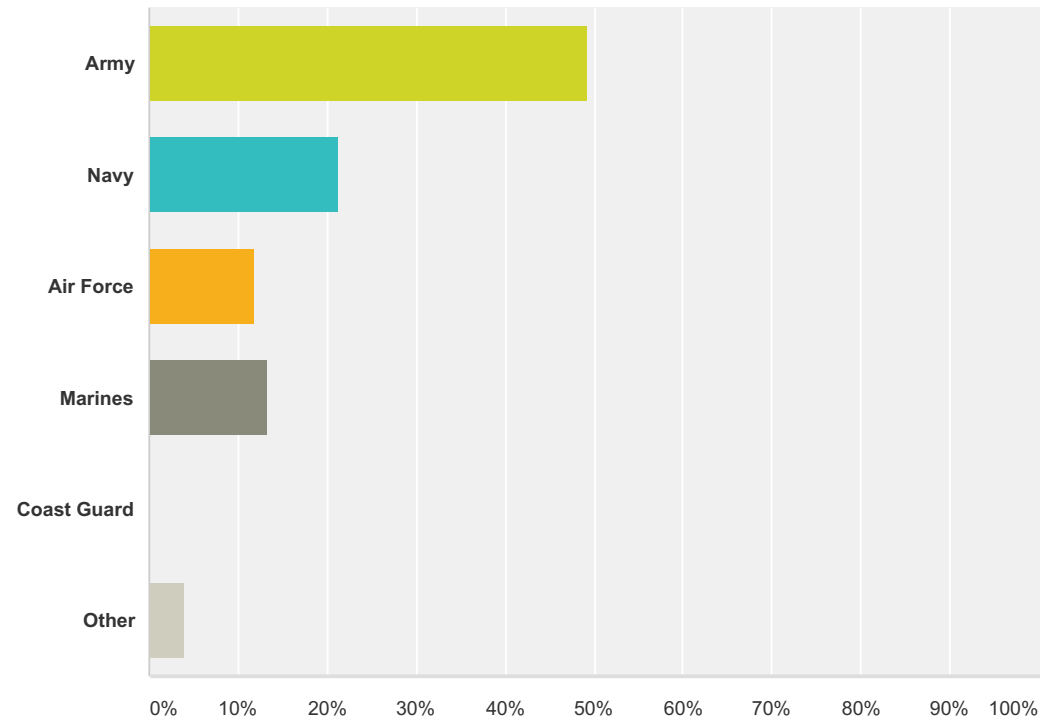
Q1 Please join our contact list for updates!

Answered: 75 Skipped: 0

Answer Choices	Responses
Name	100.00% 75
Email Address	100.00% 75
Zip Code	100.00% 75

Q2 Branch of Service

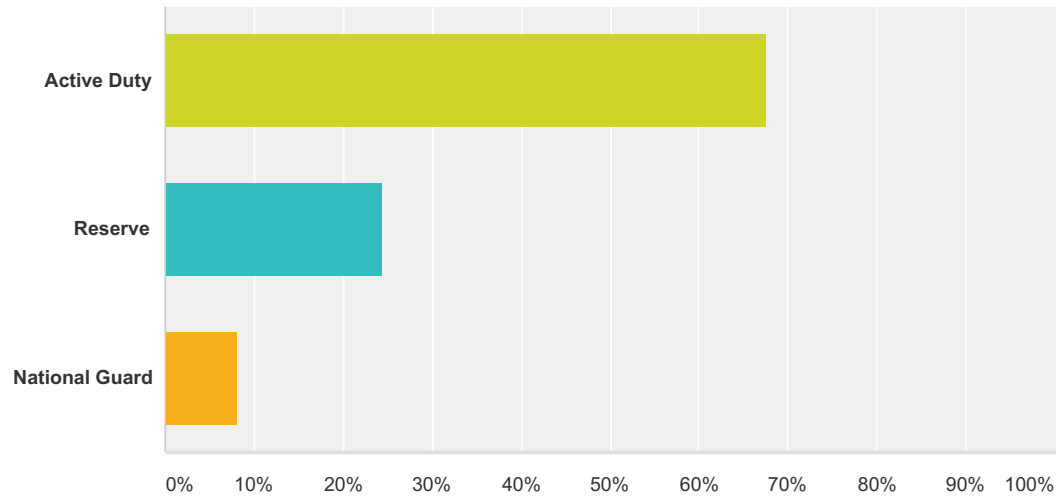
Answered: 75 Skipped: 0



Answer Choices	Responses	
Army	49.33%	37
Navy	21.33%	16
Air Force	12.00%	9
Marines	13.33%	10
Coast Guard	0.00%	0
Other	4.00%	3
Total		75

Q3 Component

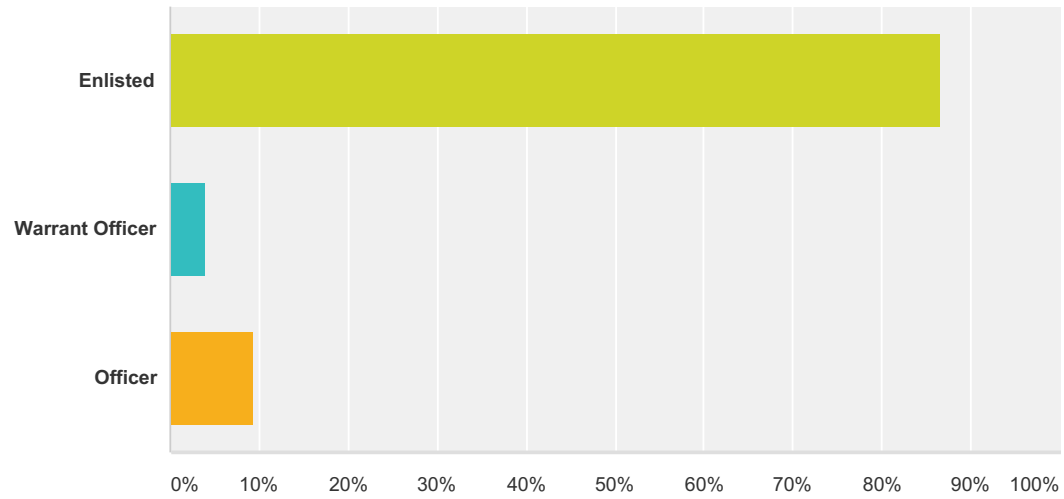
Answered: 74 Skipped: 1



Answer Choices	Responses
Active Duty	67.57% 50
Reserve	24.32% 18
National Guard	8.11% 6
Total	74

Q4 Grade

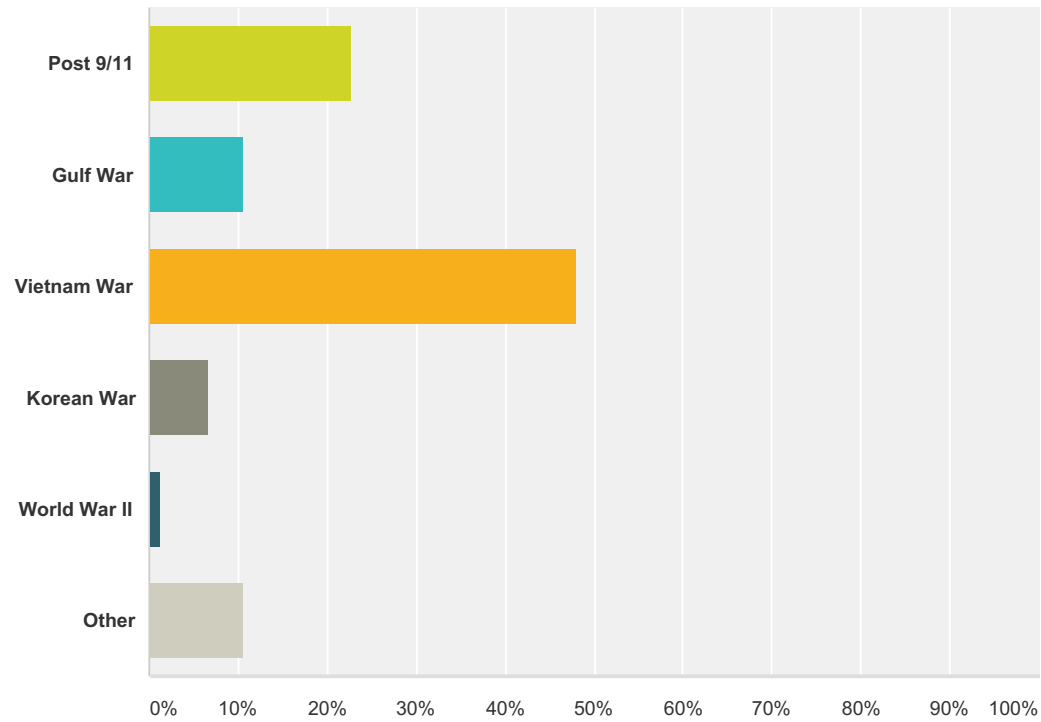
Answered: 75 Skipped: 0



Answer Choices	Responses
Enlisted	86.67% 65
Warrant Officer	4.00% 3
Officer	9.33% 7
Total	75

Q5 Service Era

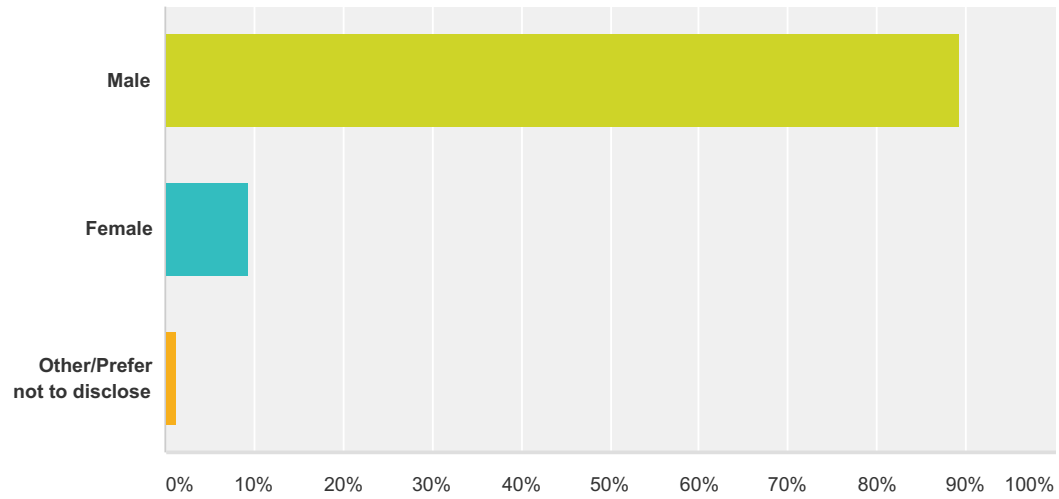
Answered: 75 Skipped: 0



Answer Choices	Responses
Post 9/11	22.67% 17
Gulf War	10.67% 8
Vietnam War	48.00% 36
Korean War	6.67% 5
World War II	1.33% 1
Other	10.67% 8
Total	75

Q6 Gender

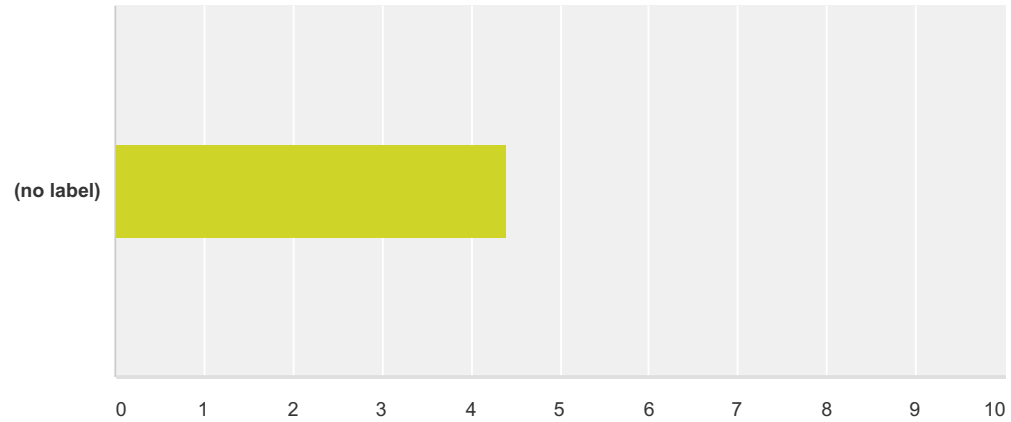
Answered: 75 Skipped: 0



Answer Choices	Responses
Male	89.33% 67
Female	9.33% 7
Other/Prefer not to disclose	1.33% 1
Total	75

Q7 How important are permanent housing options on VA campuses?

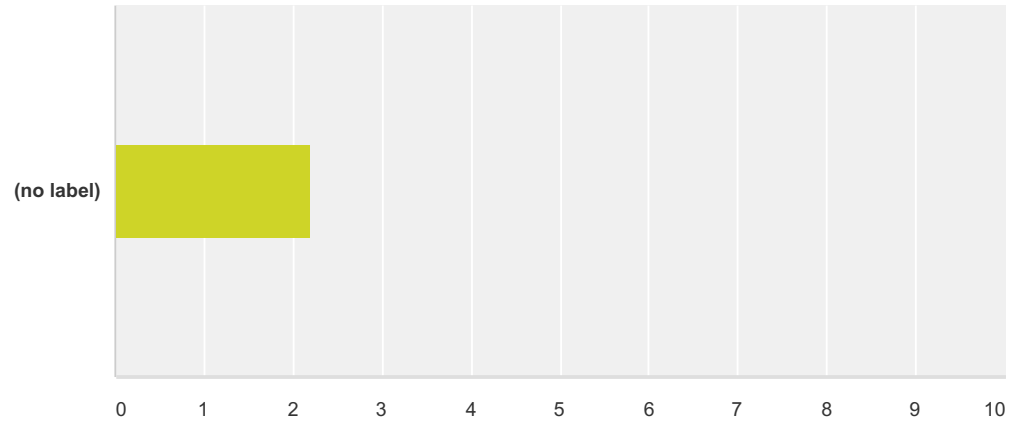
Answered: 64 Skipped: 11



	Not Important	Somewhat Important	Neutral	Important	Very Important	Total	Weighted Average
(no label)	1.56% 1	4.69% 3	9.38% 6	20.31% 13	64.06% 41	64	4.41

Q8 Would you consider living on a VA campus designed as a community for Veterans?

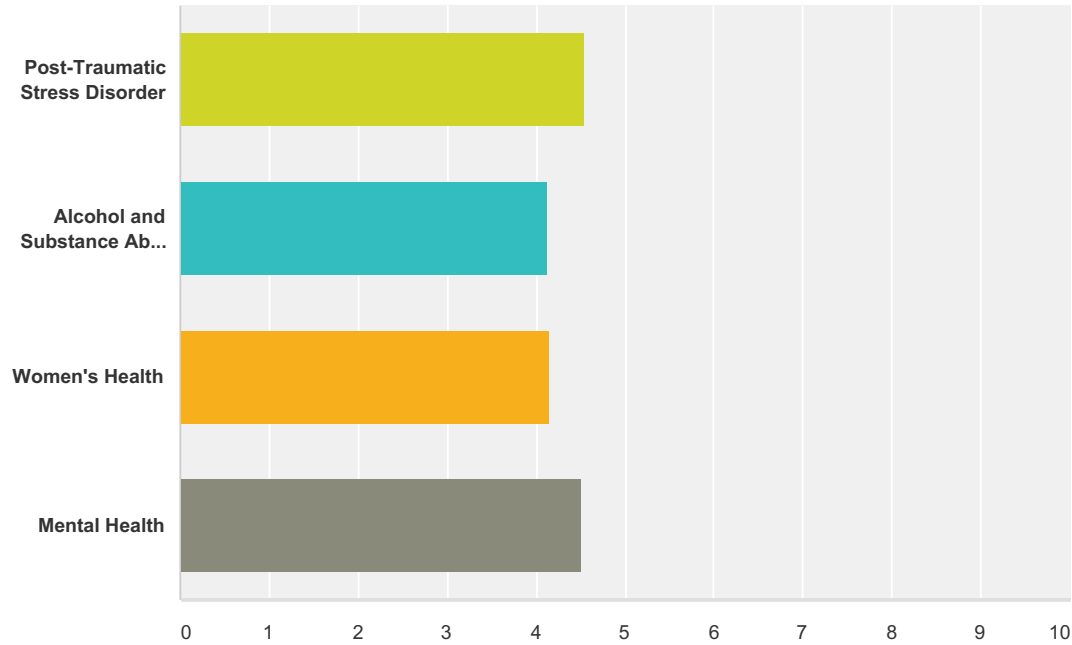
Answered: 64 Skipped: 11



	No	Maybe	Yes	Total	Weighted Average
(no label)	21.88% 14	37.50% 24	40.63% 26	64	2.19

Q9 How important are the following treatment options on VA campuses?

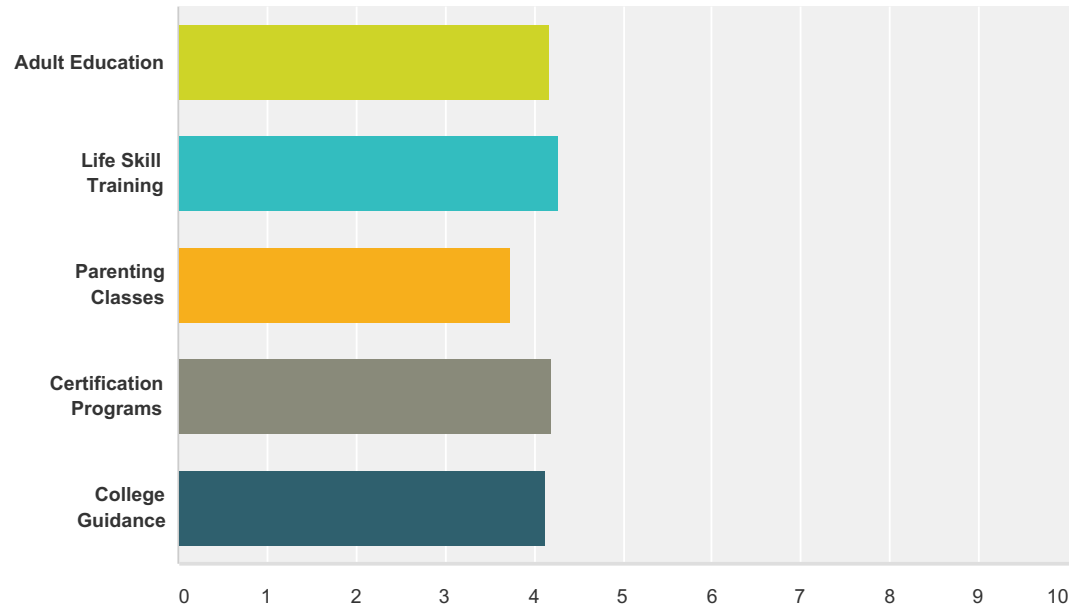
Answered: 64 Skipped: 11



	Not Important	Somewhat Important	Neutral	Important	Very Important	Total	Weighted Average
Post-Traumatic Stress Disorder	0.00% 0	3.23% 2	8.06% 5	17.74% 11	70.97% 44	62	4.56
Alcohol and Substance Abuse Treatment	3.23% 2	9.68% 6	11.29% 7	22.58% 14	53.23% 33	62	4.13
Women's Health	1.56% 1	9.38% 6	18.75% 12	12.50% 8	57.81% 37	64	4.16
Mental Health	1.59% 1	6.35% 4	3.17% 2	17.46% 11	71.43% 45	63	4.51

Q10 How important are the following education and training opportunities hosted on VA campuses?

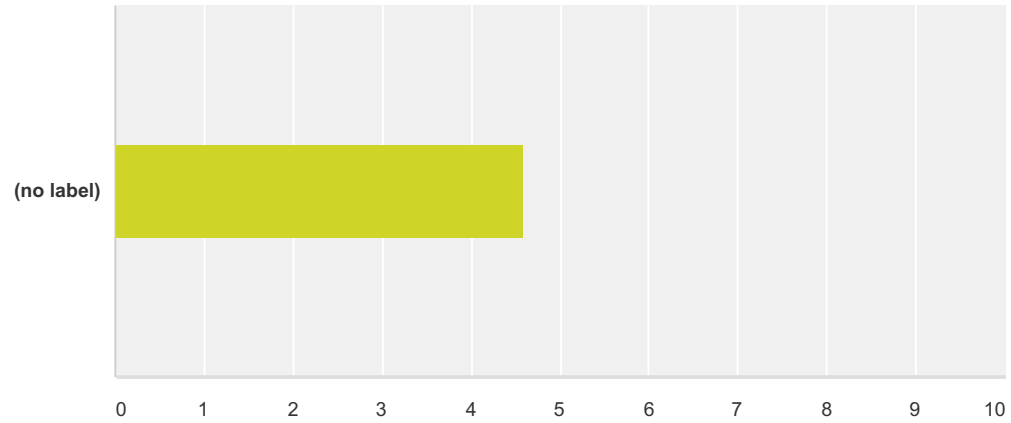
Answered: 64 Skipped: 11



	Not Important	Somewhat Important	Neutral	Important	Very Important	Total	Weighted Average
Adult Education	3.17% 2	4.76% 3	4.76% 3	46.03% 29	41.27% 26	63	4.17
Life Skill Training	1.56% 1	4.69% 3	9.38% 6	34.38% 22	50.00% 32	64	4.27
Parenting Classes	4.76% 3	6.35% 4	25.40% 16	38.10% 24	25.40% 16	63	3.73
Certification Programs	1.59% 1	7.94% 5	6.35% 4	38.10% 24	46.03% 29	63	4.19
College Guidance	0.00% 0	7.94% 5	7.94% 5	46.03% 29	38.10% 24	63	4.14

Q11 How important is finding employment assistance programs on VA campuses?

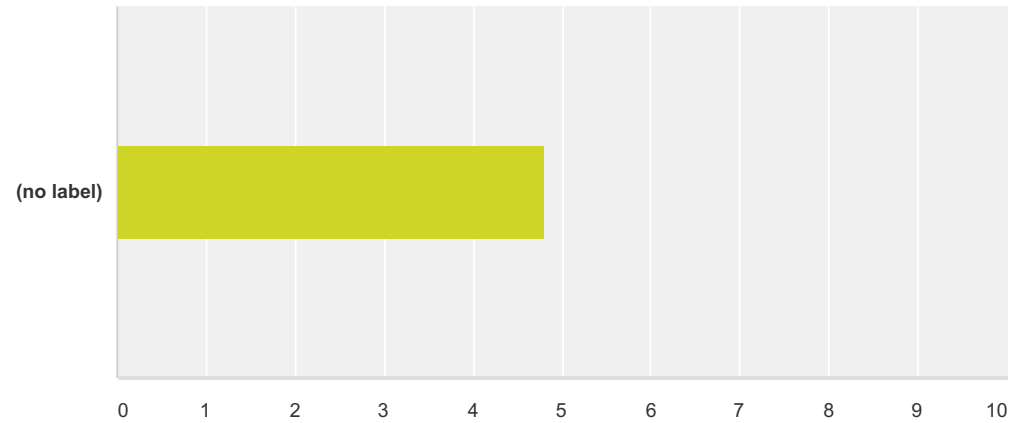
Answered: 64 Skipped: 11



	Not Important	Somewhat Important	Neutral	Important	Very Important	Total	Weighted Average
(no label)	1.56% 1	0.00% 0	6.25% 4	21.88% 14	70.31% 45	64	4.59

Q12 How important is finding veterans benefits assistance, such as compensation and pension, on VA campuses?

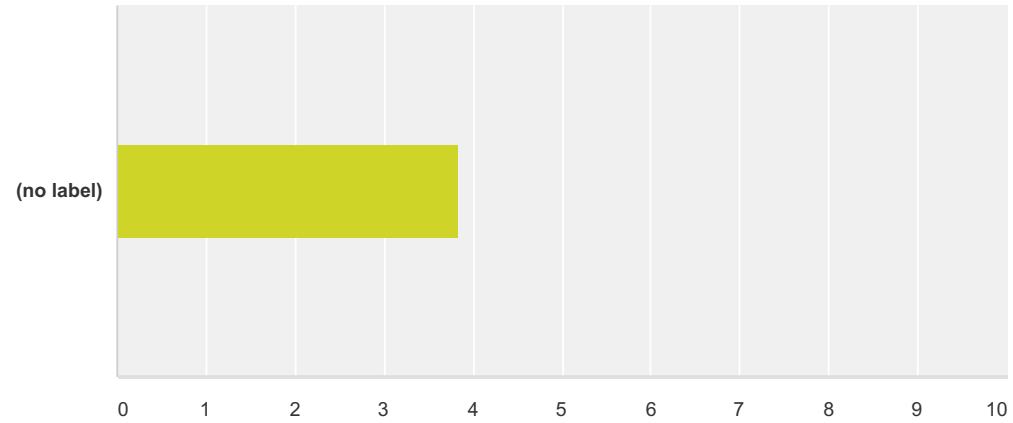
Answered: 64 Skipped: 11



	Not Important	Somewhat Important	Neutral	Important	Very Important	Total	Weighted Average
(no label)	0.00% 0	0.00% 0	3.13% 2	12.50% 8	84.38% 54	64	4.81

Q13 How important is the availability of spiritual forums on VA campuses?

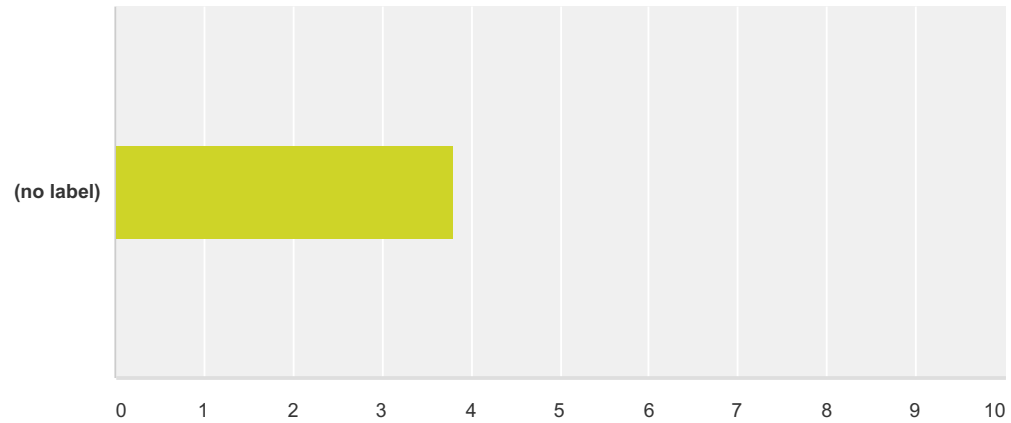
Answered: 64 Skipped: 11



	Not Important	Somewhat Important	Neutral	Important	Very Important	Total	Weighted Average
(no label)	4.69% 3	3.13% 2	28.13% 18	31.25% 20	32.81% 21	64	3.84

Q14 How important is access to Non-Traditional Care and Alternative Medicines on VA campuses?

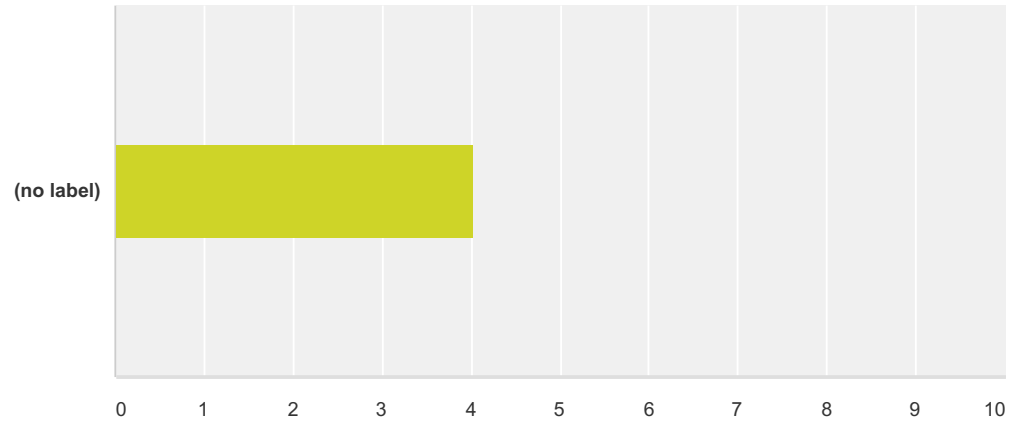
Answered: 64 Skipped: 11



	Not Important	Somewhat Important	Neutral	Important	Very Important	Total	Weighted Average
(no label)	3.13% 2	7.81% 5	25.00% 16	34.38% 22	29.69% 19	64	3.80

Q15 How important is a financial center or bank on VA campuses?

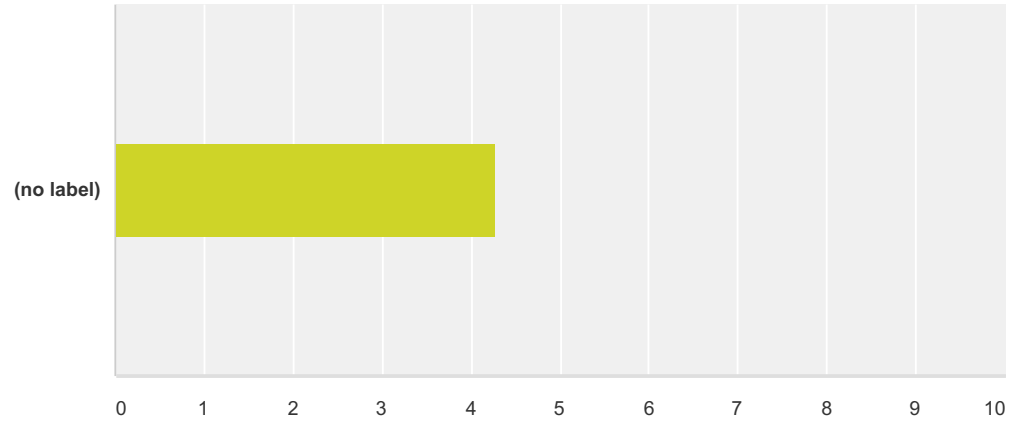
Answered: 64 Skipped: 11



	Not Important	Somewhat Important	Neutral	Important	Very Important	Total	Weighted Average
(no label)	1.56% 1	4.69% 3	15.63% 10	45.31% 29	32.81% 21	64	4.03

Q16 How important are Veterans courts and other legal services on VA campuses?

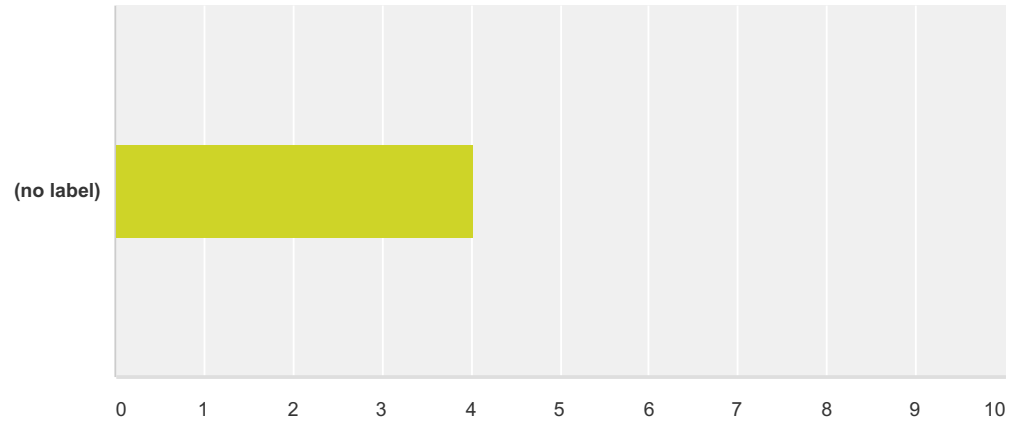
Answered: 64 Skipped: 11



	Not Important	Somewhat Important	Neutral	Important	Very Important	Total	Weighted Average
(no label)	0.00% 0	3.13% 2	10.94% 7	40.63% 26	45.31% 29	64	4.28

Q17 How important are dedicated services for family and children on VA campuses?

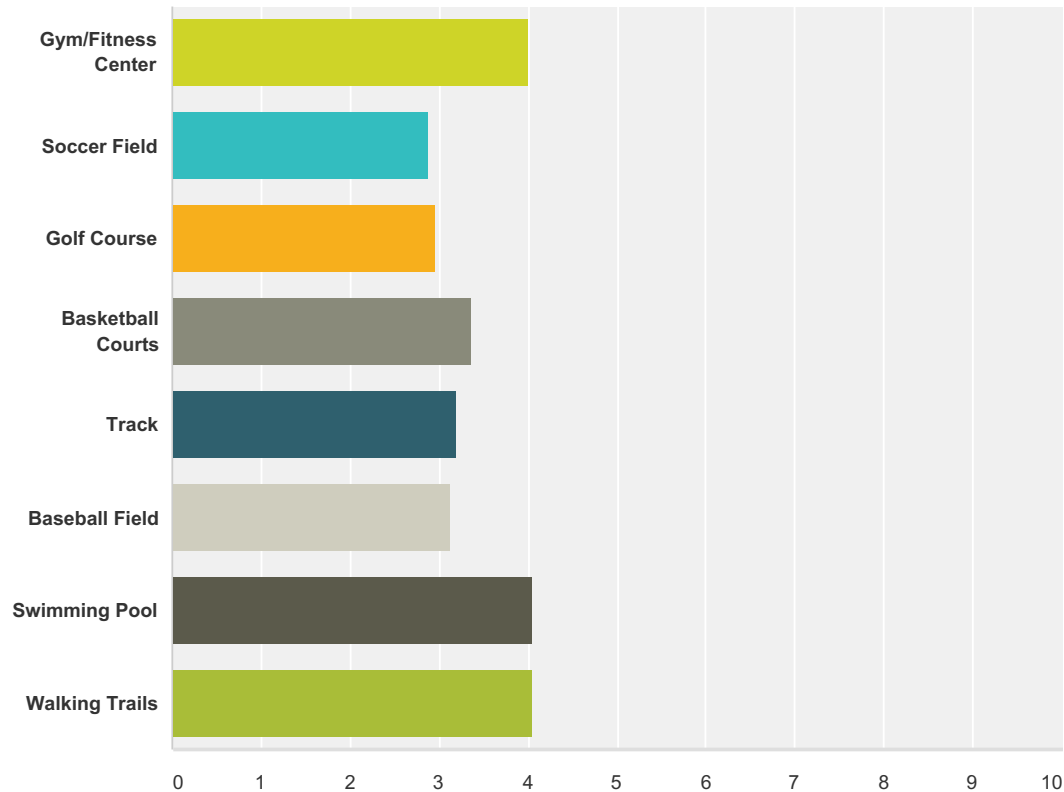
Answered: 64 Skipped: 11



	Not Important	Somewhat Important	Neutral	Important	Very Important	Total	Weighted Average
(no label)	3.13% 2	4.69% 3	17.19% 11	35.94% 23	39.06% 25	64	4.03

Q18 How important are the following organized fitness and recreational activities hosted on VA campuses?

Answered: 64 Skipped: 11

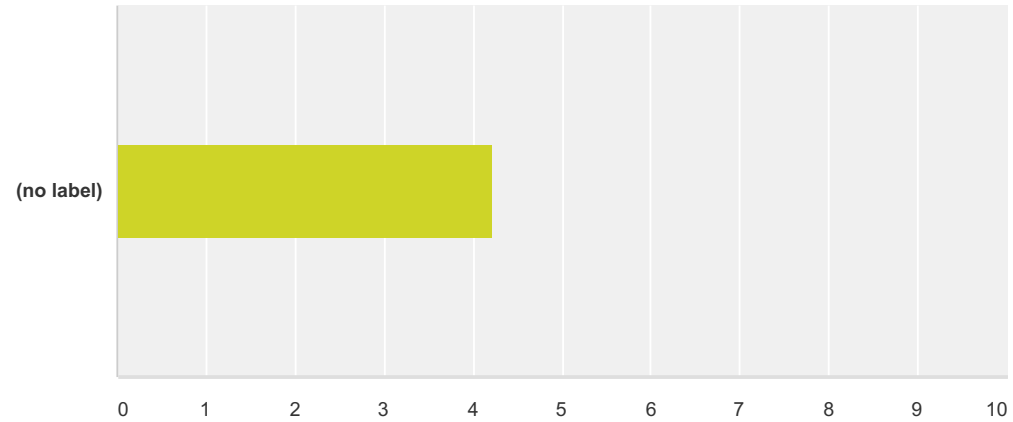


	Not Important	Somewhat Important	Neutral	Important	Very Important	Total	Weighted Average
Gym/Fitness Center	4.69% 3	6.25% 4	9.38% 6	43.75% 28	35.94% 23	64	4.00
Soccer Field	17.19% 11	15.63% 10	42.19% 27	12.50% 8	12.50% 8	64	2.88

Golf Course	18.75% 12	10.94% 7	34.38% 22	26.56% 17	9.38% 6	64	2.97
Basketball Courts	6.25% 4	17.19% 11	28.13% 18	31.25% 20	17.19% 11	64	3.36
Track	7.81% 5	18.75% 12	34.38% 22	25.00% 16	14.06% 9	64	3.19
Baseball Field	12.50% 8	15.63% 10	31.25% 20	26.56% 17	14.06% 9	64	3.14
Swimming Pool	3.13% 2	7.81% 5	10.94% 7	37.50% 24	40.63% 26	64	4.05
Walking Trails	4.69% 3	4.69% 3	9.38% 6	42.19% 27	39.06% 25	64	4.06

Q19 How important is a space dedicated to socializing with Veterans on VA campuses?

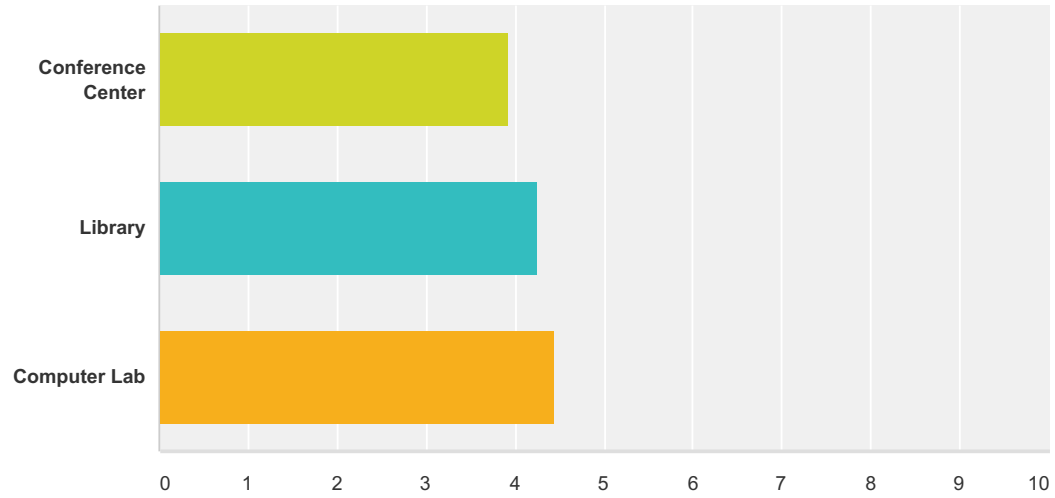
Answered: 63 Skipped: 12



	Not Important	Somewhat Important	Neutral	Important	Very Important	Total	Weighted Average
(no label)	3.17% 2	4.76% 3	7.94% 5	34.92% 22	49.21% 31	63	4.22

Q20 How important are the following work environments on VA campuses?

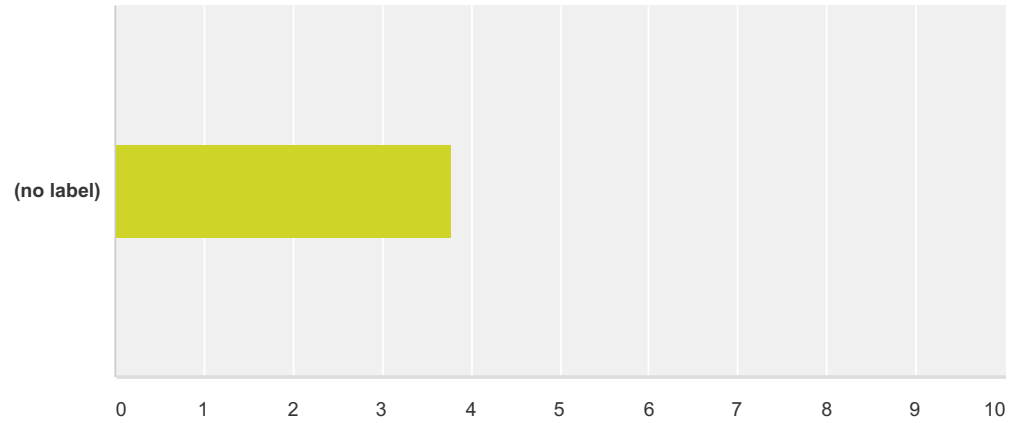
Answered: 64 Skipped: 11



	Not Important	Somewhat Important	Neutral	Important	Very Important	Total	Weighted Average
Conference Center	3.13% 2	6.25% 4	14.06% 9	48.44% 31	28.13% 18	64	3.92
Library	6.25% 4	0.00% 0	9.38% 6	31.25% 20	53.13% 34	64	4.25
Computer Lab	1.56% 1	4.69% 3	3.13% 2	28.13% 18	62.50% 40	64	4.45

Q21 How important are retail and dining outlets on VA campuses?

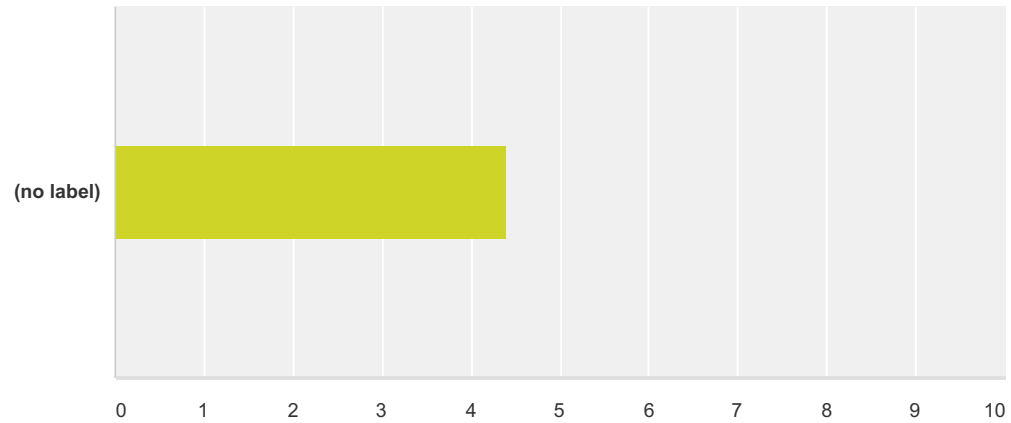
Answered: 64 Skipped: 11



	Not Important	Somewhat Important	Neutral	Important	Very Important	Total	Weighted Average
(no label)	6.25% 4	1.56% 1	21.88% 14	50.00% 32	20.31% 13	64	3.77

Q22 How important is it to you to have a Veteran job training center on VA campuses?

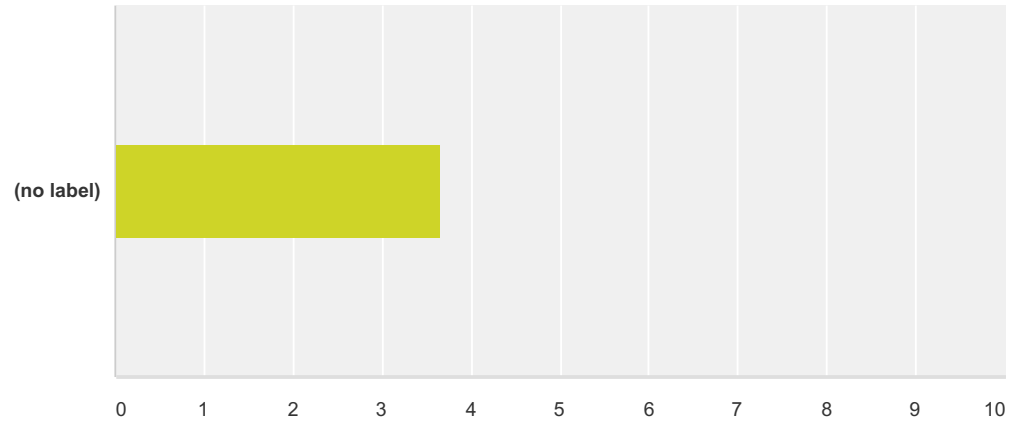
Answered: 64 Skipped: 11



	Not Important	Somewhat Important	Neutral	Important	Very Important	Total	Weighted Average
(no label)	3.13% 2	1.56% 1	4.69% 3	32.81% 21	57.81% 37	64	4.41

Q23 How important are art and entertainment outlets, such as movie theater or concert hall, on VA campuses?

Answered: 64 Skipped: 11



	Not Important	Somewhat Important	Neutral	Important	Very Important	Total	Weighted Average
(no label)	12.50% 8	3.13% 2	18.75% 12	37.50% 24	28.13% 18	64	3.66

Q24 Please include any additional suggestions or comments for the West Los Angeles VA campus. Thank you!

Answered: 27 Skipped: 48

#HelpHouseLAVets
Share Your Vision for Veterans Housing in Los Angeles

[View this email in your browser](#)



How You Can Help

This e-newsletter is designed to ensure that you as a stakeholder have the latest information on how to participate in this process to transform the VA West Los Angeles Campus into a more welcoming community for Veterans. View the following sections to learn how you can provide input. **Then help spread the word.** The future of our Veterans depends on it!

SHARE
YOUR
VISION




TAKE THE QUESTIONNAIRE

A community-based planning process for the VA West Los Angeles Campus is underway.

Take the Community Questionnaire to weigh in.

[\(Start Here\)](#)

GET UP TO SPEED

Learn more on www.helphouselavets.com.

Need information to share with your group?

[\(Download the Toolkit\)](#)

Need a refresher on the Master Plan Process?

[\(Read the Fact Sheet\)](#)

Get your frequently asked questions answered.

[\(Read the FAQs\)](#)



WHERE ARE WE NOW?

Project & Community Kickoff

**Data Collection & Analysis/
Define Master Plan Goals**

Develop Master Plan Options &
Gather Feedback

Evaluate Master Plan Options &
Listen More

Review & Share Master Plan Report

PARTICIPATE IN MEETINGS & EVENTS

Attend Our Weekly Design Open Houses Every Tuesday In August - [Check Back Soon For Information on Extended Evening Hours TBA!](#) ([RSVP](#)) ([Flyer](#))

Pop-Up Workshop at Fifth Annual Veterans Summer Celebration & Picnic **Sat., Aug. 1** ([More Info](#))

KNOW THE PROCESS

Learn more about the West Los Angeles VA Master Plan process. ([More Info](#))
Catch up by viewing recap of our Community Kickoff meeting ([Learn More](#))

Share with friends. Get the word out.

Share Your Vision on Social Media Using [#HelpHouseLAVets](#)

Keep an eye out for details about a special #HelpHouseLAVets Social Media Day on Tues. Aug 4th!



Share



Tweet



Share



Forward

THANK YOU FOR PARTICIPATING

Our mailing address is:

West Los Angeles VA Master Plan
11301 Wilshire Blvd
Los Angeles, CA 90073

[Add us to your address book](#)

Questions?
(310) 879-5773
hello@helphouselavets.com

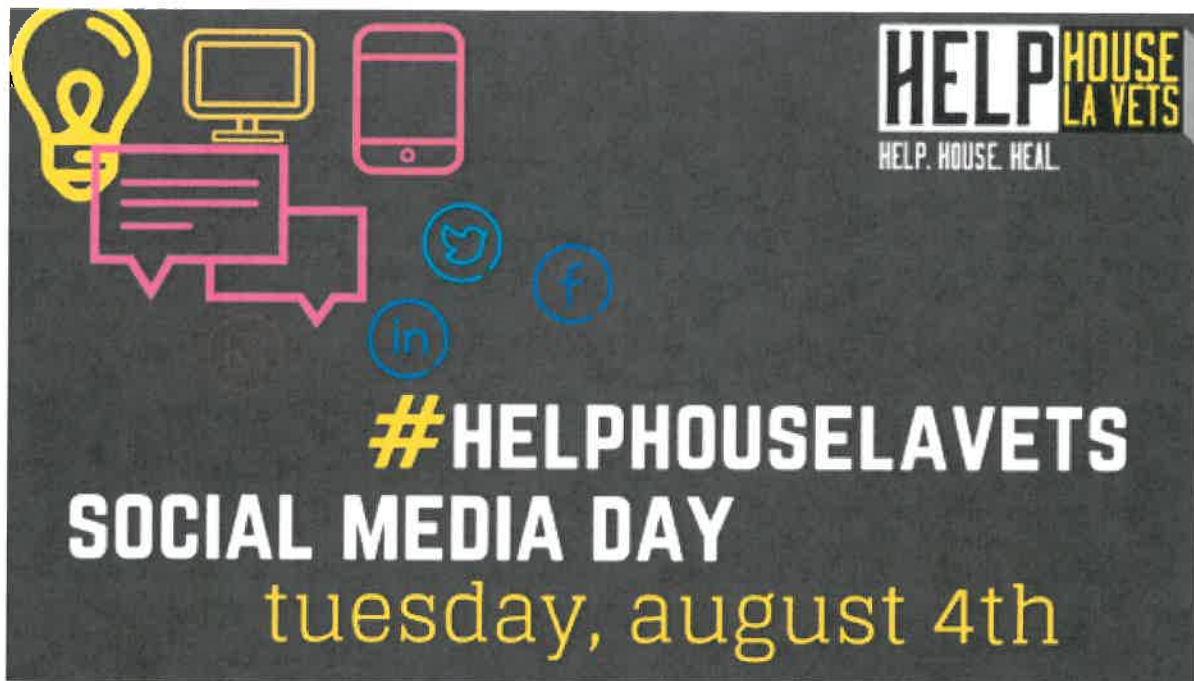
[unsubscribe from this list](#) [update subscription preferences](#)



[Subscribe](#)[Share](#) ▼[Past Issues](#)[Translate](#)

#HelpHouseLAVets
Social Media Day - Spread the Word - August 4th

[View this email in your browser](#)



Will You Share the #HelpHouseLAVets Call to Action on August 4th?

Dear Government Representatives:

To raise awareness about how Los Angeles area stakeholders can provide input on the West Los Angeles VA Master Plan, on **Tuesday, August 4th**, we are asking government offices to share the helphouselavets.org website and encourage their constituents to take our online questionnaire to share their vision for the West Los Angeles VA Master Plan.

[View the social media release to obtain content links and images for your convenience.](#)

[View Social Media Release](#)

Please feel free to call the West Los Angeles VA Master Plan Outreach Team at **(310) 879-5773** or email: hello@helphouselavets.com with any questions. Thank you for all of your hard work and collaboration on this effort!

#HelpHouseLAVets

You can engage with us offline too!

[View this email in your browser](#)

Upcoming Events

Here's an update on upcoming opportunities to learn more from the West Los Angeles VA Master Plan team and share your ideas in person. Please also note we have extended evening hours for our Design Open Houses on August 11 & 25. Find the event that fits your schedule and mark your calendar!



West Los Angeles VA Master Plan Public Participation Opportunities

Attend Our Weekly Design Open Houses Every Tuesday In August! ([RSVP](#)) ([FLYER](#))

- **August 11:** 1:30 p.m. - 8 p.m. (*extended evening hours*)
- **August 18:** 1:30 p.m. - 4:30 p.m.
- **August 25:** 1:30 p.m. - 8 p.m. (*extended evening hours*)

All are located at the [VA West Los Angeles Campus](#) in the VA's new Welcome Center (Building 257).



Share with friends. Get the word out.



Facebook



Twitter



Website

THANK YOU FOR PARTICIPATING

Our mailing address is:
West Los Angeles VA Master Plan
11301 Wilshire Blvd
Los Angeles, CA 90073

[Add us to your address book](#)

Questions?
(310) 879-5773
hello@helphouselavets.com

[unsubscribe from this list](#) [update subscription preferences](#)



#HelpHouseLAVets
Check out our web stream!

[View this email in your browser](#)



Design Open House - Aug 11th

Can't make it to the Design Open House this week? That's not a problem! We will also be streaming this week's Design Open House online. See below on how to participate in person or online.



August 11: 1:30 p.m. - 8 p.m. (extended evening hours)

Afternoon Session

1:30 p.m. - Welcome/Introduction

1:45 p.m. - Guiding Principles and Previous Meeting Overview

2 p.m. - Breakout Sessions

3:30 p.m. Breakout Session Recap

5 p.m. Break (no webcast)

Evening Session

6 p.m. - Welcome/Introduction

6:10 p.m. - Vision and Key Drivers

6:15 p.m. - Priority Exercise

7 p.m. - Group Discussion

8 p.m. - Open House Concludes

All are located at the [VA West Los Angeles Campus](#) in the VA's new Welcome Center (Building 257).

Join us via web stream at <http://www.ustream.tv/channel/gla-press-room>

For those participating online you can send your questions and comments to hello@helphouselavets.com.



Share with friends. Get the word out.



Facebook



Twitter



Website

THANK YOU FOR PARTICIPATING

Our mailing address is:
West Los Angeles VA Master Plan
11301 Wilshire Blvd
Los Angeles, CA 90073

[Add us to your address book](#)

Questions?
(310) 879-5773
hello@helphouselavets.com

[unsubscribe from this list](#) [update subscription preferences](#)

[Subscribe](#)[Share](#) ▼[Past Issues](#)[Translate](#)

Where you can find the West Los Angeles VA Master Plan Team
 Upcoming Events: Aug. 17 through Aug. 21

[View this email in your browser](#)



Reminder: Outreach Events 8/17-8/21



DESIGN OPEN HOUSES

Tuesday, Aug. 18 1:30 p.m. to 4:30 p.m. ([RSVP](#))

Tuesday, Aug. 25 1:30 p.m. to 8 p.m.

([RSVP](#)) ([Flyer](#))

Missed Last Week's Open House?

([View the Webcast](#))



HOMELESS VETERAN TOWN HALL

Thursday, Aug. 20 6 p.m. to 8:30 p.m. ([RSVP](#))

Grace Black Auditorium

3130 Tyler Ave

El Monte, CA 91731 ([Map](#))

Co-Hosted by the Honorable Hilda Solis, Los Angeles County Supervisor



POP-UP WORKSHOP AT THE FARMERS MARKET

Wednesday, Aug. 19

3 p.m. - 5 p.m.

VA West Los Angeles Campus (near Bldg 500)

([Map](#))

Share with friends. Get the word out.

Take Our Questionnaire

www.helpouselavets.com/survey

Share

Tweet

Share

Forward

THANK YOU FOR PARTICIPATING

Our mailing address is:

West Los Angeles VA Master Plan
11301 Wilshire Blvd
Los Angeles, CA 90073

[Add us to your address book](#)

Questions?
(310) 879-5773
hello@helpouselavets.com

[unsubscribe from this list](#) [update subscription preferences](#)

[Subscribe](#)[Share ▼](#)[Past Issues](#)[Translate](#)

Where you can find the West Los Angeles VA Master Plan Team
Upcoming Events: Aug. 24 through Aug. 28

[View this email in your browser](#)



Reminder: Outreach Event 8/25



DESIGN OPEN HOUSE

Tuesday, August 25 from 1:30 p.m. to 8 p.m. ([RSVP](#)) ([Flyer](#))

Join us for extended evening hours to share your thoughts about the Master Plan with the team! Drop by during the afternoon session, 1:30 p.m. to 5 p.m. or evening session, 6 p.m. to 8:00 p.m.

CATCH UP ON THE LATEST



Continuing the Conversation

On Tuesday, August 11, the Master Plan Design team hosted a design open house to gather community feedback for the West Los Angeles VA Master Plan.

[\(Blog\)](#)



Service Providers For Homeless Veterans Weigh in on Housing Needs

The Master Plan Design team met with roughly 200 homeless service providers from throughout the region, who serve a majority of our local veterans.

[\(Blog\)](#)

Share with friends. Get the word out.

We Want to Hear From You!

www.helpouselavets.com/comments



Share



Tweet



Share



Forward

THANK YOU FOR PARTICIPATING

Our mailing address is:

West Los Angeles VA Master Plan
11301 Wilshire Blvd
Los Angeles, CA 90073

[Add us to your address book](#)

Questions?

(310) 879-5773

hello@helpouselavets.com

[unsubscribe from this list](#) [update subscription preferences](#)

MailChimp

[Subscribe](#)[Share ▼](#)[Past Issues](#)[Translate](#)

Learn where you can find the West Los Angeles VA Master Plan Team and updates on recent events!

[View this email in your browser](#)



Upcoming Outreach Event



POP-UP WORKSHOP AT WOMEN WARRIORS FREEDOM FEST

Friday, September 11 from 10 a.m. to 2 p.m. ([RSVP](#))

Rose Garden, located behind Building 220

11301 Wilshire Blvd.

Los Angeles, CA 90073

This event is open to the general public and aims to help educate, employ, unite and empower women veterans. Stop by to ask questions and provide input about the West Los Angeles VA Master Plan at our pop-up workshop from 10 a.m. to 2 p.m. RSVP directly with the GLA VA HCS, Women Veteran Patient Advisory Council [here](#).

CATCH UP ON THE LATEST



Six Weeks of Design Open Houses Come to a Close

On August 18 and 25, the VA Master Plan Design Team conducted the final design open houses prior to the release of the draft document. The meetings brought Veterans, neighbors and community members together to share their vision for the future of the West LA VA campus.

([Blog](#))



Los Angeles County Supervisor Weighs In on Homeless Veterans

On August 20, Supervisor Hilda Solis co-hosted a Veterans Town Hall meeting in El Monte to discuss homelessness, veteran services and benefits, and the West Los Angeles VA Master Plan.

([Blog](#))

Dates for upcoming Veterans Town Hall meetings will be announced soon. In the meantime, we encourage you to comment and share your ideas at

helphouselavets.com/comments

Share with friends. Get the word out.

We Want to Hear From You!

www.helphouselavets.com/comments



Share



Tweet



Forward

THANK YOU FOR PARTICIPATING

Our mailing address is:

West Los Angeles VA Master Plan
11301 Wilshire Blvd
Los Angeles, CA 90073

[Add us to your address book](#)

Questions?

[Subscribe](#)[Share ▼](#)[Past Issues](#)[Translate](#)

View upcoming event details. Have you downloaded our Outreach Toolkit yet?

[View this email in your browser](#)



Outreach Event This Thursday



MASTER PLAN UPDATE AT VA HOMELESS VETERAN TOWN HALL

Thursday, September 17 from 5 p.m. to 6:30 p.m. ([RSVP](#))

Century Villages at Cabrillo

2001 River Ave

Long Beach, CA 90801

([map](#))

The next VA Homeless Veteran Town Hall is hitting the road again and will be in Long Beach. During this meeting, VA will provide an update on its Homeless Strategy and members of the Master Plan Team will be present to provide a status update. All are welcome!

CATCH UP ON THE LATEST



PRESENTATION

Download, view and share! The latest presentation slides on the Master Plan can be found on our [Outreach Toolkit page](#). The Outreach Toolkit is a resource to allow you to download hard copies of our fact sheet, questionnaire, sign up sheets and more to help spread the word. Feel free to use the materials at your organization's next meeting.

Dates for upcoming Veterans Town Hall meetings will be announced soon. In the meantime, we encourage you to comment and share your ideas at

helphouselavets.com/comments

Share with friends. Get the word out.

We Want to Hear From You!

www.helphouselavets.com/comments



Share



Tweet



Forward

THANK YOU FOR PARTICIPATING

Our mailing address is:

West Los Angeles VA Master Plan
11301 Wilshire Blvd
Los Angeles, CA 90073

[Add us to your address book](#)

Questions?

(310) 879-5773

hello@helphouselavets.com

[unsubscribe from this list](#) [update subscription preferences](#)

#HelpHouseLAVets

Share Your Vision for Veterans Housing in Los Angeles

[View this email in your browser](#)

Please Speak Up!

Thank you for attending an outreach event for the West Los Angeles VA Master Plan. Your involvement is crucial to the progress and eventual success of the VA Master plan and we appreciate your continued participation and support!

So, now we invite you to take the next step by filling out our West Los Angeles VA Master Plan [online survey](#) to share your thoughts and ideas about the plan and help us end homelessness among our Veterans in LA.

Click below to take the survey and share your vision:

helphouselavets.com/survey



TAKE THE QUESTIONNAIRE

A community-based planning process for the VA West Los Angeles Campus is underway.

Take the Community Questionnaire to weigh in.

[\(Start Here\)](#)

GET UP TO SPEED

Learn more on www.helphouselavets.com.

Need information to share with your group?

[\(Download the Toolkit\)](#)

Need a refresher on the Master Plan Process?

[\(Read the Fact Sheet\)](#)

We want to hear from you!

Get your frequently asked questions answered.

[\(Read the FAQs\)](#)

Share with friends. Get the word out.

Share Your Vision on Social Media Using [#HelpHouseLAVets](#)

Keep an eye out for details about a special #HelpHouseLAVets Social Media Day on Tues. Aug 4th!



Share



Tweet



Share



Forward

THANK YOU FOR PARTICIPATING

Our mailing address is:

West LA VA Master Plan

11301 Wilshire Blvd

Los Angeles, CA 90073

[Add us to your address book](#)

Questions?

(310) 879-5773

hello@helphouselavets.com

[unsubscribe from this list](#) [update subscription preferences](#)

MailChimp

[Subscribe](#)[Share](#) ▼[Past Issues](#)[Translate](#)

View upcoming event details. Can't attend? Participate from home and [share your vision](#) online.

[View this email in your browser](#)



You're Invited!



U.S. Department of Veteran Affairs Master Plan Town Hall

Wednesday, October 7 from 6 p.m. to 8 p.m. ([RSVP](#))

Wadsworth Theater

11301 Wilshire Blvd

Los Angeles, CA 90073


United States

([map](#))


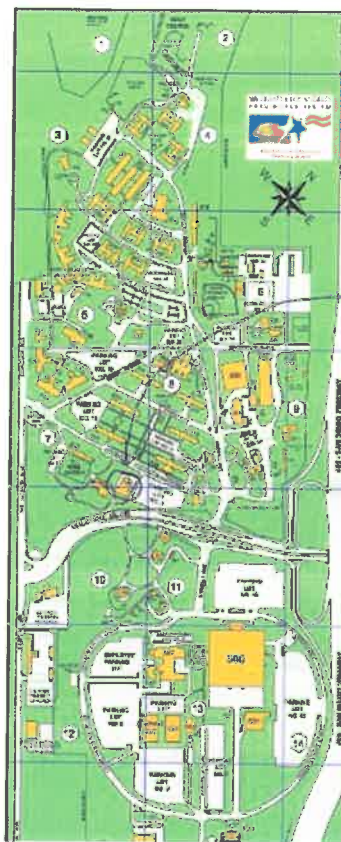
During this meeting VA will provide an update on its Homeless Strategy and members of the Master Plan Team will be present to provide a status update. This will likely be the last town hall before the draft Master Plan is released in mid October. Come share your ideas with us, we want to hear from you!

Click the images to download the flyer and map

U.S. Department of Veterans Affairs
Master Plan
Town Hall
Wednesday, October 7, 2015
6:00pm to 8:00pm
Wadsworth Theatre



**For more information call the
Office of Communications (310) 268-3790**

VA - West Los Angeles Campus Index

Number	Location	Address
1	1000 Wilshire Blvd	1000 Wilshire Blvd
2	11301 Wilshire Blvd	11301 Wilshire Blvd
3	11301 Wilshire Blvd	11301 Wilshire Blvd
4	11301 Wilshire Blvd	11301 Wilshire Blvd
5	11301 Wilshire Blvd	11301 Wilshire Blvd
6	11301 Wilshire Blvd	11301 Wilshire Blvd
7	11301 Wilshire Blvd	11301 Wilshire Blvd
8	11301 Wilshire Blvd	11301 Wilshire Blvd
9	11301 Wilshire Blvd	11301 Wilshire Blvd
10	11301 Wilshire Blvd	11301 Wilshire Blvd
11	11301 Wilshire Blvd	11301 Wilshire Blvd
12	11301 Wilshire Blvd	11301 Wilshire Blvd
13	11301 Wilshire Blvd	11301 Wilshire Blvd
14	11301 Wilshire Blvd	11301 Wilshire Blvd

Share with friends. Get the word out.

-  Share
-  Tweet
-  Forward

THANK YOU FOR PARTICIPATING
Our mailing address is:
West Los Angeles VA Master Plan
11301 Wilshire Blvd
Los Angeles, CA 90073

[Add us to your address book](#)

Questions?
(310) 879-5773
hello@helphouselavets.com

[unsubscribe from this list](#) [update subscription preferences](#)



VA West Los Angeles Master Plan updated their cover photo.

Published by Andrea Campbell [?] · August 3 ·



193 people reached

Boost Post

Like Comment Share

Ron Jones, Annette Gutierrez, Russell Silber and 3 others like this. Most Recent

1 share



Tina Whitley Thank God for the VA in West Los Angeles and the community that supports veterans here.

Like · Reply · September 13 at 8:20am



VA West Los Angeles Master Plan Thank you for your comment Tina! We'd appreciate your feedback on Master Plan. Please fill out this short questionnaire, thanks!

<http://www.helpouselavets.com/survey>



Help House LA Vets

The Master Plan is an action to help end homelessness among veterans in Los Angeles....

HELPHOUSELAVETS.COM

Like · Reply · Remove Preview · Commented on by Andres Ramos [?] · September 15 at 5:47pm



VA West Los Angeles Master Plan updated their profile picture.

Published by Andrea Campbell [?] · August 3 ·



173 people reached

Boost Post

Like Comment Share

Ron Jones, Russell Silber and Isabel Santiago like this. Most Recent

1 share



Mary Randall .

Like · Reply · August 5 at 2:03pm



Write a comment...





VA West Los Angeles Master Plan

Published by Andrea Campbell [?] · August 5 ·

Want to engage with us in-person? Here is a schedule of upcoming events. <http://www.helpouselavets.com/eventscalendar> <http://bit.ly/1pLQMq> #helpouselavets



OPEN HOUSE FLYER

Events & Meetings

Share Your Vision for Veterans Housing in LA. Your West LA VA Master Plan #HelpHouseLAVets

HELPHOUSELAVETS.COM

1,698 people reached

Boosted

Like Comment Share

Beverly McFadden, Kausar Bashir, Felicia Gomez Verdin and 29 others like this.

4 shares

Lawrence Jones Be encouraged
Like · Reply · August 6 at 6:09am

Stacey Staples no c
Like · Reply · August 6 at 7:36am

VA West Los Angeles Master Plan We understand there are questions about the outreach being conducted. In addition to engagement via digital channels we are also reaching out to veterans through boots on the ground via community based organizations, meetings and focus groups with Vete... See More
Like · Reply · Commented on by Andrea Campbell [?] · August 6 at 12:56pm · Edited



Write a comment...



VA West Los Angeles Master Plan

Published by Andres Ramos [?] · August 5 ·

Engagement going strong. In the picture, a veteran and his family giving us some great ideas!



540 people reached

Boost Post

Like Comment Share

Darlene C. Matthews, Martha Elena Michel, Beverly McFadden and 8 others like this.

1 share



VA West Los Angeles Master Plan #helpouselavets

Like · Reply · Commented on by Andrea Campbell [?] · August 5 at 2:34pm



Darlene C. Matthews Are there to be more helps for those with disability without substance abuse? The substance abuse programs are unfriendly and in other ways not accessible or safe for us.
Like · Reply · August 24 at 1:02pm



Darlene C. Matthews How can you help OC veterans who dont' want to live in a big city?
Like · Reply · August 24 at 1:03pm



VA West Los Angeles Master Plan Thank you for your comments. Currently, the plan's main focus is housing homeless veterans and fixing the environmental infrastructure. The team is working hard to craft the Master Plan with members of the public. To learn more about what this phase of the plan covers, check out the Learn More page on our website. <http://www.helpouselavets.com/learnmore>



About the West Los Angeles VA Master Plan

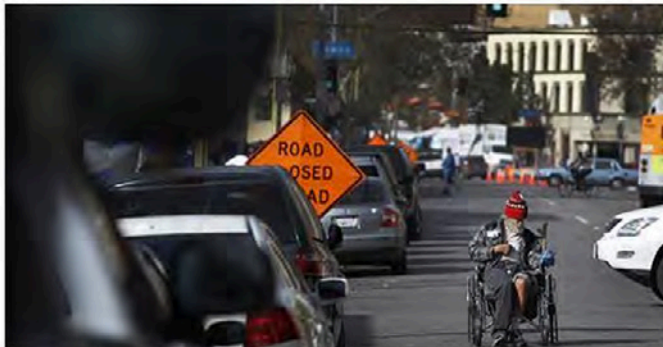
HELPHOUSELAVETS.COM



VA West Los Angeles Master Plan

Published by Andres Ramos [?] · August 6 ·

Breaking News: Senator Barbara Boxer Senator Dianne Feinstein Rep. Ted Lieu propose legislation to #helphouselavets at the West LA VA campus. The legislation would grant the VA authority to enter into partnerships with local governments and nonprofit groups to help shelter and provide services to the over 4,400 chronically homeless veterans in LA County.



Boxer, Feinstein back plan to move homeless vets to VA campus

California's two U.S. senators will propose legislation Thursday that would move some of the thousands of veterans living in makeshift encampments across the...

LATIMES.COM | BY LOS ANGELES TIMES

1,895 people reached

Boost Post

Like Comment Share

Martha Elena Michel, Ellyse Adele Vitiello, Bella Boc and 28 others like this. Most Recent - this.

17 shares

- Bob Baker** It's about time. Unlike · Reply · 1 · August 6 at 11:04am
- Nora Edwards** Immediately!! Unlike · Reply · 1 · August 6 at 12:17pm
- Bobby Iruia** Tony George Cecilia Gonzalez Like · Reply · August 6 at 1:52pm
- Judith Moser McGavin** No, they need to go to boxers and feinsteins homes! Like · Reply · August 6 at 10:34pm
- Krisianna Trager** Awesome!!! Like · Reply · August 7 at 8:06am
- Elizabeth Hernandez** About time! Like · Reply · August 7 at 9:02pm

Write a comment...



VA West Los Angeles Master Plan

Published by Andres Ramos [?] · August 13 ·

If you were unable able to attend the weekly design open house on Tuesday 8/11 or were having trouble accessing the live stream here is the recorded webcast <http://www.ustream.tv/channel/gla-press-room>

After you watch, make sure to participate in the online questionnaire! <http://www.helphouselavets.com/survey>



GLA Press room

VAGLAHS is one component of the VA Desert Pacific Healthcare Network (VISN22) offering services to Veterans residing in Southern California. VAGLAHS consists of three ambulatory care centers, a tertiary care facility and eight...

USTREAM.TV

584 people reached

Boost Post

Like Comment Share

James Johnson, Alice Ward, Karla Gutierrez and 5 others like this. Most Recent -

1 share

Audrey Aio Pay attention to the content. The land was deeded in 1888 to benefit Veteran's only. Not the public, or 1%, or VA administrator's. If it is not truly benefitting Veteran's then it is not pono. You are being bamboozled. Like · Reply · August 16 at 11:08pm

VA West Los Angeles Master Plan Thanks for your input Audrey! We'd really appreciate you taking your engagement one step further by participating in our survey: <http://www.helphouselavets.com/survey> Or maybe you can share with friends? Either way thanks again for commenting.



Take the Questionnaire

Lorem ipsum dolor sit amet, eruditi conceptam abhorreant ne nec, sed cu equidem splendide... HELPHOUSELAVETS.COM

Like · Reply · Remove Preview · Commented on by Andres Ramos [?] · August 17 at 3:25pm



VA West Los Angeles Master Plan

Published by Andres Ramos [?] · August 18 ·

Join us! Today is the weekly design open house at the West LA VA Campus from 1:30pm to 4:30pm. Details can be found on our website, see you there!



Weekly Design Open House
West Los Angeles VA Master Plan

HELPHOUSELAVETS.COM

251 people reached

Boost Post

Like Comment Share

Julio Castro and Theresa Hiney like this.

Most Recent



Kim Ramos Julie Gonzales

Like · Reply · August 20 at 4:45pm



Write a comment...



VA West Los Angeles Master Plan

Published by Janet Ouch [?] · August 20 ·

The Master Plan Design team met with roughly 200 homeless service providers from throughout the region, who serve a majority of our local Veterans. Read our blog for more details and tell us your thoughts! Agree? Disagree? Have something to add? Tell us in the comments below! #HelpHouseLAVets



Service Providers for Homeless Veterans Weigh In on Housing Needs

West Los Angeles VA Master Plan

HELPHOUSELAVETS.COM

988 people reached

Boost Post

Like Comment Share

Julio Castro, Miles Toth, Carole Ford-Shepherd and 21 others like this.

Most Recent

25 shares



Roquel Elisheva Haqer Duh

Like · Reply · August 21 at 12:48am



Carrie Nowocin LOL

Like · Reply · August 22 at 12:22am



VA West Los Angeles Master Plan

Published by Andres Ramos [?] · August 24 ·

Please join us tomorrow 8/25 for the Design Open House. Drop by any time during the afternoon session from 1:30pm to 5pm or the evening session 6pm to 8pm. As always we would greatly appreciate your input. Hope to see you there!



2,060 people reached

Boost Post

Like Comment Share

Veteran Cruz, Carol Price, Rita Simonian Most Recent and 3 others like this.

23 shares

Darlene C. Matthews can we find out the tentative plans before coming in so we can comment ?
Like · Reply · August 24 at 1:04pm

VA West Los Angeles Master Plan The project team is actively working on the Master Plan. The Master Plan should be available in the next coming weeks. We encourage you to continue to participate and give us your feedback on how to improve the Master Plan at the VA West Los Angeles Campus. Please take our quick survey and share your thoughts <http://www.helphouselavets.com/survey>.



We Want to Hear From You!
The Master Plan is an action to help end homelessness among veterans in Los Angeles. As part of that goal,

Like · Reply · Remove Preview · 1 · Commented on by Andres Ramos [?] · August 24 at 4:14pm

Darlene C. Matthews Uh oh how can I get my first response off there I did not understand you would be posting how I know about West LA.
Like · Reply · August 24 at 6:34pm

VA West Los Angeles Master Plan Darlene C. Matthews your comment was removed as requested.
Like · Reply · Commented on by Andrea Campbell [?] · August 24 at 9:27pm

Darlene C. Matthews Thanks.
Like · Reply · August 24 at 9:28pm



VA West Los Angeles Master Plan

Published by Andrea Campbell [?] · September 8 at 10:47am ·

The VA Greater Los Angeles Healthcare System Women Veteran Patient Advisory Council will host the first Women Warrior Freedom Fest this Friday, September 11 from 10:00 a.m. - 4:00 p.m. We'll be there from 10a-2p hosting a pop-up workshop on the Master Plan. For details and to RSVP directly with the event hosts visit the link.



"Women Warrior Freedom Fest" September 11, 2015

Greater Los Angeles (GLA) Veterans Administration (VA) Health Care System (HCS) Women Veteran Patient Advisory Council Presents: "Women Warrior Freedom Fest" * September 11, 2015 * 10 am to 4pm Rose Garden GLA VA...

EVENTBRITE.COM

277 people reached

Boost Post

Like Comment Share

VA West Los Angeles Master Plan, Roquel Elisheva Haqer, Amy Edwards and 2 others like this.

2 shares

Debbie Barajas-lopez Sheena Lene
Like · Reply · September 9 at 1:55am

Write a comment...

VA West Los Angeles Master Plan created an event.
September 11 at 6:09pm · 🌐



17 SEP Homeless Veterans Town Hal...
Thu 5 PM · Century Villages at ...
by VA West Los Angeles Maste...

Going ▾

2,044 people reached

Like Comment Share

Tom Fields, Randall Ott, Denise Galindo Prewitt and 51 others like this.

Russell Silber Same here they lost my records. And it's my fault. You got to love it .
September 11 at 8:45pm · Like · 🔄1

Bernice Duncombe Sterling Ok great start for helping our military people
September 12 at 10:41am · Like

Russell Silber No in Long Beach.It's the Brentwood campus
September 12 at 12:03pm · Like

Frank Marco Manzi What about the Military housing, at the former MCAS in Irvine! Could house a lot of homeless!
September 14 at 8:58pm · Like

Frank Marco Manzi I hand carried My records to the Long Beach, Veteran's Hospital! I received a receipt for the records! I had no problem and still do not! I have only one complaint about the Long Beach VA! The Parking Lot is Always Full! Charlie Team, is Great!



September 14 at 9:06pm · Like

Russell Silber Good for you just don't jump that's a Long Beach history check it out
September 14 at 9:09pm · Like

Denise Galindo Prewitt I'm a service member that lives in Long Beach. I went from active duty--to military spouse--to reservist-- to active reservist. One thing that the military does is teach young men and women how to be disciplined and strong; however, it also takes aw... [See More](#)
September 16 at 11:12pm · Edited · Like

VA West Los Angeles Master Plan shared their event.
Published by Andres Ramos [?] · September 24 at 2:02pm · Edited · 🌐

Join us Wednesday, October 7 for a Master Plan Town Hall. This will likely be the last town hall before the draft master plan is released in mid October. Come share your ideas with us, we want to hear from you!



07 OCT Master Plan Town Hall (West LA)
Wed 6 PM · Wadsworth Theatre - West LA VA Camp...
by VA West Los Angeles Master Plan

+ Join

425 people reached

Boost Post

Like Comment Share

Tith Chansreypao, Sherrie Bukshpan, Roberto Ramirez Gonzalez and 16 others like this.

Avery Rawls Health accessibility, their soul,ie emotions has injury. phyc, Spiritual truth,the HOLY SPIRIT IS OUR TEACHER. JOHN CH14VS26.
Like · Reply · September 24 at 4:06pm · Edited

Robin Gudmundson Can't happen soon enough.It's about time
Like · Reply · September 24 at 5:18pm

VA West Los Angeles Master Plan We look forward to seeing you there!
Like · Reply · Commented on by Andres Ramos [?] · September 24 at 5:19pm

Write a comment...



Jill Volat ▸ VA West Los Angeles Master Plan

August 3 · Los Angeles, CA · 🌐

I would like to help with edible gardens...



Edible Gardens

Take a tour of the farm...right here in the city!

FARMISTALA.COM



👍 Like 💬 Comment ➦ Share



Christine Clayburg ▸ VA West Los Angeles Master Plan

August 17 · 🌐

If you are going to DO this on PRIME WEST LA REAL ESTATE PLEASE PLEASE PLEASE don't promote yet another homeless vet stereotype to raise \$ for this. Call it #VetsRising and have two buildings..one for those recovering from homelessness and one for vets pursuing post-duty careers in LA who need a place to sleep in LA to AVOID becoming homeless! There is NO BRIDGE for us. NONE. I've looked.

I currently know of a 6+ retired Army Ranger chaplain and award winning screenwriter who sleeps on the floor at the USO once a week when he flies in from Colorado to attend the Writers Guild Foundation Veterans Writing Retreat 2015. Another drives from San Francisco EVERY WEEK and crashes on couches. My West VA counselor doesn't want me to drive an hour and a half to home at midnight after seeing her here and then going to the WGA until 10- but there is NOWHERE for #VetsRising to go to sleep in this town as we re-build our careers. STOP THE STIGMA. NO VET coming home can afford to live or stay in LA for an opportunity, but that doesn't mean we are homeless. We don't need a long term solution, just a quick professional place to check in and check out, in a safe area in la, for less than \$300/night. Leaving us out of the equations perpetuates the sterotype and isolates the homeless.



👍 Like 💬 Comment ➦ Share



Rebecca Johnson Branham ▸ VA West Los Angeles Master Plan

August 4 · 🌐

i think yhr government owes these vets lots but they no longer care about what the vets have done to keep freedom. they are helping other countries but not the vets the forget the courage and sacrifices these wonderful people have gave.. thank you all veterans.your are the best



👍 Like 💬 Comment ➦ Share



VA West Los Angeles Master Plan

Written by Andrea Campbell [?] · September 29 at 7:00pm · 🌐

Comment today to help house LA's homeless Veterans.



Help LA's Homeless Veterans

WWW.HELPHOUSELAVETS.COM

12,876 people reached

Boost Post

👍 Like 💬 Comment ➦ Share

Nelly Haro, Jurline Redeaux, Lea Ross and 53 others like this.

Most Recent ▾

13 shares



Lawrence Jones Be encouraged!

Unlike · Reply · 1 · September 29 at 7:54pm



WJ Bellamy This neglect has go to stop

Unlike · Reply · 1 · September 29 at 10:41pm



Martin Zarate Please help this Heroes.

Unlike · Reply · 1 · September 29 at 11:39pm



Zenaida Loreto About time... better late than never

Unlike · Reply · 1 · September 30 at 7:07am



Eleanor Scott Good, let work began to help the homeless.

Unlike · Reply · 1 · September 30 at 7:12am



DuckBill Maggie Cooper-Harris Tra Cooper-Harris

Unlike · Reply · 2 · September 30 at 8:13am



William Scales That is great please help!!! This is building 556.Wasworth

Unlike · Reply · 1 · September 30 at 12:36pm



James Stukes MY question is " why does the WLA VA lease land to organizations like UCLA while there are so many homeless veterans here?". Homeless people tend to need the most Medical attention because of their environment

Ending their homelessness might actually ease the load at the hospital.

Unlike · Reply · 1 · September 30 at 1:53pm



VA West Los Angeles Master Plan Thank you for participating. Please excuse the long post but your question is an important one. Through the ongoing Master Planning process, we are evaluating the best use of the campus to ensure it is Veteran focused moving forward. The Principles Agr... [See More](#)

[Like](#) · [Reply](#) · Commented on by [Andrea Campbell](#) [?] · 38 mins



Jean Clinton Good question James Stukes

Unlike · Reply · 1 · September 30 at 4:01pm



Alice Venegas Help our Veterans! !

Unlike · Reply · 1 · September 30 at 4:55pm



VA West Los Angeles Master Plan Thanks all for your interest. Please be sure to comment on <http://www.helpouselavets.com/survey>. Your input is needed.



Help House LA Vets

The Master Plan is an action to help end homelessness among veterans in Los Angeles. As part of that goal,...

HELPHOUSELAVETS.COM

Unlike · Reply · [Remove Preview](#) · 1 · Commented on by [Andrea Campbell](#) [?] · September 30 at 5:54pm · Edited



Kava US Are you sure help ?

[Like](#) · [Reply](#) · September 30 at 9:20pm



Kawika David Muca When do I move in..in about to be homeless. lol

[Like](#) · [Reply](#) · Yesterday at 8:30am



Parker Lydia Work with them,help them get back on track.

[Like](#) · [Reply](#) · 16 hrs



Rodney Rowe All good. Should be the decision of the veteran, not some panel of WLA citizens who have an agenda that some pushes the veterans to the side.

[Like](#) · [Reply](#) · 15 hrs



Rosemarie Lorraine Ranallo Please help our homeless Veterans .

[Like](#) · [Reply](#) · 15 hrs



L Hernandez Esp Please 'please help the veterans - have a heart

[Like](#) · [Reply](#) · 5 hrs



Write a comment...



 VA Master Plan LA Retweeted



Sheila Kuehl @SheilaKuehl · Aug 3

Share your vision for the West Los Angeles VA campus and #HelpHouseLAVets - kueh.ly/LAVets



  2  2 

 VA Master Plan LA Retweeted



Francisco @USMC2397752 · Aug 4

Sign up for updates on the West LA VA Master Plan. I just joined. Let's #HelpHouseLAVets! helphouselavets.com/join?recruiter...

  1  1 

 VA Master Plan LA Retweeted



S Debra Evans @eastladebra · Aug 3

House'm All!! RT @SheilaKuehl: Share your vision for the West Los Angeles VA campus and #HelpHouseLAVets - kueh.ly/LAVets

  2  2 

 VA Master Plan LA Retweeted



John Ismay @johnismay · Sep 1

LA Mayor @ericgarcetti says city won't end veteran homelessness by 2016 scpr.org/news/2015/09/0... cc @LAHomeless @VAMasterPlanLA @HomeForGoodLA

  4  2 

[View summary](#)

 VA Master Plan LA Retweeted

westside.today.com

Westside Today @WestsideLAToday · Aug 7

. @SenFeinstein @SenatorBoxer & @RepTedLieu are calling for additional #veteran housing: ow.ly/QDg6O @VAMasterPlanLA

  1  1 

VA Master Plan LA Retweeted



Aspiration @aspiration · Aug 5

Critical work being done here in LA to address Veteran homeless:
helphouselavets.com #HelpHouseLAVets #Veterans



2



4



G2

Existing Shuttle Schedule

Stakeholder Meetings

G1

Existing Shuttle Schedule

G2

Possessory Use Agreements

G3

G2. Existing Shuttle Schedule

Table G3 (a) ROUTE 1: The driver shall transport veterans (includes caregivers) and specimens between the following locations during the estimated times:

Location	Address	Bus Arrival	Bus Departure
VA Bakersfield Community Based Outpatient Clinic Ambulatory Care Center (BACC)	1801 Westwind Dr. Bakersfield, CA	7:15 a.m.	7:35 a.m.
McDonald's Restaurant	49714 Gorman School Rd. Gorman, CA	8:15 a.m.	8:25 a.m.
Sepulveda Ambulatory Care Center (SACC)	16111 Plummer St. North Hills, CA	9:30 a.m.	10:15 a.m.
VA West Los Angeles Campus (WLA)	11301 Wilshire Los Angeles, CA	11:00 a.m.	11:20 a.m.
VA Los Angeles Ambulatory Care Clinic (LACC)	351 East Temple Los Angeles, CA	12:00 p.m.	12:15 p.m.
VA Sepulveda Ambulatory Care Center (SACC)	16111 Plummer St. North Hills, CA	1:00 p.m.	2:15 p.m.
Driver Lunch		1:15 p.m.	1:45 p.m.
VA West Los Angeles Campus (WLA)	11301 Wilshire Los Angeles, CA.	2:45 p.m.	3:10 p.m.
Sepulveda Ambulatory Care Center (SACC)	16111 Plummer St. North Hills, CA	3:45 p.m.	4:00 p.m.
McDonald's Restaurant	49714 Gorman School Rd. Gorman, CA	4:55 p.m.	5:00 p.m.
VA Bakersfield Community Based Outpatient Clinic Ambulatory Care Center (BACC)	1801 Westwind Dr. Bakersfield, CA	5:30 p.m.	

*Driver shall check with laboratory at each VA to check for specimens as well as the information desk for any items that need to be delivered to other VA facilities. Bus shall be locked and closed (no patients shall be aboard) during driver lunch and break times. Driver fifteen minute break time shall be between 8:25 a.m. through 8:40 a.m. (morning) and 3:10 p.m. to 3:25 (afternoon).

G2. Existing Shuttle Schedule

**Transportation time shall vary depending on traffic conditions.

(b) The Contractor shall provide the following routes Monday through Friday (excluding holidays) but not limited to:

Table G4 ROUTE 2: The driver shall transport veterans (includes caregivers) and specimens between the following locations during the estimated times:

Location	Address	Bus Arrival	Bus Departure
Veterans Memorial Building	801 Grand Ave. San Luis Obispo, CA	6:00 a.m.	6:15 a.m.
VA Santa Maria Ambulatory Care Clinic (VASMACC)	1500 East Main Santa Maria, CA	6:45 a.m.	7:00 a.m.
Carl's Jr. Restaurant	Buelleton Town Center Hwy 246 and McMurray	7:30 a.m.	7:45 a.m.
VA Santa Barbara Ambulatory Care Center (VASBACC)	4400 Calle Real Santa Barbara, CA	8:15 a.m.	8:30 a.m.
Veterans of Foreign Wars (VFW), Veterans Memorial Building	941 Walnut Carpenteria, CA	9:05 a.m.	9:10 a.m.
Oxnard Metrolink	201 East 4th St. Oxnard, CA	9:30 a.m.	9:45 a.m.
VA West Los Angeles Campus (WLA)	11301 Wilshire Los Angeles, CA	10:40 a.m.	11:00 a.m.
VA Sepulveda Ambulatory Care Center (SACC)	16111 Plummer St. North Hills, CA	11:30 a.m.	12:30 p.m.

A
B
C
D
E
F
G

G2. Existing Shuttle Schedule

Location	Address	Bus Arrival	Bus Departure
Driver Lunch		11:45 a.m.	12:15 p.m.
VA West Los Angeles Campus (WLA)	11301 Wilshire Los Angeles, CA	12:55 p.m.	2:10 p.m.
VA Sepulveda Ambulatory Care Center (SACC)	16111 Plummer St. North Hills, CA	2:35 p.m.	2:45 p.m.
VA West Los Angeles Campus (WLA)	11301 Wilshire Los Angeles, CA	3:30 p.m.	3:40 p.m.
Oxnard Metrolink	201 East 4th St. Oxnard, CA	5:00 p.m.	5:15 p.m.
Veterans of Foreign Wars (VFW), Veterans Memorial Building	941 Walnut Carpentaria, CA	5:45 p.m.	5:55 p.m.
Santa Barbara Transit Center	1020 Chapala St. Santa Barbara, CA	6:00 p.m.	6:05 p.m.
VA Santa Barbara Ambulatory Care Center (VASBACC)	4400 Calle Real Santa Barbara, CA	6:20 p.m.	6:25 p.m.
VA Santa Maria Ambulatory Care Clinic (VASMACC)	1500 East Main Santa Maria, CA	7:30 p.m.	7:35 p.m.
Veterans Memorial Building	801 Grand Ave San Luis Obispo, CA	8:00 p.m.	

*Driver shall check with laboratory at each VA to check for specimens as well as the information desk for any items that need to be delivered to other VA facilities. Bus shall be locked and closed (no patients shall be aboard) during driver lunch and break times. Driver fifteen minute break time shall be between 8:25 a.m. through 8:40 a.m. (morning) and 3:10 p.m. to 3:25 (afternoon).

**Transportation time shall vary depending on traffic conditions.

***Contractor shall use two (2) drivers for the San Luis Obispo to VA WEST LOS ANGELES MEDICAL CENTER ROUTE in order to be in compliance with the State of California Vehicle Code 34501.2 and CCR 1212 which places limits on the number of hours bus driver may drive.

A

B

C

D

E

F

G

This page is intentionally left blank.

G3

Possessory Uses

Stakeholder Meetings

G1

Existing Shuttle Schedule

G2

Possessory Use Agreements

G3

G3. Possessory Use Agreements

Table G5 Possessory Use Agreements - Recently Expired, Terminated, or Termination in Process

	Agreement Partner	WLA VA Asset	Agreement #	Term of Agreement	Agreement Status
1	American Red Cross ("ARC") (WLA)	ARC district headquarters located on the southwest corner of VA grounds between Ohio Ave and Dowlen Drive	Revocable license V691-88-044 LI	4/15/1989 to 4/14/2039	Active: Termination for convenience letter sent on 9/15/15 with effective date of 9/10/16
2	Barrington Park (WLA)	City of Los Angeles 12 acre park includes dog run, baseball diamonds, athletic fields, parking lot	ESA V691S-5276	N/A	Expired: Termination notice issued on 6/2/15 with effective date of 10/1/15; Temporary extension until VA speaks with City
3	Richmark Entertainment (WLA)	Wadsworth and Brentwood Theaters	ESA V691S-159	9/23/2010 to 9/22/2016	Expired: Termination notice issued on 6/2/15 with effective date of 10/1/15
4	Twentieth Century Fox (WLA)	N/A (no longer on WLA campus)	V691S-5278	Terminated in 2011	Expired: Settlement agreement finalized
5	Veterans Park Conservancy (WLA)	Veterans Memorial Park, healing garden and incomplete amphitheater on 16 acres of the campus	2014-1111 V691S-5294	11/11/2014-02/25/2015	Expired: Currently in discussions
6	Westside Breakers (WLA)	Macarthur Field and adjacent parking lot 38 located on the northwest side of campus	ESA V691S-5309	08/06/2010-12/06/2011	Expired: Termination effective 8/31/15
7	Westside Services Parking (WLA)	Vehicular parking areas throughout campus	ESA V691S-154	04/01/2002 to 07/14/2022	Active: Termination initiated per terms of agreement with effective date of 5/26/16

Source: From VA on October 14, 2015.

G3. Possessory Use Agreements

Table G6 Possessory Use Agreements - Under Discussion

	Sharing Partner	WLA VA Asset	Agreement # Revocable License	Term of Agreement	Agreement Status
1	Breitbart Energy/Westside Operating Partners (WLA)	2.5 acre site in an industrial area of the campus	License No. 691-97-010LI/ESA V691S-5140	No End Date	Active
2	Brentwood School (WLA)	20 acre athletic complex includes a swimming pool, track field, tennis courts and baseball diamonds	ESA V691S-171	06/20/2000 to 06/19/2020	Active; under review
3	Golf Course (US Vets) (WLA)	Golf course located on north east area of campus includes Golf Club House (Building 329) and Golf Course Storage (Building 334)	ESA V691S-5310 (Terminated, replaced with Revocable License)	Extensions beyond 12/31/15 under discussion	Terminated (June 2015): Revocable License issued through 12/31/15
4	Parrot Sanctuary (WLA)	Building numbers 512 and 521 and vicinity parking area	Revocable License	Terminated in 2011	Expired: Settlement agreement finalized
5	South Coast AQMD (WLA)	Temporary trailer occupying 30' x 40' area on the south campus	Revocable license 2013-0401	04/01/2013 to 03/30/2018	Active
6	UCLA Cyclotron (WLA)	Medical Sharing Agreement	ESA V691S-5292	07/15/2009 to 07/15/2017	Active: pending renegotiation
7	UCLA Jackie Robinson Stadium (WLA)	Baseball stadium on the east side of campus	Expired-OLD ESA V691S-287	Expired 5/14/2011	Expired (month to month); under review

Source: From VA on October 14, 2015.

A
B
C
D
E
F
G

G3. Possessory Use Agreements

Table G7 Possessory Use Agreements - Veteran Centric to Remain

	Agreement Partner	WLA VA Asset	Agreement #	Term of Agreement	Agreement Status
1	New Directions, Inc. (Bldg. 116) (WLA)	Building 116	691-95-010LE	08/29/1995 to 08/31/2045	Active
2	Salvation Army Bldg. 207 (WLA)	Building 207	ESA V691S-5271	07/06/2006 to 07/05/2016	Active
3	Salvation Army Bldg. 212 (WLA)	Building 212	ESA 691-94-2-LI	7/25/2004 to 7/24/2024	Active
4	VA Desert Pacific Credit Union (WLA)	Building 500, Room 1404-1405	Lease VA262-0-1060	11/1/2013 to 10/31/2016	Active
5	Ready America (WLA)	Building 259	MOU (services only)	10/01/2014 to 09/30/2017	Active

Source: From VA on October 14, 2015.

A

B

C

D

E

F

G

This page is intentionally left blank.

G4

Formal Correspondence

Stakeholder Meetings

G1

Existing Shuttle Schedule

G2

Possessory Use Agreements

G3

Formal Correspondence

G4



July 24, 2015

Bandini Foudnation Culinary Training Program and Heroes Café Proposal

To Whom It May Concern:

As the West LA VA Master Planners expand their vision of how best to provide housing and services to veterans in Los Angeles, the Bandini Foundation is eager to also strengthen its contribution of vocational, recreational, nutritional, and therapeutic services to veterans. Since 2011, the Bandini Foundation has provided veterans with employment at the Heroes Golf Course as starters and maintenance personnel, recreation through reduced-price starter fees and free events, wellness services including free golf clinics, and even nutrition through consistent food donations and produce via the Heroes Garden.

The Bandini Foundation is now prepared to collaborate with the St. Joseph Center to recreate its successful Culinary Training Program and Bread & Roses Café, by offering a similar Culinary Training Program for veterans and opening an affiliated Heroes Café at the Heroes Golf Course. This project would further enrich the West LA VA by providing food service jobs to veterans in need of vocational training and work experience, as well as offering a welcoming food service option for VA residents, employees and visitors.

The Bandini Foundation proposes to model the Heroes Café and Culinary Training Program on the extremely successful program run by the St. Joseph Center, which currently enables homeless and formerly homeless individuals with barriers to employment to spend ten weeks learning, training, gaining experience, and ultimately employment, in the food service industry. Importantly, the St. Joseph's Center has agreed to assist us with the creation and operation of this program, which will further ensure its success and effectiveness. Operating in conjunction with St. Joseph Center's staff and resources, a Bandini Foundation Culinary Training Program (CTP) would mirror the original training program, at the conclusion of which, each CTP student would graduate eligible for entry-level positions in the food service industry. The program would begin with six weeks of classroom training, including lectures and hands-on demonstrations covering the equivalent of the first year of culinary school. Working with an encouraging staff and mutually supportive group of students, veterans would also attend workshops in job search strategy and life skills on topics such as résumé preparation, interview techniques, effective communication, and culinary theory. All classes would be offered free of charge to participants, and include supportive services such as case management.



While participating in the CTP, veteran-students would intern at the Heroes Café. In addition to providing CTP students with work experience and professional references, the Heroes Café would add a much-needed food service option at the West LA VA, to be enjoyed by all veterans living and working at the West LA VA, as well as to VA visitors and golfers at the Heroes Golf Course. Food served at Heroes Café would include fresh produce grown in the Heroes Garden, and follow strong nutrition guidelines. Similar to the Bread & Roses Café, which serves up to 150 homeless men, women and children each day, the Heroes Café would support the dignity of homeless and ill veterans by allowing them to dine in a welcoming restaurant setting rather than a soup line. Veterans would work at the Heroes Café as CTP interns and staff to offer fellow veterans and other restaurant guests consistent, high-quality food. Prices would be specially tailored to fit the community, with discounted foods available for veterans unable to pay full-price.

Ultimately, we cannot end veteran homelessness without transitioning these individuals into the civilian workforce. The Bandini Foundation is enthusiastic at the prospect of supporting this transition with a Culinary Training Program similar to St. Joseph Center's, which prides itself on a 70% success rate. Its combination of education, income, and support instills hope and confidence in CTP participants and leads them toward meaningful employment. With a Heroes Café and corresponding Culinary Training Program, the Bandini Foundation will be able to offer many out-of-work veterans this unique and much-needed opportunity, while also providing the community at large with a welcoming, healthy food service option. The Bandini Foundation would be privileged to bring such change to the Heroes Golf Course, enriching the West LA VA community and honoring the Foundation's mission by helping veterans assimilate successfully into the community and secure civilian employment.

Sincerely,

Ricardo Bandini Johnson
President
Bandini Foundation



July 13, 2015

To Whom it May Concern:

The Bandini Foundation fully supports the transformation of the West Los Angeles VA into a vibrant veteran-centric community that will provide housing, healthcare, and recreation for our community's veterans. Eager to contribute to the implementation of this vision, we propose the expansion of the Heroes Golf Course into a multi-purpose facility that all veterans will feel welcome to access and utilize—a place where veterans can socialize with one another and interact with those in the community living on, working at, or visiting the West LA VA.

Primarily through the Heroes Golf Course, Bandini Foundation currently provides therapeutic, social, and recreational activities such as golf, meditation and gardening to veterans and the entire West LA VA community. It is wholly feasible for us to add such enhancements to the Heroes Golf Course as a clubhouse and veteran's community center, a golf practice hitting area, horseshoe traps, shuffleboard and croquet courts, ping-pong tables, an outdoor physical fitness course, and a sports court that can offer basketball, volleyball, badminton, and paddle tennis.

In addition to adding greatly to the social and recreational atmosphere of the West LA VA campus, a Heroes Golf Course recreational enhancement project will create numerous employment opportunities for veterans. As is its mission, Bandini Foundation will continue to staff these expanded facilities with veterans seeking transitional employment and vocational training, thereby helping them recover from their injuries and illnesses, assimilate successfully into the community, and eventually secure civilian employment. Veterans in need of training, experience and income will take on roles overseeing all recreational activities, maintaining these new facilities, and even working to promote these wonderful programs within the West Los Angeles veteran community. In addition, we are eager to provide a campus dining option at Heroes Golf Course in collaboration with the St. Joseph's Family Center, which would double as a chef-training program, providing ample opportunities for education and experience in the food service industry.

We have the resources to raise the necessary funds, and are eager to do so, in order to make the Heroes Golf Course a recreational hub for the West LA VA. We very much look forward to contributing in whatever ways we can as the VA Master Plan is developed and implemented, and are extremely excited specifically at the prospect of providing a wide array of programs, activities, and employment opportunities for veterans through Heroes Golf Course. We therefore hope you will consider Bandini Foundation when working towards the creation of a recreational epicenter on the West LA VA campus. Please share this proposal with the Master Plan's firms, and let us know your thoughts on how we can build the best recreational center and contribute to the growth of this community for our veterans in the months and years to come.

Best Regards,

Ricardo Bandini Johnson
President



July 24, 2015

Bandini Foundation Recreational Center Proposal

To Whom It May Concern:

The Bandini Foundation fully supports the transformation of the West Los Angeles VA into a vibrant veteran-centric community that will provide housing, healthcare, and recreation for our community's veterans. Eager to contribute to the implementation of this vision, we propose the expansion of the Heroes Golf Course into a multi-purpose facility that all veterans will feel welcome to access and utilize—a place where veterans can socialize with one another and interact with those in the community living on, working at, or visiting the West LA VA.

Primarily through the Heroes Golf Course, Bandini Foundation currently provides therapeutic, social, and recreational activities such as golf, meditation and gardening to veterans and the entire West LA VA community. It is wholly feasible for us to add such enhancements to the Heroes Golf Course as a clubhouse and veteran's community center, a golf practice hitting area, horseshoe traps, shuffleboard and croquet courts, ping-pong tables, an outdoor physical fitness course, and a sports court that can offer basketball, volleyball, badminton, and paddle tennis.

In addition to adding greatly to the social and recreational atmosphere of the West LA VA campus, a Heroes Golf Course recreational enhancement project will create numerous employment opportunities for veterans. As is its mission, Bandini Foundation will continue to staff these expanded facilities with veterans seeking transitional employment and vocational training, thereby helping them recover from their injuries and illnesses, assimilate successfully into the community, and eventually secure civilian employment. Veterans in need of training, experience and income will take on roles overseeing all recreational activities, maintaining these new facilities, and even working to promote these wonderful programs within the West Los Angeles veteran community. In addition, we are eager to provide a campus dining option at Heroes Golf Course in collaboration with the St. Joseph Center, which would double as a Culinary Training Program, providing ample opportunities for education and experience in the food service industry.

We have the resources to raise the necessary funds, and are eager to do so, in order to make the Heroes Golf Course a recreational hub for the West LA VA. We very much look forward to contributing in whatever ways we can as the VA Master Plan is developed and implemented, and are extremely excited specifically at the prospect of providing a wide array of programs, activities, and employment opportunities for veterans through Heroes Golf Course.

Sincerely,

Ricardo Bandini Johnson
President
Bandini Foundation

The Veterans' Center for Recreation and Education: A Strategic Partnership with Brentwood School

Our 21st Century Community

Brentwood School, a 501(c)(3) non-profit organization, looks forward to being a dedicated community partner in manifesting the VA's goal to honor the 1888 vision of Bandini de Baker and Senator John P. Jones - the creation of a national home for our veterans. Brentwood School is unique in that we can **immediately** provide veterans and their families at the WLA VA campus substantial veteran-centric services fully funded by Brentwood School. The existing facilities built by Brentwood School can offer **physical recreation, health and wellness, education, and vocational training.**

For more than three decades, our strategic partnership with the VA has included countless outreach service hours benefitting veterans, improvement and school use of VA land, and ongoing lease payments. We are now committed to creating The Veterans' Center for Recreation and Education as an integral facet of our thriving 21st century community. The Veteran's Center will be founded on these four cornerstones:

1. **Access for Veterans:**

Exclusive and Extensive

- Abundant recreational facilities maintained by Brentwood School promote health and wellness, socialization, and skills building.
- Daily, exclusive, access to these state-of-the art recreational facilities
- Recreational and lap swimming on weekends
- Welcome Center for vets to check out sports equipment and store gear
- Veterans' Center Liaison and on-site staff, funded by Brentwood School
- Round trip shuttle bus service
- Classes and clinics in swimming, weight training, conditioning, tennis, and more

2. **Opportunities:**

Educational, Vocational, and Recreational

- Continued collaboration through service, and special drives for supplies to support the housing of veterans and their families
- Vocational resources and intramural athletics
- Scholarships for children of vets to attend Brentwood School's summer camp
- Adult education classes for veterans and their families
- Access to special events produced by Brentwood School:
 - Screenings of popular new films
 - Parent education workshops
 - Hutson Memorial Guest Lecture Series
 - Musical performances
- Brentwood School will continue to hire veterans
- Fundraising expertise to benefit the restoration of the historic core of campus
- Advocacy for the VA and veterans on our website and through communications with BWS families and friends
- Host the National Veterans Golden Age Games again

3. **Improvements:**

Delivered to Veterans Quickly and On -Time

- Open to financing the construction of additional veteran-centric therapeutic and recreational facilities, such as:
 - Weight room
 - Separate locker facilities for men and women
 - Equipment room and space for veterans to store their gear
 - Possible therapy pool exclusively for veterans (Feasibility to be determined.)

4. **Security and Accountability:**

Guarantees for our 21st Century Community

- Brentwood School is prepared to provide all of the above and the following financial resources for as long as we have continued use of the VA land:
 - Brentwood School will continue, as it has since 1999, to pay market rates for the leased land (currently \$450K/year)
 - Pay all operating and maintenance costs (approx. \$150K/year)
 - Assume cost of all deferred maintenance and ongoing improvements (approx. \$50-350K/year)
- Exclusive recreational, educational and vocational opportunities offered at The Veterans' Center for Recreation and Education will not be determined by the government's budget
- Collaboration in regular monitoring of the facility and its programs, so that any adjustments and/or improvements can be made quickly and effectively

136-142 SBP Limited Partnership
7946 West Third Street
Los Angeles, CA 90048
323-653-0410; 323-653-0413 fax

August 25, 2015

West Los Angeles VA Master Planning Staff
11301 Wilshire Blvd. Building 257
Los Angeles, CA 90073

Subject: VA Parking Lot located at approximately
180 South Barrington Place (Brentwood Village)
Los Angeles, CA 90049

Ladies and Gentlemen:

Our partnership owns a parcel in the Brentwood Village, which we purchased in 1991. We have three commercial tenants on our parcel who in the aggregate provide a living for about 18 people. In the Brentwood Village there are 29 such parcels, many of which are larger than ours. So, the jobs in the Brentwood Village run well into the hundreds.

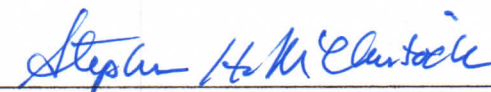
The subject Parking Lot, which has served the patrons of the Brentwood Village Commercial District for the past several decades, is vital to the continuing existence of nearly every business located in the Brentwood Village. It is not an exaggeration to say that without the Parking Lot, Brentwood Village will become a ghost town.

We hope you will see fit to recommend the preservation of this particular Parking Lot. Below are some reasons that we feel would support such a recommendation:

1. The Lot is a busy one which is capable of providing the VA with a continuing income stream indefinitely.
2. The amenities and services available in the Village would be available to the veterans as valued customers living conveniently close-by.
3. The grade level of the Parking Lot is considerably higher than the bulk of the West LA Campus with the consequence that it may be disproportionately expensive to alter the Lot for other uses that blend with the rest of the campus.
4. Veterans are admired not only for their patriotism, but also for their characteristic can-do attitude - in other words as ideal employees. There should be jobs for Vets in the Brentwood Village.

Thank you for considering our point of view.

Sincerely,
136-142 SBP Limited Partnership

By: 
Stephen H. McClintock, General Partner



**THE SECRETARY OF VETERANS AFFAIRS
WASHINGTON**

June 22, 2015

Mrs. George Barrie IV
1707 San Vicente Boulevard
Santa Monica, CA 90402

Dear Carolina,

This comes as follow-up to my letter to you dated March 19, 2015. Thank you again for your generous offer to renovate the Wadsworth Chapel, located on the grounds of VA's West Los Angeles campus. I also deeply appreciate your desire to renovate four other structures located on the campus in addition to the chapel; specifically, the Trolley Depot, Original Barracks, Building 33, and the Governor's Mansion.

As noted in my prior letter to you, I have authority to accept gifts for the alteration of VA medical facilities, under 38 U.S.C. 8104(e). The Wadsworth Chapel, Trolley Depot, Original Barracks, Building 33, and the Governor's Mansion all fall within that definition. We would be honored to allow your contractor to perform the renovation work for these five structures, at no cost to VA. The renovation work of your chosen contractor will need to be done per applicable law, including environmental and historic preservation and VA policy. And, the renovation of these five structures are authorized and permitted outside of the new Master Plan, planned for the West Los Angeles campus.

Although VA cannot solicit donations, we welcome generous contributions. We are truly grateful for your support of our nation's Veterans. I look forward to seeing you again soon.

Sincerely,

A handwritten signature in blue ink, appearing to read "Robert A. McDonald".

Robert A. McDonald

SYLVIA PATSOAURAS
President

LYNN ALVAREZ
Vice President

MELBA CULPEPPER
MISTY M. SANFORD
IRIS ZUNIGA

ARMANDO X BENCOMO
Commission Executive Assistant II

CITY OF Los ANGELES
CALIFORNIA



ERIC GARCETTI
MAYOR

EXECUTIVE OFFICE
P.O. BOX 86328
LOS ANGELES, CA 90086-0328

TEL: (213) 202-2633

MICHAEL A. SHULL
GENERAL MANAGER

October 13, 2015

Vincent Kane
Special Assistant to the Veterans Administration Secretary
US Department of Veterans Affairs
Networking Contracting Office 22 (NCO 22)
4811 Airport Plaza Drive, Suite 600
Long Beach, California 90815

Dear Mr. Kane:

On behalf of the City of Los Angeles, Department of Recreation and Parks (City), thank you for the opportunity to provide comments and suggested uses for the Barrington Park Fields to help support the Department of Veterans Affairs (VA) commitment to opportunity, programming, and housing for veterans. The City recognizes this effort requires the partnership of Federal, State and local authorities. As such, the City desires to continue partnership with the VA to continue recreation and leisure activities at Barrington Park, specifically its adjacent fields (Barrington Park) to benefit veterans per its legal settlement integrated with city services.

Specifically, the City can provide job opportunities for Veterans, outreach and promotion of VA goals and objectives, and help the VA fulfill its objectives to better utilize the West Los Angeles Medical Center campus.

Barrington Park Current Recreational Programs

It is the City's desire to support the Veterans Administration's mission, while continuing to offer public and community access and programming for recreational activities

The City is exploring alternative sites for City Park operations and would prefer to offer recreational programs to the community while working with the VA to develop programs that better equip Veterans with job skills, access to income, and recreational opportunities that benefit health and wellness.

The property currently contains 2 baseball diamonds, fields for soccer and football, walking trails and a dog park, operated through the City's Municipal Sports Section and Operations and Maintenance Branch. Those amenities can provide job opportunities for Veterans.

Additionally, the City can work with its partner, Coca Cola in a program called "Troops for Fitness" to create job opportunities for veterans. Currently, two years remain on the Coca Cola grant that can be used to hire Veterans to lead fitness training at Barrington Park.

Future Land Use Proposals

Pursuant to the Master Plan, all Land Use Proposals which support the goal of creating therapeutic, Patient-Centered Care environments will be evaluated based on the three critical priorities: *Direct Benefit for Veterans, Fulfillment of the VA's mission and Compatibility with the Community*

1. Direct benefit for Veterans

Should a land use agreement be afforded to the City, job opportunities will become available for Veterans.

2. Fulfillment of VA's mission

Barrington Park will provide facilities/land for Veteran participation in leagues and recreational activities. These leagues and recreational activities will provide an arena for the able bodied, as well as the physically and mentally disabled. Appropriate facilities and programming will provide for veterans that will create a sense of belonging and worth that can substantially improve overall health and wellness.

3. Compatibility with the community

The City will agree to maintain the baseball diamonds, soccer fields and Dog Park to acceptable standards to the VA and the community.

Added Benefits and Services for Veterans

The City is well equipped to be a partner with the VA to support and strengthen its goal.

Use of park space for development of programs that benefit VA hospital outpatient needs — therapeutic physical training areas, a special designed course for fitness training etc.; installation of a monument honoring veterans to be maintained by vets; programs for Dog Therapy for Vet dogs or training of sight dogs, care dogs etc.; recreational, sports programming offered to Veterans managed and operated by Recreation and Parks free of charge and paths to possible part time job offerings.

The City is committed to a partnership with the VA in support of mutual goals to address Veteran homeless. The City can offer direct benefit to veterans while adhering to the VA's commitment. We look forward to continuing to work with the VA to serve and support America's Veterans and provide recreational services and opportunities for all Los Angeles area residents.

Sincerely,



MICHAEL A. SHULL
Assistant General Manager

MAS/CM:ct

cc: Mayor Eric Garcetti, Attn: Ryan Carpio
Councilmember Mike Bonin, Attn: Sharon Shapiro
Anthony-Paul Diaz, City Attorney
Ramon Barajas, Assistant General Manager
Cathie Santo Domingo, Superintendent of Planning and Construction

Building 220, West Los Angeles Medical Center, Department of Veterans Affairs

Department of Veterans Affairs

Doug Pulak, Deputy Federal Preservation Officer (DC)
Ralph Tillman, Chief, External Affairs (LA)
Jeffrey Blake, Associate Chief, Asset Management (LA)

Veterans Park Conservancy

Sue Young, Executive Director
Welch Howe, Consultant
Doug Wheeler, Counsel (by phone)

The meeting was convened by Mr. Tillman at the request of Ms. Young to discuss the proposed "Cooperative Historic Preservation Program" [attached], which has been developed by VPC with encouragement from Mr. Pulak and the National Park Service, in furtherance of the agencies' "Discover Our Shared Heritage Travel Itinerary Program". The Program documents and seeks to preserve 11 original branches of the National Home for Disabled Volunteer Soldiers, including the Pacific Branch in Los Angeles, predecessor of the West Los Angeles Medical Center. Under its proposal, and the terms of its Enhanced Sharing Agreement, the VPC would assume responsibility for a campus-wide historic preservation program, including visitor contact; development of an interpretative "History Walk"; historical research, in cooperation with Brentwood School; and preparation of multi-media educational materials.

Ms. Young introduced Welch Howe as a nationally-recognized preservation consultant who will assist the VPC in its implementation of the program. Mr. Tillman expressed unqualified approval of the program, noting that the DVA does not have adequate resources to undertake a program of its own, and agreed that VPC's involvement is consistent with the terms of the Enhanced Sharing Agreement. Moreover, he said, its emphasis on the history of military service will demonstrate anew that the campus is devoted primarily to enjoyment by and benefit of disabled veterans.

Although they encouraged VPC's continued interest in the preservation of historic buildings, eventually including the Victorian Chapel, Messrs. Tillman and Blake noted that a separate citizens' committee had been organized to undertake fundraising for restoration of the Chapel. They expressed confidence that this project and the work of the VPC could be readily coordinated, without overlap or conflict. [Mr. Pulak subsequently advised that the Blake committee had barely gotten started, and expressed the opinion that there would soon be a convergence of interests].

Ms. Young thanked Messrs. Tillman and Blake for their support, and pledged the continued cooperation of the VPC. Mr. Tillman concluded the meeting by suggesting that a letter be written by the VPC in which it discloses its plans for the preservation program in addition to those which have already been approved under the "conceptual plan" of the Enhanced Sharing Agreement. The concurrence of the DVA would be forthcoming, he said.

Attachment: "Cooperative Historic Preservation Program"

Cooperative Historic Preservation Program: West Los Angeles Medical Center (Pacific Branch, National Home for Disabled Volunteer Soldiers), Los Angeles, California

Participants: Veterans Park Conservancy; Department of Veterans Affairs (Office of Historic Preservation); National Park Service (Heritage Education Services and Federal Preservation Institute); and California State Historic Preservation Office

Background:

Pursuant to an Enhanced Sharing Agreement (August 24, 2007) with the Department of Veterans Affairs (DVA), the Veterans Park Conservancy (VPC) has agreed to establish, improve and administer a National Veterans Park (Park) on a 16-acre site at the campus of the West Los Angeles Medical Center. The Park is intended "to serve the needs of veterans and residents alike, emphasizing for generations to come the indomitable values of *our shared American heritage*". In its early implementation of the Agreement and a "Conceptual Plan" for the Park, VPC has expended contributed funds for physical improvements at the Park, including restoration of historic sites and buildings.

Now, with encouragement and support of the Department of Veterans Affairs and the National Park Service, the Board of VPC proposes to undertake a cooperative historic preservation program to aid in interpretation and appreciation by veterans and visitors of the Park's historic site and buildings, and the surrounding campus of the West Los Angeles Medical Center. Though the Center is now the largest medical complex within DVA, serving the health care needs of 1.4 million veterans in the Greater Los Angeles region, it was first organized in 1888 as the Pacific Branch of the National Home for Disabled Volunteer Soldiers.

As part of its "Discover Our Shared Heritage Travel Itinerary" program, the National Park Service—in cooperation with the DVA— has recently published a history of the National Home for Disabled Volunteer Soldiers, suggesting history-themed travel to each of 11 branches, including the Pacific Branch in Los Angeles. The Park Service notes that these original "National Homes" have been succeeded by the network of DVA medical centers. Nonetheless, it observes, "the unique campuses and architecture of the original National Home branches remain, *providing insight for visitors as to how the Federal Government cared for and continues to provide for veterans*". In recent meetings with the Park Service and DVA personnel in Washington and Los Angeles, the Veterans Park Conservancy has been encouraged to expand its preservation mission at the West LA campus to include volunteer interpretative services for visitors and veterans alike. Thus, VPC will be a partner with the Park and Service and DVA in the implementation of their "Discover Our Shared Heritage" program at the West Los Angeles Medical Center.

Program Elements:

VPC proposes for consideration by DVA and the Park Service the following elements of a cooperative preservation program, to be administered on the West LA campus by VPC in furtherance of the themes which motivate "Discover Our Shared Heritage":

--*History Walk*: a self-guided tour for visitors and veterans of selected historic sites at National Veterans Park and the wider West LA campus, with emphasis on the original Pacific Branch and the "time line" of important developments since 1888;

--*Visitor Contact*: a corps of VPC volunteer docents will be responsible for contact with visitors who follow the NPS Travel Itinerary and others, to assure that their visit to the West LA campus is educational and enjoyable;

--*Educational material*: drawing on its substantial inventory of resources related to the history of the Park and the West LA campus, the VPC will research, write and publish in printed and electronic form, information which will enhance the visitor experience, and explain the mission of the DVA in its historic context. Such publications might include a tour guide for the *History Walk*, and an introductory pamphlet for visitors who follow the "Discover Our Shared Heritage" Travel Itinerary; and

--*Electronic outreach*: provide "distance learning" on a specially designed website, with links to DVA and NPS sources, about the historic heritage of the Pacific Branch and its successor institution, including current information about directions, tours and activities which may be of interest to veterans and visitors.

In undertaking these programs, VPC will enlist and organize the volunteer services of its members, participating veterans and other interested citizens. For instance, it has already received a generous offer of assistance from the nearby Brentwood School, whose social studies students have volunteered to conduct historical research, and draft written material for use in the cooperative preservation program. VPC agrees with Margaret Kruckemeyer at the Central Branch/ DVA medical center in Dayton, Ohio that "heritage heals" and with the Park Service "that preserving the past at the historic National Home branches for veterans and others to experience serves as a building block for a better future".

Next Steps:

VPC proposes that DVA's Office of Historic Preservation convene a conference call to discuss this proposal and to solicit support from other interested stakeholders. These would include representatives of DVA in Los Angeles, possibly Donna Beiter and/or Ralph Tillman; Carol Shull, Director of Heritage Education for the National Park Service, and Wayne Donaldson, California's State Historic Preservation Officer and newly-appointed Chair of the Advisory Council on Historic Preservation. VPC is prepared to assist in organizing this meeting, and looks forward to the early implementation of an innovative historic preservation program at the West Los Angeles Medical Center.



WILSHIRE @ WEST GATEWAY

I hereby certify this is a true copy
of the record in book 405 page 14
if impressed with the seal of this office
Date Dec. 11, 1970 Ray E. Lee Recorder
 County of Los Angeles
 State of California

This indenture made the third day of March one thousand eight hundred and eighty eight, by and between John P. Jones and Arcadia B. de Baker, the parties of the first part and the National Home for Disabled Volunteer Soldiers a corporation formed and now existing under the laws of the United States the parties of the second part.

Witnesseth, that whereas by an act of Congress approved March 2nd 1887, to provide for the location and erection of a branch home for disabled volunteer soldiers West of the Rocky Mountains, the Board of Managers of the National Home for Disabled Volunteer Soldiers, were authorized, empowered and directed to locate, establish, construct and permanently maintain a branch of said National Home for Disabled Volunteer Soldiers, to be by such Board, located at such place in the States West of the Rocky Mountains as to said Board should appear most desirable and advantageous.

And whereas, the parties hereto of the first part in consideration that the party hereto of the second part should locate, establish, construct and permanently maintain a branch of said National Home for Disabled Volunteer Soldiers on a site to be selected by its Board of Managers along the dividing line between the Ranchos San Jose de Buenos Ayres and San Vicente y Santa Monica offered to donate to the said party of the second part, three hundred acres of land, being a portion of said Rancho San Vicente y Santa Monica belonging to them the said parties of the first part, on which to locate, establish, construct and permanently maintain such branch of said National Home for Disabled Volunteer Soldiers.

And Whereas, the Board of Managers of said National Home for Disabled Volunteer Soldiers, in consideration of said offer have selected the land and premises hereinafter described for the purpose aforesaid and have notified the parties of the first part of such selection.

Now Therefore, in consideration of the premises and of the location, establishment, construction and permanent maintenance of a branch of said National Home for Disabled Volunteer Soldiers on such tract of land so selected and of the benefits to accrue to the said parties of the first part, owners of the said Rancho San Vicente y Santa Monica by such location have given and granted and by these presents do give and grant unto said party of the second part all the following described land and premises, situate lying and being in the County of Los Angeles, State of California and particularly bounded and described as follows:

Commencing at a point on the boundary line between the Ranchos San Vicente y Santa Monica and San Jose de Buenos Ayres distant 6044 feet Northerly from the corner post on the line between the said Rancho San Vicente y Santa Monica and the Rancho La Ballona, which post is the common corner of the Rancho San Vicente y Santa Monica and the Rancho San Jose de Buenos Ayres running from said point of beginning South $34\frac{1}{2}^{\circ}$ West 2780 $\frac{2}{10}$ feet to a stake being the Southwest corner of the tract herein conveyed, then North $54\frac{1}{2}^{\circ}$ East

2780 2/10 feet to a stake on the boundary line between the said Ranchos San Vicente y Santa Monica and San Jose de Buenos Ayres; South 35½° East along said boundary line 4385 feet to the place of beginning, containing three hundred (300) acres of land.

Together with all and singular, the tenements, hereditaments and appurtenances thereunto belonging or in anywise appertaining, to have and to hold the said land and promises, with appurtenances unto the said party Disabled Volunteer Soldiers to be thereon so located, established, constructed and permanently maintained.

In Witness Whereof, the said parties of the first have hereunto set their hands and seals the day and year first above written.

John P. Jones (Seal)
By his attorney in fact, Walter Van Dyke (Seal)
Arcadia B. de Baker (Seal)
By her attorney in fact, Robt S. Baker (Seal)

State of California
County of Los Angeles

On this 5th day of March in the year one thousand eight hundred and eighty eight before one Charles Worth, a Notary Public in and for said Los Angeles County, residing therein duly commissioned and sworn personally appeared Walter Van Dyke known to me to be the person described in and whose name is subscribed to the within instrument as the Attorney in fact of John P. Jones and the said Walter Van Dyke acknowledges to me that he subscribed the name of John P. Jones thereunto as principal and his own name as Attorney in fact.

In Witness Whereof, I have hereunto set my hand and affixed my official seal at my office in the City and County of Los Angeles the day and year in this Certificate first above written.

Notarial Seal

Charles Worth
Notary Public

State of California
County of Los Angeles

On this 5th day of March in the year one thousand eight hundred and eighty eight before one Charles Worth, a Notary Public in and for said Los Angeles County, residing therein duly commissioned and sworn personally appeared Robt S. Baker known to me to be the person described in and whose name is subscribed to the within instrument as the Attorney in fact of Arcadia B. de Baker and the said Robt S. Baker acknowledges to me that he subscribed the name of Arcadia B. de Baker thereunto as principal and his own name as Attorney in fact.

In Witness Whereof, I have hereunto set my hand and affixed my official seal at my office in the City and County of Los Angeles the day and year in this Certificate first above written.

Notarial Seal

Charles Worth
Notary Public

A full true and correct copy of the original recorded at request of Grantee Mar. 10, 1888 at 17 min. past 12 N.

Frank A. Gibson County Recorder
By Frank E. White Deputy

This is a true and certified copy of the record
if it bears the seal, imprinted in purple ink,
of the Registrar-Recorder.

NOV 4 1987

John W. ... REGISTRAR-RECORDER
LOS ANGELES COUNTY, CALIFORNIA



BOARD OF DIRECTORS

Henley Saltzburg, JD, **President**
Thomas Rowan Givvin, **Sr. Vice President**,
US Marine Corps, Veteran
Harry L. Macy, **Vice President**,
US Army Veteran
Michele Coyle, JD-LLM, **Secretary**
Lester Stein (CFO)
Air National Guard Veteran
Carolyn Stone Eneinstein, **Parliamentarian**
Richard A. Anderson,
US Army Veteran
Susan C. Young, **Founder**



HONORING OUR VETERANS
PRESERVING THEIR LAND
SINCE 1986

Nancy Z. Freedman
John H. McRoskey,
US Navy Veteran
Gail Feingarten Oppenheimer
Gerald H. Oppenheimer,
US Air Force Veteran
Mrs. Donald Petroni
Frank E. Raab,
Rear Admiral USNR, Ret.
Alexa Scharff

Executive Director
Curtis Mack,
Colonel, US Air Force, (Ret)

August 13, 2015

Ms. Cynthia Keeffe
Vice President
HOK
9530 Jefferson Boulevard
Culver City, CA 90232

Dear Cynthia

As the information gathering portion of your project for the West Los Angeles Veterans Campus starts to come to a conclusion, let me just take one final opportunity to share with you the Veterans Park Conservancy's vision for the area in the triangle just north and east of the intersection of Wilshire Boulevard and San Vicente Boulevard. This is the area where we have been planning and building for years, all with the collaboration and concurrence of the DVA.

This space is contiguous with Building 220, which has been designated as the Center for Integrated Health and Healing, and has been started to be used as such. In support of the therapeutic practices being used there, following a "holistic" path to healing mental health issues (for both homeless and non-homeless alike), the VPC spent some \$1.4 million raised entirely from the community to refurbish the "Historic Women's Rose Garden." This is an area that dates back over a half century and commemorates the service and sacrifices that women veterans made during World War II. This renewed space offers an environment of peacefulness and serenity that meshes perfectly with the efforts of the clinicians in Building 220. There they offer treatments much different than traditional western medicine, but which have proven to be highly successful in combating mental health problems, without the use of highly addictive drugs and so on.

Adjacent to the Rose Garden is a partially constructed (about 80% complete) structure, the Hollywood Canteen Healing Center (previously known as the Amphitheatre), which will further expand the use of alternative therapies important to the recuperative process. The Greater Los Angeles Healthcare System is on record in February, 2014, as looking forward to "... a host of programs that will use the new

Amphitheater as part of our healing process. These include creative writing and poetry groups, music and performance art modalities, patient education and many other opportunities for Veterans to heal outside of the confines of the clinical setting.” They further state “As you know, VA Greater Los Angeles Healthcare System is one of five nationally recognized Centers of Innovation for Patient Centered Care, and the campus amenities VPC has made possible provide an ideal setting for these cutting-edge initiatives.” Over \$300,000 has been raised and spent on this project so far.

Continuing with its community-based efforts to provide for the healing and well-being of our veterans, VPC has proposed building a state-of-the-art running and walking track offering veterans alternative routes with varying levels of exercise. Additionally, the 2/3 mile loop would also feature unique weather-resistant exercise stations with innovative equipment such as stationary ellipticals and bicycles. The stations will be developed in partnership with the VA Patient-Centered Care Teams to ensure key physical rehabilitation needs are met. The track’s tree-framed views into our proposed “Fields of Glory” offer a beautiful and scenic exercise venue, while bermed perimeter landscaping shelters the track from the street.

The “Fields of Glory” would provide an expansive open grass area as a home for everything from veterans’ family and staff picnics to military ceremonies and green space for low-impact physical therapies. This serene reserve would provide an immensely appealing space for veterans to gather, relax and enjoy the tranquility, much in the same way the veterans at the original National Old Soldiers Home, Pacific Branch, did with the park area surrounding its barracks buildings.

A Sports Commons – opportunities for physical recreation, healing and camaraderie with fellow veterans would abound in this specialized sports zone. Accessible to all veterans, the Sports Commons would offer such amenities as a sand volleyball court, bocce ball and horseshoe courts and other areas for interactive play. Apart from the benefits of recreational sports therapy to help veterans with healing and reintegration processes, the Sports Commons could also be a home for a Veterans Sports League and other such programs.

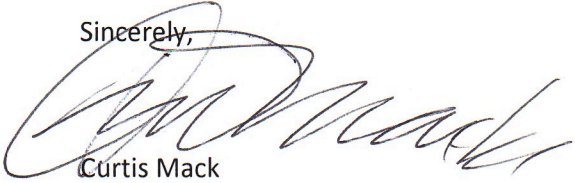
And finally in this area, we see an historic promenade. This would be an area designed to invoke patriotic pride and ensure recognition and appreciation for our veterans’ sacrifices. A 10-foot walkway would be highlighted by inspirational engraved seating walls with quotes paying tribute to veterans. Shaded enclaves, framed by low hedges with bench seating, would create peaceful outdoor classrooms for discourse among the generations. A series of uplifting memorials could invoke a sense of pride and deepen our collective respect for those who allow us to live in freedom.

Our concept for these projects can be seen on our website www.veteransoparkconservancy.org.

Cynthia, I am sure you and your colleagues recognize the value and importance in each of the ideas I have outlined. They would be for the homeless. But they would also be for the more than 85,000 veterans who visit the West Los Angeles Campus each year, an estimated 25% of which have mental health issues. The DVA must be able “to walk and chew gum” at the same time in this very unique location.

Thank you very much for your time and attention and I look forward to future conversations with you.

Sincerely,

A handwritten signature in black ink, appearing to read "Curtis Mack", written in a cursive style.

Curtis Mack
Executive Director

BOARD OF DIRECTORS

Henley Saltzburg, JD, **President**
Thomas Rowan Givvin, **Sr. Vice President**,
US Marine Corps, Veteran
Harry L. Macy, **Vice President**,
US Army Veteran
Michele Coyle, JD-LLM, **Secretary**
Lester Stein (CFO)
Air National Guard Veteran
Carolyn Stone Enenstein, **Parliamentarian**
Richard A. Anderson,
US Army Veteran
Susan C. Young, **Founder**



HONORING OUR VETERANS
PRESERVING THEIR LAND
SINCE 1986

Nancy Z. Freedman
John H. McRoskey,
US Navy Veteran
Gail Feingarten Oppenheimer
Gerald H. Oppenheimer,
US Air Force Veteran
Mrs. Donald Petroni
Frank E. Raab,
Rear Admiral USNR, Ret.
Alexa Scharff
Executive Director
Curtis Mack,
Colonel, US Air Force, (Ret)

September 30, 2015

Ms. Cynthia Keeffe
Vice President
HOK
9530 Jefferson Boulevard
Culver City, CA 90232

Dear Cynthia,

As the time draws near for comment on the DVA North Campus to close, I want to add a few final thoughts.

Historic preservation and acknowledgement of the unique history of the WLA VA site has guided VPC in its relationship with the VA from its inception. The VPC Enhanced Sharing Agreement (ESA) has allowed VPC to preserve and renovate historic structures and uses on the WLA VA campus when funding for such purposes was not otherwise available.

A History Walk is one of the key features developed by Veterans Park Conservancy pursuant to its ESA. This Walk is intended to illustrate to veterans and the public alike the esteem VPC holds for those who have served their country, and acknowledgement of those who have supported them. The Walk would extend from Wadsworth Chapel on the east to San Vicente Boulevard on the west.

To further honor and preserve the unique history of the WLA VA campus, VPC entered into a Cooperative Historic Preservation Plan in November 17, 2010. Doug Pulak, Deputy Federal Preservation Officer from the National Park Service in Washington D.C., Jeffrey Blake and Ralph Tillman of the West LA VA, Sue Young, VPC Executive Director and Doug Wheeler, VPC Counsel worked out the details. Katherine Welch Howe, a prominent preservation consultant was also involved. The National Park Service encouraged development of the plan.

The VPC commissioned a study by Katherine Welch Howe entitled "Veterans History Walk, National Veterans Park". The resulting study was published in April 2011 and is enclosed as an exhibit with this comment. Attached also is a companion essay entitled "Veterans Administration and National Cemetery, A Walking Tour" by Evelyn Lager.

The Howe study lays out concepts for the composition of the Walk. The suggestions include pools, lawns, and groves of trees and inclusion of other natural materials. It also suggests that programs be developed using interactive communication associated with elements of the Walk. The study emphasizes that the Walk should lie within the designated historic site boundaries (National Register of Historic Places) within the WLA VA campus.

The historical aspects of what was originally known as the Pacific Branch of the National Home for Disabled Soldiers should be celebrated. It is one of only eleven such properties in the U.S., all of which are listed on the National Park Service website, each with its own historical background.


The Hollywood Canteen Health and Healing Plaza is an integral aspect of the history acknowledged in the Walk. The Hollywood Canteen provided entertainment for the troops and was part of the fabric of World War II history. It has been helping veterans ever since, right up to the present day.

Many have acknowledged VPC's historic preservation work. In a December 2011, letter from the National Park Service, the NPS acknowledges the work that the VPC had done in the Women's Rose Garden adding it would add to the pleasure of visiting the historic medical center. This letter is attached as an exhibit.

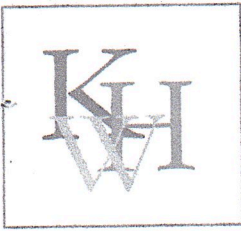
The VPC has also demonstrated its appreciation for the historic aspects of the property rights in many other ways. For example, it has funded an HSR (Historic Structures Report) on the Bob Hope Chapel in the National Cemetery for its renovation. It has also facilitated numerous conversations with both state and federal officials exploring the dos and dont's of historic renovation.

In conclusion, I just wanted to share these thoughts with you so you can see VPC's long commitment to the land, and more importantly, to those whom the land represents. Thank you and your team for all the efforts you are making on behalf of America's veterans.

Sincerely,



Curtis Mack
Executive Director



10570 LE CONTE AVENUE

LOS ANGELES

CALIFORNIA 90024

310.470.0274

EMAIL khowe.kwh@gmail.com

**Veterans History Walk
National Veterans Park
April 6, 2011**

Overview

Veterans History Walk at the National Veterans Park will illuminate the accomplishments of United States Veterans and the Department of Veterans Affairs. The History Walk will illustrate to veterans and to visitors the honor in which we hold our armed forces and those who support them. Elements of the History Walk will be integrated in the entire 16-acre Park site which occupies the area beginning at the Chapel on the East to San Vicente Boulevard on the West and Wilshire Boulevard on the South.

Project Description

KWH Associates, Inc. was engaged for a brief, limited assignment to provide suggestions for 3 scenarios for a Veterans History Walk. KWH was asked to provide conceptual, decision-making level suggestions for the Veteran Park Conservancy to consider. Due to time and financial constraints, KWH was not asked to review materials associated with the proposed National Veterans Park, or to research military or veteran history, or the history of the VA and this site. The VPC wished to first consider the concepts and present them to its board and supporters before proceeding into further development. This summary report provides notes for the board's further consideration.

These suggestions therefore are necessarily restricted and are provided as examples to help the VPC envision options. With this preliminary work, further research and programming will create a park of great inspiration. A broadly conceived Veterans History Walk presents an incomparable opportunity to give deeper meaning to the Los Angeles National Veterans Park.

Veterans History Walk: 3 Scenarios

The Veterans History Walk will combine the scenic beauty of landscape with the expressiveness of history to give a deeper meaning to the National Veterans Park. A walk through its paths will enrich the mind and spirit and provide an experience of how different ages can lend inspiration to one another and what Veterans' history can mean to us today.

The 3 Scenarios for the Veterans History Walk can be employed independently or, more powerfully, to reinforce each other. And can be implemented over time. A summary of the History Walk scenarios:

- 1. Veterans History Walk: Memory Garden:** The historic buildings and landscapes of the site are restored, revived and interpreted as integral parts of the Veterans National Park in order to commemorate the US Veterans, this site and the history, persons, and care provided by the Department of Veterans Affairs and its predecessors. Plantings and artifacts will complement the existing historic resources in order to provide the foundation for the National Veterans Park. A linear walk, The Veterans Promenade, will unite the park and will highlight historic events applicable to Veterans and the National Soldiers Home.
- 2. Veterans History Walk: Commemorative Garden Rooms:** A series of outdoor rooms will provide a contemplative experience, allowing veterans and visitors to focus on Veteran and VA history. The outdoor garden rooms will include illustrations, maps and artifacts that depict military service and veterans care. Veteran and VA History will be divided into several rooms that correspond to chronological development from 1860 to 2012.
- 3. Veterans History Walk: Interactive Timeline:** A highly interactive scenario using contemporary technology will allow the veteran and visitor to traverse the linear History Walk, stopping at interactive kiosks and stations to learn more about a particular time period or theme. The material will be drawn from all five Services, the Veterans History Project of the Library of Congress and other sources. A way to contribute stories and experiences to the History Walk will be a component of the Interactive Timeline.

1. Veterans History Walk: Memory Garden

* The 16-acre site for the National Veterans Park and History Walk encompasses historic buildings and landscape features that date from the opening of the Pacific Branch of the National Home for Disabled Volunteer Soldiers in 1888 through its 120 year evolution to become the West Los Angeles Medical Center of the Department of Veterans Affairs.

* The site's historic resources can serve as the foundation to tell the story of the Veterans, the Pacific Branch, and the care the government has provided to Veterans. Plantings and artifacts can commemorate the history of the site and veterans use of the Park. The historic resources will be revived and adapted for contemporary use in the National Veterans Park. The Memory Garden scenario is inspired by the many parks and gardens around the world that respect and build upon important cultural landscapes, including the recently completed Parc de Bercy in Paris and the current restoration and revitalization of Governors Island, New York, a former military base in New York Harbor, also designed by McKim, Mead and White.

* The Park area is recognized by the National Register of Historic Places. Changes will be guided by preservation and design standards that protect the architecture and landscape features.

*** *Site History and Historic Resources***

The History Walk Memory Garden scenario will revive and incorporate the historic buildings and picturesque landscape. Rather than slavishly recreating the 19th-20th century landscape, the historic elements will become the foundation for the contemporary park and the Veterans History Walk.

The three major periods of development of the site include:

1. Founding and original design and development (1888-1930) The Pacific Branch, National Home for Disabled Volunteer Soldiers was designed in 1888 by noted architect Stanford White of McKim, Mead and White. All buildings were designed in the Shingle Style. The grounds featured picturesque/romantic plans popularized by Frederick Law Olmstead, Calvert Vaux, H.W.S. Cleveland, and Andrew Jackson Downing. The Pacific Branch landscape included lush plantings and open spaces, meandering paths and roadways, groupings of specimen trees, water features, natural growth and a zoo. The Soldiers Home was a leading Los Angeles tourist attraction at the turn of the 20th Century and considered one of the catalysts for the development of West Los Angeles. Two original buildings exist: the 1900 Shingle-style Chapel and the 1900 Trolley Depot (moved north of the site). Vestiges of the early landscape are visible in the broad, open meadow, the clusters of Moreton Bay Fig Trees, the Deodor Cedars and the Eucalyptus Grove which may have bordered the trolley track that ran through the west section of the site. (The geography and early settlement of the site is also relevant and significant --as part of the homeland of the Tongva Gabrielino Indians, and as a prominent Mexican rancho, San Jose de Buenos Ayres.)

2. Veterans Administration Consolidation (1930-1960). The single, national agency for veterans' affairs imposed standardization of design as an important tool for efficiency and cost effectiveness. Many original buildings were demolished and the site's landscape was modified in order to develop buildings meeting the new standards. Art-Deco style buildings, such as the 1938 Wadsworth Theater, characterize this period.

3. Contemporary Use as the Los Angeles Medical Center (1960-2010) The past fifty years altered the landscape significantly with the construction of the 405 Freeway, parking lots, and deferred maintenance. Most recently the VPC Conservancy replaced the chain-link fence surrounding the property with appropriate wrought iron fencing and re-established a ceremonial Wilshire Boulevard entrance.

** Using Historic Resources to Preserve Memory and to Inspire*

** Veterans Promenade*

The Veterans Promenade, a linear walkway, will traverse the north section of the Park, linking the two parts of the site from the Chapel on the east to the Eucalyptus Grove on the west. The Promenade will include markers and stations, which will tell the story of the park, the VA and the Veterans. The information will be developed so that one side of the promenade proceeds chronologically, creating a literal timeline experience. The other side of the walkway will treat themes associated with that period. This approach has been used effectively at the New Orleans World War II Museum's exhibition spaces dealing with the Pacific Theater in World War II.

The promenade timeline will allow the veteran and visitor to experience the Park chronologically, understanding the site's evolution and the relationship to larger themes of military history and veteran care. In this report are preliminary timelines that illustrate a range of milestones related to the history of the Los Angeles Veterans Center and the Department of Veterans Affairs

** Veterans Chapel*

The restored Chapel will become a distinctive icon for the Park and the veterans History Walk. As the oldest building remaining on the site and the oldest building on Wilshire Boulevard, the shingle-style Chapel illustrates the scale and character of the original campus. More important, the Chapel represents the landmark legislation enacted by Congress in 1900 to authorize a government-funded dual-denomination chapel. With this Chapel, the Congress recognized that support and healing for veterans are multi-faceted: "Something more than mere food, shelter and clothing seems due to these men." The Chapel will again provide a sanctuary for veterans and visitors to express emotion, to renew their faith and to receive services. The Veterans Chapel might also provide exhibition space and visitor services.

* *Landscapes and Public Spaces*

The landscapes and public spaces will retain their historic character with selective planting of trees and other plant material, the restoration and repair of earlier footprints of buildings and the rejuvenation of key spaces.

-Great Lawn

The broad, open meadow at the center of the Park will become a natural setting for listening to music, for concerts and gatherings as well as the site for pick-up games of soccer, frisbee or baseball. The Great Lawn can support, for example, concerts on Veterans Day, a parade of vintage automobiles and military vehicles, and a children's carnival on the 4th of July.

-Widow's Row

Where trees surrounded buildings, the trace of those buildings will be indicated with symbols of the original use. For example, "Widows Row" along Wilshire Boulevard, which was the historic location of cottages provided to widows of Civil War soldiers, could be commemorated with a stone garden representing building foundations along with plants that symbolize faith and perseverance.

-Eucalyptus Grove and Moreton Bay Fig Trees

The Eucalyptus Grove which once bordered the trolley line will once again become part of the circulation in the Park incorporating old rail lines as part of the path's design.

The Majestic Fig Trees will signal the transition of activities on the east and west sides of the Park.

- *Pool of Remembrance*

The restoration of water within the Park will be an important symbol of the site's renaissance. A Pool of Remembrance honoring the dead, the missing, the POWs and the wounded at a reflecting pool will provide a meaningful stop on the History Walk.

2. *Veterans History Walk: Commemorative Rooms*

A series of contemplative outdoor rooms will be created along a linear History Walk. The garden rooms will allow the veteran and visitor to personally focus on the bravery and memorable accomplishments of service persons and the Veterans Administration over time. The gardens may be interpreted as "rooms" in which themes and history will be illustrated using artifacts, maps and other tools that depict the armed forces and veterans care in a particular era or service. The precedents for the commemorative garden rooms are classical gardens and national memorial monuments. Along the National Mall in Washington, D.C.

- **Founding and Creation of the National Veterans Park:** This room might include the artifacts from the 20th century such as medical instruments, military transport, and volunteer support through institutions such as the Red Cross. The location of this room near the Chapel will allow one to envision the pace, character and reality of war and care at the turn of the 20th century.
- **Post World War One:** Commemorating World War I and its aftermath might include the use of military vehicles, the ambulance corps and the advent of military flight. Commemorating the vast change at the National Soldiers Home and the surrounding area in this period suggests that this garden room be located near the WPA-era Wadsworth Theater on the Veterans History Walk
-

- **Post World War II:** The massive change in medical care and post-war technology at the LA Medical Center, the pioneering defense industries, and the support from Los Angeles arts and entertainment community might be the focus of the Post World War II contemplative garden. The Conservancy has recognized the significant women's history in the armed forces in the Rose Garden. An outdoor room close by on the linear history path will be complementary.
- **Korean War and Vietnam:** The garden associated with these two conflicts will deal with the increased US involvement in Asia as well as the vast changes at the Soldiers Home and the area, such as the bifurcation and transformation of the site.
- **Wars in the Middle East:** The LA Medical Center has become a center for the care of disabled veterans. The changed character of war and injury, advances in medical care and rehabilitation, and the role of the Department of Veterans Affairs will be included at this room.

3. Veterans History Walk: The Interactive Timeline

In order to engage the wide range of persons who will visit the Veterans History Walk, interactive technology will be used to appeal to their varied interests, to their multi-generational and multi-cultural character as well as to their preferred learning style—that of observer, participant, independent or enthusiast. The development of interactive technology-based devices to enliven the visitor experience is advancing rapidly. LACMA, the Dallas Museum of Art and others are pioneering this approach to exhibition design and programming. KWH assisted the VPC in defining a project for a senior history class at the Brentwood School to research exhibit technology and this may be a resource for the Conservancy planners in the further development of the Veterans History Walk.

- Using WI-Fi enabled mobile devices, veterans and visitors can listen to an audio tour, can view video features, see portraits of related persons, view related subjects, explore maps and photographs of locations that are the subject of the particular thematic or chronological marker, the historic resource or commemorative garden room.
- Kiosks will explain significant milestones and will allow the veteran and visitor to search and to contribute his /her record, experience and memory. Links with the Veterans History Project of the Library of Congress will be developed.

Veterans Administration and National Cemetery *A Walking Tour*

Information provided by VETERANS PARK
Written by Evelyn Lager

Can you imagine the Westside of Los Angeles without the last green "breathing space" in this part of our county? It took generous donations of land carved from two great ranchos to move our town from last to first place on the list of choices for a Pacific Branch of the National Home for Disabled Volunteer Soldiers and Sailors. Luckily for us and for veterans of the Civil War and every conflict since then, Congress approved the gift in 1887. A 400-acre complex of hospital and special services continues to serve members of our nation's armed forces while providing a rich depository of historical and architectural treasures. From Victorian gingerbread to Art Deco grace, from chapel to barracks to trolley station, we can see it all on a comfortable stroll, allowing two and a half hours to enjoy the attractive grounds of the VA and National Cemetery. If you've brought your camera, you can create your own "souvenirs."

Our itinerary includes these landmarks:

1. Wadsworth Theater. Once a showcase for memorabilia, including letters from President Abraham Lincoln and yearly registers of enrollment in the facility, this entertainment facility has more recently been shared with UCLA for performance of theatrical events.
2. The Victorian Chapel. Still a dominant feature of the landscape to be seen from Wilshire Boulevard looking north, its late-Victorian elegance provides a suitably graceful and decorous setting for religious services.
3. The Central Steam Plant. This 1949 Art Moderne building provides all the steam for the Veterans Administration.
4. The Chief Engineer's Building. Another Victorian structure, this is the oldest building still standing on the VA grounds. It was built by the Bandini family on a large piece of property that they then owned.
5. The Old Trolley House. After serving as a station for a railway from the shore down to Long Beach, this Victorian building was used for the Red Car system. It now houses an art gallery.

6. The Hoover Barracks. Built in 1930 to accommodate homeless and jobless veterans, it originally had no plumbing or washroom facilities. Such amenities were thought to encourage "staying around."
7. The Japanese Gardens. An opportunity for meditation and spiritual renewal is afforded here where tradition joins art and nature in a harmonious partnership. Nearby, *Vets' Garden* makes plant materials available for sale to both the professional and amateur enthusiast. Monday, Tuesday and Thursday hours are from 10:00 a.m. - 1:00 p.m. and Friday from 9:00 - 11:00 a.m. Call (310) 824-6771 for additional locations.
8. Civil War Cannon. Cannon and ordnance wagon dated 1865 remind us that the Pacific Branch of the National Home for Disabled Volunteer Soldiers and Sailors was established by Congress in response to public support for service to veterans who'd fought for the Union.
9. Columbium of the Los Angeles National Cemetery. Built under the Works Progress Administration, this is the only indoor columbium in the National Cemetery System. Spanish architecture inspired the design of the columbarium and its matching pergola, reflecting the city's rich Spanish heritage. Two plaques adorn the outside walls. One reads "*Veterans of Foreign Wars of the United States Ladies Auxiliary Department of California Humbly Honor the Memory of the Brave Men and Women of the United States Armed Forces Who Offered Their Lives in the Service of Our Country 1946.*"
10. Rostrum and Statue of Civil War Soldier. In the center of the cemetery, the annual Memorial Day Ceremony is held before a rostrum bearing a plaque containing President Abraham Lincoln's address at the dedication of the Gettysburg National Cemetery in 1863. Nearby is a statue "*Dedicated to the Department of California and Nevada Grand Army of the Republic,*" placed there by the Women's Auxiliary Relief Corps in 1942.
11. Geranium Circle. Dedicated to "*women who served for God and country,*" a bronze monument is surrounded by a circle of red and white geraniums.
12. Sculpture of Liberty and Her Defenders. We end at the corner of Wilshire and Veterans Avenues. Roger Noble Burnham's creation in bronze was commissioned in 1950 by the United States War Veterans. Its inscription reads "*To Those Who Volunteered and Extended the Hand of Liberty to Alien Peoples 1902.*"

If it weren't for the Civil War, many of us wouldn't be living and working on the west side of Los Angeles County. Responding to public desire to assist veterans of that conflict, in 1887 Congress established the Pacific Branch of the National Home for Disabled Volunteer Soldiers and Sailors.

Despite its natural appeal, the site of the present Veterans Administration Medical Center and National Cemetery was originally at the bottom of the list of candidates. Now, of course, we'd hate to think of our community without its last significant "green" breathing space.

The grounds today still offer clues to the natural history of West Los Angeles. From a drainage headwall at the northwest of the property, an arroyo of about 109 acres emerges as watershed for a small tributary. Denatured after grading and dumping, this canyon was once a wide and steep habitat for native plants and wildlife. But remnants of a rich riparian ecosystem can be glimpsed. (For a detailed description, see pp. 16-23 of the Strategic Plan prepared for Veterans Park Preserve in September, 1991 by Robert S. Harris, FAIA, Emmet L. Wemple & Associates, and Achva Stein, ASLA.)

Deposits of broken rock line the canyon bottom, while sand, gravel, silt and other composites elsewhere make the site vulnerable to water runoff and erosion. Proximity to a number of fault lines means earthquake activity can be expected to alter the landscape from time to time.

As part of the watershed system of the Santa Monica Mountains, a tributary runs from the northwestern portion of the VA site to a drainage channel at the southern end and eventually flows into Ballona Creek and thence to Santa Monica Bay. The portion freely flowing within the VA could provide "an ideal urban riparian ecosystem demonstration site," according to the 1991 Strategic Plan, which also cites the spring from the Japanese Garden as "free from pollutants and....invigorating the creek."

Landscaping currently mixes exotics with a number of surviving native species. Their presence allows reconstruction of a natural history of the site, including plant communities and the animal populations they probably supported in the recent past. Not far from the creek bed can be seen several healthy coastal live oaks and sycamores, indicating water has been present here for some time. Very old willows grow in the bed of the creek itself, as do a cottonwood and scattered cattail, although they don't appear to be reproducing. A few specimens of bunchgrasses hint at an earlier oak woodland or open oak savannah nearby. The west and south slopes may once have been covered with California coastal sage, but now Salvias and other grasses grow there.

Valley grassland occupies the remainder of the VA site, where a few native bunchgrasses mingle with widespread invasive exotic plants such as thistle, plantain, and wild oats. Giant reeds dominate the creek bottom, while Eucalyptus, Acacias, and castor bean appear elsewhere. Because of their toxicity,

Eucalyptus threaten the growth of native plants. Nevertheless, some nesting, perching, and dwelling places are offered for animals, along with a limited amount of forage and protection. Burrows confirm reports of mammals like pocket gophers, ground squirrels, coyotes, and raccoons.

Of the 244 species of birds historically found in the Santa Monica Mountain region, owls, mourning doves, band-tailed pigeons, bushtit, swifts, hummingbirds, swallows, jays, wrens, thrashers, blackbirds, finches, sparrows, hawks, and kestrels have been seen on the grounds of the VA. There have also been reports of sighting others such as the Spotted Dove, Townsend's Warbler and Hooded Oriole.

Instead of the rich variety of snakes and amphibians that would be expected in a pristine area connected by wildlife corridor to the mountains, a few examples of the western fence and alligator lizard have been seen. Except for butterflies and a few other groups, the insect population is poor too.

Outside the VA's northern section, plant materials and open space present a cultural rather than a natural landscape. Materials imported from other areas of the country and the world include magnificent palm groves, the rose garden, the Japanese garden, and the golf course. These and other plantings provide therapeutic settings essential to the health care mission of the VAMC.

Few, if any, early and reliable records detail how the human inhabitants fared when this landscape was yet untouched. Contemporary accounts of encounters between "outlanders" and Native Americans reveal more about the expectations and preconceptions of the newcomers than they provide hard facts about the way their predecessors lived. Again and again, the newly arrived express disappointment that they haven't met up with the bloodthirsty savages promised by popular pulp fiction. There's much reference to the flimsy construction and obviously temporary nature of shelter preferred by indigenous peoples. (With a longer history here, today we can appreciate the good sense of adapting in this matter to an unstable landscape subject to drought as well as flooding, mudslides and earthquakes.)

When Father Juan Crespi recorded the arrival of Gaspar de Portola in Sepulveda Canyon in August, 1769, he noticed evidence of campgrounds sporadically occupied by the Shoshoean Indians. And on Barrington Avenue between Texas and Ohio Avenues, we find the site of what was once the thriving self-contained village of the Tongva people, the Kuruvungna Springs, now in the care of the Gabrielino/Tongva Indians.

Beating out sixty other candidates for placement of a West Coast Branch of the National Home for Disabled Volunteer Soldiers and Sailors required hard selling back in 1887. Nevada Senator John Percival Jones, Colonel Robert S. Baker, his wife Arcadia Bandini de Baker, and their L.A. Land and Water Company put up a fierce fight for a proposition that started out near the end of a

Congressional list. When managers of the future Home showed up in Los Angeles late in the year, they were entertained in great style at the Arcadia Hotel after an escorted tour of the highlighting the locale's salubrious landscape (within sight of sea and mountains) and access to convenient transportation. Admiring its "climate and hygiene," administrators were impressed enough to move the offered three hundred acres up to the number three spot.

To clinch the deal, Senator Jones telegraphed his promise of \$100,000 to pay for improvements and a five-acre water source supplying 12,000 gallons a day. Such generosity was difficult to ignore. Votes were switched and the award was made. The new home for old soldiers would straddle two former Mexican land grants -- the Ranchos San Vicente y Santa Monica and San Jose de Buenos Ayres.

The decision was a valuable one for the recently founded nearby city of Santa Monica. Congress had committed to an annual budget of \$259,000, not counting more than \$66,000 that would come to soldier-residents as pensions. Great prosperity was anticipated. Veterans were no less enthusiastic. Unwilling to wait out construction, the first resident appeared. Private George Davis of New York, survivor of Civil War battle, set up his tent on the bare grounds. Before another year was out, he was joined by a thousand of his fellows. Marching down from Yountville in Northern California for 500 weary miles, a particularly gumpious group of one hundred men showed that the decades since Shiloh hadn't worn away their stubbornness or stamina.

Their attitudes rubbed off on the nearby community as it grew. While 1889 saw completion of Stanford White-designed buildings to house the eager veterans bivouacked in tents and makeshift structures, neighboring parcels on streets named after Northern states sold swiftly. Designating a street with the name of a Southern state was the kiss of death. Inside the grounds, only the Civil War men felt they'd earned the title "veterans." They dubbed Spanish-American war vets "bamboos" in recollection of battles fought in the Philippine jungles. World War I fighters received the name of "hero." The influence of these Civil War veterans can still be perceived today in the gingerbread structures that remain. Not until 1952 did the last of the gentlemen pass away. Douglas G. Story died at the age of 108 and was buried in the Los Angeles National Cemetery where, on May 11, 1889, Abner Prather of the 4th Indiana Infantry had been the first veteran laid to rest in a 20-acre tract consecrated and dedicated for the burial of residents. Later the tract was expanded to 114 acres, and veterans of every conflict from the Civil War to Vietnam rest here among their comrades-in-arms.

Among fourteen Medal of Honor recipients interred within the quiet grounds of the Los Angeles National Cemetery is Chris Carr, veterans of World War II. On Memorial Day his grave, like those of the other honorees, is marked with a special recognition flag of light blue with a white insignia of the medal he earned. In addition, every grave is decorated with a small U.S. flag.

Also on Memorial Day, an Avenue of Flags--50 interment flags donated by the next-of-kin--flies along Constitution Avenue within the cemetery. In memory of all our deceased veterans, these flags fly on Flag Day and Veterans Day as well.

But throughout the year, present-day veterans receive treatment at the 531-acre Department of Veterans Affairs Medical Center. One of the largest and most complex health facility in the department, the VAMC West Los Angeles is committed to medical care, education of health care professionals and research. The medical center is a teaching institution affiliated with the University of California at Los Angeles Medical School and more than 22 other colleges, universities, and schools. The site of more than 17 medical, nursing, paramedical, allied health, and administrative programs, the VAMC West L.A. is one of the largest research institutions in the VA system.

Recognition of the important role paid by our branch of the VA has been marked by no fewer than three presidential visits. In 1901, President William B. McKinley addressed veterans of the Civil War and Spanish-American War on its grounds, promising them that *"the government for which you fought, to which you gave the best years of your lives...will see to it that in your declining years you shall not suffer."*

Appearances by President Taft in 1909 and by President Roosevelt in 1935 seemed to reaffirm that promise.

Responding to the changing needs of the veterans it serves, the West Los Angeles facility looks to the coming decades of a new century as an opportunity to continue to improve the care its precious patients receive.

On Memorial Day and every day, as neighbors we are proud to share these goals and feelings of appreciation for the men and women who have served our country so well.

Important Dates

- 1828 The Rancho San Vicente y Santa Monica is granted to Francesco Sepulveda, reaffirmed in 1938 and 1846.
- 1881 Ramona Sepulveda is claimant for 30,260 acres, patented on July 23.
- 1887 Congress creates a Pacific Branch of the National Home for Disabled Volunteer Soldiers and Sailors.
Private George Davis of the 14th New York Cavalry is the first National Home patient.
- 1888 A thousand veterans camp out on the grounds of the new National Home, including a group of a hundred from the State Veterans Home in Yountville, California who had marched the 500 miles south to West Los Angeles.
- 1889 The National Home's new building houses 1,000 members.
First interment at the Los Angeles National Cemetery takes place when Abner Prather is buried here on May 22.
Dedication of the cemetery takes place on May 22.
- 1892 The U.S. government is spending \$250,000 a year on the National Home.
- 1893 Staff quarters (building 33) and trolley station (building 66) are built.
- 1897 Engineering shops (building 44) built.
- 1900 The Barry Hospital opens and dozens of graceful structures in late Victorian style are built or moved here.
Trees are planted along the trolley lines.
The chapel is built.
- 1920 To provide for tuberculosis patients, additional buildings appear on the Brentwood grounds.
- 1927 The 2,400-bed James Wadsworth Hospital is completed.
- 1930 Fifteen barracks are constructed for homeless and jobless veterans enduring the Depression.
- 1935 Brentwood "sister" buildings are converted to use as neuropsychiatric facility for 2,000 men and women.

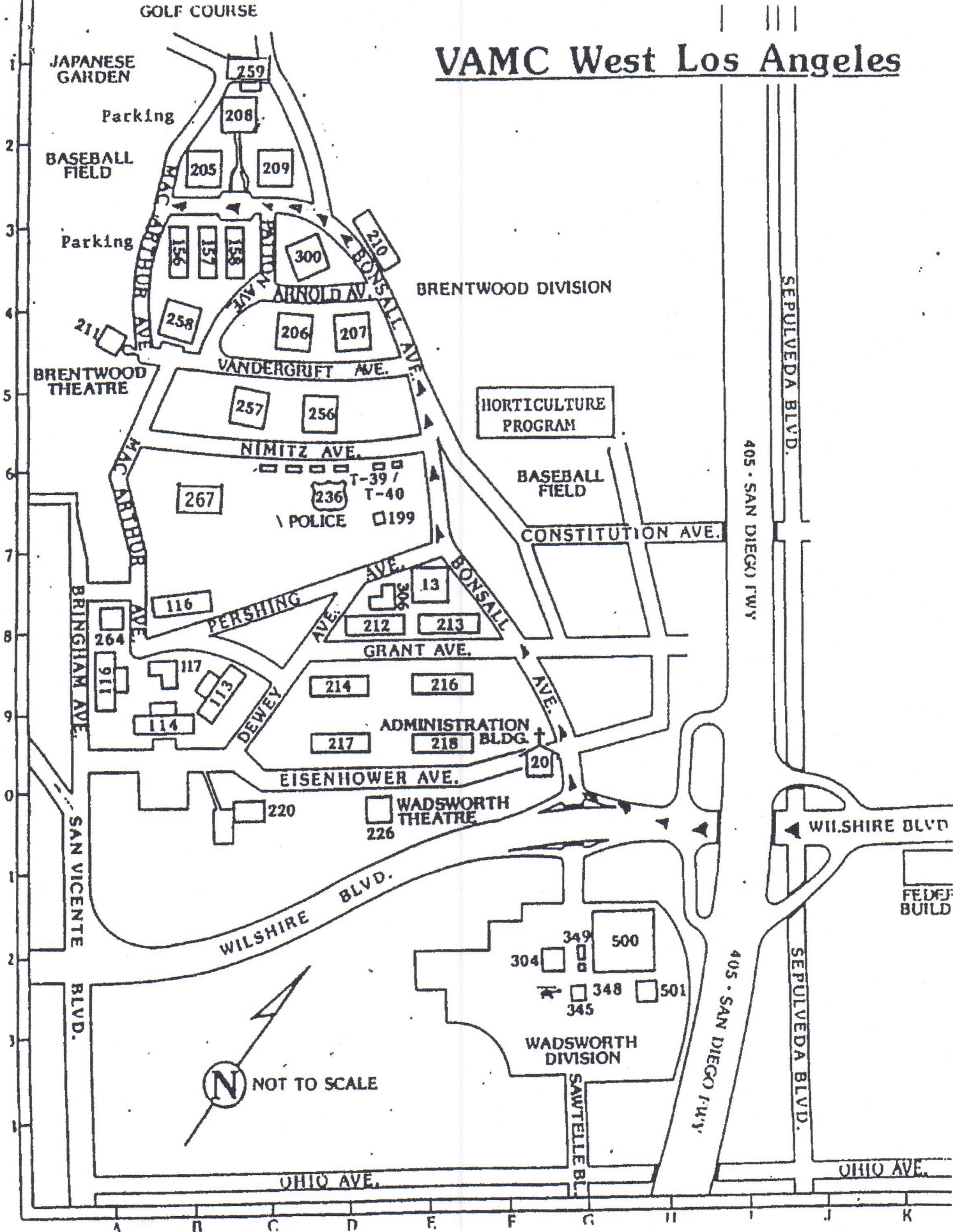
- 1955 Barry Hospital is demolished.
- 1963 More than half a million patients have been served by the West Los Angeles VAMC by this year.
- 1970 The WLA facility now cares for patients in three structures:
 - V.A. Hospital Brentwood (neuropsychiatric)
 - V.A. Hospital Wadsworth (medical/surgical)
 - Extended Care (Domiciliary)
- 1971 Earthquake demolishes the San Fernando V.A. Hospital; the Wadsworth VAMC and several Brentwood VAMC buildings declared seismically unsafe. Patients are moved, and the buildings razed.
- 1973 Construction begins on new 832-bed Wadsworth VA Medical Center at a cost of \$1,000,000.
- ✓ The Los Angeles National Cemetery becomes part of the National Cemetery System when the Veterans Administration takes over responsibility for it. ✓
- 1981 The Brentwood and Wadsworth centers are joined administratively as the West Los Angeles VA Medical Center.
- 1986 Coalition of homeowners groups deters selling off of portions of the property by the White House Office of Management and Budget resulting in a temporary moratorium.
- 1988 Public Law 100-322 passed by Congress preventing the sale of the VA land to developers.
- 1991 Public Law 102-86 enacted by Congress prohibiting the threats of long-term commercial leasing of Veterans Affairs property.
- 1994 Earthquake damages many historic and fragile structures.
- 1995 Plans for a NFL Coliseum surfaces rousing community support. The California Congressional Delegation responds quickly to place a temporary moratorium on any form of development.
- July 1996 Legislation is introduced in Congress to transfer 45 acres of VA property as a Veterans Memorial Park in perpetuity for future cemetery expansion.

✓ mentioned in Holt Book: "quote" Holt

Expansion of LA National Cemetery

Expansion vis-a-vis NFL legislation passed

VAMC West Los Angeles



Proposal for MacArthur Field at the West LA Campus

This proposal is being submitted on behalf of our two nonprofit soccer clubs, Westside Breakers and FC Los Angeles, who are currently maintaining and using MacArthur Field on the north side of the West Los Angeles VA campus. As the Master Planner and design professionals consider various proposals for restoring the West LA site, we believe our presence is consistent with the vision of a health campus that serves both the veterans and the surrounding communities.

Our two soccer clubs are nonprofit organizations that serve hundreds of boys and girls from all over Los Angeles. We provide full and partial scholarships to kids from underserved communities. All of our teams carry scholarship players, as high as 90% for some teams. A high percentage of our players use soccer as a vehicle to get into college.

Our clubs have served the community for over 15 years. This includes building and maintaining MacArthur Field as a beautiful green space for both our players and the veterans. Over the years, we have spent hundreds of thousands of dollars in redesigning, landscaping and maintaining the field. We have built new restroom facilities and installed portable lights to illuminate the field at night. Each spring we spend over \$20,000 to restore and re-turf the worn spots on the field.

In addition to maintaining the field on our own dime, our clubs pay over \$55,000 annually in rent to the VA.

We understand that the current proposal divides the VA campus into four zones. Zone 4 will be for “Green Space and Recreation” and includes MacArthur Field. This field is the open green space envisioned by the current proposal. Our clubs use the field only in the late afternoons/early evenings and over the weekend. Along the way, we have shared the field with the veteran community when needed for recreation or any other purpose.

Our clubs, players and families have volunteered our time and money to support veteran causes, such as our recent contributions to the annual 2K walk/run fundraiser. We have been active participants in the Master Plan discussions since the beginning. Our community consists of over 1,000 families who are enthusiastic about supporting the VA and helping to bring solutions to veterans' issues.

We propose that our clubs and the VA continue the current use arrangement for MacArthur Field, at least for the time being. The open field space is consistent with the draft plan for Zone 4. If eventually a consensus is reached that our clubs do not fit within the Master Plan, we would request a fair exit plan with ample advance notice. Working together like this will be the best way to build supportive relationships between the VA and the surrounding communities.

In the meantime, there is no good reason to remove our clubs from the field, at least at this preliminary stage of planning. Our continued presence will keep this space maintained in great condition and beautify the entire VA campus. MacArthur Field is the only open green space available on this site. We want to work with the VA to keep it that way.

Our clubs are also ready and able to assist in any facility upgrades that might be called for under the Master Plan. We are open to any proposals to enhance the field and facilities at MacArthur Field. This may include building a running/walking track around the field, installing permanent lights, making arrangements to open up the field during the day, and perhaps building an indoor gymnasium or club house.

We look forward to continuing our dialogue with the professionals assigned to this project, the VA and the veterans themselves. We share your vision of integrating the veteran community with the neighborhood surrounding the campus, in order to enhance the important recovery and rehabilitation goals of the VA.

September 3, 2015

Westside Breakers Soccer Club

FC Los Angeles

“Motorcycle-related fatalities is and continues to be a leading cause of death among service members unrelated to war.” ~Armed Force Health Surveillance Center. December, 2013.

Dear Cynthia,

We are reaching out to you with the intention of being a part of the VA's new master land use plan for the West LA Campus. We understand many entities that do not provide direct services to Veterans are being asked to vacate by October. Our mission from the day we started training on the VA grounds has been Veteran-centric in nature. Since we began in 2005 as the original and only CHP-approved training facility in the 33rd CD, we have trained over 20,000 riders. *In that ten-year span, nearly one-third of our graduates have been Veterans.*

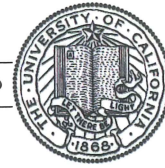
Need for Veteran Motorcycle Safety Courses: Motorcycle crashes are a leading cause of death among U.S. service members. In 2008, Marine motorcycle deaths topped their Iraq combat fatalities. A report published by the Armed Forces Health Surveillance Center (AFHSC) in December, 2013 indicates: “Motorcycle-related fatalities is and continues to be a leading cause of death among service members unrelated to war.” This study tracked a 15-year surveillance period. The report recommends that greater efforts need to be made to encourage service members most at risk to appreciate their vulnerability and to modify their riding behaviors accordingly.

We serve our Veterans and our extended community with a high quality rider education program that recognizes and respects all learning abilities, in which safety to all participants is paramount. In addition to offering curricula recognized and required by the DOD for Veterans to ride on military bases, we offer free advanced riding courses for Veterans and provide a variety of direct and specific benefits to Vets including:

Discounts for the California Motorcyclist Safety Program Motorcyclist Training Courses (The DMV required license-waiver course): Veterans that come on standby are eligible to take the course for \$100. (The CHP set the price statewide at \$258).

Priority Enrollment for our Veterans: *Since 2009, the Department of Defense has required service members who intend to own a motorcycle to enroll and participate in motorcycle safety courses.* Since the closing of the LA Air Force Base, we have trained and licensed hundreds of Veterans mandated to take the courses we teach so they are able to ride on their military bases. WMA gives these Veterans priority enrollment to obtain their required training to fit their schedule as requested.

Free Quarterly Advanced Riding Classes for Veterans: Studies show that riders who continue to take courses and practice their riding skills reduce the occurrences of crashes and fatalities. WMA is committed to helping Veterans reverse the trend of surviving war and killing themselves on their motorcycles when they return to civilian life.



OFFICE OF THE CHANCELLOR
2147 MURPHY HALL, BOX 951405
LOS ANGELES, CALIFORNIA 90095-1405

October 5, 2015

The Honorable Dianne Feinstein
United States Senate
331 Hart Senate Office Building
Washington, D.C. 20510

Dear Senator Feinstein:

For nearly 70 years, the University of California, Los Angeles (“UCLA”) and the Department of Veterans Affairs (“VA”) have partnered to serve veterans at the West Los Angeles VA campus. Their medical collaborations have been rich and varied; and, together, UCLA and the VA have provided cutting-edge programs for veterans in fields as diverse as public health, social welfare, family resilience, and entrepreneurship. Today, opportunity exists for something even greater.

Inspired by Secretary McDonald’s vision for a reinvigorated, veteran-centric campus and by its longstanding commitment to serving its veteran neighbors, UCLA has vowed to use its broad and deep medical and academic expertise to support the VA as it redesigns a West Los Angeles campus for the 21st century. Specifically, UCLA and the VA have agreed that expanding and strengthening their partnership will best serve the unique needs of veterans residing at and otherwise utilizing the West Los Angeles campus, and the following projects are under active consideration:

- (1) *Veterans and Family Resource Center* – The Veterans and Family Resource Center would be a fully integrated, one-stop portal, through which veterans and their families could access specialized medical, public health, social work, legal, educational, employment, financial management, parenting skills, and family resilience programs and services. The Center, which would be jointly operated by UCLA and the VA, would be designed based on the work of Dr. Patricia Lester, Jane and Marc Nathanson Family Professor of Psychiatry at UCLA, the Director of the Nathanson Family Resilience Center, and a nationally recognized expert in family resilience and trauma.
- (2) *Enhanced Specialty Medical Care for Veterans* – UCLA and the VA would collaborate to enhance specialty care available on the West Los Angeles campus by developing a concentration of programs and centers focused particularly on the problems of homeless and disadvantaged veterans. These programs and centers would focus on disabilities associated with trauma, including brain damage, post-traumatic stress, and addictive illnesses.

- (3) *Fellowship and Training Programs in Psychiatry, Psychology, Social Work and Nursing* – UCLA has a longstanding, successful partnership with the VA in the training of physicians and behavioral health workers. For example, the integrated UCLA / VA general residency ranks within the top three nationally. Going forward, UCLA and the VA would partner to develop additional opportunities for the training of fellows in psychiatry, psychology, social work and nursing on the VA campus to address special needs of homeless populations.
- (4) *Enhanced Research Relationships* – UCLA and the VA would work together to enhance the scope and reach of medical, social science, and other research conducted at the West Los Angeles campus, benefitting veterans who live and receive services there. As just one possibility, UCLA would explore collaboration with the VA through a new UCLA project that is under development – the Depression Grand Challenge, a multi-million dollar research endeavor bringing together scientists, scholars, and public and private stakeholders with the common goal of cutting the burden of depression in half by 2050 and eliminating it by the end of the century.
- (5) *Advanced Technical Training for Veterans* – Another proposal that is being considered is a UCLA / VA collaboration to develop a 21st century high-tech vocational training school at the West Los Angeles campus. This school would be developed based on a community college model and in conjunction with other community partners.
- (6) *Legal Support for Veterans* – UCLA would expand its clinical law programs involving faculty, law students, and relationships with pro bono lawyers that provide legal services to veterans in need on the West Los Angeles campus. As just a few examples, legal support services include providing direct assistance or facilitating connection with other legal support as veterans encounter problems with criminal matters, claims processing, family reunification assistance, and traffic / failure to appear citations.
- (7) *Expanded Recreational and Other Veterans' Benefits at Jackie Robinson Stadium* – As early as the 1930s and continuously since 1964, UCLA has used for its baseball team Sawtelle Field, located in a section of the West Los Angeles campus that is devoted to infrastructure facilities. Between 1979 and 1981, with the permission of the VA, UCLA upgraded the stadium and named it in honor of veteran and UCLA student athlete Jackie Robinson. In partnership with the VA, UCLA intends to expand veteran-centric programming offered in conjunction with the stadium – develop recreational and adaptive recreational programming (including softball programs) for veterans, increase work opportunities for veterans at the stadium, offer physical health improvement programs for veterans, facilitate family programming (such as movie nights) and non-recreational events at the stadium, and invite all veterans to enjoy UCLA baseball games. UCLA will also pay fair market rent for the stadium – as determined by professional appraisers in a process agreed upon by the parties – and continue its maintenance of the stadium and its grounds.

The Honorable Dianne Feinstein

October 5, 2015

Page 3

Although this list is not exhaustive and matters remain to be addressed, the programs and ideas above are representative of the collaborative spirit of the proposed UCLA / VA relationship going forward. UCLA intends to collaborate closely with the VA on many projects, programs, and activities, including but not limited to those discussed above, with the purpose of serving veterans' needs in the present while also engaging in innovative research to address the needs of the future.

Thank you for your leadership in supporting Secretary McDonald's vision for a revitalized West Los Angeles VA campus. I look forward to providing you updates as UCLA and the VA work together to implement our shared vision of a partnership that will provide critical, impactful services to our nation's veterans. You have my personal commitment to work diligently with Secretary McDonald in implementing his vision for the West LA Campus.

Sincerely,



Gene D. Block
Chancellor

cc: Secretary Robert A. McDonald, U.S. Department of Veterans Affairs
Senior Advisor for Strategic Partnerships Matthew S. Collier, Department of Veterans Affairs
President Janet Napolitano, University of California

VA Authorities Involving Housing Components for Veterans (10/15/2015)

1. **Enhanced-Use Lease Authority:** 38 U.S.C. §§ 8161-8169 authorizes VA to outlease VA property to a selected developer/lessee for up to 75 years, to develop and operate a “supportive housing” facility as defined in 38 U.S.C. § 8161(3). (Note: VA is currently prohibited from doing Enhanced-Use Leases at the West LA VAMC campus, due to the “Feinstein Amendment” (Section 224 of Public Law 110-161)).
2. **Enhanced-Sharing Authority:** 38 U.S.C. §§ 8151-8153 in part authorizes VA to enter into agreement with third parties, exclusively for the purpose of sharing “health-care resources” as specifically defined in § 8152(1) of the statute.
3. **Housing and Urban Development (HUD)-VA Supported Housing Program (HUD-VASH):** HUD-VASH is a joint program between VA and HUD, per 38 U.S.C. § 2003(b) and 42 U.S.C. § 1427f(o). VA screens homeless Veterans for program eligibility, and provides case management services to Veteran participants, while HUD provides permanent housing subsidies to homeless Veterans and their immediate families, by allocating rental subsidies from its “Housing Choice” Program.
3. **Domiciliary Care for Homeless Veterans (DCHV) Program:** VA has authority to provide domiciliary care under 38 U.S.C. § 1710(b) and 38 C.F.R. §§ 17.30(b), 17.43, 17.46(b) and 17.47(b)(2). Domiciliaries provide shelter, food, and necessary medical care on an ambulatory self-care basis, to restore patients to their highest level of functioning. These Veterans are not in need of hospitalization or nursing care services. Additionally, 38 U.S.C. § 2043 provides VA with specific authority for the Domiciliary Care for Homeless Veterans (DCHV) Program. DCHV provides time-limited residential treatment to homeless Veterans, with significant health care and social-vocational deficits.
4. **Compensated Work Therapy (CWT) and Compensated Work Therapy/Transitional Residence (CWT/TR):** CWT/TR programs are designed for Veterans whose rehabilitative focus is transitioning to successful independent community living. See 38 U.S.C. §§ 2031(a)(3), 2032, and 2042. Disadvantaged, at-risk, and homeless Veterans live in CWT/TR community-based supervised group homes, while working for pay in VA's CWT Program.
5. **Homeless Grant & Per Diem Program:** VA uses this program to assist public or non-profit private organizations in establishing and operating transitional programs for homeless Veterans, by awarding capital grants, and operational funding (per diem) to such organizations. (38 U.S.C. §§ 2011, 2012, 2061 and 38 C.F.R. Part 61). Under the Capital Grant component, VA may fund up to 65% of the construction, acquisition, or renovation of facilities, or purchase vans to provide outreach and services to homeless Veterans.
6. **Health Care for Homeless Veterans (HCHV):** HCHV is primarily to perform outreach through VA social workers and other mental health clinicians, to identify homeless Veterans with serious mental illnesses, and assist them in accessing appropriate healthcare and benefits. See 38 U.S.C. § 2031(a)(1)-(2). In addition to its initial core mission, HCHV also functions as a mechanism to contract with providers for community-based residential treatment for homeless Veterans.

7. **Supportive Services for Veteran Families Program (SSVF)**: 38 U.S.C. § 2044 authorizes VA to provide financial assistance for supportive housing for very low income Veteran families in permanent housing. VA provides supportive service grants to non-profit organizations and consumer cooperatives, which provide supportive services to very low-income Veteran families residing or scheduled to receive permanent housing.

8. **Agreements with Nonprofits**: 38 U.S.C. § 2041 authorizes VA to enter into agreements with nonprofit organizations or state (local) governments, to sell, lease, or donate property to be used to shelter homeless Veterans and their families.

9. **Specialized residential care and rehabilitation services**: 38 USC 1720(g) authorizes VA to contract with appropriate entities to provide specialized residential care and rehabilitation services to a Veteran of Operation Enduring Freedom or Operation Iraqi Freedom who VA determines suffers from a traumatic brain injury, has an accumulation of deficits in activities of daily living and instrumental activities of daily living, and because of these deficits, would otherwise require admission to a nursing home even though such care would generally exceed the veteran's nursing needs.

10. **VA's Grant and Per Diem Program for State Home Domiciliaries**: State home domiciliaries are owned and operated by States. Per 38 U.S.C. §§ 8131-8137, and 38 C.F.R. Part 59, VA may pay up to 65 percent of the cost of construction or acquisition of State homes or for renovations to existing State homes. Per 38 U.S.C. §§ 1741-1745, VA also may provide per diem payments to States, for the domiciliary care in State homes of Veterans who meet the eligibility criteria for domiciliary care in a VA domiciliary.

11. **Housing Assistance**: VA guarantees loans made to Veterans by private lenders for, inter alia, the purchase of a dwelling to be owned and occupied by the veteran as the veteran's home. 38 U.S.C. § 3710(a)(1). Any loan to an eligible Veteran made in compliance with the purposes and requirement set forth in chapter 37 of title 38, United States Code, "is automatically guaranteed by the United States..." 38 U.S.C. § 3703(a)(1).

12. **Specially Adapted Housing**: VA may provide Specially Adapted Housing (SAH) assistance to an eligible disabled Veteran for the purpose of acquiring an adapted home or for modifying an existing home that meets the Veteran's needs. 38 U.S.C. § 2101. To be eligible for assistance, a Veteran must meet the medical eligibility requirements and the suitability and feasibility requirements prescribed by statute and regulation. 38 U.S.C. § 2101; 38 C.F.R. § 36.4404.

Prepared by:
VA Office of General Counsel



THE VETERANS' CENTER FOR RECREATION AND EDUCATION

A 21ST CENTURY STRATEGIC PARTNERSHIP
WITH BRENTWOOD SCHOOL



Brentwood School and the VA already have a longstanding strategic partnership. Since 1972, their relationship has included student and school service in support of veterans on campus and in the community, as well as use of VA land.

OUR 21ST CENTURY COMMUNITY

Brentwood School, a 501(c)(3) non-profit organization, looks forward to being a dedicated community partner in manifesting the VA's goal of honoring the 1888 vision of Bandini de Baker and Senator John P. Jones: the creation of a national home for our veterans.

Brentwood School has a more than 30 year strategic partnership with the West Los Angeles (WLA) VA, and is unique in that we can immediately offer veterans and their families at the WLA VA campus substantial veteran-centric opportunities funded by Brentwood School. **Physical recreation, health and wellness, education, and vocational training** can all take place at existing facilities built and maintained by Brentwood School.

Brentwood School is committed to creating The Veterans' Center for Recreation and Education as an integral part of our 21st century community.

THE VETERAN'S CENTER WILL BE FOUNDED ON FOUR CORNERSTONES:

1 | ACCESS FOR VETERANS
EXCLUSIVE AND EXTENSIVE

2 | NEW OPPORTUNITIES
EDUCATIONAL, VOCATIONAL, AND RECREATIONAL

3 | IMPROVEMENTS
DELIVERED TO VETERANS QUICKLY AND ON-TIME

4 | SECURITY AND ACCOUNTABILITY
FOR OUR 21ST CENTURY COMMUNITY



BEFORE AND AFTER

In 1999, after decades of permitted and contractual use, Brentwood School signed a 10-year agreement with a 10-year option to utilize 20 acres in the northern-most (greenbelt) portion of the VA campus.

\$15 million invested
\$450K annually in rent
\$150K annually for maintenance
\$50K-\$350K annually for deferred maintenance



THE FIRST CORNERSTONE



1 ACCESS FOR VETERANS

EXCLUSIVE AND EXTENSIVE

The abundant recreational facilities built and maintained by Brentwood School are a ready resource for activities that promote health and wellness, socialization, and skills building. Funded by Brentwood School, The Veterans' Center will create a truly shared and robust community. Veterans will have daily, exclusive, and plentiful access to: **tennis, volleyball, basketball, track, soccer, baseball, football, and more.**

Access will be provided every weekday from 8:00 am until noon, and during extended hours on the weekends.¹

Recreational and lap swimming will be available on weekends in the competition pool.

A Welcome Center built by Brentwood School will provide a place for vets to check out sports equipment and store their gear.

The Veterans' Center Liaison, created and funded by Brentwood School, will give VA officials a full-time contact to ensure that the Center is functioning at all times for the benefit of veterans.

At their expense, **Brentwood School will provide onsite staff** at The Veterans' Center to help guarantee smooth day-to-day operations.

Brentwood School will operate a round-trip **shuttle bus service** between the WLA VA campus and The Veterans' Center for Recreation and Education.

Classes and clinics in swimming, weight training, conditioning, tennis, and more **will be offered at no cost to veterans and their families** by Brentwood School.

¹ To take advantage of extended daylight, veterans will have exclusive daily access from 3:00 pm until 8:00 pm during summer months.

THE SECOND CORNERSTONE



2

NEW OPPORTUNITIES

EDUCATIONAL AND VOCATIONAL OPPORTUNITIES FOR VETERANS AND THEIR FAMILIES

Members of the Brentwood School community and veterans will build on past successes and continue to collaborate through service, educational outreach, and recreational activities. **Educational opportunities, vocational resources, community service, intramural athletics, and entertainment** are among the many benefits that will be made exclusively available to veterans and their families through the Veterans' Center for Recreation and Education.

OUR IDEAS INCLUDE:

Scholarships for the children of vets to attend Brentwood School summer camp.

Adult education classes for veterans and their families. Options include: GED tutoring, career counseling, resume building workshops, and finance training.

Veteran access to special events produced by Brentwood School: parent education workshops, screenings of popular new films, and the Hutson Memorial Guest Lecture Series. (Past speakers include Malcolm Gladwell, Gloria Steinem, Amy Tan, Alice Walker, and others.)

Brentwood School will continue to hire veterans.

Fundraising support to help raise money for the restoration of the historic core of campus. Brentwood School can offer expertise in grant writing, identification of foundations and other potential donors, and preparation of fundraising materials and solicitations.

Advocacy for the VA and veterans by promoting positive messaging on the Brentwood School website and through communications with Brentwood School families and friends.

As an enhancement to the thousands of hours of volunteer service to veterans already performed each year, the school can collect toiletries, blankets, clothing, food, and other supplies needed to support the housing of veterans and their families.

Host National Veterans Golden Age Games at The Veterans' Center. Brentwood School last hosted the Games in 2002.



Brentwood School students and veterans learn from each other through a longstanding practice of community service at the VA. Students dedicate thousands of hours every year to programs that directly benefit veterans, and veterans routinely speak in classes and at assemblies.

THE THIRD CORNERSTONE



3

IMPROVEMENTS ADDITIONAL FACILITIES FOR VETERANS FINANCED BY BRENTWOOD SCHOOL

Beyond recreational, educational, vocational, and support options, Brentwood School can also play a role in developing other types of recreational and therapeutic facilities for veterans.

This can be accomplished much more expeditiously through the private sector as we are not reliant on the inherent limitations of government funding and approval processes.

Brentwood School and the VA can collaborate to understand what is beneficial to the veteran community. Over time, Brentwood School is open to financing the construction of additional veteran-centric therapeutic and recreational facilities.

SUCH FACILITIES COULD INCLUDE:

A weight room for strength training

Separate and secure locker facilities for men and women

An equipment room and space for veterans to store their gear¹

A shallow therapy pool exclusively for the use of veterans²

¹ This equipment room for veterans was completed on August 3, 2015.

² The feasibility of such a project may be impacted by building conditions as determined by geologic surveys.

THE FOURTH CORNERSTONE



SECURITY AND ACCOUNTABILITY FOR OUR 21ST CENTURY COMMUNITY



Brentwood School's complete financial responsibility for and staffing of the operation and maintenance of The Veterans' Center, as well as the continued income from lease payments, will sustain our 21st century community.¹

Veterans can be confident about their continued access to these exclusive recreational, educational, and vocational opportunities offered at The Veterans' Center for Recreation and Education as they are not dependent upon governmental funding.

TO CREATE OUR 21ST CENTURY COMMUNITY, BRENTWOOD SCHOOL IS PREPARED TO PROVIDE THE FOLLOWING FINANCIAL RESOURCES FOR AS LONG AS WE HAVE CONTINUED USE OF THE LAND:

Brentwood School will continue, as it has since 1999, **to pay market rate for the leased land** in addition to annual cost of living increases.²

Brentwood will pay all of the operations and maintenance costs of The Veterans' Center for Recreation and Education for as long as there is shared use of this VA land.

Brentwood School will assume all deferred maintenance and ongoing improvements for The Veterans' Center.

Brentwood School believes that The Veterans' Center for Recreation and Education is an integral facet of a successful 21st century community. As a result, **Brentwood School will work with veterans and VA officials to engage in consistent monitoring of the facility and its programs**, so that improvements are made quickly and effectively.

¹ It is important to note that, distinct from other community partners, Brentwood School has paid more than \$5 million in rent, including scheduled increases, since the original agreement was approved in 1999.

² Please note that the School already pays the largest amount of any of the entities that have leased VA land in West Los Angeles.



BRENTWOOD SCHOOL
100 South Barrington Place
Los Angeles, CA 90049
www.bwscampus.com

SYLVIA PATSOAURAS
President

LYNN ALVAREZ
Vice President

MELBA CULPEPPER
MISTY M. SANFORD
IRIS ZUNIGA

ARMANDO X BENCOMO
Commission Executive Assistant II

CITY OF Los ANGELES
CALIFORNIA



ERIC GARCETTI
MAYOR

EXECUTIVE OFFICE
P.O. BOX 86328
LOS ANGELES, CA 90086-0328

TEL: (213) 202-2633

MICHAEL A. SHULL
GENERAL MANAGER

October 13, 2015

Vincent Kane
Special Assistant to the Veterans Administration Secretary
US Department of Veterans Affairs
Networking Contracting Office 22 (NCO 22)
4811 Airport Plaza Drive, Suite 600
Long Beach, California 90815

Dear Mr. Kane:

On behalf of the City of Los Angeles, Department of Recreation and Parks (City), thank you for the opportunity to provide comments and suggested uses for the Barrington Park Fields to help support the Department of Veterans Affairs (VA) commitment to opportunity, programming, and housing for veterans. The City recognizes this effort requires the partnership of Federal, State and local authorities. As such, the City desires to continue partnership with the VA to continue recreation and leisure activities at Barrington Park, specifically its adjacent fields (Barrington Park) to benefit veterans per its legal settlement integrated with city services.

Specifically, the City can provide job opportunities for Veterans, outreach and promotion of VA goals and objectives, and help the VA fulfill its objectives to better utilize the West Los Angeles Medical Center campus.

Barrington Park Current Recreational Programs

It is the City's desire to support the Veterans Administration's mission, while continuing to offer public and community access and programming for recreational activities

The City is exploring alternative sites for City Park operations and would prefer to offer recreational programs to the community while working with the VA to develop programs that better equip Veterans with job skills, access to income, and recreational opportunities that benefit health and wellness.

The property currently contains 2 baseball diamonds, fields for soccer and football, walking trails and a dog park, operated through the City's Municipal Sports Section and Operations and Maintenance Branch. Those amenities can provide job opportunities for Veterans.

Additionally, the City can work with its partner, Coca Cola in a program called "Troops for Fitness" to create job opportunities for veterans. Currently, two years remain on the Coca Cola grant that can be used to hire Veterans to lead fitness training at Barrington Park.

Future Land Use Proposals

Pursuant to the Master Plan, all Land Use Proposals which support the goal of creating therapeutic, Patient-Centered Care environments will be evaluated based on the three critical priorities: *Direct Benefit for Veterans, Fulfillment of the VA's mission and Compatibility with the Community*

1. Direct benefit for Veterans

Should a land use agreement be afforded to the City, job opportunities will become available for Veterans.

2. Fulfillment of VA's mission

Barrington Park will provide facilities/land for Veteran participation in leagues and recreational activities. These leagues and recreational activities will provide an arena for the able bodied, as well as the physically and mentally disabled. Appropriate facilities and programming will provide for veterans that will create a sense of belonging and worth that can substantially improve overall health and wellness.

3. Compatibility with the community

The City will agree to maintain the baseball diamonds, soccer fields and Dog Park to acceptable standards to the VA and the community.

Added Benefits and Services for Veterans

The City is well equipped to be a partner with the VA to support and strengthen its goal.

Use of park space for development of programs that benefit VA hospital outpatient needs — therapeutic physical training areas, a special designed course for fitness training etc.; installation of a monument honoring veterans to be maintained by vets; programs for Dog Therapy for Vet dogs or training of sight dogs, care dogs etc.; recreational, sports programming offered to Veterans managed and operated by Recreation and Parks free of charge and paths to possible part time job offerings.

The City is committed to a partnership with the VA in support of mutual goals to address Veteran homeless. The City can offer direct benefit to veterans while adhering to the VA's commitment. We look forward to continuing to work with the VA to serve and support America's Veterans and provide recreational services and opportunities for all Los Angeles area residents.

Sincerely,



MICHAEL A. SHULL
Assistant General Manager

MAS/CM:ct

cc: Mayor Eric Garcetti, Attn: Ryan Carpio
Councilmember Mike Bonin, Attn: Sharon Shapiro
Anthony-Paul Diaz, City Attorney
Ramon Barajas, Assistant General Manager
Cathie Santo Domingo, Superintendent of Planning and Construction



July 16, 2015

To Whom it May Concern:

As Executive Director of the Westside Food Bank, I have been attending the recent Town Hall meetings announcing a new Master Plan for expanding veterans' housing and developing a new sense of community at the West LA VA.

At Westside Food Bank, we are very pleased to see the vigorous commitment embodied in the new Master Plan, and, as more veterans begin to be housed on the West LA campus, we see ourselves working with other local nonprofits to deliver new services to benefit LA County's veterans.

Founded in 1981, Westside Food Bank is the food bank warehouse that supplies food to more than 65 nonprofit organizations with food programs throughout Western Los Angeles County. Today, WSFB provides food to the following veterans programs at the VA campus: New Directions, Salvation Army Haven, Salvation Army Transitional Village, the Bandini Foundation Heroes Golf Course and Serenity Park. We also provide food to the PATH Veterans' housing in West LA, the women's veteran transitional living program operated by New Directions in Mar Vista, and St. Joseph Center, which operates a Veteran Representative Payee program. Additionally, low-income veterans are prominent among those receiving food at the more than 20 food pantries that we supply in Western Los Angeles County. We currently operate the Heroes Garden in collaboration with the Bandini Foundation at the Heroes Golf Course on the West LA VA campus. This vegetable garden provides paid work and vocational training for veterans and supplies fresh produce exclusively for vets. We were recently awarded one of County Supervisor Sheila Kuehl's inaugural "Food for the Soul" grants in order to ramp up operations at the Heroes Garden.

There are many services that could be delivered by local nonprofits in new facilities, as more veterans settle in at the West LA campus. Specifically, Westside Food Bank envisions the creation of an on-campus multi-purpose center to promote the highest level of health and well-being among veterans housed or served by the West LA VA. This center could incorporate a

food pantry to provide free groceries to low income and formerly homeless veterans as well as a host of other services including recreational facilities, nutrition and fitness education, cooking and food preparation lessons, dietary planning around health conditions and chronic illness, and more.

Westside Food Bank has longstanding relationships with dozens of religious congregations, schools, businesses and service clubs located in the immediate vicinity of the West LA VA campus. These institutions provide us with significant financial support, food donations and volunteer assistance, and we could enlist many of them to contribute to the success of the new VA Master Plan.

Working in close cooperation with our more than 65 member agencies and with the Westside Coalition on Hunger, Housing and Health, we are especially well positioned to bring together a variety of stakeholders to ensure that the veterans who are part of the West LA VA community receive a full range of supportive services for promoting the good health, nutrition, and life skills necessary to be part of a thriving community. **We stand ready to create and supply a food pantry on the VA campus** to serve veterans living on campus or from the wider community, ideally as part of a new multi-purpose center at the VA featuring positive opportunities for over-all wellness and good nutrition. Our own increased commitment to healthy living is reflected in our powerful new Nutrition Policy, adopted by our board last fall.

Westside Food Bank invites a conversation with the Master Planners to discuss the possibility of our serving as a focal point for food, nutrition and wellness services for the West LA VA. We would like to meet at your earliest opportunity to provide support for the planning process. We look forward to a lively and productive discussion.

Sincerely,



Bruce Rankin
Executive Director
Westside Food Bank
310-828-6016 ext. 13
bruce@wsfb.org